

# ANNUAL FINANCIAL STATEMENTS 2020

for the year ended 30 June

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# A FIVE-YEAR REVIEW AND ECONOMIC IMPACT

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## FIRSTRAND GROUP AUDITED CONSOLIDATED ANNUAL FINANCIAL STATEMENTS

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1966/010753/06 Certain entities within the FirstRand group are authorised financial services and credit providers. This analysis is available on the group's website: www.firstrand.co.za

Email questions to investor.relations@firstrand.co.za

# A FIVE-YEAR REVIEW AND ECONOMIC IMPACT

#### FIVE-YEAR REVIEW 2020 FirstRand annual financial statements -A4-

# **FIVE-YEAR REVIEW**

D million	2016*	2017	2018	2019*	2020	Compound growth %
R million	2010	2017	2010	2019	2020	growth 76
Statement of financial position						
Total assets	1 149 277	1 217 707	1 532 289	1 669 062	1 926 539	14
Average assets	1 104 272	1 183 492	1 374 998	1 600 676	1 797 801	13
Advances	851 405	893 106	1 121 227	1 205 752	1 261 715	10
Average advances	815 288	872 256	1 007 167	1 163 490	1 233 734	11
Impairment and fair value of credit						
of advances	16 157	16 540	18 835	34 162	49 380	32
NPLs	21 282	21 905	26 947	41 349	57 281	28
Gross advances before impairments	867 562	909 646	1 140 062	1 239 914	1 311 095	11
Deposits	920 074	983 529	1 267 448	1 393 104	1 535 015	14
Capital and reserves attributable to						
equityholders of the group	104 264	113 403	126 794	140 407	147 774	9
Treasury shares	43	32	15	( 29)	72	14
Ordinary dividends	12 608	13 294	14 921	15 931	16 716	7
Total equity before dividends and						
treasury shares	116 915	126 729	141 730	156 309	164 562	9
Total ordinary equity	99 745	108 884	121 025	129 673	137 529	8
Assets under administration	1 428 356	1 518 934	1 867 270	2 001 400	2 258 429	12
Income statement						
Net interest income before impairment						
of advances	42 041	44 917	49 098	60 457	62 915	11
Impairment and fair value of credit	42 04 1	44 917	49 096	00 457	02 915	11
of advances	(7 159)	(8 054)	(8 567)	(10 500)	(24 383)	36
	36 934	(8 054) 40 922	(8 507) 44 193	45 808	41 691	30
Non-interest revenue	30 934	40 922	44 193	40 000	41 091	3
Share of profit of associates and joint	4 450	1 038	000	1 230		(00)
ventures after tax	1 456		909		29	(62)
Operating expenses	(41 657)	(44 585)	(48 462)	(54 043)	(55 276)	7
Earnings attributable to ordinary	00 500	04 570	00 540	00.014	47.004	(7)
equityholders	22 563	24 572	26 546	30 211	17 021	(7)
Headline earnings	22 387	23 762	26 509	27 887	17 326	(6)
Earnings per share (cents)	400 4	100.0	470.0	500.0		
- Basic	402.4	438.2	473.3	538.6	303.5	(7)
- Diluted	402.4	438.2	473.3	538.6	303.5	(7)
Headline earnings per share (cents)						
- Basic	399.2	423.7	472.7	497.3	308.9	(6)
- Diluted	399.2	423.7	472.7	497.3	308.9	(6)

\* Reclassifications of prior year numbers.

# **FIVE-YEAR REVIEW continued**

						Compound
R million	2016	2017	2018	2019	2020	growth %
Dividend per share (cents)	226.0	255.0	275.0	291.0	146.0	
Dividend cover based on headline						
earnings	1.8	1.7	1.7	1.7	2.1	
NCNR preference dividends per share						
(cents)						
- February	366.5	395.6	386.2	381.7	374.7	1
- August	394.7	393.6	378.3	384.2	306.0	(6)
Net asset value per ordinary share						
(cents)	1 778.5	1 941.2	2 157.9	2 311.9	2 453.1	8
Shares in issue (millions)	5 609.5	5 609.5	5 609.5	5 609.5	5 609.5	-
Weighted average number of shares in						
issue (millions)	5 607.7	5 608.0	5 608.1	5 609.0	5 608.2	-
Diluted weighted average number						
of shares in issue (millions)	5 607.7	5 608.0	5 608.1	5 609.0	5 608.2	-

#### FIVE YEAR REVIEW 2020 FirstRand annual financial statements -A6-

# **FIVE-YEAR REVIEW continued**

						Compound
R million	2016#	2017	2018	2019#	2020	Compound growth %
Key ratios	2010	2017	2010	2019	2020	giowiii 76
Return on ordinary equity based on						
headline earnings (%)	23.5	22.8	23.1	22.2	13.0	
Price earnings ratio based on headline	23.5	22.0	23.1	22.2	13.0	
	11.2	11.1	13.5	13.8	12.3	
earnings (times)	2.5	2.4	3.0	3.0	12.3	
Price-to-book ratio (times)	2.5	264 487	358 390	384 530	213 497	$(\Lambda)$
Market capitalisation (R million)				I		(4)
Closing share price (cents)	4 484	4 715	6 389	6 855	3 806	(4)
Cost-to-income ratio (%)	51.8	51.3	51.4	50.3	52.8	
Credit loss ratio (%)	0.86	0.91	0.84	0.88	1.91	
NPLs as a % of gross advances (%)	2.45	2.41	2.36	3.33	4.37	
Non-interest income as a % of total	A	40.0	47.0	40.0	00.0	
income (%)	47.7	48.3	47.9	43.8	39.9	
Return on average total assets based				4 -	10	
on headline earnings (%)	2.0	2.0	1.9	1.7	1.0	
Interest margin on average advances (%)	5.2	5.1	4.9	5.2	5.1	
Exchange rates						
Rand/USD		10.10	40.00			
- Closing	14.66	13.10	13.80	14.13	17.36	
- Average	14.51	13.58	12.82	14.17	15.51	
Rand/GBP						
- Closing	19.67	17.00	18.18	17.98	21.43	
- Average	21.47	17.21	17.27	18.33	19.57	
Statement of financial position						
(USD)*						
Total assets	78 395	92 955	111 035	118 122	110 976	9
Advances	58 077	68 176	81 248	85 333	72 679	6
Deposits	62 761	75 079	91 844	98 592	88 423	9
Equity attributable to ordinary and other						_
equityholders	7 112	8 657	9 188	9 937	8 512	5
Assets under administration	97 432	115 949	135 309	141 642	130 094	7
Income statement (USD)**						
Earnings attributable to ordinary						
equityholders	1 555	1 809	2 071	2 132	1 097	(8)
Headline earnings	1 543	1 750	2 068	1 968	1 117	(8)
Statement of financial position (GBP)*						
Total assets	58 428	71 630	84 284	92 829	89 899	11
Advances	43 284	52 536	61 674	67 061	58 876	8
Deposits	46 775	57 855	69 717	77 481	71 629	11
Total equity	5 301	6 671	6 974	7 809	6 896	7
Assets under administration	72 616	89 349	102 710	111 313	105 386	10
Income statement (GBP)**						
Earnings attributable to ordinary						
equityholders	1 051	1 428	1 537	1 648	870	(5)
Headline earnings	1 043	1 381	1 535	1 521	885	(4)

\* The statement of financial position is converted using the closing rates as disclosed.
 \*\*The income statement is converted using the average rate as disclosed.
 # Reclassification of prior year numbers.

# ECONOMIC IMPACT

	2020		201	19
	R million	%	R million	%
Value added				
Net interest income after impairment	97 504	70.6	109 768	70.5
Non-operating revenue	42 306	30.7	47 220	30.3
Non-operating expenses	(1 806)	(1.3)	(1 277)	(0.8)
Value added by operations	138 004	100.0	155 711	100.0
To employees				
Salaries, wages and other benefits	32 104	23.3	32 337	20.8
To providers of funding	76 833	55.7	76 502	49.1
Dividends to shareholders	17 861		16 691	
Interest paid	58 972		59 811	
To suppliers	17 373	12.6	17 562	11.3
To government	7 250	5.2	11 848	7.6
Normal tax	5 925		10 491	
Value added tax	1 330		1 270	
Capital gains tax	(24)		77	
Other	19		10	
To communities				
CSI spend	247	0.2	250	0.2
To expansion and growth	4 197	3.0	17 212	11.0
Retained income	305		14 280	
Depreciation and amortisation	4 946		3 681	
Deferred income tax	(1 054)		(749)	
Total value added	138 004	100.0	155 711	100.0

Economic Impact *continued* -A8-


# **B** FIRSTRAND GROUP AUDITED CONSOLIDATED ANNUAL FINANCIAL STATEMENTS

# B

# FIRSTRAND GROUP AUDITED CONSOLIDATED ANNUAL FINANCIAL STATEMENTS

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## AUDIT COMMITTEE REPORT

The fundamental role of an audit committee is to assist the board in fulfilling its oversight responsibilities in areas such as financial reporting, internal control systems and internal and external audit functions. The committee works closely with the group's risk, capital management and compliance committee, the social, ethics and transformation committee and the information and technology risk and governance committee to identify common risk and control themes, and achieve synergy between combined assurance processes, thereby ensuring that, where appropriate, these functions can leverage off one another.

The committee is constituted as a statutory committee of FirstRand in respect of its duties in terms of section 94(7) of the Companies Act, 71 of 2008; section 64 of the Banks Act of 1990 and as a committee of the FirstRand board concerning all other duties assigned to it by the board. The objectives and functions of the committee are set out in its charter, which was reviewed and updated during the year.

#### SUMMARY OF RESPONSIBILITIES

- reviews the quality, independence and cost-effectiveness of the statutory audit and non-audit engagements;
- reviews the appointment of the external auditors for recommendation to the board;
- approves the appointment of the audit lead partner after consideration of the enhanced due diligence results;
- oversees internal and external audits, including review and approval of internal and external audit plans, reviews significant audit findings and monitors progress reports on corrective actions required to rectify reported internal control shortcomings;
- assists the board in evaluating the adequacy and effectiveness of FirstRand's system of internal control (including internal financial controls), accounting practices, information systems and auditing processes;
- ensures that a combined assurance model is applied to provide a coordinated approach to assurance activities;
- oversees financial risks, the Banks Act regulatory audit process and internal financial controls, including integrity, accuracy and completeness of the annual financial statements and annual integrated report (both financial and nonfinancial reporting);
- receives reports on fraud and IT risks as these relate to financial reporting;
- satisfies itself with the expertise, resources and experience of the group financial director and finance function; and
- provides independent oversight of the integrity of the annual integrated report and associated external reports and recommends them to the board for approval.

The effectiveness of the committee and its individual members is assessed annually by the board.

The committee is satisfied that it has executed its duties during the past financial year in accordance with these terms of reference, relevant legislation, regulations and governance practices.

Feedback was obtained from management, external audit and internal audit in making all assessments.

#### Annual financial statements *continued* -B12-

COMPOSITION		MEETING	NOVEMBER TRILATERAL
GG Gelink (chairman)	Independent non- executive director	4/4	1/1
JP Burger	Non-executive director	4/4	1/1
RM Loubser	Independent non- executive director	4/4	1/1
EG Matenge-Sebesho (retired 28 November 2019)	Independent non- executive director	2/2	1/1
PJ Makosholo (resigned 30 June 2020)	Independent non- executive director	4/4	1/1
LL von Zeuner	Independent non- executive director	3/4	1/1
T Winterboer	Independent non- executive director	4/4	1/1

# ATTENDEES

CEO	The composition of the committee is designed to include
COO	members with practical banking expertise in accordance
Financial director	with the Banks Act.
Chief risk officer	In addition to the audit committee, divisional audit
Chief audit executive	committees have been established. The divisional audit
Chairmen of the subcommittees	committees are chaired by competent independent non-
External auditors and other assurance providers	executives who participate in the audit committee.
Heads of finance, risk and compliance	The external auditors and chief audit executive meet independently with the non-executive members as and when required.

The committee is satisfied that the individual members of the committee possess appropriate qualifications and a balance of skills and experience to discharge their responsibilities.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B13-

#### **AREAS OF FOCUS**

During the year, the committee:

- reviewed the reports on internal financial controls and the going concern aspect of FirstRand, in terms of Regulation 40(4) of the Banks Act regulations;
- considered feedback from the external auditors on the PA bilateral meeting;
- conducted quarterly financial analysis of the group's year-to-date performance;
- considered industry trend updates from the external auditors and from management;
- reviewed and recommended to the to board for approval the interim results and year-end results, together with annual financial statements;
- reviewed and approved the internal audit charter;
- reviewed and approved the audit committee charter;
- attended the trilateral meeting with the PA;
- considered the requirements arising from the Independent Regulatory Board for Auditors' (IRBA's) mandatory audit firm rotation (MAFR) requirements, effective for financial periods ending on or after April 2023, and monitored the project progress to assess and address MAFR;
- reviewed the impact of emerging and current regulatory developments in the group;
- considered BCBS 239 updates and impact assessments;
- approved the key audit matters report;
- reviewed and approved non-audit engagements undertaken by the external auditors during the year in terms of the approved policy of the group;
- reviewed the outcome of the statutory and regulatory audit;
- noted the finding of the report from the JSE on the proactive monitoring of financial statements in 2019, published in 2020;
- noted the final findings of the report from the JSE's thematic review for compliance with IFRS 9 and IFRS 15 published in 2019;
- reviewed the adoption of new and amended accounting standards and interpretations namely IFRS 16, IAS 12 and IFRIC 23;
- noted the update on SAICA's continuing professional development (CPD);
- reviewed compliance with COVID-19 related accounting; and
- received the Banks Act Regulation 39 corporate governance assessment.

#### Annual financial statements *continued* -B14-

#### **EXTERNAL AUDIT**

The committee has satisfied itself to the performance and quality of the external audit and that the external auditors and lead partners were independent of the group, as set out in section 94(8) of the Companies Act.

This included consideration of:

- representations made by the external auditors to the audit committee including ISQC1 system of quality control representations;
- independence criteria specified by IRBA and international regulatory bodies as well as criteria for internal governance processes within audit firms;
- auditor suitability assessment in terms of paragraph 3.84(g) (iii) and section 22.15(h) of the JSE Listings Requirements;
- previous appointments of the auditors;
- extent of other work undertaken by the auditors for the group;
- chairman closed sessions with the external auditors to discuss any concerns without management present;
- tenure of the auditors and rotation of the lead partners;
- changes to management during the tenure of auditors, which mitigates the attendant risk of familiarity between the external auditor and management;
- monitoring the public conduct of audit firms, for example through media reports with follow up sessions with the external auditors; and
- dual audit firms allowing for cross review and audit area rotation.
- The committee nominated, for re-election at the annual general meeting, Deloitte & Touche and PricewaterhouseCoopers Inc. (PwC) as the external audit firms responsible for performing the functions of auditor for the 2021 financial year.
- The committee ensured that the appointment of the auditors complied with all legislation on appointment of auditors.
- Deloitte & Touche and PwC have been the group's external auditors for ten years, respectively.
- During the year, the committee approved the rotation of the Deloitte & Touche lead partner, Kevin Black, who replaced Darren Shipp in terms of section 92 of the Companies Act, 71 of 2008, which states that the same individual may not serve as the auditor or designated auditor of a company for more than five consecutive financial years. Additional independence assessments of the lead partners, including that of the incoming Deloitte & Touche lead partner, were undertaken.
- The committee chair met with senior leadership of the audit firm to discuss the firm's risk and quality processes independently from what the audit team disclosed to the committee.
- Furthermore, enhanced due diligence (EDD) was performed on all lead partners with their permission, including details of connected parties. Based on the EDD results, the committee was of the view that the individuals do not have any significant investment in FirstRand or unusual and significant transactions with the group and nothing came to their attention that required further investigation.

#### NON-AUDIT SERVICES

The committee annually reviews and approves the list of non-audit services which the auditors may perform. There is an approval process where all non-audit service engagements above a certain threshold must be approved by the financial director, and above a further threshold, pre-approved by the chairman of the audit committee. If a higher threshold is to be applied it needs to be approved by the entire committee. A maximum limit of 25% of the group's annual audit fee is in place for non-audit services, in aggregate and individually per firm. Quarterly, the cumulative spend for the year-to-date is presented to the committee to keep track of the build of non- audit spend and the nature of services. The 2020 non-audit fees were 10.05% of the audit fees.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B15-

-B15-

#### **INTERNAL AUDIT**

The internal audit function's mission is to enhance and protect organisational value by providing risk-based and objective assurance, advice and insight.

The function assists executive management and the audit committee to accomplish their objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control and governance processes within the group.

The function provides assurance to the board on the adequacy and effectiveness of the group's internal control and risk management practices, and the integrity of financial reporting systems. Internal audit assists management by making recommendations for improvements to the control and risk management environment.

During the year the committee received quarterly reports from group internal audit on any weaknesses in controls that were identified, including financial controls, and considered corrective actions to be implemented by management.

The committee has assessed the performance of the chief audit executive and the arrangements of internal audit and is satisfied that the internal audit function is independent and appropriately resourced, and that the chief audit executive has fulfilled the obligations of that position.

The committee can confirm that the financial and risk management information contained in the Annual integrated report accurately reflects information reported to the committee by management and has no reason to believe that the existing internal controls, including internal financial controls, do not form a sound basis for the preparation of reliable financial statements. The committee's opinion is supported by the reports received from the risk, capital management and compliance committee; external audit; internal audit and executive management.

The committee reviewed and approved the annual internal audit plan, which was informed by combined assurance role players and aligned to the group's strategic objectives, risks and opportunities identified by management, as well as topical issues facing the financial services industry. On a quarterly basis, the committee reviewed the status of the audit plan to ensure it remained agile to the changing risk landscape.

The committee reviewed quarterly activity reports from internal audit which covered audit plan progress, insights and opportunities for improvement, significant matters for escalation, cumulative view on internal financial controls and risk management process maturity, and a summary of audit observations with respective status updates on remediation effort.

The group's external auditors conducted an annual assessment of the internal audit function against International Standards on Auditing (ISA) 610 and confirmed that the work of the internal audit was reliable for the purposes of the external audit.

#### Annual financial statements *continued* -B16-

#### FINANCIAL STATEMENTS AND FINANCE FUNCTION

Having achieved its objectives for the financial year, the committee recommended the consolidated financial statements, company financial statements and Annual integrated report for the year ended 30 June 2020 for approval to the board. The financial statements will be open for discussion at the forthcoming annual general meeting.

An audit committee process has been established to receive and deal appropriately with any concerns or complaints relating to:

- reporting practices and internal audit of the group;
- content or auditing of the financial statements;
- internal financial controls of the bank or controlling company; and
- any other related matter.

No complaints were received relating to accounting practices or internal audit, nor to the content or audit of the group's annual financial statements.

Key audit matters identified by the external auditors are included in their report on page B26. These matters have been discussed and agreed with management and were presented to the committee. The committee has considered the appropriateness of the key audit matters reported on by the external auditors and is satisfied with management's treatment and audit response thereof.

The committee is satisfied that the group has appropriate financial reporting control frameworks and procedures in place, and that these procedures are operating effectively.

The committee reports that, based on a formal assessment process, it was satisfied as to the appropriateness of the expertise, effectiveness and experience of the group financial director during the reporting period.

In addition, the committee is satisfied with:

- the expertise, effectiveness and adequacy of resources and arrangements in the finance function; and
- the experience, effectiveness, expertise and continuous professional development of senior members of the finance function.

The committee confirms that it was able to carry out its work to fulfil its statutory mandate under normal and unrestricted conditions. The committee is satisfied that the assurance obtained during the meetings, corroborated by the review of the documentation deemed necessary and its own analyses, sustain its conclusions reached for the 2020 financial year.

#### RELATIONSHIP WITH OTHER GOVERNANCE COMMITTEES

The committee works closely with the group's risk, capital management and compliance committee, the social, ethics and transformation committee and information and technology risk governance committee to identify common risk and control themes, and achieve synergy between combined assurance processes, thereby ensuring that, where appropriate, relevant information is shared, and these functions can leverage off one another.

Based on the reports received, the committee is satisfied that:

- the group has implemented appropriate processes for complying with the spirit and letter of key regulations impacting the group; and
- the group is able to effectively manage its risk, information and technology resources.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B17-

#### **COMBINED ASSURANCE**

During the year, the committee monitored alignment of all assurance providers to eliminate multiple approaches to risk assessment and reporting. The combined assurance model incorporates and optimises all assurance services and functions so that, taken as a whole, these enable an effective control environment; support the integrity of information used for internal decision-making by management, the governing body and its committees, and supports the integrity of the group's external reports.

The committee is satisfied with the expertise, effectiveness and adequacy of arrangements in place for combined assurance.

The committee encouraged effective communication between the external and internal audit functions.

#### **FUTURE AREAS OF FOCUS**

- finalise and address the requirements arising from MAFR, effective for financial periods ending on or after April 2023;
- monitor the group's implementation plan for the adoption of IFRS 17; and \_
- monitor compliance with COVID-19 related accounting. \_

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**GG Gelink** Chairman, audit committee Sandton

9 September 2020

# DIRECTORS` RESPONSIBILITY STATEMENT AND APPROVAL OF THE ANNUAL FINANCIAL STATEMENTS

## TO THE SHAREHOLDERS OF FIRSTRAND LIMITED

The directors of FirstRand Limited (the company or the group) are responsible for the preparation and fair presentation of the consolidated and separate annual financial statements comprising the statement of financial position, income statement, and statements of comprehensive income, changes in equity and cash flows, and the notes to the annual financial statements as at 30 June 2020. These annual financial statements have been prepared in accordance with International Financial Reporting Standards (IFRS), including interpretations issued by the IFRS Interpretations Committee, the Financial Reporting Pronouncements as issued by the Financial Reporting Standards Council, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, the JSE Listings Requirements, Banks Act and the requirements of the Companies Act, no 71 of 2008.

In discharging this responsibility, the directors rely on management to prepare the consolidated and separate annual financial statements and for keeping adequate accounting records in accordance with the group's system of internal control. Simonet Terblanche, CA (SA), supervised the preparation of the annual financial statements for the year.

In preparing the annual financial statements, suitable accounting policies in accordance with IFRS have been applied and reasonable judgements and estimates have been made by management. The financial statements incorporate full and responsible disclosure in line with the group's philosophy on corporate governance. The adoption of the new standard IFRS 16 and the amended IAS 12 had the most significant impact on the group in the current year. Refer to accounting policy 10 for further detail on the impact of these new accounting standards on the group.

The directors are responsible for the group's system of internal control. To enable the directors to meet these responsibilities, the directors set the standards for internal control to reduce the risk of error or loss in a cost-effective manner. The standards include the appropriate delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. The focus of risk management in the group is on identifying, assessing, managing and monitoring all known forms of risk across the group.

Effective risk management requires various points of control. The directors and management are the risk owners, assisted by enterprise risk management and internal audit. Enterprise risk management is responsible for independent oversight and monitoring of controls and reports to the risk, capital and compliance committee, which oversees the group's risk governance structures and processes. Internal audit provides independent assurance on the adequacy and effectiveness of controls and report to the audit committee.

Based on the information and explanations provided by management and the internal auditors, nothing has come to the attention of the directors to indicate that the internal controls are inadequate and that the financial records may not be relied on in preparing the consolidated and separate annual financial statements and maintaining accountability for the group's assets and liabilities. Nothing has come to the attention of the directors to indicate any breakdown in the functioning of internal controls, resulting in a material loss to the group, during the year and up to the date of this report. Based on the effective internal controls implemented by management, the directors are satisfied that the consolidated and separate annual financial statements fairly present the state of affairs of the group and company at the end of the financial year and the net income and cash flows for the year.

The directors have reviewed the group and company's budgets and flow of funds forecasts and considered the group and company's ability to continue as a going concern in light of current and anticipated economic conditions. On the basis of this review, and in light of the current financial position and profitable trading history, the directors are satisfied that it has adequate resources to continue in business for the foreseeable future. The going concern basis,

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B19-

therefore, continues to apply and has been adopted in the preparation of the annual financial statements. It is the responsibility of the group's independent external auditors, Deloitte & Touche and PricewaterhouseCoopers Inc., to report on the fair presentation of the annual financial statements. These annual financial statements have been audited in terms of section 29(1) of the Companies Act, no 71 of 2008. Their unmodified report appears on page B26.

The consolidated annual financial statements of the group, which appears on pages B36 to B366 and the separate annual financial statements of the company, which appear on pages B367 to B384 were approved by the board of directors on 9 September 2020.

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WR Jardine

Chairman

Sandton

9 September 2020

Alemini

AP Pullinger Chief executive officer

## **COMPANY SECRETARY'S CERTIFICATION**

# DECLARATION BY THE COMPANY SECRETARY IN RESPECT OF SECTION 88(2)(E) OF THE COMPANIES ACT

I declare that, to the best of my knowledge, the company has lodged with the Commissioner of the Companies and Intellectual Property Commission all such returns and notices as required of a public company in terms of the Companies Act and that all such returns and notices are true, correct and up to date.

C Low Company secretary

Sandton

9 September 2020

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -R21-

## **DIRECTORS' REPORT**

for the year ended 30 June 2020

#### NATURE OF BUSINESS

FirstRand Limited is a public company and registered bank controlling company with a primary listing on the Johannesburg Stock Exchange Limited (JSE) (under Financial - Banks, share code: FSR) and a secondary listing on the Namibian Stock Exchange (NSX) (share code: FST). FirstRand Limited is the holding company of the FirstRand group of companies.

FirstRand's portfolio of franchises comprises FNB, RMB, WesBank, Aldermore and Ashburton Investments and provides a universal set of transactional, lending, investment and insurance products and services. The FCC franchise represents group-wide functions.

Whilst the group is predominantly South Africa-based, it has subsidiaries in the United Kingdom (being Aldermore Group plc), Namibia, Botswana, Zambia, Mozambique, Tanzania, Nigeria, Swaziland, Lesotho and Ghana. The bank has branches in India, London and Guernsey, and representative offices in Kenya, Angola and China.

Refer to section C for a simplified group structure of the group.

The board acknowledges its responsibilities for the integrity of this report. Guidelines as provided by the 2016 King code have been adopted in preparation of this report. The board believes that this report fairly represents the performance of the group.

#### **GROUP RESULTS**

Profit after tax amounted to R 18 780 million (2019: R 31 853 million). The operating results and the state of affairs of the company and the group are fully disclosed in the annual financial statements.

### **DIVIDEND DECLARATIONS**

In line with Guidance Note 4 of 2020, Recommendations on the distribution of dividends on ordinary shares and payment of cash bonuses to executive officers and material risk takers, in light of the negative economic impact of the COVID-19 pandemic and the temporary regulatory capital relief provided by the Prudential Authority, issued on 6 April 2020, the group has not declared a final dividend for the year ended 30 June 2020.

#### Dividends

ORDINARY SHARES

	Year ended	Year ended 30 June	
Cents per share	2020	2019	
Interim (declared 9 March 2020)	146.0	139.0	
Final	N/a	152.0	
	146.0	291.0	

#### DISTRIBUTIONS ON OTHER EQUITY INSTRUMENTS

Distributions of R 1 145 million were made on other equity instruments (2019: R760 million). Current tax of R222 million (2019: R93 million) relating to the AT1 instruments was recognised in the income statement.

#### Annual financial statements *continued* -B22-

#### **B** preference shares

Dividends on the B preference shares are calculated at a rate of 75.56% of the prime lending rate of FNB, a division of FirstRand Bank Limited.

#### Dividends declared and paid

	Preference dividends	
Cents per share	2020	2019
Period:		
28 August 2018 – 25 February 2019		381.7
26 February 2019 – 26 August 2019		384.2
27 August 2019 – 24 February 2020	374.7	
25 February 2020 – 31 August 2020	306.0	

Other distributions on the AT1 instruments and contingent convertible securities totalled R803 million (2019: R325 million).

#### SHARE CAPITAL

Details of FirstRand's authorised share capital as at 30 June 2020 are shown in note 28 to the group's financial statements.

#### Ordinary share capital

There were no changes to authorised or issued ordinary share capital during the year.

#### Preference share capital

There were no changes to authorised or issued preference share capital during the year.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B23-

#### SHAREHOLDER ANALYSIS

The following shareholders have a significant beneficial interest in FirstRand's issued ordinary shares.

%	2020	2019
Public Investment Corporation	14.1	9.0
BEE partners	5.2	5.2
Royal Bafokeng Holdings	4.1	-
Remgro Limited	3.1	3.9

A further analysis of shareholders is set out in section C.

#### **EVENTS AFTER REPORTING PERIOD**

There were no significant events that occurred between the end of the reporting period and the issue of the annual financial statements.

#### DIRECTORATE

Details of the board of directors are in section A.

# Annual financial statements *continued* -B24-

#### **BOARD CHANGES**

The following changes to the board of directors have taken place during the 2020 financial year end up to the reporting date.

		EFFECTIVE DATE
Resignations		
JJ Durand	Alternate non-executive director	28 November 2019
HL Bosman	Non-executive director	30 June 2020
PJ Makosholo	Independent non-executive director	30 June 2020
Retirements		
NN Gwagwa	Independent non-executive director	28 November 2019
EG Matenge-Sebesho	Independent non-executive director	28 November 2019
Appointments		
Z Roscherr	Independent non-executive director	1 April 2020

#### DIRECTORS' AND PRESCRIBED OFFICERS' INTERESTS IN FIRSTRAND

Closed periods commence on 1 January and 1 July and are in force until the announcement of the interim and year end results. Closed periods also include any period where the company is trading under cautionary or where participants have knowledge of price sensitive information. All directors' dealings require the prior approval of the chairman, and the company secretary retains a record of all such share dealings and approvals. Trading in securities by employees who are exposed to price sensitive information is subject to the group's personal account trading rules. It is not a requirement of the company's memorandum of incorporation or the board charter that directors own shares in the company.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B25-

Ordinary shares

		30 June 2020	)			
	Direct beneficial (thousands)	Indirect beneficial (thousands)	Held by Associates (thousands)	Total 2020 (thousands)	Total 2019 (thousands)	Percentage holding
Executive directors and prescribed officers						
A Pullinger	5 048	-	108	5 156	4 812	0.09
HS Kellan	987	527	115	1 629	1 490	0.03
J Celliers C de Kock	217	176 836	-	393 836	394 836	0.01 0.01
JR Formby	711	588	-	1 299	1 185	0.02
Non-executive directors						
HL Bosman**	140	-	-	140	120	0.00
JP Burger	304	7 617	124	8 045	8 291	0.15
GG Gelink	102	-	-	102	102	0.00
NN Gwagwa*	256	-	4	260	251	0.00
WR Jardine	11	232	-	243	243	0.00
RM Loubser EG Matenge-Sebesho*	-	1 810 77	2	1 812 77	1 868 77	0.04 0.00
Z Roscherr***	659	-	-	659	-	0.01
T Winterboer	15	-	-	15	15	0.00
L von Zeuner	-	3	-	3	-	
Total	8 450	11 866	353	20 669	19 684	0.36

\* Retired November 2019.

\*\* Retired June 2020.

\*\*\* Appointed April 2020.

Directors' interests remained unchanged from the end of the financial year to the date of this report.

Jarkine

WR Jardine Chairman 9 September 2020

Alumi

AP Pullinger CEO

## **INDEPENDENT AUDITORS' REPORT**

#### To the Shareholders of FirstRand Limited

#### Report on the audit of the consolidated and separate financial statements

#### Opinion

In our opinion, the consolidated and separate financial statements present fairly, in all material respects, the consolidated and separate financial position of FirstRand Limited (the Company) and its subsidiaries (together the Group) as at 30 June 2020, and its consolidated and separate financial performance and its consolidated and separate cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS) and the requirements of the Companies Act of South Africa.

#### What we have audited

FirstRand Limited's consolidated and separate financial statements set out on pages B36 to B384 which comprise:

- the consolidated and separate statements of financial position as at 30 June 2020;
- the consolidated income statement for the year then ended;
- the consolidated statement of other comprehensive income for the year then ended;
- the separate statement of comprehensive income for the year then ended;
- the consolidated and separate statements of changes in equity for the year then ended;
- the consolidated and separate statements of cash flows for the year then ended; and
- the notes to the consolidated and separate financial statements, including a summary of significant accounting policies.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' responsibilities for the audit of the consolidated* and *separate financial statements* section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Independence

We are independent of the Group in accordance with the Independent Regulatory Board for Auditors' *Code of Professional Conduct for Registered Auditors* (IRBA Code) and other independence requirements applicable to performing audits of financial statements in South Africa. We have fulfilled our other ethical responsibilities in accordance with the IRBA Code and in accordance with other ethical requirements applicable to performing audits in South Africa. The IRBA Code is consistent with the corresponding sections of the International Ethics Standards Board for Accountants' *International Code of Ethics for Professional Accountants (including International Independence Standards)*.

#### Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B27-

We communicate the key audit matters that relate to the audit of the consolidated financial statements of the Group for the current period in the table below. We have determined that there are no key audit matters to communicate in our report with regard to the audit of the separate financial statements of the Company for the current period.

# Annual financial statements *continued* -B28-

Corporate advances*:	Corporate advances:
<ul> <li>Corporate advances*:</li> <li>Corporate advances are individually significant and the ECL calculations of impairments are inherently judgemental in nature.</li> <li>The areas of significant management judgement include the modelling methodology applied to Stage 1 and Stage 2 exposures, which include:</li> <li>The judgement involved relating to input assumptions and methodologies applied to estimate the Probability of Default (PD), Exposure At Default (EAD) and Loss Given Default (LGD) within the ECL calculations;</li> <li>The incorporation of forward-looking information (FLI) and macroeconomic inputs into the Significant Increase in Credit Risk (SICR) assessment and ECL calculations;</li> <li>The assessment of whether there has been a SICR event since origination date of the exposure to the reporting date (i.e. a trigger event that has caused a deterioration in credit risk and resulted in migration of the loan from Stage 1 to Stage 2), taking the impact of COVID-19 into account; and</li> <li>Assessing the impact of COVID-19 on the forward-looking economic information incorporated into the respective models.</li> <li>In addition, for Stage 3 exposures:</li> <li>The assumptions used for estimating the recoverable amounts and timing of future cash flows of individual exposures which have been classified as non performing.</li> <li>* This applies to corporate advances apparent in RMB corporate banking, RMB investment banking and Rest of Africa, as well as Group Treasury and other.</li> </ul>	<ul> <li>We performed the following procedures on the ECL for corporate advances with the assistance of our economic, credit and actuarial experts, taking the impact of COVID-19 into account:</li> <li>Assessed the design, implementation and operating effectiveness of the relevant financial reporting controls as well as the general and application computer controls relating to the processes used to calculate impairments, and tested controls relating to data and model governance</li> <li>Tested controls over the credit risk management and governance processes when advancing new facilities or restructuring existing facilities;</li> <li>Assessed the appropriateness of the ECL methodology, including any refinements against actual experience and industry practice;</li> <li>Assessed the quality of the data used in credit management, reporting and modelling for completeness and accuracy through data analytics with specific focus on the appropriateness of assumptions made by management in determining the applicable macroeconomic inputs, credit ratings, EAD, PD, LGD and valuation of collateral in the current economic climate;</li> <li>For a sample of advances, agreed the input data to underlying documentation;</li> <li>Confirmed that the latest available FLI has been appropriately incorporated within the impairment models by comparing these to our own actuarial statistics and independent market data;</li> <li>Developed an independent view to quantify the impact of COVID-19 due to the inherent uncertainty in the estimation of this risk by applying our own independent inputs to management's model. We</li> </ul>
* This applies to corporate advances apparent in RMB corporate banking, RMB investment banking and Rest	<ul> <li>Developed an independent view to quantify the impact of COVID-19 due to the inherent uncertainty in the estimation of this risk by applying our own</li> </ul>
	<ul> <li>extent of the stress;</li> <li>Selected a sample of advances with no indicators of SICR and determined if this was reasonable by forming an independent view based on publicly available information on whether there was a significant increase in credit risk;</li> <li>For a sample of industries, performed top-down</li> </ul>
	industry and bottom-up analyses over individual counterparties based on publicly available

# FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B29-

<ul> <li>information as a sense check over the SICR assessment, assumptions applied and post model adjustments raised; and</li> <li>In respect to Stage 3 advances, tested the key controls around the valuation of collateral (where applicable) for operating effectiveness, including inspecting a sample of legal agreements and underlying documentation to assess the legal right to and existence of collateral and expected timing of future cash flows.</li> </ul>
Based on the procedures described above, our audit evidence was consistent with the inputs in the ECL on corporate advances which were found to be within an acceptable range in the context of IFRS 9.

# Annual financial statements *continued* -B30-

lower value and therefore a significant portion of credit	We performed the following procedures on the ECL within retail and commercial advances with the
requires the use of statistical models incorporating data and assumptions which are not always necessarily	assistance of our economic, credit and actuarial experts, at a portfolio level, based on the applicable methodologies and inputs, taking the impact of COVID- 19 into account:
<ul> <li>developing the credit impairment models, analysing data and determining the most appropriate assumptions and estimates. The inputs into the modelling process require significant management judgement, which include:</li> <li>The input assumptions and methodologies applied to estimate the PD, EAD and LGD within the ECL calculations;</li> <li>The assessment of whether there has been a SICR event since origination date of the exposure to the reporting date (i.e. a trigger event that will cause a deterioration in credit risk and result in migration of the loan from Stage 1 to Stage 2), taking the impact of COVID-19 into account;</li> <li>Determining the expected value to be realised from collateral in place and the time this collateral will take to realise;</li> <li>The determination of the write-off point and application of the CICR assessment and ECL calculations;</li> <li>Determining and weighting of assumptions used in the forward-looking economic model which incorporated a less favourable outlook as a result of the COVID -19 pandemic and related lockdown with reduced economic activity; and</li> <li>Assessing the impact of COVID-19 on ECL raised for the relief loans, as SICR in the form of arrears may have been delayed.</li> </ul>	<ul> <li>Obtained an understanding of the methodologies used by management with reference to actual experience, industry practice and assumptions used in the various ECL model components (PD, EAD, LGD) and how these were calibrated by using historical information to estimate future cash flows;</li> <li>Tested the design, implementation and, where appropriate, operating effectiveness of relevant controls over model governance and approval;</li> <li>Tested the design, implementation and, where appropriate, operating effectiveness of relevant controls as well sample testing of data used by the models to calculate impairments, which included the reperformance of the base ECL models;</li> <li>Independently recalculated the ECL by considering management's ECL calculation, adjusting component inputs based on our independent assessment and compared the result to management's result;</li> <li>Through applying the assumptions and data included in management's model, including the performance of SICR classifications;</li> <li>Tested the SICR thresholds applied and the resultant transfer into stage 2 for SICR. This included benchmarking of the volume of up to date accounts transferred to stage 2 based on historical data;</li> <li>To determine the impact of change in SICR thresholds on the ECL recognised, we performed a sensitivity analysis of SICR;</li> <li>Tested the performance of the Client behavioural scores that drive the PD estimates and SICR triggers through calculation of Gini and population stability metrics;</li> <li>Assessed the potential impact of reduced collateral values, a delayed recovery process and reduced cure from default for secured exposures by separately considering individually significant</li> </ul>

# FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B31-

<ul> <li>collateral, historically stressed collateral values and by quantifying the impact of longer mortgage realisations;</li> <li>Assessed the potential impact on recoveries and cure from default for unsecured exposures by comparing estimates to historic experience of defaulted accounts;</li> <li>Evaluated management's assessment of historical post write-off recoveries relative to the current volume of accounts written off, to determine the point at which there was no reasonable expectation of further recovery; and</li> <li>Through recalculation, we tested the application of the write-off policy, including the exclusion of post write-off recoveries from the LGD and the application of the curing rules;</li> <li>Considered the assumptions used in the forward-looking economic model, the macro-economic variables considered, variables selected and the sensitivity of ECL components to each variable;</li> <li>Compared these to our own actuarial statistics and independent market data;</li> <li>Confirmed that the latest available forward-looking information has been appropriately incorporated</li> </ul>

# Annual financial statements *continued* -B32-

Post model adjustments:	Post model adjustments:
<ul> <li>Where there is uncertainty in respect of the respective models' ability to address specific trends or conditions due to inherent limitations of modelling based on past performance, the timing of model updates and macroeconomic events, additional provisions via post model adjustments are made. Significant judgement was made by management in determining the COVID-19 macroeconomic adjustment which is discussed above.</li> <li>The related disclosures in the consolidated financial statements are included in:</li> <li>Accounting policies, Significant, judgement and estimates impacted by COVID-19;</li> <li>Accounting policies, Critical accounting estimates, assumptions and judgements; and</li> <li>Note 37 – Financial and Insurance risk - Credit risk.</li> </ul>	<ul> <li>We obtained management's post model adjustments and performed the following:</li> <li>Tested the design, implementation and, where appropriate, operating effectiveness of relevant controls over the governance and approval of post model adjustments; ;</li> <li>Re-performed management's calculation of the COVID-19 post model adjustment for relief loans to assess mathematical accuracy and that the calculation was in accordance with the documented policy;</li> <li>Assessed the reasonableness of post model adjustments raised by management (such as adjustments made to coverage held for COVID-19 relief to allow for the impact of delayed arrears recognition), including independent considerations taking into account industry and client/portfolio specific risk; and</li> <li>Considered the need for any other post model adjustments not considered by management through independent research.</li> </ul>
Valuation of complex financial instruments which are subject to significant judgements The valuation of complex financial instruments was considered to be a matter of most significance to the current year audit. Management applied significant judgement relating to the complex valuation methodologies as well as the determination of key assumptions relating to the inputs into the valuations. Significant judgement is required in respect of unobservable inputs and the consideration of developments in valuation methodologies due to the impact of funding costs, bid offer spreads, and counterparty credit spreads as well as the related fair value disclosures. These methodologies are constantly	<ul> <li>Our audit procedures over the valuation of these complex financial instruments included, amongst others, the following procedures which were performed with the assistance of our valuation experts:</li> <li>We tested the design, implementation and operating effectiveness, as appropriate, of the relevant financial reporting controls, the existence of key governance structures and the general and application computer controls relating to the relevant IT systems supporting valuations;</li> <li>We evaluated the technical appropriateness and accuracy of valuation methodologies (including key assumptions made and modelling approaches adopted) applied by management with reference to</li> </ul>

changing in line with developing market practices and trends. As described in the "Accounting policies, Significant, judgements and estimates impacted by COVID-19" section of the consolidated financial statements, COVID-19 has increased the level of judgement required by management in the current year largely due to market volatility experienced which impacted the above mentioned inputs.	<ul> <li>market practice, practical constraints on the ability to apply the methodologies to the instruments being valued and for consistency with prior periods;</li> <li>In response to the impact of COVID-19, we assessed the appropriateness of the significant inputs into management's valuations, owing to market volatility including funding costs, bid offer spreads and counterparty credit spreads against reasonable factors which impact the reported exit values;</li> </ul>
<ul> <li>The financial instruments impacted by management's judgements include:</li> <li>Advances carried at fair value (level 3);</li> <li>Complex derivative financial instruments (level 2 and 3); and</li> <li>Investment securities valued with reference to unobservable inputs (level 3).</li> <li>The related disclosures in the consolidated financial statements are included in:</li> <li>Accounting policies, Significant, judgement and estimates impacted by COVID-19; and</li> <li>Note 34 – Fair value measurements.</li> </ul>	<ul> <li>For a sample of complex financial instruments, we independently recalculated the fair values;</li> <li>We assessed the appropriateness and sensitivity of unobservable market rates, projected cash flows and valuation adjustments with reference to the best available independent information; and</li> <li>We assessed the appropriateness of the fair value hierarchy disclosures due to lower levels of observability and liquidity with reference to the requirements of IFRS 13, Fair value measurements.</li> <li>Based on the procedures described above, our audit evidence was consistent with management's assumptions used in the valuation of complex financial instruments which are subject to judgement.</li> </ul>

#### Annual financial statements *continued* -B34-

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the document titled "FirstRand Annual Financial Statements '20", which includes the Directors' Report, the Audit Committee Report and the Company Secretary's Certification as required by the Companies Act of South Africa, which we obtained prior to the date of this auditors' report, and the document titled "FirstRand Annual Integrated Report '20", which is expected to be made available to us after that date. The other information does not include the consolidated or the separate financial statements and our auditors' report thereon.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not and will not express an audit opinion or any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information identified above and, in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of the directors for the consolidated and separate financial statements

The directors are responsible for the preparation and fair presentation of the consolidated and separate financial statements in accordance with International Financial Reporting Standards and the requirements of the Companies Act of South Africa, and for such internal control as the directors determine is necessary to enable the preparation of consolidated and separate financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the directors are responsible for assessing the Group and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group and/or the Company or to cease operations, or have no realistic alternative but to do so.

#### Auditors' responsibilities for the audit of the consolidated and separate financial statements

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated and separate financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

 Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B35-

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the
  audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast
  significant doubt on the Group's and the Company's ability to continue as a going concern. If we conclude that a
  material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in
  the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion.
  Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future
  events or conditions may cause the Group and/or Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Report on other legal and regulatory requirements

In terms of the IRBA Rule published in Government Gazette Number 39475 dated 4 December 2015, we report that Deloitte & Touche and PricewaterhouseCoopers Inc. have been the joint auditors of FirstRand Limited for 10 years. Prior to the commencement of the joint audit relationship PricewaterhouseCoopers Inc. were the sole auditors of FirstRand Limited for 14 years.

Deborthe & Touche

Deloitte & Touche Registered Auditor Per partner: Kevin Black 5 Magwa Crescent East Johannesburg 9 September 2020

Atre water house Coopers Em.

PricewaterhouseCoopers Inc. Registered Auditor Director: Johannes Grosskopf 4 Lisbon Lane Johannesburg 9 September 2020

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# **ACCOUNTING POLICIES**

## **1 INTRODUCTION AND BASIS OF PREPARATION**

The group's consolidated and separate annual financial statements have been prepared in accordance with IFRS, including interpretations issued by the IFRS Interpretations Committee, the Financial Reporting Pronouncements as issued by the Financial Reporting Standards Council, the SAICA Financial Reporting Guides as issued by the Accounting Practices Committee, the JSE Listings Requirements, Banks Act and requirements of the Companies Act no 71 of 2008 (Companies Act).

These financial statements comprise the statements of financial position (also referred to as the balance sheet) as at 30 June 2020, and the statements of comprehensive income, income statements, statements of changes in equity and statements of cash flows for the year ended, as well as the notes comprising a summary of significant accounting policies and other explanatory notes.

The group prepares consolidated financial statements which include the assets, liabilities and results of the operations of FirstRand Limited, its subsidiaries and its share of earnings of associates and joint ventures. To compile the consolidated financial statements the following information is used:

- Audited information about the financial position and results of operations at 30 June each year for all significant subsidiaries in the group. For insignificant private equity subsidiaries that have a year-end that is less than three months different to that of the group, the latest audited financial statements are used.
- The most recent audited annual financial statements of associates and joint ventures. These are not always drawn up to the same date as the financial statements of the group. Where the reporting date is different from that of the group, the group uses the most recently available financial statements of the investee and reviews the investee's management accounts for material transactions during the intervening period. In instances where significant events occurred between the last reporting date of an investee and the reporting date of the group, the effect of such events is adjusted for.

Accounting policies of subsidiaries, associates and joint ventures have been changed at acquisition, where necessary, to ensure consistency with the accounting policies adopted by the group.

The segmental analysis included in the segment report is based on the information reported to the chief operating decision maker for the respective segments under the current operating business management structures. The information is prepared in terms of IFRS and certain adjustments are made to the segment results in order to eliminate the effect of non-taxable income and other segment specific items that impact certain key ratios reviewed by the chief operating decision maker when assessing the operating segments' performance. In addition, certain normalised adjustments are also processed to the segment results.

#### Use of judgements and estimates

The preparation of financial statements in conformity with IFRS requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the group's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements, are outlined in note 9 of the accounting policies.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B37-

#### **COVID-19** impact

Due to the coronavirus (COVID-19) pandemic, governments across the world have declared national lockdowns, which have resulted in extensive travel restrictions and quarantine measures being implemented. Businesses globally have had to limit or suspend their operations and as such, the COVID-19 measures implemented by governments globally have severely impacted a wide range of industries, including the financial sector. Due to the global economic downturn, a significant increase in the volatility of the financial and commodities markets worldwide has been noted.

Due to the unprecedented nature of the COVID-19 pandemic, it is not possible to accurately predict the full extent and duration of its economic impact.

While the specific areas of judgement detailed in note 9 of the accounting policies did not change, given the dynamic and evolving nature of COVID-19, limited recent experience of the economic and financial impact of such a pandemic has resulted in, additional judgement within those identified areas, which has resulted in changes to the estimates and assumptions that have been applied in the measurement of some of the group's assets and liabilities from the prior period.

#### Significant, judgement and estimates impacted by COVID-19

The table below provides an overview of the areas where additional judgement has been applied and includes references to the relevant sections in the notes to the annual financial statements, where additional information has been included.

Description	Additional information
Impairment of goodwill	
In line with the group's accounting policies, the group has assessed its goodwill balances for impairment. The current year assessment incorporated the budgetary information for the next financial period, which contains the punitive impact of COVID-19, as well as the budgets for a period of between three and five years.	Accounting policy note 9.2 <i>Impairment of</i> goodwill.
The disclosures relating to the assumptions and judgements used for assessing goodwill for impairment have been updated to include a sensitivity analysis. This disclosure provides the users of the financial statements with an insight into the reasonable range of possible outcomes.	

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Description	Additional information	
Impairment provisions on advances		
Incorporating forward-looking information		
Forward-looking information, including a detailed explanation of the scenarios and related probabilities considered in determining the group's forward-looking assumptions for the purposes of its expected credit loss (ECL) calculation, has been provided. Noting the wide range of possible scenarios and macroeconomic outcomes, and the relative uncertainty of the social and economic consequences of COVID-19, these scenarios represent reasonable and supportable forward-looking views as at the reporting date.	Refer to accounting policy note 9.4 <i>Impairment of financial</i> assets - Forward-looking information.	
Significant increase in credit risk		
The group has not followed an overall blanket approach to the ECL impact of COVID-19 (where COVID-19 is seen as a significant increase in credit risk (SICR) trigger that will result in the entire portfolio of advances moving into their respective next staging bucket). A more systematic and targeted approach to the impact of COVID-19 on the customer base is being undertaken, which is in line with the group's existing policy documented in the group credit impairment framework.	Accounting policy note 9.4 <i>Impairment of</i> <i>financial assets.</i>	
Insurance and investment management activities		
The incurred but not reported (IBNR) liability is a retrospective insurance liability, using historical data as the main driver in determining the best estimate for the IBNR. A COVID-19 overlay has been applied to the IBNR for loss of income, retrenchment and mortality cover provided by the group's insurance companies, as the use of historical data is not an appropriate proxy due to the uncertainty of the economy and potential for retrenchments and loss of income suffered by policyholders.	Accounting policy note 9.7 <i>Insurance and</i> <i>investment management</i> <i>activities.</i>	

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B39-

### The key statement of financial position items and related disclosures that have been impacted by COVID-19

In addition to the key areas where additional judgement has been applied, the following balances and related disclosures have also been impacted by COVID-19.

Description	Additional information
Overall application of the going concern principle	
The directors reviewed the group and company's budgets and flow of funds forecasts for the next three years and considered the group and company's ability to continue as a going concern in light of current and anticipated economic conditions. These budgets and flow of funds forecasts took the impact of the COVID-19 pandemic into consideration, including projections of the impact on the group's capital, funding and liquidity requirements, all of which have remained within internal targets and above regulatory requirements. As part of this assessment, the directors considered the sufficiency of the group's financial resources throughout the pandemic. The management of the group's financial resources, which it defines as capital, funding and liquidity, and risk capacity, is a critical enabler of the achievement of the group's stated growth and return targets and is driven by the group's overall risk appetite. Forecast growth in earnings and balance sheet risk weighted assets (RWA) is based on the group's macroeconomic outlook and is evaluated against available financial resources, considering the requirements of capital providers, regulators and rating agencies. The expected outcomes and constraints are then stress tested, and the group sets targets through different business cycles and scenarios. On the basis of this review, and in light of the current financial position and profitable trading history, the directors are satisfied that the group has adequate resources to continue in business for the foreseeable future. The going concern basis, therefore, continues to apply and has been adopted in the preparation of	Directors' responsibility statement on page B18 Note 37 Financial and Insurance Risk - Note 37.2 Liquidity risk; and - Note 37.7 Capital management
the annual financial statements.	
COVID-19 debt relief measures provided to customers	
Due to the COVID-19 pandemic and its resultant impact on the economy, a liquidity crisis was experienced by a large number of customers across the group. In order to assist customers, the group provided various relief measures to customers. In the retail and commercial segments, these included the following: new facilities being granted, including the COVID-19 SME scheme guaranteed by the South African Resource Bank:	For the impact on the staging of debt relief measures, refer to accounting policy note 9.4 <i>Impairment of</i> <i>financial assets -</i>
<ul> <li>guaranteed by the South African Reserve Bank;</li> <li>restructure of existing exposures with no change in the present value of the estimated future cash flows; and</li> </ul>	Treatment of financial relief offered in response
restructure of existing exposures with a change in the present value of the estimated future cash flows.	to the impacts of COVID- 19.
For wholesale exposures bespoke debt relief measures were provided on a client-by-client basis.	Note 12 Impairment of advances - Modified advances measured at amortised cost for details
In order to determine the appropriate accounting treatment of the restructure of	of all modifications and

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Description	Additional information
existing facilities and related additional disclosures required, the principles set out in accounting policy note 4.3 were applied.	resultant gains or losses recognised in the current year.
Hedge accounting	
An assessment was conducted of the impact of COVID-19 with respect to whether the hedged forecasted cash flows in cash flow hedge relationships remain highly probable on 30 June 2020. Based on available facts as at the reporting date, including announcements from governments and regulators, the modelling of the hedged future cash flows were determined to remain highly probable and hence hedge accounting has continued to be applied.	Note 8 <i>Derivative</i> financial instruments.
Financial risks	
The group's robust risk management framework continues to be applied across the various risk areas introduced by financial instruments and the various risk owners continue to monitor the impact of COVID-19 on the group's risk profile. Non-financial risks emerging from global movement restrictions, and remote working by our staff, counterparties, clients and suppliers are being identified, assessed, managed and governed through timely application of the group's risk management framework.	Note 37 <i>Financial and</i> Insurance risk
Description	Additional information
Fair value measurement	
The valuation techniques for fair value measurement of financial instruments have been assessed by the respective valuation committees at a business unit and group level to determine the impact that the market volatility introduced by COVID-19 has had on the fair value measurements of these instruments. When assessing the fair value measurement of financial instruments for this period, the valuation models have been built to take into consideration inputs that are reflective of market participant input as opposed to group-specific inputs. The appropriateness of the inputs to valuations, which include the use of correlations, price volatilities, funding costs and bid-offer spreads, price earnings multiples, counterparty and own credit spreads, was also considered. Changes in valuation inputs have also been considered in terms of the impact they have on the classification of exposures in the fair value hierarchy, transfers within the fair value hierarchy and the level 3 sensitivity analysis that may be required if applicable.	Note 34 Fair value measurement.
Non-financial assets	
Impairment of investment in associates and joint ventures	
The group's investments in associates and joint ventures are diversified, have been acquired over time and cover various sectors and geographic locations. As these associates operate in different industries, many of which are not considered to be essential services, this has impacted their earnings negatively. As a result, the group has tested the carrying amount of its material investments for impairment by comparing the investment's recoverable amount with its carrying	Note 16 Investments in Associates.

# FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B41-

Description	Additional information
value.	
Lease concessions	
When granting lease concessions as the lessor, the business units within the group that issue lease contracts are providing certain payment holidays to lessees. These payment holidays have been assessed in the context of IFRS 16 and it has been concluded that they do not qualify as new leases.	
Where the group is the lessor – operating leases	Note 13 Other Assets.
Modifications to the timing of lease payments of operating leases merely affects the timing of the cash flows to be received under the leasing contract. A receivable is recognised for the lease payments not received during the payment holiday, which in turn would be subject to an ECL provision.	Note 12 Impairment of advances.
Where the group is the lessor – finance leases	
FirstRand continues to apply the group accounting policy on modifications (in terms of the requirements of IFRS 9) for lease receivables arising from finance leases.	

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The group adopts the following significant accounting policies in preparing its financial statements. Except for policies related to IFRS 16 and IAS 12, these policies have been consistently applied to all years presented.

	SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES			
2	Subsidiaries, associates and joint arrangements	Consolidation and equity accounting (section 2.1)	Related party transactions (section 2.2)	
3	Income, expenses and taxation	Income and expenses (section 3.1)	Taxation (section 3.2)	
4	Financial instruments	Classification and measurement (section 4.1)	Impairment (section 4.2)	Derivatives and hedge accounting (section 4.5)
		Transfers, modifications and de- recognition (section 4.3)	Offset and collateral (section 4.4)	
5	Other assets and liabilities	Property and equipment (section 5.1)	Investment properties (section 5.1)	Intangible assets (section 5.1)
		Commodities (section 5.1)	Provisions (section 5.1)	
		Non-current assets held for sale (section 5.2)	Leases (section 5.3)	
6	Capital and reserves	Share capital and treasury shares	Dividends and non-cash distributions	Other reserves

### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B43-

	SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES			
7	Transactions with employees	Employee liabilities (section 7.1)	Share-based payment transactions (section 7.2)	
8	Non-banking activities	Insurance activities (section 8.1)	Investment management activities (section 8.2)	
9	Critical judgements	Introduction (section 9.1)	Subsidiaries, associates and joint arrangements (section 9.2)	Taxation (section 9.3)
		Impairment of financial assets (section 9.4)	Provisions (section 9.5)	Transactions with employees (section 9.6)
		Insurance and investment management activities (section 9.7)		
10	Restatement and changes in presentation of prior year numbers	Impact of revised accounting standards – IFRS 16 (section 10.1)	Impact of revised accounting standards – IAS 12 (section 10.2)	Changes in presentation (section 10.3)
		Restated consolidated income statement (section 10.4)	Restated consolidated statement of other comprehensive income (section 10.5)	Restated consolidated statement of financial position (section 10.6)

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The following new standards were adopted in the current year:

New / revised IFRS	Description of change	Impact on FirstRand group
IFRS 16	The group adopted IFRS 16 effective 1 July 2019, which replaces IAS 17 and various related interpretations. IFRS 16 introduced a single lease accounting model for lessees, which had an impact on the group's financial results as at 1 July 2019. IFRS 16 establishes principles for the recognition, measurement, presentation and disclosure of leases, with the objective of ensuring that lessees and lessors provide relevant information that faithfully represents leasing transactions. Under IFRS 16, the accounting model for lessees, which distinguishes between on-balance sheet finance leases and off-balance sheet operating leases. Lessor accounting remains similar to the current standard – i.e. lessors continue to classify leases as finance or operating leases.	<ul> <li>The group adopted the modified retrospective approach with no restatement of prior period information on the date of initial application.</li> <li>Where the group is the lessee under an operating lease, the following amounts were recognised on the date of initial application (DIA):</li> <li>A lease liability included in other liabilities measured at the present value of the remaining lease payments, discounted at the incremental borrowing rate for the remaining period of the lease.</li> <li>A corresponding right-of-use asset (ROUA) included in a new category within property and equipment.</li> <li>The group's remaining operating leases fell within the short-term and low value exemption, which resulted in no lease liability or right-of-use asset having to be recognised at DIA. For more details on the group policy for these assets, please refer to accounting policy note 10.</li> <li>The amended disclosure requirements of IFRS 16 and the updated presentation of operating leases are based on the measurement requirements of IAS 17.</li> <li>The adoption of IFRS 16 did not have an impact on leases where the group is the lessor.</li> <li>For more detail on the amounts recognised on the DIA, refer to accounting policy note 10 <i>Impact of adopting new and revised standards</i>.</li> </ul>

### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B45-

New / revised IFRS	Description of change	Impact on FirstRand group
Annual improvements 2015 – 2017 cycle	<ul> <li>These annual improvements include amendments to:</li> <li>&gt; IFRS 3 and IFRS 11 - the amendments to IFRS 3 clarify that when an entity obtains control of a business that is a joint operation, it remeasures previously held interests in that business. The amendments to IFRS 11 clarify that when an entity obtains joint control of a business that is a joint operation, the entity does not remeasure previously held interests in that business.</li> </ul>	The group noted the amendment to IFRS 3 and IFRS 11 and will take these amendments into consideration regarding future transactions, where applicable.
	IAS 23 - the amendments clarify that if any specific borrowing remains outstanding after the related asset is ready for its intended use or sale, and that borrowing becomes part of the funds that an entity borrows generally when calculating the capitalisation rate on general borrowings.	The amendment to IAS 23 is not applicable to the group.
	<ul> <li>IAS 12 - the amendments clarify that all income tax consequences of dividends as defined by IFRS 9 (i.e. distribution of profits) should be recognised:         <ul> <li>at the same time as the liability to pay those dividends is recognised; and</li> <li>in profit or loss, other comprehensive income, or the statement of changes in equity according to where the entity originally recognised the past transactions or events that generated the distributable profits from which the dividends are being paid.</li> </ul> </li> <li>It is therefore necessary to link dividends to past transactions in order to determine where the income tax consequences (if any) of dividends should be recognised.</li> </ul>	The group adopted the amendment to IAS 12 relating to recognising the income tax consequences of dividends. The amendment clarifies that the tax consequences of dividends should be recognised in the income statement, other comprehensive income or equity, according to where the past transactions or events were recognised that gave rise to the distributable reserves from which the dividends were declared. For more details on the impact of adopting the amendment, refer to accounting policy note 10 <i>Impact of adopting new and</i> <i>revised standards</i> .

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New / revised IFRS	Description of change	Impact on FirstRand group
IFRS 9 amendments	Prepayment features with negative compensation	
	The IASB issued a narrow-scope amendment to IFRS 9 to enable companies to measure at amortised cost some prepayable financial assets with negative compensation. The assets affected include some advances and debt securities which would otherwise be measured at fair value through profit or loss (FVTPL).	The amendment will be considered when the group issues instruments with these characteristics.
IAS 28	Long-term interests in associates (amendments to IAS 28)	
	The amendments clarify that an entity should apply IFRS 9, including impairment requirements, to long-term interests in associates and joint ventures that in substance form part of the net investment in the associate or joint venture.	The group assessed the impact of this amendment on the annual financial statements as part of the overall adoption of IFRS 9 and confirmed that the group currently complies with this amendment.
IFRIC 23	Uncertainty over income tax treatments This interpretation is to be applied to the determination of taxable profit or loss, tax bases, unused tax losses, unused tax credits and tax rates, when there is uncertainty over income tax treatments under IAS 12. This interpretation clarifies the accounting for income tax treatments that have yet to be accepted by tax authorities, whilst also aiming to enhance transparency. When considering that the filing deadlines for tax returns and financial statement may be months apart, IFRIC 23 may require more rigour when finalising the judgements about the amounts to be included in the tax return before the financial statements are finalised.	The group complied with the guidance issued by the IFRIC and as such there have been no significant changes in the group's treatment of uncertain tax treatment as a result of IFRIC 23.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B47-

#### Presentation of financial statements, functional and foreign currency

Items included in the financial statements of each of the group's entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency).

Presentation	The group presents its statement of financial position in order of liquidity. Where permitted or required under IFRS, the group offsets assets and liabilities or income and expenses and presents the net amount in the statement of financial position, income statement or in the statement of comprehensive income.	
Materiality	IFRS is only applicable to material items. Management applies judgement and considers both qualitative and quantitative factors in determining materiality.	
Functional and presentation currency of the group	South African rand (R)	
Level of rounding	All amounts are presented in millions of Rands.	
	The group has a policy of rounding up in increments of R500 000. Amounts less than R500 000 will therefore round down to Rnil and are presented as a dash.	
Foreign operations with a different functional currency	The financial position and results of the group's foreign operations are translated at the closing or average exchange rate as required per IAS 21.	
from the group presentation currency	Upon consolidation, exchange differences arising on the translation of the net investment in foreign operations are recognised as a separate component of other comprehensive income (the foreign currency translation reserve) and are reclassified to profit or loss on disposal or partial disposal of the foreign operation. The net investment in a foreign operation includes any monetary items for which settlement is neither planned nor likely in the foreseeable future.	
Foreign currency transactions of the group	Translated into the functional currency using the exchange rates prevailing at the date of the transactions.	
Translation and treatment of foreign denominated balances	Translated at the relevant exchange rates, depending on whether it is a monetary item (in which case the closing spot rate is applied) or non-monetary items. For non-monetary item measured at cost the rate applied is the rate on transaction date. For non-monetary items measured at fair value the rate at the date the fair value is determined (reporting date) is applied. Foreign exchange gains or losses are recognised in profit or loss in fair value gains or losses.	
	To the extent that foreign exchange gains or losses relate to financial assets held at fair value through other comprehensive income (FVOCI) the following applies:	
	Equity instruments are recognised in other comprehensive income as part of the fair value movement.	
	Debt instruments are allocated between profit or loss (those that relate to changes in amortised cost) and other comprehensive income (those that relate to changes in the fair value).	

#### **2 SUBSIDIARIES, ASSOCIATES AND JOINT ARRANGEMENTS**

#### 2.1 Basis of consolidation and equity accounting

	Subsidiaries and other structured entities	Associates	Joint ventures
Typical shareholding in the assessment of entities that are not structured entities	Greater than 50%	Between 20% and 50%	Between 20% and 50%
When an entity is a structured entity and control of it is not evidenced through shareholding, the group considers the substance of the arrangement and the group's involvement with it to determine whether the group has control, joint control or significant influence over the significant decisions that impact its relevant activities.			o determine whether the
Nature of the relationship between the group and the investee	Entities over which the group has control as defined in IFRS 10 are consolidated. These include certain investment funds managed by the group, securitisation structures or other entities used for the purpose of buying or selling credit protection.	Entities over which the group has significant influence as defined in IAS 28. These include investment funds not consolidated, but which the group has significant influence over.	A joint arrangement in terms of which the group and the other contracting parties have joint control, as defined in IFRS 11. Joint ventures are those joint arrangements where the group has rights to the net assets of the arrangement.

#### Separate financial statements

The company measures investments in the above entities at cost less impairment (in terms of IAS 36), with the exception of investments acquired and held exclusively with the view to disposal of them in the near future (within 12 months). These investments are measured at fair value less cost to sell in terms of IFRS 5.

# FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B49-

Consolidated financial statements		
	Consolidation	Equity accounting
Initial recognition in the consolidated financial statements	Subsidiaries acquired are accounted for by applying the acquisition method of accounting to business combinations. The excess (shortage) of the sum of the consideration transferred, the value of non-controlling interest, the fair value of any existing interest, and the fair value of identifiable net assets are recognised as goodwill or a gain on bargain purchase, as set out further below.	Associates and joint ventures are initially recognised at cost (including goodwill) and subsequently equity accounted. The carrying amount is increased or decreased to recognise the group's share of profit or loss from the investee after the date of acquisition. Items that impact the investee's net asset value that don't impact other comprehensive
	Transaction costs are included in operating expenses within profit or loss, when incurred.	income are recognised directly in gains less losses from investing activities within non- interest revenue.
Intercompany transactions and balances	Intercompany transactions are all eliminated on consolidation, including unrealised gains. Unrealised losses on transactions between group entities are also eliminated unless the transaction provides evidence of impairment of the transferred asset, in which case the transferred asset will be tested for impairment in accordance with the group's impairment policies.	Unrealised gains on transactions are eliminated to the extent of the group's interest in the entity. Unrealised losses are also eliminated to the extent of the group's interest in the entity, unless the transaction provides evidence of an impairment of the transferred asset.
Common control transaction	There is currently no guidance under IFRS for the accounting treatment of business combinations under common control. In terms of IAS 8, the group developed an accounting policy that requires that business combinations under common control use the predecessor values of the acquiree without the restatement of comparatives. Therefore, any difference between the net asset value and the amount paid (i.e. the purchase consideration) is recorded directly in equity.	

<ul> <li>tested, i.e. a grouping of assets no higher than an operating segment of the group; or, if the entity is not part of a CGU, the individual assets of the subsidiary and goodwill are tested for impairment in terms of IAS 36.</li> <li>loss event exists, which would constitute objective evidence of impairment for an investment in the associate or joint venture includes information about significant changes with an adverse effect that have taken place in the technological, market, economic or lega environment in which the associate or joint venture operates. This indicates that the cost of the investment in associate may no be recovered. A significant or prolonged decline in the fair value of an associate investment below its cost is also considere objective evidence of impairment. Certain loans and other long-term interests in associates and joint ventures are considere to be, in substance, part of the net investment in the entity when settlement is neither planned nor likely to occur in the</li> </ul>	Consolidated financial statements		
<ul> <li>either the cash generating unit (CGU) is tested, i.e. a grouping of assets no higher than an operating segment of the group; or, if the entity is not part of a CGU, the individual assets of the subsidiary and goodwill are tested for impairment in terms of IAS 36.</li> <li>information about significant changes with an adverse effect that have taken place in the technological, market, economic or leggenvironment in which the associate or joint venture operates. This indicates that the cost of the investment in associate may no be recovered. A significant or prolonged decline in the fair value of an associate investment below its cost is also considere objective evidence of impairment.</li> <li>The entire carrying amount of the investment, including other long-term interests in associates and joint ventures are considere to be, in substance, part of the net investment in the entity when settlement is neither planned nor likely to occur in the foreseeable future. Such items may include preference shares and long-term</li> </ul>		Consolidation	Equity accounting
which adequate collateral exists. These loans and other long-term interests in associates and joint ventures are included advances on the face of the statement of financial position and are measured in term of IFRS 9. The value of such loans after an expected credit losses raised for IFRS 9 where such loans are measured at amortised cost is, however, included in the	Impairment	In the consolidated financial statements either the cash generating unit (CGU) is tested, i.e. a grouping of assets no higher than an operating segment of the group; or, if the entity is not part of a CGU, the individual assets of the subsidiary and goodwill are tested for	The group applies the indicators of impairment in IAS 28 to determine whether a loss event exists, which would constitute objective evidence of impairment. Objective evidence of impairment for an investment in the associate or joint venture includes information about significant changes with an adverse effect that have taken place in the technological, market, economic or legal environment in which the associate or joint venture operates. This indicates that the cost of the investment in associate may not be recovered. A significant or prolonged decline in the fair value of an associate investment below its cost is also considered objective evidence of impairment. The entire carrying amount of the investment, including other long-term interests, is tested for impairment. Certain loans and other long-term interests in associates and joint ventures are considered to be, in substance, part of the net investment in the entity when settlement is neither planned nor likely to occur in the foreseeable future. Such items may include preference shares and long-term receivables or loans, but do not include trade receivables or any long-term loans for which adequate collateral exists. These loans and other long-term interests in associates and joint ventures are included in advances on the face of the statement of financial position and are measured in terms of IFRS 9. The value of such loans after any expected credit losses raised for IFRS 9 where such loans are measured at amortised cost is, however, included in the carrying amount of the investee for purposes of determining the share of losses of the investee attributable to the group and for

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies

**Consolidated financial statements** Consolidation Equity accounting Goodwill Goodwill on the acquisition of Notional goodwill on the acquisition of businesses and subsidiaries represents associates and joint ventures is included in excess consideration transferred and is the equity accounted carrying amount of the recognised as an intangible asset at investment. cost less accumulated impairment losses. An impairment loss is reversed if there has been a change in the estimates used to If this amount is negative, as in the case determine the recoverable amount, but only of a bargain purchase, the difference is to the extent that that the investment's immediately recognised in gains less carrying amount does not exceed the losses from investing activities within carrying amount that would have been non-interest revenue. determined if no impairment loss has been recognised. Goodwill is tested annually for impairment by the group in March, or earlier if there are objective indicators of impairment. For subsidiaries acquired between March and June, a goodwill impairment test is performed in June in the year of acquisition and thereafter annually in March. For testing purposes, goodwill is allocated to a suitable CGU. Impairment losses in respect of goodwill are not subsequently reversed. Non-controlling Non-controlling interests in the net Transactions with other shareholders are not interest assets of subsidiaries are separately equity transactions and the effects thereof identified and presented from the are recognised in profit or loss as part of gains less losses from investing activities in group's equity. non-interest revenue. All transactions with non-controlling interests, which do not result in a loss of control, are treated as transactions with equity holders. Partial disposals and increases in effective shareholding between 50% and 100% are treated as transactions with equity holders. Non-controlling interest is initially measured either at the proportional share of net assets or at fair value. The measurement distinction is made by the group on a case-by-case basis.

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#### Disposals

In a disposal transaction where the group loses control of the subsidiary, joint control of a joint venture or significant influence over an associate, and the group retains an interest in the entity after disposal, for example an investment in associate or investment security, the group measures any retained investment in the entity at fair value at the time of the disposal. Thereafter the remaining investment is accounted for in accordance with the relevant accounting requirements.

When a foreign operation is sold or partially disposed of, and control, joint control or significant influence is lost, the group's portion of the cumulative amount of the exchange differences relating to the foreign operation which were recognised in the foreign currency translation reserve (FCTR), are reclassified from other comprehensive income to profit or loss when the gain or loss on disposal is recognised. Dividends received that do not constitute a return of capital are not deemed to represent a disposal or partial disposal of a foreign operation.

For partial disposals where control, joint control or significant influence is retained, the group reattributes the proportionate share of the cumulative translation differences recognised in other comprehensive income to the non-controlling interests of the foreign operation.

Gains or losses on all other disposals are recognised in gains less losses from investing activities in noninterest revenue.

The group may lose control of a subsidiary in a transaction where an interest in the investee is retained through an associate or joint venture. The group eliminates the group share of profits on these transactions in accordance with IAS 28.

#### Interests in unconsolidated structured entities

Interests in unconsolidated structured entities may expose the group to variability in returns from the structured entity. However, because of a lack of power over the structured entity it is not consolidated. Normal customer or supplier relationships, where the group transacts with the structured entity on the same terms as other third parties, are not considered to be interests in the entity.

From time to time the group also sponsors the formation of structured entities primarily for the purpose of allowing clients to hold investments, for asset securitisation transactions and for buying and selling credit protection.

Where the interest or sponsorship does not result in control, disclosures of these interests or sponsorships are made in the notes in terms of IFRS 12.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B53-

#### 2.2 Related party transactions

Related parties of the group, as defined, include:

Subsidiaries	Associates	Joint ventures	Post-employment benefit funds (pension funds)
Entities that have significant influence over the group, and subsidiaries of these entities	Key management personnel (KMP)	Close family members of KMP	Entities controlled, jointly controlled or significantly influenced by KMP or their close family members

The principal shareholder of the FirstRand Limited group was RMB Holdings Limited, incorporated in South Africa, until 27 June 2020 on which date it unbundled its investment.

Key management personnel of the group are the FirstRand Limited board of directors and prescribed officers, including any entities which provide key management personnel services to the group. Their close family members include spouse/domestic partner and dependent children, domestic partner's dependent children and any other dependents of the individual or their domestic partner.

### **3 INCOME, EXPENSES AND TAXATION**

#### 3.1 Income and expenses

#### Net interest income recognised in profit or loss

Interest income includes:

- Interest on financial instruments measured at amortised cost and debt instruments measured at fair value through other comprehensive income, including the effect of qualifying hedges for interest rate risk.
- Interest on financial asset debt instruments measured at fair value through profit or loss that are held by and managed as part of the group's insurance or banking book.
- Interest income is calculated using the effective interest rate, which includes origination fees. The original effective interest rate is applied to:
  - the gross carrying amount of financial assets which are not credit impaired; and
  - the amortised cost of financial assets which represents the net carrying amount, from the month after the assets become credit impaired (refer to section 4.2 of the accounting policies).
- Modified advances (derecognition not achieved) the unamortised portion of origination fees and capitalised transaction costs on financial assets are included as part of interest income. The interest income on the modified financial asset (refer to accounting policy 4.3) is calculated by applying the original effective interest rate to the asset's modified gross carrying amount.
- Modified advances (derecognition is achieved) the unamortised portion of origination fees and capitalised transaction costs on financial assets are included as part of interest income. New fees or costs charged on the new advance which are integral to the new asset recognised are capitalised to the new loan.

#### Net interest income recognised in profit or loss

Interest expense includes:

- > Interest on financial liabilities measured at amortised cost;
- Interest on financial liabilities measured at fair value through profit or loss that are held by and managed as part of the group's funding or insurance operations; and
- the difference between the purchase and resale price in repurchase and reverse repurchase agreements where the related advances or deposit is measured at amortised cost, because the amount is in substance interest.

The total interest expense is reduced by the amount of interest incurred in respect of liabilities used to fund the group's fair value activities. This amount is reported in fair value income within non-interest revenue.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies

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#### Non-interest and financial instrument revenue recognised in profit or loss

#### Non-interest revenue from contracts with customers

Under IFRS 15, where a five-step analysis is required to determine the amount and timing of revenue recognition, the group assesses contracts and determines whether the fees identified in the contract relate to revenue as defined in IFRS 15. The revenue is recognised only if the group can identify the contract, the performance obligation (i.e. the different services) and can determine the transaction price which is required to be allocated to the identifiable performance obligations. The revenue is then recognised as and when the performance obligation is satisfied, which may be over time or at a specific point in time.

Fee and commission income	<ul> <li>Fees and commissions that form an integral part of the effective interest rate are excluded from fees and commissions from customers.</li> <li>Fee and commission income is earned by the group by providing customers with a range of services and products, and consists of the following main categories:</li> </ul>	
	<ul> <li>Banking fee and commission income;</li> </ul>	
	<ul> <li>Knowledge-based fee and commission income;</li> </ul>	
	<ul> <li>Management, trust and fiduciary fees;</li> </ul>	
	Fee and commission income from service providers; and	
	Other non-banking fee and commission income.	
	<ul> <li>Fee and commission income is earned on the execution of a significant performance obligation, which may be when the performance obligation is fulfilled (over time) or when the significant performance obligation has been performed (point in time).</li> <li>Fees earned on the execution of a significant act typically include transactional banking fees, such as bank charges, interchange fees, point-of-sale fees, exchange commissions, cash deposit fees and knowledge-based fee and commission income.</li> </ul>	
	Where the performance obligation is satisfied over a period of time, the fees are recognised as follows:	
	Fees for services rendered are recognised on an accrual basis as the service is rendered and the group's performance obligation is satisfied, e.g. annual card fees and asset management and related fees.	
	Commission income on bills and promissory notes endorsed is credited to profit or loss over the life of the relevant instrument on a time apportionment basis.	
	Commitment fees for unutilised funds made available to customers in the past are recognised as revenue at the end of the contract period. Commitment fees paid upfront for a future facility, where it is not probable that a specific lending arrangement will be entered into by the group, are recognised as revenue on a straight-line basis over the period for which the funds are promised to be kept available.	

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Non-interest and financial instrument revenue recognised in profit or loss		
Non-interest revenue from contracts with customers		
Fee and commission income	Other non-banking fee and commission income relates to fees and commissions earned for rendering services to customers other than those related to the banking, insurance and asset management operations. This includes fee and commission income earned from providing services on behalf of third-party service providers, in effect acting as an agent. This includes commission earned at the point when sale has been executed from the sale of prepaid airtime, data vouchers, electricity and traffic fines paid through FNB channels, as well as insurance commission.	
	The group operates a customer loyalty programme, known as eBucks, in terms of which it undertakes to provide reward credits to qualifying customers to buy goods and services. The supplier of the goods or services to be acquired by customers can either be the group or an external third party. The group recognises a contract liability referred to as customer loyalty programme liability which represents the deferred amount of revenue, resulting from providing these reward credits to customers. The amount deferred is equal to the maximum cash flow that could be required in order to settle the liability with the customer, as the supplier of goods and services could either be the bank itself or independent third parties. The deferred revenue in respect of which the eBucks liability is raised is recognised in the period in which the customer utilises their reward credits. When the group is acting as an agent, amounts collected and incurred on behalf of the principal are not recognised on a gross basis. Only the net commission retained by the group is recognised in fee and commission income.	
Fee and commission expenses	Fee and commission expenses are expenses that are incremental and directly attributable to the generation of fee and commission income and are recognised as part of fee and commission income. These include transaction and service fees, which are expensed as the services are received. Expenses relating to the provision of the customer loyalty reward credits are recognised as fee and commission expenses as incurred.	
Insurance income – non- risk related	Where the group is acting as an agent, commissions and brokerage earned on the sale of insurance products to customers of the group on behalf of an insurer is recognised at the point that the significant obligation has been fulfilled. Income arising from third-party insurance cell captives and profit share agreements, where there is not a significant transfer of insurance risk, are executory contracts. Revenue is recognised when both parties have fulfilled their obligations.	
Insurance income – risk related	Insurance-related income represents the premium written on short-term, long-term and vehicle-related warranty products which transfer significant insurance risk to the group, where the earned portion of the premium received is recognised as revenue. Reinsurance premiums are accounted for as expenses in the same accounting period as the premiums to which the reinsurance relates. Commissions payable, together with insurance benefits, claims and movements in insurance liabilities, provide the resultant insurance risk-related income.	

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Other non-	The group, through its various subsidiaries in operating businesses, sells value-added
nterest revenue	products and services to customers, like telecommunication products and services
	which consist of smart devices, data and airtime contracts and bundled products. The
	related revenue, net of any finance components of revenue, is recognised as soon as
	the goods are delivered to the customer.

#### Non-interest and financial instrument revenue recognised in profit or loss

#### Fair value gains or losses

Fair value gains or losses of the group recognised in non-interest revenue include the following:

- fair value adjustments and interest on financial instruments at fair value through profit or loss, including derivative instruments that do not qualify for hedge accounting;
- fair value adjustments that are not related to credit risk on advances designated at fair value through profit or loss;
- > a component of interest expense that relates to interest paid on liabilities which fund the group's fair value operations. Interest expense is reduced by the amount that is included in fair value income;
- fair value adjustment on financial instruments designated at fair value through profit or loss in order to eliminate an accounting mismatch, except for such instruments relating to the group's insurance and funding operations, for which the interest component is recognised in net interest income. The change in the fair value of a financial liability designated at fair value through profit or loss attributable to changes in its credit risk is presented in other comprehensive income, unless this would cause or enlarge an accounting mismatch in profit or loss. The total fair value adjustment on policyholder liabilities and non-recourse liabilities (including movements due to changes in credit risk) is included in profit or loss, since the fair value movements on these liabilities is directly linked to fair value movements on the underlying assets;
- > ordinary and preference dividends on equity instruments at fair value through profit or loss;
- > any difference between the carrying amount of the liability and the consideration paid, when the group repurchases debt instruments that it has issued; and
- > fair value gains or losses on policyholder liabilities under investment contracts.

#### Non-interest and financial instrument revenue recognised in profit or loss

#### Gains less losses from investing activities

The following items are included in gains less losses from investing activities:

- any gains or losses on disposals of investments in subsidiaries, associates and joint ventures;
- > any gains or losses on the sale of financial assets measured at amortised cost;
- impairments and reversal of impairments of investment securities measured at amortised cost and debt instruments measured at fair value through other comprehensive income;
- any amounts recycled from other comprehensive income in respect of debt instruments measured at fair value through other comprehensive income;
- dividend income on any equity instruments that are considered long-term investments of the group, including non-trading equity instruments measured at fair value through other comprehensive income. In the separate financial statements, this includes dividends from subsidiaries, associates and joint ventures; and
- fair value gains or losses on investment property held at fair value through profit or loss.

#### Dividend income

The group recognises dividend income when the group's right to receive payment is established. This is the last day to trade for listed shares and on the date of declaration for unlisted shares.

Dividend income includes scrip dividends, irrespective of whether there is an option to receive cash instead of shares, except to the extent that the scrip dividend is viewed as a bonus issue with no cash alternative and the transaction lacks economic significance.

#### Expenses

Expenses of the group, apart from certain fee and commission expenses included in net fee and commission income, are recognised and measured in terms of the accrual principle and presented as operating expenses in profit or loss.

Indirect tax expense	Indirect tax includes other taxes paid to central and local governments and include	
	value-added tax and securities transfer tax. Indirect tax is disclosed separately from	
	income tax and operating expenses in the income statement.	

#### 3.2 Income tax expenses

Income tax includes South African and foreign corporate tax payable and where applicable, includes capital gains tax.

#### Current income tax

The current income tax expense is calculated by adjusting the net profit for the year for items that are nontaxable or disallowed. It is calculated using tax rates that have been enacted or substantively enacted at the reporting date, in each particular jurisdiction within which the group operates. Current income tax arising from distributions made on other equity instruments is recognised in the income statement as the distributions are made from retained earnings arising from profits previously recognised in the income statement.

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Deferred income tax		
Recognition	On temporary differences arising between the tax base of assets and liabilities and their carrying amounts in the financial statements.	
Typical temporary differences for which deferred tax is provided	<ul> <li>Provision for loan impairment.</li> <li>Instalment credit assets.</li> <li>Revaluation (including ECL movements) of certain financial assets and liabilities, including derivative contracts.</li> <li>Provisions for pensions and other post-retirement benefits.</li> <li>Share-based payment liabilities.</li> <li>Investments in subsidiaries, associates and joint ventures, except where the timing of the reversal of the temporary difference is controlled by the group and it is probable that the difference will not reverse in the foreseeable future.</li> <li>Cashflow hedges.</li> </ul>	
Measurement	The liability method under IAS 12 is used, which means applying tax rates and laws applicable at the reporting date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled. For temporary differences arising from the fair value adjustments on investment properties and investment securities, deferred income tax is provided at the rate that would apply to	
	the sale of the assets, i.e. the capital gains tax rate.	
	Deferred income tax	
Presentation	Deferred income tax           Deferred income tax is presented in profit or loss unless it relates to items recognised directly in equity or other comprehensive income.	
Presentation	Deferred income tax is presented in profit or loss unless it relates to items recognised	
Presentation	Deferred income tax is presented in profit or loss unless it relates to items recognised directly in equity or other comprehensive income.	
Presentation	Deferred income tax is presented in profit or loss unless it relates to items recognised directly in equity or other comprehensive income. Items recognised directly in equity or other comprehensive income relate to:	
Presentation	<ul> <li>Deferred income tax is presented in profit or loss unless it relates to items recognised directly in equity or other comprehensive income.</li> <li>Items recognised directly in equity or other comprehensive income relate to:</li> <li>the issue or buy-back of share capital;</li> <li>fair value remeasurement of financial assets measured at fair value through other</li> </ul>	
Presentation	<ul> <li>Deferred income tax is presented in profit or loss unless it relates to items recognised directly in equity or other comprehensive income.</li> <li>Items recognised directly in equity or other comprehensive income relate to:</li> <li>the issue or buy-back of share capital;</li> <li>fair value remeasurement of financial assets measured at fair value through other comprehensive income;</li> </ul>	
Presentation	<ul> <li>Deferred income tax is presented in profit or loss unless it relates to items recognised directly in equity or other comprehensive income.</li> <li>Items recognised directly in equity or other comprehensive income relate to: <ul> <li>the issue or buy-back of share capital;</li> <li>fair value remeasurement of financial assets measured at fair value through other comprehensive income;</li> <li>remeasurements of defined benefit post-employment plans; and</li> <li>derivatives designated as hedging instruments in effective cash flow hedge</li> </ul> </li> </ul>	

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#### **4 FINANCIAL INSTRUMENTS**

#### 4.1 Classification and measurement

#### 4.1.1 Initial measurement

All financial instruments are initially measured at fair value including transaction costs, except for those classified as fair value through profit or loss, in which case the transaction costs are expensed upfront in profit or loss, usually as part of operating expenses. Any upfront income earned on financial instruments is recognised as detailed under accounting policy 3.1, depending on the underlying nature of the income.

Immediately after initial recognition, an expected credit loss allowance is recognised for newly originated financial assets measured at amortised cost or fair value through other comprehensive income debt instruments.

#### 4.1.2 Classification and subsequent measurement of financial assets

Classification and subsequent measurement of financial assets
Management determines the classification of its financial assets at initial recognition, based on:

- > the group's business model for managing the financial assets; and
- the contractual cash flow characteristics of the financial asset.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies

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#### Classification and subsequent measurement of financial assets

#### **Business model**

The group distinguishes three main business models for managing financial assets:

- holding financial assets to collect contractual cash flows;
- > managing financial assets and liabilities on a fair value basis or selling financial assets; and
- > a mixed business model of collecting contractual cash flows and selling financial assets.

The business model assessment is not performed on an instrument-by-instrument basis, but at a level that reflects how groups of financial assets are managed together to achieve a particular business objective. This assessment is done for each legal reporting entity at least at a franchise level, although franchises will perform the assessment on a portfolio or subportfolio level, depending on the manner in which groups of financial assets are managed in each franchise.

The main consideration in determining the different business models across the group is whether the objectives of the business model are met primarily through holding the financial assets to collect contractual cash flows, through the sale of these financial assets, by managing assets and liabilities on a fair value basis, or through a combination of these activities.

In considering whether the business objective of holding a group of financial assets is achieved primarily through collecting contractual cash flows, among other considerations, management monitors the frequency and significance of sales of financial assets out of these portfolios for purposes other than managing credit risk. For the purposes of performing the business model assessment, the group only considers a transaction a sale if the asset is derecognised for accounting purposes. For example, a repurchase transaction where a financial asset is sold with the commitment to buy back the asset at a fixed price at a future date is not considered a sale transaction because substantially all the risks and rewards relating to the ownership of the asset have not been transferred and the asset is not derecognised from an accounting perspective.

If sales of financial assets are infrequent, the significance of these sales is considered by comparing the carrying amount of assets sold during the period and cumulatively to the total carrying amount of assets held in the business model. If sales are either infrequent or insignificant, these sales will not impact the conclusion that the business model for holding financial assets is to collect contractual cash flows. In addition, where the issuer initiates a repurchase of the financial assets which was not anticipated in the terms of the financial asset, the repurchase is not seen as a sale for the purposes of assessing the business model of that group of financial assets.

Determining whether sales are significant or frequent requires management to use its judgement. The significance and frequency of sales are assessed on a case-by-case basis at the business model level. The frequency is assessed on an annual basis and sales of assets that take place once or less per annum is considered to be infrequent. If sales take place more than once per annum it doesn't mean that the business models are not to collect contractual cash flows, but rather that the reasons for the sales need to be more carefully considered. Management will consider both the volume and amount of sales relative to the total assets in the business model to determine whether it is significant.

A change in business model only occurs on the rare occasion when the group changes the way in which it manages financial assets. Any changes in business models would result in a reclassification of the relevant financial assets from the start of the next reporting period.

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#### **Cash flow characteristics**

In order for a debt instrument to be measured at amortised cost or fair value through other comprehensive income, the cash flows on the asset have to be solely payments of principal and interest (SPPI), i.e. consistent with those of a basic lending agreement.

The SPPI test is applied on a portfolio basis for retail advances, as the cash flow characteristics of these assets are standardised. This includes the consideration of any prepayment penalties that are limited by consumer credit regulation. They can therefore be considered reasonable compensation, which would not cause these assets to fail the SPPI test.

For wholesale advances, the SPPI test is applied to individual advances at initial recognition, based on the cash flow characteristics of the asset. Wholesale advances that do not pass the SPPI test and that have to be measured at fair value through profit or loss include advances with equity participation features, convertible bonds and payments linked to commodity or other prices. If the contract contains prepayment penalties, the amount of the prepayment penalty is compared to the present value of the margin that will be earned if the loan is not prepaid. If the amount of the prepayment penalty is lower than or equal to the margin lost due to prepayment, this is considered reasonable compensation and the loan passes the SPPI test.

#### Amortised cost

Financial assets are measured at amortised cost using the effective interest method when they are held to collect contractual cash flows which are solely payments of principal and interest, and sales of such assets are not significant or frequent. These include the majority of the retail, corporate and commercial advances of the group, as well as certain investment securities utilised for liquidity risk management of the group. For purchased or originated credit impaired financial assets, the group applies the credit-adjusted effective interest rate. This interest rate is determined based on the amortised cost and not the gross carrying amount of the financial asset and incorporates the impact of expected credit losses in the estimated future cash flows of the financial asset.

#### Cash and cash equivalents

Cash and cash equivalents comprise coins and bank notes, money at call and short notice and balances with central banks. All balances included in cash and cash equivalents have a maturity date of less than three months from the date of acquisition. Money at call and short notice constitutes amounts withdrawable in 32 days or less. Cash and cash equivalents are measured at amortised cost.

Retail advances			
Retail advances	Business model	Cash flow characteristics	
	<ul> <li>The FNB, WesBank and Aldermore businesses hold retail advances to collect contractual cash flows. Their business models focus on growing these advances within acceptable credit appetite limits and maintaining strong collection practices.</li> <li>The products included under this business model include:</li> <li>residential mortgages;</li> <li>vehicle and asset finance;</li> <li>personal loans;</li> <li>credit cards; and</li> </ul>	The cash flows on retail advances are solely payments of principal and interest. Interest charged to customers compensates the group for the time value of money, credit risk and administrative costs (including a profit margin). Penalties on the prepayment of advances are limited to reasonable compensation for early termination of the contract.	

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	> other retail products such as overdrafts.		
Corporate and commercial advances			
Corporate advances	<ul> <li>The business models of FNB Commercial,</li> <li>WesBank Corporate, RMB Corporate and</li> <li>Aldermore are also focused on collecting</li> <li>contractual cash flows on advances and</li> <li>growing these advances within acceptable credit</li> <li>appetite limits.</li> <li>The products included in this business model</li> <li>include:</li> <li>trade and working capital finance;</li> <li>specialised finance;</li> <li>commercial property finance; and</li> <li>asset-backed finance.</li> <li>These advances are held primarily to realise the</li> <li>related contractual cash flows over the life of the</li> <li>instruments and earn a lending margin in return.</li> <li>Although the intention is to collect cash flows,</li> <li>not all of the instruments are held to maturity as</li> <li>some financial assets are sold through</li> <li>syndication. These sales are, however, either</li> <li>insignificant in value in relation to the value of</li> </ul>	The cash flows on corporate and commercial advances are solely payments of principal and interest. Interest charged to customers compensates the group for the time value of money, credit risk and administrative costs (including a profit margin). Penalties on the prepayment of advances are limited to reasonable compensation for early termination of the contract.	
Corporate advances	-	The cash flows on these advances are considered to be solely payments of principal and interest if the loan contract does not contain equity upside features, conversion options, payments linked to equity or commodity prices or prepayment penalties that exceed reasonable compensation for early termination of the contract. Any advances that do contain such features are mandatorily measured at fair value through profit or loss.	
	<ul> <li>and are measured at fair value through profit or loss (as is set out further below).</li> <li>Advances also include marketable advances representing corporate bonds and certain debt investment securities qualifying as high-quality liquid assets that are under the control of the</li> </ul>	The cash flows on these advances are solely payments of principal and interest.	

	group treasurer, held by RMB IBD. These assets are primarily held to collect the contractual cash flows over the life of the asset.			
	Investment securities			
Investment securities	Group Treasury holds investment securities with lower credit risk (typically government bonds and treasury bills). These investment securities are held in a business model with the objective of collecting contractual cash flows.	The cash flows on these investment securities are solely payments of principal and interest.		
Cash and cash equivalents				
Cash and cash equivalents	Cash and cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash. These assets are held to collect contractual cash flows.	The cash flows on these assets are solely payments of principal and interest.		
Other assets				
Other assets	Other assets are short-term financial assets that are held to collect contractual cash flows.	The cash flows on these assets are solely payments of principal and		

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Mandatory at fair value through profit or loss			
Financial assets of the group are mandatorily measured at fair value through profit or loss when they are held for trading, managed on a fair value basis, held to sell/distribute, or are held to collect contractual cash flows which are not solely payments of principal and interest.			
Corporate advances	In certain instances, IBD originates advances with the mandate of distributing an identified portion of the total advances in the secondary market within an approved time frame. The reason for originating these advances is not to collect the contractual cash flows, but rather to realise the cash flows through the sale of the assets.	Any advances which are originated to be distributed or managed on a fair value basis; or are held to collect contractual cash flows but include cash flows related to equity upside features, conversion options, payments linked to equity or commodity prices or prepayment penalties that exceed reasonable compensation for early termination of the contract, will be included in this category.	
Marketable advances	RMB occasionally invests in notes issued by conduits, with the intention of selling these notes to external parties. These include notes issued by conduits to which it sells a portion of corporate and commercial advances that it originates to distribute (detailed above). The collection of contractual cash flows on these notes are merely incidental.	Advances which are acquired to distribute are included in this category.	
Investment securities			
	All equity investments of the group are managed on a fair value basis, either through profit or loss (FVTPL) or designated at fair value through other comprehensive income.		
	Mandatory at fair value through profi	t or loss	
Derivative assets	Derivatives are either held for trading or to hedge risk fair value basis.	. These instruments are managed on a	
	Designated at fair value through profit or loss		
The group has exercised the option to designate financial assets at fair value through profit or loss, as doing so eliminates or significantly reduces a measurement of recognition inconsistency that would otherwise arise from measuring these assets on a different basis.			
The assets that the group are designating at fair value through profit or loss are the following:			
<ul> <li>advances; and</li> <li>investment securities.</li> </ul>			
Advances	Advances Certain advances in RMB with fixed interest rates have been designated at fair value through profit or loss in order to eliminate an accounting mismatch that would otherwise result from measuring these assets on a different basis. The cash flows on these advances are considered to be solely payments of principal and interest.		

Investment securities	Group Treasury holds investment securities (typically treasury bills) for liquidity purposes. The portfolio is managed on a fair value basis.		
Debt instruments at fair value through other comprehensive income			
Investment securities	The treasury division of the group hold certain investment securities for liquidity management purposes. Local regulators require that the bank/branch prove liquidity of its assets by way of periodic outright sales. Therefore, the business model for these investment securities is both collecting contractual cash flows and selling these financial assets.	The cash flows on these investment securities are solely payments of principal and interest.	
Equity investments at fair value through other comprehensive income			
Investment securities	The group has elected to designate certain equity investments not held for trading to be measured at fair value through other comprehensive income.		

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### 4.1.3 Classification and subsequent measurement of financial liabilities and compound instruments

#### Financial liabilities and compound financial instruments

The group classifies a financial instrument that it issues as a financial liability or an equity instrument in accordance with the substance of the contractual agreement. Tier 2 instruments which have write-down or conversion features are classified based on the nature of the instrument and the definitions. Tier 2 and other funding liabilities are presented in separate lines on the statement of financial position of the group.

Compound instruments are those financial instruments that have components of both financial liabilities and equity, such as issued convertible bonds. At initial recognition the instrument and the related transaction costs are split into their separate components and accounted for as a financial liability or equity in terms of the definitions and criteria of IAS 32.

#### Financial liabilities measured at amortised cost

The following liabilities are measured at amortised cost using the effective interest rate method, unless they have been designated as measured at fair value through profit or loss:

- deposits;
- creditors;
- Tier 2 liabilities; and
- other funding liabilities.

#### Financial liabilities measured mandatory at fair value through profit or loss

The following held for trading liabilities are measured at fair value through profit or loss:

- derivative liabilities; and
- short trading positions.

These liabilities are measured at fair value at reporting date as determined under IFRS 13, with fair value gains or losses recognised in profit or loss.

#### Financial liabilities designated at fair value through profit or loss

A financial liability other than one held for trading or contingent consideration that may be paid by an acquirer as part of a business combination may be designated at FVTPL upon initial recognition if:

- such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or
- the financial liability forms part of a group of financial liabilities, which is managed, and its performance evaluated on a fair value basis, in accordance with the group's documented risk management or investment strategy, and information about the grouping is provided internally on that basis; or
- it forms part of a contract containing one or more embedded derivatives, and IFRS 9 permits the entire hybrid (combined) contract to be designated at FVTPL.

The financial liabilities that the group designated at fair value through profit or loss are the following:

- deposits; and
- > other funding liabilities.

Both types of liabilities satisfied the above-mentioned conditions of IFRS 9 for such designation.

These financial liabilities are measured at fair value at reporting date as determined under IFRS 13, with any gains/losses arising on remeasurement recognised in profit or loss to the extent that they are not part of a

designated hedge accounting relationship. However, for non-derivative financial liabilities that are designated at FVTPL, the amount of change in the fair value of the financial liability that is attributable to changes in the credit risk of that liability is recognised in other comprehensive income (OCI), unless the recognition of the effects of changes in the liability's credit risk in OCI would create or enlarge an accounting mismatch in profit or loss. The remaining amount of change in the fair value of liability is recognised in profit or loss. Changes in fair value attributable to a financial liability's credit risk that are recognised in OCI are not subsequently reclassified to profit or loss. Instead, they are transferred to retained earnings upon derecognition of the financial liability.

### 4.2 Impairment of financial assets and off-balance sheet exposures subject to impairment

This policy applies to:

- financial assets measured at amortised cost, including other financial assets and cash;
- > debt instruments measured at fair value through other comprehensive income;
- Ioan commitments;
- financial guarantees; and
- finance lease debtors where group is the lessor.

Refer to accounting policy note 9.4 where all risk parameters, scenarios and sources of estimation are detailed more extensively.

# FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -**B69**-

Expected credit losses			
Loss allowance on financial assets			
Credit risk has not increased significantly since initial recognition (stage 1)	Credit risk has increased significantly since initial recognition, but asset is not credit impaired (stage 2)	Asset has become credit impaired since initial recognition (stage 3)	Purchased or originated credit impaired
12-month expected credit losses	Lifetime expected credit losses (LECL)	LECL	Movement in LECL since initial recognition
	Advances		
Significant increase in credit risk since initial recognition (SICR)	losses (LECL) initial recognition		

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Advances		
Low credit risk	The group does not use the low credit risk assumption.	
Credit impaired financial assets	Advances are considered credit impaired if they meet the definition of default. The group's definition of default applied to calculating provisions under IFRS 9 has been aligned to the definition applied to regulatory capital calculations across all portfolios, as well as those applied in operational management of credit and for internal risk management purposes.	
	Exposures are considered to be in default when they are more than 90 days past due or, in the case of amortising products, have more than three unpaid instalments. In addition, an exposure is considered to have defaulted when there are qualitative indicators that the borrower is unlikely to pay their credit obligations in full without any recourse by the group to actions such as the realisation of security. Indicators of unlikeliness to pay are determined based on the requirements of Regulation 67 of the Banks Act. Examples include application for bankruptcy or obligor insolvency. Any distressed restructures of accounts which have experienced a significant increase in credit risk since initial recognition are defined as default events. Retail accounts are considered to no longer be in default if they meet the stringent cure definition, which has been determined at portfolio level based on analysis of re- defaulted rates. Curing from default within wholesale is determined judgmentally through a committee process.	
Purchased or originated credit impaired	Financial assets that meet the above-mentioned definition of credit impaired at initial recognition.	
Write-offs	<ul> <li>Write-off must occur when it is not economical to pursue further recoveries, i.e. there is no reasonable expectation of recovering the carrying amount of the asset (gross amount less specific impairments raised):</li> <li>By implication, in both retail and wholesale, for secured as well as unsecured exposures, write-offs cannot occur if there is evidence of recent payment behaviour. Each credit portfolio has articulated a write-off policy that aligns with the principles of IFRS 9 while taking the business context of that portfolio into account.</li> <li>Within retail portfolios, write-off definitions have been determined with reference to analysis of the materiality of post write-off recoveries. The result of this is that retail secured loans are written off on perfection of collateral and retail unsecured loans are written off when observation of post-default payment behaviour indicates that further material recoveries are unlikely. Write-off points within retail unsecured portfolios are defined on a per-portfolio basis with reference to cumulative delinquency and/or payment recency, with write-offs typically occurring when 12 to 15 cumulative payments have been missed.</li> <li>Within wholesale portfolios, a judgemental approach to write-off is followed, based on case-by-case assessment by a credit committee.</li> </ul>	

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies

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Advances		
	Partial write-offs are not performed within credit portfolios. Where required, additional provisions against irrecoverable assets will be raised until such a time as final write-off can occur.	
Collection and enforcement activities post write- off	For unsecured advances, post write-off collection strategies include outsourcing of the account to external debt collections (EDCs). In addition, settlement campaigns are run to encourage clients to settle their outstanding debt. For secured advances, any residual balance post the realisation of collateral and post write-off is outsourced to EDCs.	
Other financial assets		
Cash and cash equivalents	All physical cash is classified as stage 1. Other exposures are classified as stage 1 unless specific evidence of impairment exists, in which case, due to the nature of these assets, they are classified immediately as stage 3. ECL for physical cash is zero. ECL for cash equivalents is calculated using the loss rate approach.	
Other assets	ECL for other assets, i.e. financial accounts receivable and where applicable, contract assets, are calculated using the simplified approach. This results in a lifetime ECL being recognised.	
Investment securities	Impairment parameters for investment securities (probability of default (PD), loss given default (LGD) and exposure at default (EAD)) are determined using appropriate models, with the models to be applied determined with reference to the issuer of the security and the nature of the debt instrument. The tests for a significant increase in credit risk and default definitions are then applied and the ECL calculated in the same way as for advances. The significant increase in credit risk thresholds applied for investment securities are the same as those applied within the wholesale credit portfolio, to ensure consistency in the way that a significant increase in credit risk is identified for a particular counterparty and for similar exposures.	
	The group does not use the low credit risk assumption for investment securities, including government bonds.	

#### 4.3 Transfers, modifications and derecognition

Financial instruments are derecognised when:

- the contractual rights or obligations expire or are extinguished, discharged or cancelled, for example an outright sale or settlement;
- > they are transferred and the derecognition criteria of IFRS 9 are met; or
- the contractual terms of the instrument are substantially modified and the derecognition criteria of IFRS 9 are met.

Financial assets are derecognised when the group has either transferred the contractual right to receive cash flows from the asset or it has assumed an obligation to pay over all the cash flows from the asset to another entity (i.e. pass-through arrangement).

#### 4.3 Transfers, modifications and derecognition continued

If the contractual cash flows of a financial asset measured at amortised cost are modified (changed or restructured, including distressed restructures), the group determines whether this is a substantial modification, which could result in the derecognition of the existing asset and the recognition of a new asset. If the change is simply a non-substantial modification of the existing terms it would not result in derecognition.

A modification of a financial asset is substantial, and will thus result in derecognition of the original financial asset, where the modified contractual terms are priced to reflect current conditions on the date of modification and are not merely an attempt to recover outstanding amounts. Where the modification does not result in an accounting derecognition the original asset continues to be recognised.

Derecognition of financial liabilities includes a situation of substantial modification of the terms and conditions of an existing financial liability. A substantial modification of the terms occurs where the discounted present value of the cash flows under the new terms, including any fees paid net of any fees received and discounted using the original effective interest rate, and is at least 10% different from the discounted present value of the remaining cash flows of the original financial liability.

The following transactions are entered into by the group in the normal course of business, in terms of which it transfers financial assets directly to third parties or structured entities, or modifies the contractual terms of the asset and either achieves derecognition or continues to recognise the asset:

Transaction type	Description	Accounting treatment	
	Transfers without derecognition		
Traditional securitisations and other structured transactions	Specific advances or investment securities are transferred to a structured entity, which then issues liabilities to third party investors, for example variable rate notes or investment grade commercial paper.	The transferred assets continue to be recognised by the group in full. Such advances and investment securities are disclosed separately in the relevant notes.	
	The group's obligations toward the third party note holders is limited to the cash flows received on the underlying securitised advances or non-recourse investment securities i.e. the note holders only have a claim to the ring fenced assets in the structured entity, and not to other assets of the group.	The group recognises an associated liability for the obligation toward third party note holders as a separate category of deposits. These deposits are usually measured at amortised cost.	
	The group consolidates these securitisation and conduit vehicles as structured entities, in terms of IFRS 10.		

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Transaction type	Description	Accounting treatment		
	Transfers without derecognition			
Repurchase agreements	Investment securities and advances are sold to an external counterparty in exchange for cash and the group agrees to repurchase the assets at a specified price at a specified future date.	The transferred assets continue to be recognised by the group in full. Such advances and investment securities are disclosed separately in the relevant notes.		
	The counterparty's only recourse is to the transferred investment securities and advances that are subject to the repurchase agreement. The group remains exposed to all the underlying risks on the assets including counterparty, interest rate, currency, prepayment and other price risks.	The group recognises an associated liability for the obligation for the cash received as a separate category of deposits. Both the transferred assets and corresponding deposits are usually measured at fair value through profit or loss.		
Securities lending	Investment securities are lent to external counterparties in exchange for cash collateral as security for the return of the securities.			
	The group's only recourse in respect of the return of the securities it has lent is to the cash collateral held and as such, the group generally requires cash collateral in excess of the fair value of the securities lent.			
	Transfers with derecognition			
Where the group purchases its own debt	The debt is derecognised from the statement between the carrying amount of the liability a fair value gains or losses within non-interest re	nd the consideration paid is included in		
	Modification without derecognit	on		
Modification of contractual cash flows	Debt restructuring is a process that is applied to accounts whereby the new terms of the contract (such as a lower interest rate) are mandated by law and do not have the same commercial terms as a new product that the group would be willing to offer a customer with a similar risk profile.	Existing asset is not derecognised. The gross carrying amount of the financial asset is recalculated as the present value of the estimated future cash receipts through the expected life of the renegotiated or modified financial asset, discounted at the financial asset's original effective interest rate. Distressed modifications are included in ECL.		

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Transaction type	Description	Accounting treatment	
Mo	odifications with derecognition (i.e. substant	ial modifications)	
Retail advances	The process for modifying an advance (which is not part of a debt restructuring) is substantially the same as the process for raising a new advance, including reassessing the customer's credit risk, repricing the asset and entering into a new legal agreement.	Existing asset is derecognised and a new asset is recognised at fair value based on the modified contractual terms.	
	Neither transferred nor derecognised		
Synthetic securitisation transactions	Credit risk related to specific advances is transferred to a structured entity through credit derivatives. The group consolidates these securitisation vehicles as structured entities, in terms of IFRS 10.	The group continues to recognise the advances and recognises associated credit derivatives which are measured at fair value through profit or loss.	

# 4.4 Offsetting of financial instruments and collateral

Where the requirements of IFRS are met, the group offsets financial assets and financial liabilities and presents the net amount. Financial assets and financial liabilities subject to master netting arrangements (MNA) or similar agreements are not offset, if the right of set-off under these agreements is only enforceable in the event of default, insolvency and bankruptcy.

Details of the offsetting and collateral arrangements of the group are set out in the following table.

Derivative financial instruments	The group's derivative transactions that are not transacted on an exchange are entered into under International Derivatives Swaps and Dealers Association (ISDA) MNA. Generally, under such agreements the amounts owed by each counterparty that are due on a single day in respect of all transactions outstanding in the same currency under the agreement are aggregated into a single net amount payable by one party to the other. In certain circumstances, e.g. when a credit event such as default occurs, all outstanding transactions under the agreement are terminated, the termination value is assessed and only a single net amount is due or payable in settlement of all transactions (close-out netting). Financial collateral (mostly cash) is also obtained, often daily, for the net exposure between counterparties to mitigate credit risk.
Repurchase and reverse repurchase agreements, and securities lending and borrowing transactions	These transactions by the group are covered by master agreements with netting terms similar to those of the ISDA MNA. Where the group has entered into a repurchase and reverse repurchase or securities borrowing and lending transaction, with the same counterparty, the advance and liability balances are offset in the statement of financial position only if they are due on a single day, denominated in the same currency and the group has the intention to settle these amounts on a net basis. The group receives and accepts collateral for these transactions in the form of cash and other investment securities.

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Other advances and	The advances and deposits that are offset relate to transactions where the group has
deposits	a legally enforceable right to offset the amounts and the group has the intention to
	settle the net amount.

It is the group's policy that all items of collateral are valued at the inception of a transaction and at various points throughout the life of a transaction, either through physical inspection or indexation methods, as appropriate. For wholesale and commercial portfolios, the value of collateral is reviewed as part of the annual facility review. For mortgage portfolios, collateral valuations are updated on an ongoing basis through statistical indexation models. However, in the event of default, more detailed reviews and valuations of collateral are performed, which yields a more accurate financial effect. For asset finance, the total security reflected represents only the realisation value estimates of the vehicles repossessed at the date of repossession. Where the repossession has not yet occurred, the realisation value of the vehicle is estimated using internal models and is included as part of total recoveries.

# 4.5 Derivative financial instruments and hedge accounting

Derivatives are financial instruments that derive their value from the price of underlying items such as equities, interest rates or other indices. Derivatives are recognised initially and are subsequently measured at fair value through profit or loss with movements in fair value recognised in fair value gains or losses within non-interest revenue in the consolidated income statement. Derivatives are classified as assets when their fair value is positive or as liabilities when their fair value is negative.

Derivative instruments are classified either as held for trading or formally designated as hedging instruments. The group elected to adopt IFRS 9 for cash flow and fair value hedges. IAS 39 will continue to be applied to portfolio hedges, which the group refers to as macro hedges for which fair value hedge accounting has been applied.

## Hedge accounting

Derivatives held for risk management purposes are classified either as fair value hedges or cash flow hedges depending on the nature of the risk being hedged, where the hedges meet the required documentation criteria under IFRS 9/IAS 39 and are calculated to be effective.

The group extensively hedges with interest rate swaps which will be impacted by the Financial Stability Board's undertaking to fundamentally review and reform major interest rate benchmarks used globally and locally by financial market participants. This review seeks to replace existing interbank offered rates (IBORs) and potentially local interbank offered rates with alternative risk-free (ARRs) rates to improve market efficiency and mitigate systemic risk across financial markets. The group is monitoring and evaluating developments in the market and their impact thereof on accounting.

## Fair value hedge

Fair value hedge accounting does not change the recording of gains or losses on derivatives but does result in recognising changes in the fair value of the hedged item attributable to the hedged risk that would otherwise not be recognised in the income statement. The change in the fair value of the hedged item is taken to non-interest revenue under fair value gains or losses. If a hedge relationship no longer meets the criteria for hedge accounting, hedge accounting is discontinued. The cumulative adjustment to the carrying amount of the hedged item is amortised to the income statement based on a recalculated effective interest rate, unless the hedged item has been derecognised, in which case it is recognised in the income statement immediately.

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## 4.5 Derivative financial instruments and hedge accounting continued

## Cash flow hedge

For derivatives used in cash flow hedges, the effective portion of changes in the fair value of the hedging derivatives is recognised in the cash flow hedge reserve in other comprehensive income and reclassified to profit or loss in the periods in which the hedged item affects profit or loss. The ineffective portion is recognised immediately in profit or loss as part of fair value gains or losses within non-interest revenue.

The accumulated gains and losses recognised in other comprehensive income are reclassified to the income statement in the same periods in which the hedged item affects profit or loss. When a hedge relationship is discontinued, or partially discontinued, any cumulative gain or loss recognised in other comprehensive income remains in equity until the hedged item affects the income statement. Where the hedged item or hedging instrument is cancelled, any gain or loss is taken to the income statement immediately.

# **5 OTHER ASSETS AND LIABILITIES**

## 5.1 Classification and measurement

	Classification	Measure	ment
	Property and equipment		
	Information regarding land and buildings is kept at the group's registered office and is open for inspection in terms of section 26 of the Companies Act.		
<ul> <li>Property and equipment of the group include:</li> <li>assets utilised by the group in the normal course of operations to provide services, including freehold property and leasehold premises and leasehold improvements (owner-occupied properties);</li> <li>assets which are owned by the group and leased to third parties under operating leases as part of the group's revenue generating operations;</li> </ul>		Historical cost less accumulated depreciation and impairment losses, except for land, which is not depreciated. Depreciation is recognised on the straight-line basis over the useful life of the asset, except for assets capitalised under leases where the group is the lessee, in which case it is depreciated over the life of the lease (refer to policy 5.3).	
AA	capitalised leased assets; and other assets utilised by the group in the normal course of operations, including computer and office equipment, motor vehicles and furniture	estimated life or period of lease.	
	and fittings.	Freehold property and propert agreements:	ty held under leasing
		- Buildings and structures	50 years
		- Mechanical and electrical	20 years
		- Components	20 years
		- Sundries	3 – 5 years
		- Computer equipment	3 – 5 years
		- Other equipment	3 – 10 years

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Classification	Measurement	
Investment properties		
Properties held to earn rental income and/or for capital appreciation that are not occupied by the companies in the group. When investment properties become owner- occupied, the group reclassifies them to property and equipment, using the fair value at the date of reclassification as the cost.	The fair value gains or losses are adjusted for any potential double counting arising from the recognition of lease income on the straight-line basis, compared to the accrual basis normally assumed in the fair value determination.	
Intang	ible assets	
<ul> <li>Intangible assets of the group include:</li> <li>Internally generated intangible assets         <ul> <li>(including computer software and other assets such as trademarks or patents) are capitalised when the requirements of IAS 38 relating to the recognition of internally generated assets have been met.</li> </ul> </li> <li>External computer software development costs are capitalised when they can be clearly associated with a strategic and unique system which will result in a benefit to the group exceeding the costs incurred for more than one financial period.</li> <li>Material acquired trademarks, patents and similar rights are capitalised when the group will receive a benefit from these intangible assets for more than one financial period.</li> </ul>	Cost less accumulated amortisation and any impairment losses.Amortisation is on a straight-line basis over the useful life of the asset. The useful life of each asset is assessed individually.The benchmarks used when assessing the useful life of the individual assets are:Software development costs3 years 10 – 20 years 0 therOther3 – 10 years	
All other costs related to intangible assets are expensed in the financial period incurred.		
Goodwill arising from business combinations is recognised as an intangible asset.	Refer to accounting policy 2.1.	
Com	modities	
<ul> <li>Commodities acquired for short-term trading purposes include the following:</li> <li>Commodities acquired with the intention of resale in the short term or if they form part of the trading operations of the group; and</li> <li>Certain commodities subject to option agreements whereby the counterparty may acquire the commodity at a future date where the risk and rewards of ownership are deemed to have transferred to the group in terms of IFRS 15.</li> </ul>	Fair value less costs to sell with changes in fair value being recognised as fair value gains or losses within non-interest revenue.	

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Classification	Measurement	
Commodities		
Forward contracts to purchase or sell commodities where net settlement occurs, or where physical delivery occurs and the commodities are held to settle a further derivative contract, are recognised as derivative instruments.	Fair value through profit or loss.	
Pro	visions	
amount or timing of payment. Where there is no accrual. The most significant provisions are related	in terms of IAS 37 when there is uncertainty around the uncertainty the group will recognise the amount as an ted to litigation and claims, as well as provisions for use of dealer platforms databases systems brands and	

intellectual property fees that arise because of the use of dealer platforms, databases, systems, brands and trademarks when marketing and promoting motor warranty products as part of the motor value-added products and services business. The group recognises a provision when a reliable estimate of the outflow required can be made and the outflow is more reliable than not.

Other assets that are subject to depreciation, and intangible assets other than goodwill acquired as part of a business combination (refer to accounting policy 2.1) are reviewed for impairment whenever objective evidence of impairment exists. Impairment losses are recognised in profit or loss as part of operating expenses. The assets are impaired if the carrying amount is more than the recoverable amount, which is the higher of the assets' value in use and fair value less cost to sell. The impairment loss is calculated as the difference between the assets' carrying amount and their recoverable amounts.

Other assets are derecognised when they are disposed of or, in the case of intangible assets, when no future economic benefits are expected from their use. Gains or losses arising on derecognition are determined as the difference between the carrying amount of the asset and the net proceeds received, and are recorded in profit or loss as part of non-interest revenue.

## 5.2 Non-current assets and disposal groups held for sale

Assets and liabilities are classified and separately presented as held for sale by the group when the specific conditions for classification as held for sale under IFRS 5 are met.

Any impairment losses on classification or ones that arise before sale and after the remeasurement of assets and liabilities in terms of their relevant IFRS', are recognised in profit or loss in operating expenses, or as part of equity accounted earnings in the case of associates. If a disposal group contains assets that are outside of the measurement scope of IFRS 5, any impairment loss is allocated to those non-current assets in the disposal group that are within the measurement scope of IFRS 5. Any increases in fair value less costs to sell are recognised in non-interest revenue when realised.

When there is a change in intention to sell, any non-current assets and disposal groups held for sale are immediately reclassified back to their original line items. They are remeasured in terms of the relevant IFRS, with any adjustment being taken to profit or loss depending on the underlying asset to which it relates e.g. operating expenses for property and equipment or intangible assets and equity accounted earnings for associates.

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## 5.3 Leases

The group leases a variety of properties, equipment and vehicles. Rental agreements typically include fixed periods over which the item is leased, which are individually negotiated and contain a wide range of different terms and conditions. The group assesses whether a contract is or contains a lease at inception of a contract.

Qualifying leases are recognised as a ROUA and a corresponding liability at the date at which the leased asset is made available for use by the group.

	Group company is the lessee	Group company is the lessor
At inception	The group recognises a ROUA and a corresponding lease liability with respect to all lease agreements in which it is the lessee, except for short-term leases (defined as leases with a lease term of 12 months or less) and leases of low value assets (defined as lease assets with a replacement value of R100 000 or less at the inception of the lease).	Where the group company is the lessor under a finance lease, the group recognises assets sold under a finance lease as finance lease receivables included in advances and impair the advances, as required, in line with the impairment of financial assets accounting policy in section 4.2. No practical expedients are applied, and the general model under IFRS 9 is used for impairment calculations on lease
	The lease liability is initially measured at the present value of the lease payments outstanding at the commencement date, discounted by using the rate implicit in the lease. If this rate cannot be readily determined, the individual group lessee uses its own incremental borrowing rate, being the rate that it can borrow funds from the Group Treasury function.	receivables.
	The ROUAs are measured at cost comprising of the amount of the initial measurement of the lease liability plus any initial direct costs and restoration costs. Where applicable, any lease payments made at or before the commencement date less any lease incentives received is deducted from the cost. Post initial recognition, ROUA's are treated in line with other property and equipment.	
	Variable payments that do not depend on an index or rate are not included in the measurement of the lease liability and the ROUA.	
	The related payments are recognised as an expense in the period in which the	

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	Group company is the lessee	Group company is the lessor
	event or condition that triggers those payments occurs and are included in the line operating expenses in the consolidated income statement.	
Over the life of the lease	Each lease payment is allocated between the lease liability and interest expense. The interest expense is charged to the income statement over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period. The ROUA is subsequently measured at cost less accumulated depreciation and impairment losses. The asset is depreciated over the lease term on a straight-line basis, where ownership is not transferred at the end of the lease term. If ownership is transferred at the end of the lease term, the asset is depreciated over the shorter of the lease term or useful life.	Unearned finance income is recognised as interest income over the term of the lease using the effective interest method. Finance lease receivables are assessed for impairment in terms of IFRS 9, as set out in the impairment of financial assets policy section 4.2.
	The group applies IAS 36 to determine whether a ROUA is impaired and accounts for any identified impairment loss.	
Presentation	The lease liability is presented in other liabilities in the consolidated statement of financial position. The ROUAs are not presented as a separate line in the consolidated statement of financial position, but rather disclosed as ROUA in the property and equipment note.	Finance lease receivables are presented as part of advances in in the consolidated statement of financial position.
Operating leases	For short-term and low value leases, which the group has defined as all other leases except for property and vehicle leases, the lease payments are recognised as operating expense, spread on a straight-line basis over the term of the lease.	Assets held under operating leases are included in property and equipment and depreciated – refer to accounting policy 5.1. Rental income is recognised as other non- interest revenue on a straight-line basis over the lease term.

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	Group company is the lessee	Group company is the lessor
Instalment credit	The group regards instalment credit sale agreements as financing transactions and	
sale agreements	includes the total rentals and instalments receivable, less unearned finance charges, in	
where the group	advances. The group calculates finance charges using the effective interest rates as	
is the lessor	detailed in the contracts and credits finance charges to interest revenue in proportion to	
	capital balances outstanding.	

# Contracts where the group is the lessee (IAS 17) - 2019

The group classifies leases of property and equipment where it assumes substantially all the risks and rewards of ownership as finance leases. The group classifies as operating leases if the lessor effectively retains the risks and rewards of ownership of the leased asset.

	Group company is the lessee	
At inception – finance lease	Capitalised as assets and a corresponding lease liability for future lease payments is recognised.	
Over the life of the lease – finance lease	The asset is depreciated – refer to accounting policy 5.1.	
Operating leases	Recognised as an operating expense in profit or loss on a straight-line basis over the period of the lease.	
	Any difference between the actual lease amount payable and the straight-lined amount calculated is recognised as a liability or asset of the group in creditors and accruals.	

# **6 CAPITAL AND RESERVES**

Transaction	Liability	Equity
Shares issued and issue costs	Preference shares, where the group does not have the unilateral ability to avoid repayments, are classified as other liabilities.	The groups' equity includes ordinary shares, contingently convertible securities, Additional Tier 1 notes and non-cumulative non-redeemable (NCNR) preference shares. Contingently convertible securities, Additional Tier 1 notes and NCNR preference shares are classified as other equity instruments in the financial statements. Any incremental costs directly related to the issue of new shares or options, net of any related tax benefit, are deducted from the issue price.
Dividends paid/declared	Recognised as interest expense on the underlying liability.	Dividends on equity instruments are recognised against equity. A corresponding liability is recognised when the dividends have been approved by the company's shareholders and distribution is no longer at the discretion of the entity.
Distribution of	The liability to distribute non-cash	The carrying amount of the dividend payable is

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Transaction	Liability	Equity
non-cash assets to owners	assets is recognised as a dividend to owners at the fair value of the asset to be distributed. The difference between the carrying amount of the assets distributed and the fair value of the assets on the date of distribution is recognised as non-interest revenue in profit or loss for the period.	remeasured at the end of each reporting period and on settlement date. The initial carrying amount and any subsequent changes are recognised in equity.
Treasury shares, i.e. where the group purchases its own equity share capital	If the group reacquires its own equity instruments, those instruments are deducted from the group's equity.	The consideration paid, including any directly attributable incremental costs, is deducted from total shareholders' equity as treasury shares until they are reissued or sold. Where the shares are subsequently sold or reissued, any consideration received net of any directly attributable incremental costs is included in shareholders' equity.
Other reserves	Not applicable	Other reserves recognised by the group include general risk reserves, required to be held by some of the group's African operations capital redemption reserve funds and insurance contingency reserves. These reserves are required by in-country legislation governing these subsidiaries and are calculated based on the requirements outlined in the relevant legislation applicable in the specific jurisdiction.

# **7 TRANSACTIONS WITH EMPLOYEES**

## 7.1 Employee benefits

The group operates defined benefit and defined contribution schemes, the assets of which are held in separate trustee administered funds. These funds are registered in terms of the Pension Funds Act, 1956, and membership of the pension fund is compulsory for all group employees. The defined benefit plans are funded by contributions from employees and the relevant group companies, taking into account the recommendations of independent qualified actuaries.

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Defined contribution plans		
Determination of purchased pension on retirement from defined contribution plan	<b>Recognition</b> Contributions are recognised as an expense, included in staff costs, when the employees have rendered the service entitling them to the contributions. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.	
	Measurement Upon retirement of current defined contribution active members, the fund provides a pension that can be purchased with the member's share. The pension so purchased is determined based on the purchasing member's demographic details (age, gender, age of spouse), the pension structure (guarantee period, spouse's reversion and pension increase target) and the economic assumptions at the time of purchase (inflation-linked bond yields available). On the date of the purchase, the defined benefit liability and the plan assets will increase for the purchase amount and thereafter the accounting treatment applicable to defined benefit plans will be applied to the purchases pension. It should be noted that the purchase price for the new retiree would be slightly larger than the liability determined on the accounting valuation as the purchase price allows for a more conservative mortality assumption based on the solvency reserves of the fund.	
	A benefit on withdrawal and retrenchment is determined in terms of the prevailing legislation and is equivalent to the value of the actuarial reserve held in the fund.	
	Defined benefit plans	
Defined benefit obligation liability	Recognition The liabilities and assets of these funds are reflected as a net asset or liability in the statement of financial position, i.e. the present value of the defined benefit obligation at the reporting date less the fair value of plan assets. Where the value is a net asset, the amount recognised is limited to the present value of any economic benefits available in the form of refunds from the plan or reductions in future contributions to the plan.	
	<b>Measurement</b> The present value of the defined benefit obligation is calculated annually by independent actuaries using the projected credit unit method. The discount rate used is the rate of nominal and inflation linked government issued bonds that are denominated in the currency in which the benefits will be paid and have terms to maturity approximating the terms of the related pension liability.	

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Defined benefit plans		
Plan assets	The plan assets are carried at fair value. Where the plan assets include qualifying insurance policies that exactly match the amount and timing of some or all of the benefits under the plan, the fair value is deemed to be the present value of the related obligation. If the qualifying insurance policy has a limit of indemnity, the fair value of the insurance policy is limited to that amount.	
Profit or loss	<ul> <li>Included as part of staff costs:</li> <li>Current and past service costs calculated using the projected unit credit method;</li> <li>Gains or losses on curtailments and settlements that took place in the current period;</li> <li>Net interest income calculated by applying the discount rate at the beginning of the period to the net asset or liability; and</li> <li>Actuarial gains or losses on long-term employee benefits.</li> </ul>	
Other comprehensive incom	All other remeasurements in respect of the obligation and plan assets are included in other comprehensive income and never reclassified to profit or loss.	
	Termination benefits	
The group recognises termination benefits as a liability in the statement of financial position and as an expense, included in staff costs, in profit or loss when it has a present obligation relating to termination. The group has a present obligation at the earlier of the following two occurrences: when the group can no longer withdraw the offer of the termination benefit or when the group recognises any related restructuring costs.		
Liability for short-term employee benefits		
Leave pay	ayThe group recognises a liability for employees' rights to annual leave in respect of past service. The amount recognised by the group is based on the current	

	salary of employees and the contractual terms between employees and the group. The expense is included in staff costs.
Bonuses	The group recognises a liability and an expense for management and staff bonuses when it is probable that the economic benefits will be paid, and the
	amount can be reliably measured. The expense is included in staff costs.

## 7.2 Share-based payment transactions

The group operates a cash-settled and an immaterial equity-settled share-based incentive plan for employees.

Awards granted under cash-settled plans result in a liability being recognised and measured at fair value until settlement. An expense is recognised in profit or loss for employee services received over the vesting period of the plans.

Awards granted under equity-settled plans result in an expense to be recognised in profit or loss at the fair value of the employee services received in exchange for the grant of the options over the vesting period of the options. A corresponding credit to a share-based payment reserve in the statement of changes in equity is recognised when the expense is recognised.

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# **8 NON-BANKING ACTIVITIES**

# 8.1 Insurance activities

Insurance activities include contracts issued by the group, which transfer significant insurance risk or financial risk. Furthermore, the group has entered into reinsurance contracts.

Insurance contracts that are contracts under which the group, as the insurer, accepts significant insurance risk from the policyholder by agreeing to compensate the policyholder if a specified uncertain future event (the insured event) adversely affects the policyholder. The group defines significant insurance risk as the possibility of having to pay benefits on the occurrence of an insured event that are significantly more (at least 10%) than the benefits payable if the insured event did not occur. The group issues insurance contracts in terms of the Insurance Act 18 of 2017 (Insurance Act) as well as the Short-Term Insurance Act 53 of 1998 (Short-term Act).

Investment contracts which are linked fund policies which fall within the scope of the Insurance Act are viewed as a form of long-term insurance from a legal perspective, however, as investment contracts do not convey insurance risk upon the company, they are scoped out of IFRS 4 and are accounted for in terms of IFRS 9. Investment contracts are classified as financial liabilities, measured at fair value through profit or loss.

The group obtains reinsurance in the ordinary course of business for the purpose of limiting its net loss potential through the diversification of its risks on certain long-term and short-term insurance contracts. Reinsurance arrangements do not relieve the group from its direct obligations to policyholders.

Insurance contracts		
Definitions	Contracts that transfer significant insurance risk to the group and are within the scope of IFRS 4.	
Recognition	Insurance policies are recognised when contracts are concluded between the policyholder and the group.	
Premiums	Premiums on insurance contracts are recognised when due. Premiums are recognised gross of commission payable to intermediaries and reinsurance premiums, but net of taxes and levies and are recognised in profit or loss as part of premium income in non-interest revenue.	
Claims and benefits paid	Claims and benefits paid consist of claims and claims handling expenses paid during the financial year.	
Policyholder liability	In terms of IFRS 4, measurement of policyholder liabilities arising from insurance contracts are measured using existing local practices.	

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Policyholder liabilityThe group adopted SAICA Circular 2/2007 to determine the measurement of short-term insurance contracts. The provision for the outstanding claims reserve (OCR) comprises the group's estimate of settling all claims reported (notified claims) but unpaid at year-end and claims incurred but not reported (IBNR). For OCR, each notified claim relating to one of the group's policies is assessed on a case by case basis with due regard to the specific circumstances, information available from the insured and/or loss adjuster and past experience with similar claims. Standardised policies and procedures are applied to claims assessments. The provision for each notified claim includes an estimate of the associated claims handling costs. The ultimate cost of incurred claims may vary as a result of future developments or better information becoming available about the current circumstances. Adjustments to the quantum of claims provisions established in prior years are reflected in the annual financial statements for the period in which the adjustments are made and disclosed separately, if material. An IBNR provision is raised for claims incurred but not yet reported based on historical experience. The group determines the IBNR by applying a percentage to premiums written during the period.	The group utilises the Standards of Actuarial Practice (SAPs) and Advisory Practice Notes (APNs) issued by the Actuarial Society of South Africa (ASSA) to determine the policyholder liabilities that are classified as long-term insurance contracts. Policyholder liabilities are measured either on a discounted or undiscounted basis, depending on the features of the contracts. <i>Discounted liabilities</i> The valuation is performed on a policy-by-policy basis by discounting the best estimate of future expected premiums, risk benefits, risk charges, reinsurance costs and expenses at the risk-free rate. These calculations are performed using best estimate assumptions (lapse, expenses, premium collection, mortality, morbidity, retrenchment, inflation, yield curve) adjusted by compulsory margins as specified in SAP 104 and further discretionary margins where appropriate. Where the policyholder liability results in a negative liability. As a result, there is no discounted liability recognised on the statement of financial position. <i>Undiscounted policyholder</i> liabilities under insurance contracts comprise a provision for claims IBNR and OCR. IBNR and OCR liabilities are measured at the best estimate of the ultimate cost of settling all claims incurred but unpaid at the reporting date, whether reported or not. A margin is added to the calculated IBNR. The IBNR is a retrospective forward-looking insurance liability, taking into account incurred but not yet reported events, using historical data as the main driver in determining the best estimate for the IBNR. A COVID-19 overlay has been applied to the IBNR for loss of income, retrenchment cover and mortality, as the use of historical data is not an appropriate proxy due to the uncertainty of the economy and potential for retrenchments and loss of income suffered by

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		OCR is calculated by reviewing individual claims and making allowance for IBNR, and the effect of both internal and external foreseeable events, such as changes in claims-handling procedures, inflation, judicial trends, legislative changes and past experience and trends. The group does not discount its OCR.
Changes in the policyholder liabilities	Adjustments to the amounts of policyholder liabilities for policies established in prior years are reflected in the financial statements for the period in which the adjustments are made and disclosed separately, if material.	Any differences between valuation assumptions and actual experience, and any change in liabilities resulting from changes in valuation assumptions, are recognised in profit or loss as part of insurance income in non-interest revenue over the life of the contract. If future experience under a policy contract is exactly in line with the assumptions employed at the initial recognition of the contract, the valuation margins will emerge as profits over the duration of a policy contract. This is known as the unwinding of margins.
Liability adequacy test	The net liability recognised is tested for adequacy by calculating current estimates of all future contractual cash flows and comparing this amount to the carrying value of the liability. Where a shortfall is identified, an additional liability and the related expense are recognised.	Liabilities are calculated in terms of the Financial Soundness Valuation (FSV) basis as described in SAP 104. Since the FSV basis meets the minimum requirement of the liability adequacy test, it is not necessary to perform additional adequacy tests on the liability component. In respect of the IBNR, tests are performed to ensure that the liability is sufficient to cover historical run-off profiles and growth in the volume of business.
Acquisition costs	Expensed as incurred.	Acquisition costs include all commission and expenses directly related to acquiring new business. Acquisition costs are expensed as they are incurred.
Insurance premium receivables and payables	Amounts due from policyholders relates to insurance premiums receivable from policyholders, whose payments were not received on the due date due to technical collection issues and are included in other assets. Insurance creditors and accruals include Sundry Creditors as well as the Reinsurer premium due and are included in creditors, accruals and provisions. These are measured using existing local practices. Collection rates, applicable to the product arrears rules, are applied to amounts that are not successfully collected from premium debtors to determine the amount that is recoverable. The recoverable amount is excluded from amounts that are not successfully collected. The unrecoverable amount is then included in the measurement of the impairment provision. The collection rates are determined using historical information and trends available to the company. The unrecoverable amount is determined on a product level.	

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Reinsurance contracts held		
Definitions	Contracts that give rise to a significant transfer of insurance risk from the group to another insurance entity.	
Premiums/insurance claims recovered	Premiums paid to reinsurers are recognised as a deduction against premium income in non-interest revenue at the undiscounted amounts due in terms of the contract, when due for payment. Insurance claims recovered from reinsurers are recognised in profit or loss as an offset against claims paid in non-interest revenue in the same period as the related claim at the undiscounted amount receivable in terms of the contract.	
Reinsurance assets	<ul> <li>The benefits to which the group is entitled under its reinsurance contracts are recognised as assets including:</li> <li>short-term balances due from reinsurers on settled claims (included in other assets); and</li> <li>receivables that are dependent on the expected claims and benefits arising under the related insurance contracts (classified as reinsurance assets).</li> <li>Amounts recoverable from or due to reinsurers are measured consistently with the amounts associated with the underlying insurance contracts and in accordance with the terms of each reinsurance assets to be reduced to the extent of the impairment of such reinsurance assets and specifies the conditions for impairment - objective evidence, the result of an event, and reliably measurable impacts on the amounts that the cedant may not receive from the reinsurer. This is an in accordance with the incurred loss model specified in IAS 39 i.e. an event must have occurred in order for the impairment to be recognised.</li> <li>Whilst IFRS 4 does not include specific guidance as to what types of events would trigger an impairment test, the guidance in IAS 39 for objective evidence of impairment is used.</li> </ul>	
Changes in reinsurance assets	Any difference between the carrying amount of the reinsurance asset and the recoverable amount is recognised in profit or loss as an adjustment to premium income included in non-interest revenue.	
Related reinsurance payables	Liabilities relating to reinsurance comprising premiums payable for reinsurance contracts are included in accounts payable and are recognised as an expense when due in terms of the contract.	
Investment contracts		
Definitions	Contracts that only transfer financial risk with no significant insurance risk and are within the scope of IFRS 9. These comprise linked fund policies.	
Premiums	Premiums received are recorded as an increase in investment contract liabilities.	
Claims paid	Claims incurred are recorded as withdrawals from investment contract liabilities.	
Policyholder liabilities	These are recognised within policyholder liabilities in the statement of financial position when the group becomes party to the contractual provisions of the contract. These liabilities are designated at fair value through profit or loss on initial recognition. The fair value of the financial liability recognised is never less than the amount payable on surrender, discounted for the required notice period, where applicable.	

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	Investment contracts		
Income statement impact of movements in policyholder liabilities	The movement in the liability for policyholder liabilities under investment contracts is recognised as part of fair value gains or losses in non-interest revenue.		
Acquisition costs	This represents the contractual customer relationship and the right to receive future investment management fees. Incremental costs directly attributable to securing rights to receive policy fees for services sold with investment contracts are recognised as an asset where they meet the definition of an asset under IFRS. These assets are recognised as intangible assets of the group – refer to accounting policy note 5.		
Fees on investment contracts	A deferred revenue liability is recognised in respect of upfront fees, directly attributable to a contract, that are charged for securing the investment management service contract. The deferred revenue liability is then released to revenue when the services are provided, over the expected duration of the contract on an appropriate basis. Service fee income is recognised on an accrual basis as and when the services are rendered and is included in management, trust and fiduciary fee income within non- interest revenue.		

## 8.2 Investment management activities

Certain divisions within the group engage in investment management activities that result in the managing of assets on behalf of clients. The group excludes assets related to these activities from the statement of financial position as these are not assets and liabilities of the group, but of the client and are held in a fiduciary capacity. However, the group discloses the value of the assets in its notes.

The fee income earned and fee expenses incurred by the group relating to these activities are recognised in fee and commission income and expenses within non-interest revenue in the period to which the service relates.

## 9 CRITICAL ACCOUNTING ESTIMATES, ASSUMPTIONS AND JUDGEMENTS

## 9.1 Introduction

In preparing the financial statements, management makes estimates and assumptions that affect the reported amounts of assets and liabilities. Estimates, assumptions and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Unless stated otherwise, the judgements applied by management in applying the accounting policies are consistent with the prior year. Included below are all the critical accounting estimates, assumptions and judgements made by the group, except those related to fair value measurement, which are included in note 34.

## 9.2 Subsidiaries, associates and joint arrangements

**Subsidiaries** Only one party can have control over a subsidiary. In determining whether the group has control over an entity, consideration is given to any rights the group has that result in the ability to direct the relevant activities of the investee, and the group's exposure to variable returns. In operating entities, shareholding is most often the clearest indication of control. However, for structured entities and investment management funds, judgement is often needed to determine which investors have control of the entity or fund. Generally, where the group's shareholding is greater than 50%, the investment is accounted for as a subsidiary. Some of the major factors considered by the group in making this determination include **Decision making** power the following: The purpose and design of the entity.  $\geq$ What the relevant activities of the entity are.  $\geq$ Who controls the relevant activities and whether control is based on voting rights or ⊳ contractual agreements. This includes considering: what percentage of voting rights is held by the group and the dispersion and 0 behaviour of other investors; potential voting rights and whether these increase/decrease the group's voting powers; who makes the operating and capital decisions; 0 who appoints and determines the remuneration of the key management 0 personnel of the entity; whether any investor has any veto rights on decisions; 0 whether there are any management contracts in place that confer decision-0 making rights; whether the group provides significant funding or guarantees to the entity; and 0 whether the group's exposure is disproportionate to its voting rights. 0 Whether the group is exposed to any downside risk or upside potential that the entity was designed to create. To what extent the group is involved in the setup of the entity.  $\triangleright$ To what extent the group is responsible to ensure that the entity operates as  $\triangleright$ intended.

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	S	Subsidiaries
Exposure to variable returns	<ul> <li>Factors considered include:</li> <li>the group's rights in respect of profit or residual distributions;</li> <li>the group's rights in respect of repayments and return of debt funding;</li> <li>whether the group receives any remuneration from servicing assets or liabilities of the entity;</li> <li>whether the group provides any credit or liquidity support to the entity;</li> <li>whether the group receives any management fees and whether these are market-related; and</li> <li>whether the group can obtain any synergies through the shareholding, not available to other shareholders. Benefits could be non-financial in nature, such as employee services etc.</li> </ul>	
Ability to use power to affect returns	<ul> <li>Factors considered include:</li> <li>whether the group is acting as an agent or principal;</li> <li>if the group has any de facto decision-making rights;</li> <li>whether the decision-making rights the group has are protective or substantive; and</li> <li>whether the group has the practical ability to direct the relevant activities.</li> </ul>	
1	Associates	Joint arrangements
influence over an e ➤ Significant infl	uence may arise from rights ng rights, for example	<ul> <li>Determining whether the group has joint control over an entity:</li> <li>The group considers all contractual arrangements to determine whether unanimous consent is required in all circumstances.</li> </ul>
The group considers both the rights that it has as well as currently exercisable rights that other investors have when assessing whether it has the practical ability to significantly influence the relevant activities of the investee.		A joint arrangement is classified as a joint venture when it is a separate legal entity, and the shareholders share in the net assets of the separate legal entity. In order to determine whether the shareholders share in the net assets of the entity the group considers the practical decision-making ability and management control of the activities of the joint arrangement.
Structured entities		
Structured entities are those where voting rights generally relate to administrative tasks only and the relevant activities are determined only by means of a contractual arrangement.		

When assessing whether the group has control over a structured entity specific consideration is given to the purpose and design of the structured entity, and whether the group has power over decisions that relate to activities that the entity was designed to conduct.

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### **Investment funds**

The group acts as fund manager to a number of investment funds. In terms of a mandate the group is required to make active investment management decisions in respect of the fund.

Determining whether the group controls such an investment fund usually focuses on the assessment of the aggregate economic interests of the group in the fund (comprising any direct interests in the fund and expected management fees), as well as the investors' right to remove the group as fund manager.

If the other investors are able to remove the group as fund manager easily or the group's aggregate interest is not deemed to be significant, the group does not consolidate the funds as it is merely acting as an agent for other investors. Other investors are considered to be able to remove the fund manager easily if it is possible for a small number of investors acting together to appoint a new fund manager in the absence of misconduct. Where the group has a significant investment and an irrevocable fund management agreement, the fund is consolidated.

Where such funds are consolidated, judgement is applied in determining if the non-controlling interests in the funds are classified as equity or financial liabilities. Where the external investors have the right to put their investments back into the fund, these non-controlling interests do not meet the definition of equity and are classified as financial liabilities.

Where such funds are not consolidated, the group accounts for the investments in the funds as investment securities in terms of IFRS 9.

Where investments in funds managed by the group meet the criteria for consolidation but are considered to be financially inconsequential both individually and in aggregate with other inconsequential investments in funds, they are not consolidated; by the group and are recognised as investment securities.

As decisions related to the relevant activities are based on a contractual agreement (mandate) as opposed to voting or similar rights, investment funds that are managed by the group are considered to be structured entities as defined in IFRS 12, except where other investors can easily remove the group as fund manager without cause as this represents rights similar to voting rights.

The group receives investment management fees from the funds for investment management services rendered. These fees are typical of supplier-customer relationships in the investment management industry.

Where the group provides seed funding or has any other interests in investment funds that it manages, and does not consolidate, the investment is considered to represent a typical customer-supplier relationship. The group does not sponsor investment funds that it manages, as it does not provide financial support to these funds.

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## Impairment of goodwill

The recoverable amount of goodwill is tested annually for impairment in accordance with the stated accounting policy. The recoverable amount of the CGU is determined as the higher of the value in use or fair value less costs to sell. For impairment testing purposes, goodwill is allocated to CGUs at the lowest level of operating activity to which it relates and is therefore not combined at group level. The group's goodwill impairment test is performed on the balances as at 31 March annually. However, for the current year, balances at 30 June 2020 were tested.

The goodwill balance as at 30 June is allocated to the following significant CGUs:

	Segment the goodwill		
R million	is allocated to	2020	2019
Aldermore	Aldermore	7 571	6 459
WesBank	WesBank	405	466
African operations	FNB rest of Africa	268	241
Other	Various	142	81
Total		8 386	7 247

The recoverable amount of CGUs were negatively impacted by declining profitability, aggravated by the effects of COVID-19, resulting in an impairment charge being recognised.

R million	2020	2019
African operations	212	-

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## Value in use

The recoverable amount of all CGUs to which goodwill is allocated was determined using the value in use methodology. The value in use is calculated as the net present value of the discounted cash flows of the CGU. This is determined by discounting the estimated future pre-tax cash flows (clash flow projections) to its present value using a pre-tax weighted average cost of capital discount rate.

## Management's judgement in estimating the value in use of a CGU

The cash flow projections for each CGU are based on budgets and forecasts approved by the board as part of the annual budget and forecast process undertaken in April and May each year. The budgets and forecasts are based on historical data adjusted for management's expectation of future performance. Expected future performance is determined using both internal and external sources of information. The board challenges and endorses planning assumptions in light of internal capital allocation decisions necessary to support the strategy, current market conditions and macroeconomic outlook.

During the current year, the timing of the board's approval of the budgets and forecasts was extended, to allow for the preparation of the budgets and forecasts to reflect the board's estimation of the impact of COVID-19 for all periods to which the budgetary process was applied.

For the 30 June 2020 impairment test, all cash flow projections were based on approved budgets and forecasts, which took into account the risks associated with the impact of COVID-19. Cash flow projections up to June 2025 were prepared for Aldermore, whereas the cash flows projections until the end of June 2023 were considered for other CGUs.

The terminal cash flows is calculated from the final cash flow period which is extrapolated into perpetuity, using the estimated growth rates stated below. These growth rates are consistent with economic reports specific to the country in which each CGU operates.

To determine the net present value, the cash flows of the CGU are discounted using the weighted average cost of capital for the specific CGU, adjusted for specific risks relating to the CGU.

The table below shows the discount rates and the growth rates used in calculating the value in use for the CGUs.

	Discou	nt rates	Growth rates		
R million	2020	2019	2020	2019	
Aldermore	11.47	10.09	2.00	2.00	
WesBank	19.44	19.44	1.40	4.50	
African operations	12.35-27.45	12.30-27.70	(5.00)-5.60	(2.00) - 3.00	
Other	19.44	19.44	1.40	3.00	
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## Value in use

## Impairment results – other than Aldermore

Other than those CGUs where goodwill has been fully impaired, a reasonably possible change in projected cash flows, the discount rate or growth rate of the above-mentioned CGUs would not result in their recoverable amounts exceeding the carrying values. The recoverable amount is sufficiently in excess of the carrying amount resulting in changes to the assumptions not changing the final outcome of the test.

## Sensitivities of assumptions in calculating value in use for Aldermore CGU

In assessing goodwill for impairment, it was noted that goodwill attributable to Aldermore's CGU was sensitive to changes in assumptions supporting the recoverable amount. This is evidenced by the R450 million difference noted between the value in use calculated and the recoverable amount attributable to Aldermore.

The sensitivity analysis performed therefore included stressing certain assumptions to determine the range at which point the value in use would equal the recoverable amount for Aldermore.

If all of the undiscounted cash flows were to be reduced by 2% with all other inputs remaining unchanged, the recoverable amount of Aldermore CGU would equal its carrying amount.

If the cash flows estimated remained unchanged, the recoverable amount of Aldermore CGU would equal its carrying amount if the rates were to change to the following:

	2020					
Input	From	То				
Growth rate	2.00%	1.85%				
Discount rate	11.54%	11.58%				

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## **Foreign operations**

Management has reviewed the economies of countries where the group's foreign operations are actively conducted and has not identified any hyperinflationary economies in terms of the requirements of IFRS. The group operates in South Africa, Namibia, Botswana, Swaziland, Mozambique, Zambia, Lesotho, Tanzania, Ghana, Nigeria, Mauritius, Wales, United Kingdom, Guernsey and India. The group has representative offices in Kenya, Angola and Shanghai. The office in Angola has no lending and deposit taking activities at this point.

## 9.3 Taxation

The group is subject to direct tax in a number of jurisdictions. As such there may be transactions and calculations for which the ultimate tax determination has an element of uncertainty during the ordinary course of business. The group recognises liabilities based on objective estimates of the amount of tax that may be due. In determining whether an interpretation and/or application of the various tax rules may result in a dispute of which the outcome may not be favourable to the group, the group seeks, where relevant, expert advice to determine whether the unfavourable outcome is probable or possible. Where payment is determined to be possible but not probable, the tax exposure is disclosed as a contingent liability. The group recognises probable liabilities based on objective estimates of the amount of tax that may be due. Where the final tax determination is different from the amounts that were initially recorded, the difference will impact the income tax and deferred income tax provisions in the period in which such determination is made.

## 9.4 Impairment of financial assets

## Impairment of advances

In determining whether an impairment loss should be recognised, the group makes judgements as to whether there is observable data indicating a measurable decrease in the estimated future cash flows from a portfolio of loans.

The objective of the measurement of an impairment loss is to produce a quantitative measure of the group's credit risk exposure.

The group adopted the PD/LGD approach to calculate ECL for advances. The ECL is based on an average of three macroeconomic scenarios incorporating a base scenario, an upside scenario and a downside scenario, weighted by the probability of occurrence.

Regression modelling techniques are used to determine which borrower and transaction characteristics are predictive of certain behaviours, based on relationships observed in historical data related to the group of accounts to which the model will be applied. This results in the production of models that are used to predict impairment parameters (PD, LGD and EAD) based on the predictive characteristics identified through the regression process.

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## Forward-looking information

Forward-looking macroeconomic information has been incorporated into expected loss estimates through the application of quantitative modelling and expert judgement-based adjustments. Both quantitative models and expert judgment-based adjustments consider a range of forecasted macroeconomic scenarios as inputs.

Macroeconomic scenarios are defined by taking global and domestic macroeconomic considerations into account, and forecasts are developed for baseline, downside, upside and stress scenarios. The baseline, downside and upside scenarios are used in the ECL calculations. Development of these scenarios is overseen by the FirstRand macro forum, which is responsible for oversight and is independent from credit and modelling functions.

To arrive at the macroeconomic forecasts, teams of economists both locally and within the various subsidiaries assess the micro and macroeconomic developments to formulate the macroeconomic forecasts. A number of internal and external economists are then requested to assign a probability to each scenario. The rationale for probabilities assigned by each respondent is noted and explained.

ECL results are calculated as probability-weighted average results across multiple macroeconomic scenarios. The creation of macroeconomic scenarios and the determination of associated probabilities are subjective, with final ECL results dependent on the assumptions applied during the process.

Quantitative techniques applied estimate the impact of forecasted macroeconomic factors on expected credit losses using various techniques dependent on the portfolio within which models will be applied.

Within the RMB Corporate Banking and IBD portfolios, macroeconomic stress testing models are applied to estimate the impact of forward-looking information on expected credit losses. These stress testing models are industry-specific and make use of regression techniques, observed macro-economic correlations and expert judgement, depending on the extent of data available in each industry. The outputs from these models are used to determine the level of stress that a particular industry is expected to experience, and through-thecycle (TTC) impairment parameters are scaled accordingly, with scalars based on historic S&P default data.

Within the commercial portfolio, the economic capital model is used to determine credit loss curves per portfolio under various scenarios, taking into account the industries represented in each portfolio. Judgement is applied to select appropriate loss curves for determining forward-looking ECL estimates commensurate with the current economic environment and forward-looking expectations.

Within retail portfolios, forward-looking ECL is modelled using regression-based techniques that determine the relationship between key macroeconomic factors and credit risk parameters based on historically observed correlations. Modelled correlations and macro-economic variable weightings are adjusted on the basis of expert judgment to ensure that the relationships between macroeconomic forecasts and risk parameters are intuitive and that ECL is reflective of forward-looking expectations of credit performance.

The approach applied within Aldermore is aligned with the approach applied within domestic retail portfolios, with FLI-adjusted ECL estimates determined on the basis of a combination of regression-based modelling and expert judgement. The forward-looking macro-economic information applied within Aldermore includes six probability-weighted macroeconomic scenarios, ranging from an upside scenario to a severe downside scenario.

Where the impact of forward-looking macroeconomic information on ECL is determined based on historical relationships between macroeconomic movements and default rates, and it is not expected for these relationships to hold under current macroeconomic conditions, judgemental post-model adjustments have

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been applied to ensure that relationships between macroeconomic forecasts and ECL estimates are intuitive, with ECL increasing where macroeconomic conditions are expected to worsen, and reflecting additional relevant information not catered for in models. This approach is followed across all portfolios.

## Forward-looking information

The table sets out the scenarios and the probabilities assigned to each scenario at 30 June 2020 for the group's South African and African operations:

Scenario	Probability	Description
Baseline	56%	Assumes that global growth experiences a significant contraction in 2020
regime	(2019: 59%)	before normalising in 2021. Developed market (DM) inflation remains benign
		and global interest rates remain extremely accommodative. The South
		African domestic economy experiences a significant contraction in economic
		activity and inflation remains low. The outlook is characterised by ongoing
		income weakness and policy uncertainty.
Upside	12%	Assumes that global growth experiences a significant contraction in 2020
regime	(2019: 23%)	before recovering strongly towards the end of 2020. DM inflation falls lower,
		and global interest rates remain extremely accommodative. The South
		African domestic economy experiences a significant short-term contraction in
		economic activity and inflation remains low. After the initial shock, policy
		certainty is restored and confidence-boosting economic reforms are
		implemented.
Downside	32%	Assumes that global growth experiences a significant contraction in 2020,
regime	(2019:18%)	which results in long term damage to global supply chains and weaker long
		term global economic activity. DM inflation falls and global interest rates
		remain extremely accommodative. The South African domestic economy
		experiences a significant short-term contraction in economic activity, which is
		compounded by policy mistakes and extremely low confidence which
		prevent the economy from recovering from the COVID-19 induced shock.

There has been a significant change in the assumptions used in each of the scenarios and the probability assigned to upside and downside scenarios, when compared to the prior year. There are a number of factors, including the COVID-19 pandemic, that have contributed to this change. These are discussed in more detail below and have resulted in increases in the provisions recognised in the current year.

Aldermore, including MotoNovo, uses an external firm specialising in economic forecasting to provide forwardlooking macroeconomic information. The table sets out the scenarios and the probabilities assigned to each scenario at 30 June 2020, which represents the group's UK operations:

Scenario	Probability	
Severe downside	15% (2019:10%)	
Downside	10% (219:10%)	
Stagnation	10% (2019:10%)	
Base	45% (2019:50%)	
Mild upside	10% (2019: 10%)	
Upside	10% (2019: 10%)	

## Overview of forward-looking information included in the 30 June 2020 provisions

The forward-looking assumptions set out above were used as inputs used on the date that the ECL provisions for 30 June 2020 were finalised.

Following the initial COVID-19 induced economic shocks the global economy is expected to suffer a

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significant contraction in gross domestic product (GDP) in 2020 followed by a weak recovery in 2021. This shock is expected to result in low inflation in 2020 with slight pick-up in 2021. The large and coordinated fiscal and monetary policy support that has been provided by global central banks and governments has stabilised financial conditions and has resulted in low global interest rates. At the same time, the social distancing and lockdown regulations have helped a broad base of countries to control and contain the spread of COVID-19 through their populations which is expected to abate towards the end of 2020. This has allowed more people to return to work and is lifting both supply and demand in the global economy. High-frequency manufacturing and services sector GDP measures have started to rise across both developed and emerging market economies. However, it remains clear that the battle against COVID-19 is far from over. The global economy does not yet benefit from a synchronised upswing in GDP or inflation, given how the virus and policy responses thereto are playing out across the world. As such, although more stable, risk appetite remains subdued and demand for commodities remains low. A vast number of economies have been forced to lift their debt levels considerably in order to combat the virus, which is going to leave the global economy with a long-term debt overhang. Such an environment remains supportive of safe-haven assets which should continue to support the US dollar in the near term.

## South Africa

After an initial and severe contraction in GDP in the first half of 2020, the gradual recovery in global demand should support South Africa's export sectors which will help the economy marginally lift GDP. Already weak domestic demand and income growth has been amplified by the COVID-19 crisis, which has resulted in lower core and headline inflation. With inflation contained and global interest rates low the South African Reserve Bank (SARB) has been able to reduce the short term interest rate considerably in order to support the economy.

The impact of COVID-19 remains extremely deep, with ongoing uncertainty about the risk of second waves of infection. At 30 June 2020 the view was that the government will continue to implement a focussed approach to lockdown and social distancing measures at a regional and industry level, where restrictions will be tightened within specific industries, individual businesses or geographic areas depending on the spread of the virus. These assumptions have been introduced into the forward-looking macroeconomic information and tie directly into the group's GDP growth forecast. It is increasingly clear that the loss of economic activity, tax revenue, household and corporate income as a result of the virus has left the economy substantially weakened and more vulnerable.

## United Kingdom

Following the initial global and domestic shock induced by the COVID-19 pandemic, the outlook for the United Kingdom (UK) remains weak. High-frequency indicators of the UK economy show that activity should lift into the second half of 2020, but their relative weakness also suggest that the recovery will be protracted. The loosening of lockdown restrictions increases the risk of further waves of infection and introduces the likelihood of an even more protracted recovery if further rounds of lockdown and social distancing are ultimately required. This leaves the UK economy in an abnormally stagnant state, which is placing significant strain on household and corporate incomes. Lower GDP, higher unemployment and lower household incomes will leave a gap in UK income statements and balance sheets, which increases the likelihood of further government spending and quantitative easing with interest rates likely to remain lower for longer until GDP and inflation begin to lift.

## Other Africa

## General

The outlook for the rest of Africa portfolio has come under particular pressure among the Southern African Customs Union (SACU) countries which all are heavy reliant on activity in South Africa. Without exception, the real economies in these countries are extremely weak with increased fiscal risk becoming an important driver

of their medium-term outlook.

A second important theme to note for the rest of Africa portfolio is the negative implications that the fall in the oil price will have for the oil and gas producing economies of Nigeria, Ghana and Mozambique. This will add a further measure of fiscal and foreign exchange weakness to the domestic economic outlook, although the oil price is expected to recover into 2021.

## Namibia

The Namibian economy has been in a recessionary environment since 2016, with GDP growth lagging far behind population growth. The COVID-19 pandemic and associated lockdown measures are expected to exacerbate this existing contraction in GDP growth. Namibia went into a 21-day lockdown on 28 March 2020, which was further extended to 38 days ending 4 May 2020. The government subsequently embarked on a gradual reopening of the economy where most economic activity has been allowed to resume with some social distancing precautions. While domestic economic activities have been allowed to resume, the economy still faces a number of COVID-19 related pressures. Firstly, a global slowdown and falling external demand will weigh on exports and export-dependent industries. This is further worsened by restrictions on the movement of goods and people, which will disrupt supply chains in various industries such as wholesale and retail trade, manufacturing and construction. Secondly, domestic demand is unlikely to rebound to significantly higher levels as consumer and investor confidence remains low due to the uncertainties surrounding COVID-19 in an already weak economic environment. Finally, the government faces significant funding constraints and is unable to provide enough fiscal support to lift activity meaningfully.

This backdrop is expected to result in a significant contraction in GDP growth in 2020 followed by an extremely weak recovery after the initial shock. Inflation is expected to remain low due to low domestic demand, with some upward pressure arising in 2021 through expected higher global oil prices. Similar to South Africa, interest rates are expected to remain low given the low global interest rate environment, low inflation and the interest rate cuts implemented by the SARB.

## Botswana

Botswana is expected to experience a significant contraction in GDP in 2020 followed by a weak recovery in 2021. Weaker global demand has resulted in lower global diamond prices and weaker local production. At the same time the tourism sector will continue to be severely affected by the pandemic, with travel bans limiting anticipated growth within the local hospitality and aviation industries. Botswana's trade sector, which has been a key driver of growth in recent years, is also expected to contract significantly as a result of disruptions in global trade patterns due to lockdown measures implemented globally. The spill-over effect of these disruptions will be evident in manufacturing and construction, as local businesses continue to face difficulties procuring critical inputs for their production processes.

In order to mitigate the impact of COVID-19 on the economy, the government has drafted an economic recovery and transformation plan aimed at supporting businesses and the economy through this pandemic. The fiscal package proposes several interventions and projects that span most industries with the hope of transforming Botswana from a mineral-led, public-sector dominated economy to a more diversified, exportoriented economy. Although Botswana has the fiscal resources to embark on such a plan, there have been challenges with the implementation of development plans in the past, and as such the group's baseline view assumes only partial success. Given the expected weakness in consumer demand and GDP growth, inflation is expected to remain low. This, together with lower global oil prices, low global inflation and low global interest rates is expected to allow the central bank to maintain low interest rates, through the forecast horizon.

## Significant macroeconomic factors

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The table below sets out the most significant macroeconomic factors used to estimate the forward-looking information on the ECL provisions. The information is forecast over a period of three years, per major economic region that the group operates in.

## 30 June 2020

South Africa*	Upside scenario			Baseline expectation			Downside scenario			
(%)	2021	2022	2023	2021	2022	2023	2021	2022	2023	
	Applicable across all portfolios									
Real GDP growth	(0.6)	4.2	4.0	(0.6)	2.4	0.9	(2.0)	0.0	0.0	
CPI inflation	3.3	3.0	3.0	3.0	3.8	4.5	4.7	5.9	7.6	
Repo rate	2.8	2.8	2.8	3.3	3.3	3.3	6.0	6.3	6.5	
				Re	tail speci	fic				
Retail income growth	1.0	4.2	4.9	(1.8)	1.6	0.4	(0.9)	(0.2)	(0.3)	
House price index growth**	6.3	17.9	17.8	(1.0)	6.4	3.8	(12.5)	(8.3)	(10.1)	
Household debt income	71.5	71.5	71.5	71.5	71.5	71.5	71.5	71.5	71.5	
Employment growth	(0.2)	1.3	1.2	(0.2)	0.7	(0.3)	(2.2)	(1.3)	(1.7)	
				Who	lesale spe	cific				
Fixed capital formation	1.8	9.1	12.0	(12.3)	1.0	(1.0)	(2.1)	(1.9)	(1.6)	
Foreign exchange rate (USD/ZAR)	12.3	11.8	12.0	15.4	15.9	16.7	17.3	19.7	22.0	

\* The comparative period information has not been updated in line with the information presented for 30 June 2020. As IFRS 9 is refined and embedded in the group's reporting process, additional disclosure is included.

\*\*Applicable to the secured portfolio.

Significant macroeconomic factors									
UK*	Ups	side scena	ario	Basel	ine expec	tation	Dow	nside scer	nario
(%)	2021	2022	2023	2021	2022	2023	2021	2022	2023
Real GDP growth	5.52	7.06	3.00	1.04	7.31	2.35	(11.73)	10.95	3.17
<b>CPI</b> inflation	2.23	2.27	1.94	0.49	1.65	1.76	(1.78)	(0.26)	2.24
House price index growth**	0.16	5.03	13.95	(4.99)	(0.26)	6.03	(14.17)	(13.68)	(7.09)
Employment growth	2.60	0.80	(1.96)	1.87	0.51	(6.04)	2.08	1.34	(1.45)

\* The comparative period information has not been updated in line with the information presented for 30 June 2020. As IFRS 9 is refined and embedded in the group's reporting process, additional disclosure is included.

\*\*Applicable to the secured portfolio.

## **Other Africa**

Namibia*	Upside scenario			Basel	ine expec	tation	Downside scenario		
(%)	2021	2022	2023	2021	2022	2023	2021	2022	2023
Real GDP growth	-	1.50	2.50	(3.70)	1.20	1.70	(6.50)	(3.00)	(1.50)
<b>CPI</b> inflation	2.75	3.00	3.00	3.00	3.50	4.00	4.90	5.92	6.75
Repo rate	3.00	2.75	2.75	3.50	3.50	3.50	6.00	6.25	6.50

\* The comparative period information has not been updated in line with the information presented for 30 June 2020. As IFRS 9 is refined and embedded in the group's reporting process, additional disclosure is included.

## FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies

Significant macroeconomic factors									
Other Africa continued									
Botswana*	Upside scenario Baseline expectation Downside scenario							nario	
(%)	2021	2022	2023	2021	2022	2023	2021	2022	2023
Real GDP growth	(0.30)	4.90	6.00	(2.10)	3.30	3.50	(6.91)	0.25	0.85
<b>CPI</b> inflation	2.00	2.20	2.20	2.20	3.10	3.20	3.35	4.78	5.63
Repo rate	Repo rate         3.25         3.25         3.00         3.50         3.50         3.50         4.50         5.25         6.00								
* The comparative period information has not been updated in line with the information presented for 30 June 2020. As IFRS 9 is refined and embedded in the group's reporting process, additional disclosure is included.									

## 30 June 2019

		Baseline	
South Africa	Upside scenario		Downside scenario
Real GDP growth (%)	2.83	1.05	0.31
CPI inflation (%)	3.99	4.89	6.89
Policy interest rate (%)	6.19	6.75	8.19
Foreign exchange rate (USD/ZAR)	12.60	14.50	16.45

The following table reflects the impact on the performing (stage 1 and stage 2) impairment provisions on advances, if the probability weighting assigned to each of the scenarios were increased to 100%.

		% change on total
	R million	IFRS 9 provision
IFRS 9 impairment provision at 30 June 2020	23 903	
Scenarios		
Baseline	23 766	(1)
Upside	21 626	(10)
Downside	26 505	11

The analysis only reflects the impact of changing the probability assigned to each scenario to a 100% and does not include any changes to post-model adjustments, including those needed to cater for the impact of COVID-19.

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## **Post-model adjustments**

In addition to forward-looking macroeconomic information, other types of forward-looking information, such as specific event risk, is taken into account in ECL estimates when required. Furthermore, where there is uncertainty in respect of the respective models' ability to address specific trends or conditions due to inherent limitations of modelling based on past performance, the timing of model updates and macroeconomic events, additional provisions via post-model adjustments are made. The following table summarises the reasons for the material post-model adjustments made.

Post-model adjustment	Description	Portfolios impacted
COVID-19 macroeconomic adjustment	Post-model adjustment made on the basis of constrained expert judgement to allow for macroeconomic impacts not adequately captured by existing statistical models. Adjustment calculated through application of expert judgement-based weightings to macroeconomic factors within the existing FLI methodology.	Retail and commercial credit portfolios across all geographies.
Adjustment for COVID-19 relief	Adjustments made to coverage held for COVID-19 relief to allow for impact of delayed arrears recognition, which results from an inability to observe normal arrears behaviour and to provide accordingly where payment relief is offered.	Retail and commercial credit portfolios across all geographies.

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Judgement **Retail and retail SME** Wholesale and commercial SME Measurement of the Parameters are determined on a pooled basis, Parameters are determined based 12-month and with exposures pooled on a portfolio level at a on the application of statistical lifetime ECL minimum. Where appropriate, more granular models that produce estimates pooling is applied. The inputs used to based on counterparty-specific determine parameter values include financial information and transaction historically observed behaviour, as well as characteristics. These behavioural and demographic information characteristics include the nature of related to individual exposures currently on available collateral. book. Due to the specialised nature of PD parameters are determined through these exposures, parameters assessment of the influence that various risk produced by models are taken drivers have had on historical default rates. through a robust review and challenge process before being EAD parameter estimates are based on applied to calculate expected credit product characteristics and historical drawlosses, and are required to be down and payment behaviour. signed off by a committee of LGDs are determined by estimating expected wholesale and commercial credit future cash flows and are adjusted for forwardexperts who can motivate looking information such as the house price adjustments to modelled index, prime lending rate and GDP. These parameters. cash flows include direct costs and proceeds from the sale of collateral. Collateral recovery rates are based on historically observed outcomes. The statistical models applied implicitly assume that risk drivers that influence default risk, payment behaviour and recovery expectations within the historical data will continue to be relevant in the future. Parameters are calibrated for the calculation of 12-month and lifetime ECL using term structures that consider borrower risk, account age, historical behaviour, transaction characteristics and correlations between parameters. Term structures have been developed over the entire remaining contractual lifetime of an instrument. The remaining lifetime is limited to the contractual term of instruments in the portfolio, except for instruments with an undrawn commitment such as credit cards, where there is no contractual expiry date. In such instances the remaining term is determined with reference to the change in client requirements that would trigger a review of the contractual terms, for example an increase in limit. Expected credit losses on open accounts are discounted from the expected date of default to the reporting date using the asset's original effective interest rate or a

reasonable approximation thereof.

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Judgement	Retail and retail SME	Wholesale and commercial SME	
Determination of whether the credit risk of financial instruments have increased significantly since initial recognition	<ul> <li>credit cial operates, in isolation COVID-19 initially reflected a liquidity constraint more than an inherent increase in credit risk for the entire portfolio of advances held by the group. As such the group did not impose a blanket downgrade on all ECL stages.</li> <li>A more systematic and targeted approach to the impact of COVID-19 on the group's customer base was undertaken, following the group's existing credit framework, which allowed for well-balanced and consistent decision-making that considered not only the impact of COVID-19, but existing economic trends as well. As such, the group did not view requests for payment deferrals and liquidity assistance as the sole indicator that SICR had occurred for performing advances.</li> <li>IFRS 9 contains a rebuttable presumption that credit risk has increased significantly when contractual payments are more than 30 days past due. This means that where payments are 30 days past due, the financial asset needs to migrate from stage 1 to stage 2. Instead of rebutting this presumption, the group views that where the customer and the group have agreed to a deferral of payment for a specified period, that such an extension will not trigger the counting of days past due.</li> </ul>		
SICR assessment of COVID-19 relief exposures	In accordance with IFRS 9, all exposures are assessed to determine whether there has been a SICR at each reporting date (monthly), in which case the expected credit loss is calculated on a lifetime basis. SICR triggers are based on client behaviour, client-based behaviour scores and judgemental factors. These triggers are portfolio specific and are calibrated over time to determine what level of deterioration is reflective of a significant increase in credit risk with reference to historic default rates within that portfolio. The group uses a relative movement in probability of default between reporting date and origination date to determine if there was a significant increase in credit risk. These levels are monitored and validated on a continuous basis. Management also considers other judgemental triggers, for example behaviour on other products. Additional judgemental triggers, such as employment in industries in distress, have also been considered in the context of COVID-19 and its financial impacts.	In accordance with IFRS 9, all exposures are assessed to determine whether there has been a significant increase in credit risk at each reporting date (monthly), in which case the expected credit loss is calculated on a lifetime basis. SICR triggers are determined based on client behaviour, client internal FirstRand rating or risk score, as well as judgemental factors which may result in the client being added to the watch list through the group's ongoing risk management process. These triggers are determined at a deal and client level and are calibrated over time to determine what level of deterioration is reflective of a significant increase in credit risk. Additional judgmental triggers, such as belonging to an industry in distress, are considered in the context of the financial impact of COVID-19.The group uses a relative movement in probability of default between reporting date and origination date to determine if there was a significant increase in credit risk, and the client's watch list status at a point in time. These levels are monitored and validated on a continuous basis.	

## FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B107-

Sensitivity staging	As outlined above, when there is a from stage 1 to stage 2 and the losses.	-		
	The move from 12-month expected in a substantial increase in ECL. T details the additional ECL charge to recognise if 5% of the gross carry moved from stage 1 to stage 2 categorised as stage 2 can be view current economic conditions.	The sensitivity information p to the income statement that ying amount of advances s as at 30 June 2020. A	provided in the table below at the group would need to suffered a SICR and were 5% increase in advances	
		30 June 2020*		
	R million	5% increase in gross carrying amount of exposure	Increase in ECL due to 5% increase in SICR	
	Retail	30 010	2 529	
	Wholesale, commercial and other (including Group Treasury)	26 565	3 069	
	Total increase in stage 2 advances and ECL	56 575	5 598	
	*Comparative information has not been group's reporting process, additional di the prior year. As indicated, the group applied tw current year, namely:	sclosure is included. This infor	mation was not produced in	
	<ul> <li>the group did not apply a bla qualified and received a form</li> </ul>	•	L stages to advances that	
	<ul> <li>the group applied a post-more relief had been provided, se recognition, which results from</li> </ul>	so as to allow for the ir	npact of delayed arrears	
	The following table sets out the a advances which were subject to suffered a SICR and were moved to be an indicator of it to stage 3 as at 30 June 2020.	a form of COVID-19 reli from stage 1 to stage 2, or	ef were deemed to have where the COVID-19 relief	
	The increase in the loss allowa impairment that would have been in recognised as at 30 June 2020. The includes the post-model adjustment adjustment section in this note.	raised in either stage 2 or s ne impairment recognised a	tage 3 and the impairment as at 30 June 2020 already	

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	The impact on the income statement impairment charge is set out below:			
		30 June 2020		
	R million	Stage 2		Stage 3
	Additional impairment charge recognised if the exposures reported in stage 1 at year end had moved into stage 2	4 697		
	Additional impairment charge if the exposures reported in stage 2 at year end moved into stage 3		-	4 346
	The table below sets out the additional ECL charge to the income statement if the post-model adjustment for COVID-19 was stressed and increased by 10%. A 10% increase in post-model adjustment can be viewed as a reasonably possible alternative based on the current economic conditions.			
	R million	Stage 1	30 June 2020 Stage 2	Stage 3
	Additional provisions	123	71	73
Treatment of financial relief offered in response to the impacts of COVID-19 – retail and commercial exposures (excluding SME Loan Guarantee Scheme)	<ul> <li>The group offered financial relief through various mechanisms in response to COVID-19. These included the following:</li> <li>additional facilities or new loans being granted;</li> <li>restructure of existing exposures with no change in the present value of the estimated future cash flows; and</li> <li>restructure of existing exposures with a change in the present value of the estimated future cash flows.</li> <li>Prior to COVID-19 relief being granted, the customer was assessed against eligibility for relief criteria. In doing so, the group was able to identify customers who were in good standing but were facing financial distress due to the impact of COVID-19 directly or indirectly. The COVID-19 relief provided to these customer was already experiencing financial distress and was in arrears prior to 29 February 2020, any restructuring of the customer's facilities was deemed to be permanent in nature.</li> <li>Where relief is expected to be temporary in nature and as such qualifies as a non-distressed restructure, the staging of the exposure as at 29 February 2020 has been maintained, and adjustments have been made to coverage to allow for incremental credit risk and potential masking of normal arrears. Where the relief is expected to be permanent in nature, and staging and coverage have been adjusted in line with the group's normal practice.</li> </ul>			

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B109-

	products, including a post-model adjustment to allow for incremental credit risk
	attributable to COVID-19 relief provided. The terms of the new loan are distinct from other facilities granted to the customer previously, as the new loan is unsecured and its repayment terms differ from the terms of the customers other facilities with the group.
	Where the relief provided as an emergency facility (as defined under the National Credit Act) is part of a distressed restructure, the staging of the emergency facility has been aligned to the staging of the underlying exposures. Where there are multiple underlying exposures with different stages, the worst of these stages has been applied. The ECL for all exposures on which relief has been offered and for all emergency facilities has been adjusted to reflect the impact of forward-looking macroeconomic information in line with the rest of the portfolio.
	Debt relief measures for wholesale clients have been undertaken on a case-by-case basis within the boundaries of existing credit risk management processes.
to the impacts of	Treatment of financial relief offered to wholesale customers remains the same as for other wholesale restructures.
Loan Guarantee Scheme	An arrangement facilitated by the Banking Association of South Africa (BASA), between the SARB and participating banks in South Africa was concluded during the current year. In terms of the arrangement, the SARB committed to provide dedicated funding at the repo rate to the banks who elected to participate in the SME Loan Guaranteed Scheme (the scheme). The group is a participant in the scheme. In terms of the scheme, the group will utilise the dedicated funding obtained from the SARB to on lend to qualifying SME customers who would be charged the prime interest rate on the advance (ring-fenced portfolio). The loans are repayable up to a maximum of seven years, with no early settlement penalties applied. As part of the scheme, the group would share up to a maximum loss of 6% suffered if the advances in the portfolio were to default. The SARB would compensate the group for all other credit losses suffer (limited guarantee) on the ring-fenced portfolio. The SARB is compensated for accepting such credit risk exposure by receiving a credit loss protection premium from the group, the terms of which are identical for all participants in the scheme. The group is acting as principal in the overall structure and as such has recognised loans advanced to customers (note 11). The limited guaranteed arrangement entered into with the SARB is viewed as a credit enhancement integral to the loans advanced, and the cost of the limited guarantee is adjusted to the effective interest rate of the loans advanced under the scheme. The group considers credit enhancements that are obtained from a third party at approximately the same time as the loan agreement is entered into with the customer, so as to mitigate the credit risk associated specifically with customers as integral to the loan agreement. The ECL on the loans advanced under this scheme factor in the maximum credit loss.
whether a financial asset is credit	Exposures are classified as stage 3 if there are qualitative indicators that the obligor is unlikely to repay their credit obligations in full without any recourse action by the group, such as the realisation of security.
impaired	Distressed restructures of accounts in stage 2 are also considered to be default events.

For wholesale exposures, cures are assessed on a case-by-case basis, subsequent to an analysis by the relevant debt restructuring credit committee. A default event is a separate default event only if an account has met the portfolio- specific cure definition prior to the second or subsequent default. Default events that are
 not separate are treated as a single default event when developing LGD models and the associated term structures. Fair value movement due to the credit risk of financial liabilities

The fair value movement on financial liabilities designated at fair value through profit or loss that is attributable to changes in the credit risk of the liability is considered and where applicable is accounted for in other comprehensive income. If this fair value movement is due to changes in credit risk, which is offset by a corresponding movement in the fair value of a linked asset measured at fair value, this movement is included in profit or loss rather than other comprehensive income.

## 9.5 Provisions

#### **Provisions for litigation**

The group has a policy and process in place to determine when to recognise provisions for potential litigation and claims. The recognition of such provisions are linked to the ranking of legal risk of potential litigation on the bank's litigation database.

## 9.6 Transactions with employees

Employee benefits – defined benefit plans		
Determination of required funding levels	Funding levels are monitored on an annual basis and the current agreed contribution rate in respect of the defined benefit pension fund is 21% of pensionable salaries (in excess of the minimum recommended contribution rate set by the fund actuary). The group considers the recommended contribution rate as advised by the fund actuary with each actuarial valuation.	
	In addition, the trustees of the fund target a funding position on pensioner liabilities that exceeds the value of the best estimate actuarial liability. The funding position is also considered in relation to a solvency reserve basis, which makes allowance for the discontinuance cost of outsourcing the pensions.	
	As at the last statutory actuarial valuation of the pension fund (during June 2020), all categories of liabilities were at least 100% funded.	
	If the member chooses to buy into the fund, the fair value of plan assets and the value of the plan liabilities on the defined benefit plan are increased by the amount of the initial contribution on the date of the purchase.	

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Employee benefits – defined benefit plans			
Determination of present value of defined benefit plan obligations	The cost of the benefits and the present value of the defined benefit pension funds and post-employment medical obligations depend on a number of factors that are determined annually on an actuarial basis, by independent actuaries, using the projected unit credit method which incorporates a number of assumptions.		
	The key assumptions used in determining the charge to profit or loss arising from these obligations include the expected long-term rate of return on the relevant plan assets, discount rate and expected salary and pension increase rates. Any changes in these assumptions will impact the charge to profit or loss and may affect planned funding of the pension plans.		
	Cash-settled share-based payment plans		
Determination of fair value	<ul> <li>The liability is determined using a Black Scholes option pricing model with a zero strike price. The following estimates are included in the model to determine the value:</li> <li>management's estimate of future dividends;</li> <li>the risk-free interest rate is used; and</li> <li>staff turnover and historical forfeiture rates are used as indicators of future conditions.</li> </ul>		
	Equity-settled share-based payment plans		
Determination of fair value	The total value of the services received is calculated with reference to the fair value of the options on grant date. The fair value of the options is determined excluding non-market vesting conditions. These vesting conditions are included in the assumptions of the number of options expected to vest.		

# 9.7 Insurance and investment management activities

Short-term insurance contracts		
Determination of policyholder liability for short- term insurance contracts	OCRs are derived from actual claims submitted and repudiation factor is applied when calculating the reserve based on historical claim repudiation rates. Intimated claims represent claims where the incident giving rise to a claim has occurred and has been reported to the insurer for settlement, but has not yet been finalised and paid by the insurer. The liability is measured at the value assessed for the claim. IBNR represent claims incurred but not yet reported or paid. The liability is estimated by assuming that the final settled claims for a cohort of policies will emerge as assumed in the pricing basis (the prior loss ratio). This loss ratio is applied to gross earned insurance premiums to obtain the ultimate view of claims to which the OCR at year end date and paid claims to date are subtracted to obtain the IBNR reserve.	
	Long-term insurance contracts	
Determination/ valuation of policyholder liability for long- term insurance contracts – FSV method	Policyholder liabilities under long-term insurance contracts are valued in terms of the FSV method as is required by professional guidance note SAP 104 issued by the ASSA. This methodology is applied to each product type depending on the nature of the contract and the associated risks. Under this method, the liability is determined as the best estimate of the future cash flows relating to the insurance contracts plus certain compulsory and discretionary margins. A repudiation factor is applied when calculating the liability based on historical claim repudiation rates.	
Best estimate of future cash flows	The best estimate of future cash flows takes into account current and expected future experience as well as revised expectations of future income, claims and expenditure. The assumptions are applied to the whole policy book. Differences between the assumptions used at the start and end of the period give rise to revised liability quantification. The expected level of early terminations is incorporated into the liabilities, irrespective of whether this leads to an increase or a decrease in the liabilities.	
Discretionary margins	<ul> <li>The main discretionary margins utilised in the valuation are as follows:</li> <li>additional prospective margins are held in respect of decrement assumptions and asset-related fees on certain product lines to avoid the premature recognition of profits that may give rise to future losses if claims experience turns out to be worse than expected; and</li> <li>where the present value of expected future inflows are greater than the present value of the expected future outflows, the resulting asset at a portfolio level is set to zero.</li> </ul>	

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	Long-term insurance contracts		
Liabilities for claims	Intimated claims represent claims where the incident giving rise to a claim has occurred and has been reported to the insurer for settlement, but has not yet been finalised and paid by the insurer. The liability is measured at the value assessed for the claim and a repudiation factor is applied based on historical claim repudiation rates.		
	Unintimated claims represent claims incurred but not yet reported or paid. The liability is estimated by assuming that future trends in reporting of claims will be similar to the past. The profile of claims run-off (over time) is modelled by using historic data of the group and chain-ladder techniques. The profile is then applied to actual claims data of recent periods for which the run-off is believed not to be complete.		

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#### Key assumptions to which the estimation of liabilities is particularly sensitive

Material judgement is required in determining liabilities and in the choice of assumptions. Assumptions in use are based on experience, current internal data, external market indices and benchmarks which reflect current observable market prices and other published information. Assumptions and prudent estimates are determined at the date of valuation. Assumptions are further evaluated on a continuous basis to ensure realistic and reasonable valuations. The key assumptions to which the estimation of liabilities are particularly sensitive are as follows:

	-	
Mortality, retrenchment and morbidity rates	Assumptions are based on standard industry tables, national tables, reinsurer tables or internal tables where sufficient data is available, according to the type of contract written and the territory in which the insured person resides. They reflect recent historical experience and are adjusted when appropriate to reflect the group's own experiences. An appropriate, but not excessive, prudent allowance is made for expected future improvements. Assumptions are differentiated by gender, underwriting class and contract types. An increase in actual mortality rates will lead to an increase in claims and related expenditure and reduce profits for the shareholders.	
Expenses	Operating expense assumptions reflect the projected costs of maintaining and servicing in-force policies and associated overhead expenses. The current level of expenses is taken as an appropriate expense base, adjusted for expected expense inflation if appropriate. An increase in expenses would result in a reduction of profits for shareholders.	
Lapse and cancellation rates	Lapses relate to the termination of policies due to non-payment of premiums. Cancellations relate to the voluntary termination of policies by policyholders. Policy termination assumptions are determined using statistical measures based on the group's experience and vary by product type, policy duration and sales trends. An increase in lapse rates early in the life of the policy would tend to reduce profits for shareholders, but later increases are broadly neutral in effect.	
Discount rate	Life insurance liabilities are calculated as the sum of the discounted value of the expected benefits and future administration expenses directly related to the contract, less the discounted value of the expected contractual premiums that would be required to meet these future cash outflows. Discount rates are based on risk-free rates published by the Prudential Authority for the calculation of SAM returns. A decrease in the discount rate will increase the asset.	
Since the policyholder liabilities are retrospective in nature, there is no sensitivity as a result of changes in assumptions. Due to the zeroisation of negative reserves, sensitivities are absorbed in the margins. Therefore,		

assumptions. Due to the zeroisation of negative reserves, sensitivities are absorbed in the margins. Therefore, if inputs listed above were to increase or decrease by 10%, the impact on the prospective reserve post zeroisation would remain zero.

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Investment contracts		
Valuation of policyholder liability under investment	The fair value of investment contracts without fixed benefits and unit-linked contracts is calculated using the current unit price that reflects the fair values of the underlying financial assets and/or derivatives.	
contracts	For unit-linked contracts, the unitised investment funds linked to the financial liability are multiplied by the number of units attributed to the policyholder at the statement of financial position date.	
	For investment contracts with fixed and guaranteed terms, a valuation model is used to establish the fair value at inception and at each reporting date. The valuation model values the liabilities as the present value of the maturity values, using appropriate market-related yields to maturity.	

# 10 RESTATEMENT AND CHANGES IN PRESENTATION OF PRIOR YEAR NUMBERS

## 10.1 Impact of new accounting standards – IFRS 16

The group adopted IFRS 16 during the current period, with the most significant impact on the accounting treatment of leases where the group is the lessee. The standard requires lessees to recognise a ROUA and corresponding lease liability in respect of all leases that were previously classified as operating leases under IAS 17. The standard does allow for certain exemptions from this treatment for short-term leases and leases where the underlying asset is considered to be of low value.

As permitted by IFRS 16, the group did not restate comparative information and elected to apply the modified retrospective approach on the date of initial application (DIA) being 1 July 2019. On the DIA, a lease liability, measured at the present value of the remaining lease payments, discounted using the incremental borrowing rate at DIA was recognised. The group elected to measure the ROUA at a value equal to the lease liability as calculated at the DIA, adjusted for any lease prepayments that were made as well as any operating lease liabilities from the straight lining of lease liabilities, that were raised under IAS 17.

The table below reconciles the operating lease commitments recognised under IAS 17 to the lease liabilities recognised on the statement of financial position as at 1 July 2019:

R million	Note	Amount
Operating lease commitments disclosed as at 30 June 2019 under IAS 17		3 390
Less: Short term leases	2	(292)
Less: Low value leases	3	(46)
Less: Variable rate leases (payments not based on a rate or index)	4	(47)
Add: Adjusted for treatment of extension and termination options	5	264
Total qualifying operating leases subject to IFRS 16		3 269
Less: Discontinued using the group's incremental borrowing rate	6	(435)
Additional lease liabilities recognised as at 1 July 2019 (included in other liabilities)		2 834

### 10.1 Impact of new accounting standards – IFRS 16 continued

The table below sets out a breakdown of the total amount of ROUA recognised as at 1 July 2019:

R million		Amount
ROUA recognised on DIA (equal to the present value of lease liability)		2 834
Add: Prepayments	7	39
Less: Operating lease straight lining liability		(103)
Less: FCTR and profit or loss impact for subsidiaries with December year ends		(15)
ROUA recognised after adjustments		2 755
Property held under finance leases under IAS 17		998
Total ROUA as at 1 July 2019 (included in PPE)		3 753

The ROUA recognised is accounted for as property and equipment (PPE). The recognition of additional assets of R 2 755 million on the statement of financial position leads to additional capital requirements on the transition to IFRS 16.

The recognition of the lease liability and ROUA impacted the amounts recognised in the group's income statement from the DIA. Under IAS 17 a straight-lined operating lease charge was recognised in operating expenses.

From DIA, the following amounts will be recognised in the income statement under IFRS 16:

- interest expense on the lease liability;
- > depreciation charge on the ROUA recognised over the lease term; and
- rental charge recognised for variable rate leases and assets classified as short-term or low-value in terms of the group's policy.

The adoption of IFRS 16 had no impact on the amount of the net deferred tax recognised.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B117-

Notes		
Note	Adjustment	Description of policy
1	Operating lease commitments under IAS 17	The group applied the practical expedient in IFRS 16 C3 and did not reassess the definition of a lease on its current lease contracts but applied the requirements of IFRS 16 to all leases recognised as operating leases previously under IAS 17.
2	Short term leases	IFRS 16 provides an exemption for leases that are short-term in nature. The exemption allows a lessee to not recognise a ROUA or lease liability. The exemption is applied per class of leases (i.e. leases of property, leases of vehicles, etc.). The group applied this exemption to all classes of leases at DIA and for new leases entered into after the DIA that meets the definition. The group defines short term leases as any lease that has a lease term of 12 months or less and where the terms of the lease contain:
		<ul> <li>no extension periods that the group is reasonably certain to exercise which would result in the lease term being longer than 12 months; and</li> <li>no purchase option.</li> </ul>
3	Low-value leases	IFRS 16 provides an exemption for leases of assets that are low-value in nature. The exemption allows a lessee to not recognise a ROUA or lease liability. The exemption is applied on an asset-by-asset basis and is at the election of the lessee. This exemption has been applied to all classes of leases, excluding property, at DIA and to new leases entered into after the DIA that meets the group's definition of a low value lease.
4	Variable rate leases (payments not based on a rate or index)	Under IAS 17, certain service agreements with variable payments where included in the amount of operating lease commitments disclosed in the annual financial statements. Under IFRS 16 variable lease payments that are not linked to a rate or an index are not capitalised and are expensed when incurred.
5	Extension and termination options	The group's policy is to include extension and termination operations for certain property leases where there is a reasonably certain expectation that the lease will be renewed and as such the value of these extension and termination options are taken into consideration in the determination of the lease liability.
		In assessing whether it is reasonably certain that the option will be exercised, past practices observed for similar types of leases and the economic reasons for electing those options are used to conclude whether it is reasonably certain that the option will be exercised or not.

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Note	Adjustment	Description of policy				
6	Discounting using the group's incremental borrowing rate	<ul> <li>discounted amount is call borrowing rate at DIA. The generation of the lease with reasonable of the range of incremental books and the range of the lease;</li> <li>credit risk of the busine currency of the lease outside of South Africa.</li> </ul>	ess that is the lessee; and for the subsidiaries and branches rrowing rates can be broken down			
		Currency Range				
		Rand	7.87% - 8.62%			
		Pound	2.13% - 2.89%			
		US dollar 4.44% - 4.46%				
		Namibian dollar	8.16% - 10.23%			
		Pula	4.25% - 6.32%			
		Kwacha	15.61% - 17.36%			
7	Prepayments and operating lease straight lining liability	lease liabilities from the stra	ease prepayments and operating aight lining of lease liabilities, that against the ROUA recognised on			
8	FCTR and profit or loss impact for subsidiaries with December year ends	-				
9	Property held under finance leases under IAS 17	that was included in prop leasehold premises category finance lease were recognis transition to IFRS 16, the m	roperty held under finance leases perty and equipment within the y. No lease liabilities relating to the sed, as the lease was prepaid. At easurement was retained and the lease was reclassified to ROUA.			

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Accounting policies -B119-

#### 10.2 Impact of revised accounting standards – IAS 12

The group also adopted the amendments that were made to IAS 12 in the current financial year. The amendment clarifies that the tax consequences of dividends should be recognised in the income statement, other comprehensive income or equity, according to where the past transactions or events were recognised that gave rise to the distributable reserves from which the dividends were declared. Therefore, if the dividends are declared from retained income arising from profits previously recognised in the income statement, the income tax consequences of the dividend distribution should be recognised in the income statement. The amendment to IAS 12 is required to be applied retrospectively and comparative information has been restated.

The amendment affects the recognition of the income tax deduction on the group's contingent convertible and AT1 instruments included within other equity instruments. The tax impact of the dividends on these instruments were previously recognised directly in equity and is now required to be recognised in the income statement. The amendment resulted in a restatement of income tax and profit attributable to other equity holders in the income statement, as well as the distributions on other equity instruments in the statement of changes in equity.

Dividends on the group's contingent convertible securities are payable annually during April and quarterly on the AT1 non-cumulative non-redeemable instruments. The group's AT1 instruments were issued during 2018 and 2019. The implementation of the amended requirements impacted the amounts previously published at 30 June 2019.

The impact on the group's financial results as at 30 June 2019 and 1 July 2019 (DIA for IFRS 16), as well as the impact of the amendment to IAS 12 are set out below.

## 10.3 Change in presentation

During the current financial period the nature of various expenses incurred by FNB relating to its customer loyalty programme was reassessed. This resulted in expenses of R240 million relating to operating lease expenses incurred on SLOW lounges being reclassified from operating expenses to fee and commission expenses, so as to align with the treatment of other direct and incremental customer loyalty related expenses.

This change in presentation had no impact on the profit or loss and only affected the presentation of items within non-interest revenue and operating expenses.

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# 10.4 RESTATED CONSOLIDATED INCOME STATEMENT

	As	Restatement	Change	
	reported at	for IAS 12	in	Restated
R million		amendments	presentation	30 June
Net interest income before impairment of			•	
advances	60 457	-	-	60 457
Impairment and fair value of credit on				
advances	(10 500)	-	-	(10 500)
Net interest income after impairment of				
advances	49 957	-	-	49 957
Non-interest revenue	46 048	-	(240)	45 808
<ul> <li>net fee and commission income</li> </ul>	30 971	-	(240)	30 731
<ul> <li>fee and commission income</li> </ul>	36 533	-	-	36 533
<ul> <li>fee and commission expense</li> </ul>	(5 562)	-	(240)	(5 802)
- insurance income	4 128	-	-	4 128
- fair value income	4 587	-	-	4 587
- fair value gains or losses	9 338	-	-	9 338
<ul> <li>interest expense on fair value activities</li> </ul>	(4 751)	-	-	(4 751)
- gains less losses from investing activities	3 610	-	-	3 610
- other non-interest income	2 752	-	-	2 752
Income from operations	96 005	-	(240)	95 765
Operating expenses	(54 283)	-	240	(54 043)
Net income from operations	41 722	-	-	41 722
Share of profit of associates after tax	946	-	-	946
Share of profit of joint ventures after tax	284	-	-	284
Income before indirect tax	42 952	-	-	42 952
Indirect tax	(1 280)	-	-	(1 280)
Profit before income tax	41 672	-	-	41 672
Income tax expense	(9 912)	93	-	(9 819)
Profit for the year	31 760	93	-	31 853
Attributable to				
Ordinary equityholders	30 211	-	-	30 211
Other equity instrument holders	667	93	-	760
Equityholders of the group	30 878	93	-	30 971
Non-controlling interests	882	-	-	882
Profit for the year	31 760	93	-	31 853

# 10.5 RESTATED CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME

	As		
	reported at	Restatement	Restated
	30 June	for IAS 12	30 June
R million	2019	amendments	2019
Profit for the year	31 760	93	31 853
Items that may be reclassified to profit or loss			
Cash flow hedges	498	-	498
Gains arising during the year	829	-	829
Reclassification adjustments for amounts included in profit or			
loss	(137)	-	(137)
Deferred income tax	(194)	-	(194)
FVOCI debt reserve	(4)	-	(4)
Losses arising during the year	(2)	-	(2)
Reclassification adjustments for amounts included in profit or			
loss	(4)	-	(4)
Deferred income tax	2	-	2
Exchange differences on translating foreign operations	(444)	-	(444)
Losses arising during the year	(428)	-	(428)
Deferred income tax	(16)	-	(16)
Share of other comprehensive income of associates and			
joint ventures after tax and non-controlling interests	45	-	45
Items that may not subsequently be reclassified to profit			
loss			
FVOCI equity reserve	(2)	-	(2)
Losses arising during the year	(2)	-	(2)
Remeasurement on defined benefit post-employment			
plans	(229)	-	(229)
Losses arising during the year	(307)	-	(307)
Deferred income tax	78	-	78
Other comprehensive loss for the year	(136)	-	(136)
Total comprehensive income for the year	31 624	93	31 717
Attributable to			-
Ordinary equityholders	30 068	-	30 068
Other equity instrument holders	667	93	760
Equityholders of the group	30 735	93	30 828
Non-controlling interests	889	-	889
Total comprehensive income for the year	31 624	93	31 717

# 10.6 RESTATED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	As previously		
	reported at	Restatement	Restated
R million	30 June 2019	for IFRS 16	1 July 2019
Assets			
Accounts receivable	8 578	(39)	8 539
Property and equipment	17 800	2 755	20 555
Other assets	1 642 684	-	1 642 684
Total assets	1 669 062	2 716	1 671 778
EQUITY AND LIABILITIES			
Liabilities			
Creditors, accruals and provision (operating lease			
straight-lining liability)	21 922	(103)	21 819
Current tax liability	1 643	-	1 643
Tier 2 liabilities	24 191	-	24 191
Other liabilities	1 476 713	2 834	1 479 547
Total liabilities	1 524 469	2 731	1 527 200
Equity			-
Ordinary shares	56	-	56
Share premium	8 023	-	8 023
Reserves	121 594	(15)	121 579
Capital and reserves attributable to ordinary			
equityholders of the group	129 673	(15)	129 658
Other equity instruments	10 734	-	10 734
Non-controlling interests	4 186	-	4 186
Total equity	144 593	(15)	144 578
Total equity and liabilities	1 669 062	2 716	1 671 778

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Consolidated annual financial statements -B123-

## **CONSOLIDATED INCOME STATEMENT**

for the year ended 30 June

R million	Notes	2020	2019
Interest income calculated using effective interest rate		121 046	119 797
Interest on other financial instruments and similar income		841	471
Interest and similar income	1.1	121 887	120 268
Interest expense and similar charges	1.2	(58 972)	(59 811)
Net interest income before impairment of advances		62 915	60 457
Impairment and fair value of credit on advances		(24 383)	(10 500)
- Impairment on amortised cost advances	12	(23 823)	(10 431)
- Fair value of credit on advances	12	(560)	(69)
Net interest income after impairment of advances		38 532	49 957
Non-interest revenue	2	41 691	45 808
- net fee and commission income	2.1	30 058	30 731
- fee and commission income		36 244	36 533
- fee and commission expense*		(6 186)	(5 802)
- insurance income	2.2	3 941	4 128
- fair value income	2.3	4 084	4 587
- fair value gains and losses		8 869	9 338
<ul> <li>interest expense on fair value activities</li> </ul>		(4 785)	(4 751)
- gains less losses from investing activities	2.4	561	3 610
- other non-interest income	2.5	3 047	2 752
Income from operations		80 223	95 765
Operating expenses*	3	(55 276)	(54 043)
Net income from operations		24 947	41 722
Share of profit of associates after tax	16	24	946
Share of profit of joint ventures after tax	17	5	284
Income before indirect tax		24 976	42 952
Indirect tax	4.1	(1 348)	(1 280)
Profit before income tax		23 628	41 672
Income tax expense	4.2	(4 848)	(9 819)
Profit for the year		18 780	31 853
Attributable to			
Ordinary equityholders		17 021	30 211
Other equity instrument holders*		1 145	760
Equityholders of the group		18 166	30 971
Non-controlling interests		614	882
Profit for the year		18 780	31 853
Earnings per share (cents)			
- Basic	5	303.5	538.6
- Diluted	5	303.5	538.6

\* Restated following the adoption of IAS 12 amendments (see accounting policy note 10) and reclassification of customer loyalty expenses. In the prior period R240 million relating to operating lease expenses incurred on SLOW lounges were reclassified from operating expenses to fee and commission expenses, so as to better reflect the nature of the expense.

The group elected not to restate comparative information as permitted by IFRS 16. Comparability will not be achieved as comparative information has been prepared on an IAS 17 basis. Refer to accounting policy note 10 for details.

# CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME

for the year ended 30 June

R million	2020	2019
Profit for the year*	18 780	31 853
Items that may subsequently be reclassified to profit or loss		
Cash flow hedges	1 154	498
Gains arising during the year	592	829
Reclassification adjustments for amounts included in profit or loss	1 036	(137)
Deferred income tax	(474)	(194)
FVOCI debt reserve	(61)	(4)
Losses arising during the year	(91)	(2)
Reclassification adjustments for amounts included in profit or loss	3	(4)
Deferred income tax	27	2
Exchange differences on translating foreign operations	6 208	(444)
Gains/(losses) arising during the year	6 170	(428)
Deferred income tax	38	(16)
Share of other comprehensive income of associates and joint ventures after		
tax and non-controlling interest	33	45
Items that may not subsequently be reclassified to profit or loss		
FVOCI equity reserve	(157)	(2)
Losses arising during the year	(202)	(2)
Deferred income tax	45	-
Remeasurements on defined benefit post-employment plans	532	(229)
Gains/(losses) arising during the year	744	(307)
Deferred income tax	(212)	78
Other comprehensive income/(loss) for the year	7 709	(136)
Total comprehensive income for the year	26 489	31 717
Attributable to		
Ordinary equityholders	24 634	30 068
Other equity instrument holders*	1 145	760
Equityholders of the group	25 779	30 828
Non-controlling interests	710	889
Total comprehensive income for the year	26 489	31 717

\* Restated prior year following the adoption of IAS 12 amendments. Refer to accounting policy note 10 for details.

## CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June

R million	Notes	2020	2019
ASSETS			
Cash and cash equivalents	7	136 002	102 518
Derivative financial instruments	8	147 515	47 104
Commodities	9	21 344	21 176
Investment securities	10	297 469	241 726
Advances	11	1 261 715	1 205 752
- Advances to customers		1 191 281	1 142 845
- Marketable advances		70 434	62 907
Other assets*	13	11 256	8 578
Current tax asset		598	267
Non-current assets and disposal groups held for sale	14	3 065	-
Reinsurance assets	15	240	196
Investments in associates	16	6 882	6 369
Investments in joint ventures	17	1 749	1 769
Property and equipment**	18	21 369	17 800
Intangible assets	19	11 638	10 491
Investment properties	20	722	689
Defined benefit post-employment asset	21	-	6
Deferred income tax asset	22	4 975	4 621
Total assets		1 926 539	1 669 062
EQUITY AND LIABILITIES			
Liabilities			
Short trading positions	23	5 062	5 374
Derivative financial instruments	8	162 193	52 597
Creditors, accruals and provisions	24	21 038	21 922
Current tax liability		499	1 643
Liabilities directly associated with disposal groups			
held for sale	14	1 427	-
Deposits	25	1 535 015	1 393 104
Employee liabilities	21	8 820	13 042
Other liabilities**	26	8 203	5 974
Policyholder liabilities	15	6 430	5 263
Tier 2 liabilities	27	24 614	24 191
Deferred income tax liability	22	1 318	1 359
Total liabilities		1 774 619	1 524 469
Equity			
Ordinary shares	28	56	56
Share premium	28	8 008	8 023
Reserves		129 465	121 594
Capital and reserves attributable to equityholders of the group		137 529	129 673
Other equity instruments	29	10 245	10 734
Non-controlling interests		4 146	4 186
Total equity		151 920	144 593
Total equity and liabilities		1 926 539	1 669 062

\*In the prior year, these amounts were described as accounts receivable. The description as other assets is more appropriate, based on the nature of the assets included in this line item and is in line with industry practice.

\*\*The group elected not to restate comparative information, as permitted by IFRS 16. Comparability will not be achieved, as comparative information has been prepared on an IAS 17 basis. Refer to accounting policy note 10 for details.

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

for the year ended 30 June

	Ordinary	share capita	l and ordinary	equityholders'	funds
				Defined	
			Share	benefit	O a a la flavo
	Ohana	01	capital	post-	Cash flow
D million	Share	Share	and share	employment	hedge
R million	capital	premium 7 994	premium	reserve	reserve 343
Balance as at 1 July 2018	56	7 994	8 050	(723)	343
Net proceeds of issue of share capital	-	-	-	-	-
Acquisition of subsidiaries Additional Tier 1 capital issued during the	-	-	-	-	-
/ear Movement in other reserves	-	-	-	-	-
Ordinary dividends	-	-	-	-	-
-	-	-	-	-	-
Distributions to other equity instruments	-	-	-	-	-
Fransfer from/(to) general risk					
eserves Changes in ownership interest	-	-	-	-	-
of subsidiaries	_	_	-	_	_
Novement in treasury shares	_	29	29	_	-
otal comprehensive income for the year	_	_	-	(229)	498
/esting of share-based payments	-	-	-	()	-
Balance as at 30 June 2019	56	8 023	8 079	(952)	841
Adjustment for adoption of IFRS 16	-	-	-	-	-
Restated balance as at 1 July 2019	56	8 023	8 079	(952)	841
Net proceeds of issue of share capital	-	-	-	-	-
Acquisition of subsidiaries	-	-	-	-	-
Additional Tier 1 capital issued during the					
vear	-	-	-	-	-
Additional Tier 1 capital redeemed during					
rear	-	-	-	-	-
Novement in other reserves	-	-	-	-	-
Ordinary dividends	-	-	-	-	-
Distributions on other equity instruments	-	-	-	-	-
Transfer from/(to) general risk reserves	-	-	-	-	-
Changes in ownership interest					
of subsidiaries	-	-	-	-	-
Movement in treasury shares	-	(15)	(15)	-	-
Total comprehensive income for the year	-	-	-	532	1 154
Vesting of share-based payments		-	-	-	-
Balance as at 30 June 2020	56	8 008	8 064	(420)	1 995

\*Other reserves include the FVOCI reserve.

\*\* Other equity instruments at 30 June 2020 include R4 519 million of non-cumulative, non-redeemable preference shares and

R5 726 million of AT1 instruments.

# Restated prior year following the adoption of IAS 12 amendments. Refer to accounting policy note 10 for details.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Consolidated annual financial statements -B127-

Ordir	nary share ca	apital	and ordina	ry equityhold	lers' funds			
		<u> </u>		<i>,</i> , , , , , , , , , , , , , , , , , ,				
					Reserves			
Shai	e- For	eign			attributable	Other		
bas					to ordinary	equity	Non-	
payme	nt transla	tion	Other	Retained	equity-	instru-	controlling	Total
reser		erve	reserves*	earnings	holders	ments **	interests	equity
	4 28	332	686	104 348	107 490	5 769	3 906	125 215
	-	-	-	-	-	-	(4)	(4)
	-	1	-	-	1	-	4	5
	-	-	-	-	-	4 965	-	4 965
	3	-	109	(128)	(16)	-	7	(9)
	-	-	-	(15 931)	(15 931)	-	(584)	(16 515)
	-	-	-	-	-	(760) #	-	(760)
	-	-	(123)	123	-	-	-	-
	-	-	-	(32)	(32)	-	(32)	(64)
	-	-	-	14	14	-	-	43
	- (4	47)	35	30 211	30 068	760 #	889	31 717
	6)	-	-	6	-	-	-	-
		386	707	118 611	121 594	10 734	4 186	144 593
		(20)	-	5	(15)	-	-	(15)
	1 23	366	707	118 616	121 579	10 734	4 186	144 578 -
	-	-	-	-	-	-	(9)	(9)
	-	-	-	-	-	-	-	-
	-	-	-	-	-	761	-	761
	-	-	-	-	-	(1 250)	-	(1 250)
2	:6	-	278	(303)	1	-	(9)	(8)
	-	-	-	(16 716)	(16 716)	-	(736)	(17 452)
	-	-	-	-	-	(1 145)	-	(1 145)
	-	-	(2)	2	-	-	-	-
				(40)	(40)			(0)
	-	-	-	(12)	(12)	-	4	(8)
	-	-	-	(20)	(20)	-	-	(35)
		120	(193)	17 021	24 634	1 145	710	26 489
	3)	-	-	2	(1)	-	-	(1)
4	24 84	186	790	118 590	129 465	10 245	4 146	151 920

# CONSOLIDATED STATEMENT OF CASH FLOWS

for the year ended 30 June

R million	Notes	2020	2019
Cash flows from operating activities	INULES	2020	2019
Interest and fee commission receipts*		153 420	153 134
Trading and other income		3 340	3 033
Interest payments**		(57 696)	(58 428)
Other operating expenses <sup>*,**</sup>		(45 895)	(43 278)
Dividends received		2 208	3 816
Dividends paid		(17 861)	(16 598)
Dividends paid to non-controlling interest		(736)	(584)
Taxation paid		(8 669)	(10 621)
Cash generated from operating activities		28 111	30 474
Movements in operating assets and liabilities		11 741	(22 745)
- Liquid assets and trading securities		(45 030)	(30 463)
- Advances		(17 961)	(95 933)
- Deposits		74 964	120 674
- Other assets <sup>#</sup>		(763)	660
- Creditors <sup>#</sup>		(1 357)	2 263
- Employee liabilities		(7 033)	(5 906)
- Other liabilities**		8 921	(14 040)
Net cash generated from operating activities		39 852	7 729
Cash flows from investing activities			
Acquisition of investments in associates	16	(551)	(418)
Proceeds on disposal of investments in associates	16	594	1 278
Acquisition of investment in joint ventures	17	(257)	(45)
Proceeds on disposal of investment in joint ventures	17	109	22
Acquisition of investment in subsidiaries	30.1	(366)	-
Proceeds on disposal of subsidiaries	30.2	-	(2)
Acquisition of property and equipment	18	(5 510)	(3 503)
Proceeds on disposal of property and equipment	18	752	749
Acquisition of intangible assets and investment properties	19,20	(454)	(684)
Proceeds on disposal of non-current assets held for sale	14	-	331
Net cash outflow from investing activities		(5 683)	(2 272)
Cash flows from financing activities			
Proceeds on the issue of other liabilities	26.1	4 583	1 637
Redemption of other liabilities	26.1	(5 174)	(541)
Principal payments towards lease liabilities**	26.1	(884)	-
Proceeds from issue of Tier 2 liabilities	27.1	275	2 625
Capital repaid on Tier 2 liabilities	27.1	(2 186)	(7 579)
Acquisition of additional interest in subsidiaries from non-controlling interest	30.1.1	(6)	(23)
Disposal of additional interest in subsidiaries to non-controlling interest	30.2.2	6 (1.250)	-
Redemption of AT1 equity instruments	29 20	(1 250)	- 1 065
Proceeds from issue of AT1 equity instruments Net cash inflow from financing activities	29	761 (3 875)	4 965
Net increase in cash and cash equivalents		30 294	6 541
Cash and cash equivalents at the beginning of the year		30 294 102 518	96 024
Effect of exchange rate changes on cash and cash equivalents		3 604	90 024 (47)
Transfer to non-current assets held for sale		(414)	(+7)
Cash and cash equivalents at the end of the year	7	136 002	102 518
Cash and Cash equivalents at the end of the year	1	100 002	102 010

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Consolidated annual financial statements -B129-

- \* Reclassification in the prior period of R240 million relating to operating lease expenses incurred on SLOW lounges from other operating expenses to interest and fee commission receipts, so as to better reflect the nature of the item.
- \*\* The group elected not to restate comparative information, as permitted by IFRS 16. Comparability will not be achieved as comparative information has been prepared on an IAS 17 basis. Refer to accounting policy note 10 for details.
- <sup>#</sup> In the prior year, movement of R2 923 million in other assets and creditors were presented as a net movement. Due to the different underlying nature of these cash flows, these items have been disclosed separately in the current period and the prior period has been expanded in a similar way to achieve appropriate comparability.

# NOTES TO THE CONSOLIDATED ANNUAL FINANCIAL STATEMENTS

for the year ended 30 June

# 1 ANALYSIS OF INTEREST INCOME AND INTEREST EXPENSE

## 1.1 Interest and similar income

R million	202	2019
Analysis of interest and similar income		
Debt instruments at fair value through other comprehensive income	522	332
Instruments at fair value through profit and loss	829	431
Instruments at amortised cost*	120 524	118 586
Non-financial instruments	12	40
Interest and similar income	121 887	120 268
Advances	106 675	106 998
- Overdrafts and cash management accounts	8 524	8 946
- Term loans	5 710	5 578
- Card loans	5 002	4 889
<ul> <li>Instalment sales and hire purchase agreements</li> </ul>	20 333	20 439
- Lease payments receivable	919	962
- Property finance	31 520	30 941
- Home loans	26 903	27 022
- Commercial property finance	4 617	3 919
- Personal loans	11 749	11 101
- Preference share agreements	3 510	3 455
- Assets under agreement to resell	412	582
- Investment bank term loans	11 121	12 183
<ul> <li>Long-term loans to group associates and joint ventures</li> </ul>	84	87
- Other customer advances	2 410	2 515
- Invoice finance	516	435
- Marketable advances	4 865	4 885
Cash and cash equivalents	2 028	2 241
Investment securities	11 246	10 102
Accrued on off-market advances	43	27
Other	1 895	900
Interest and similar income	121 887	120 268

\*Interest cash flows on hedging instruments of R879 million disclosed separately in the prior year, has now been incorporated into instruments at amortised cost to align with the classification of the hedged item.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B131-

## 1 ANALYSIS OF INTEREST INCOME AND INTEREST EXPENSE continued

### 1.2 Interest expense and similar charges

R million	2020	2019
Analysis of interest expense and similar charges		
Instruments at fair value through profit or loss	(61)	(11)
Instruments at amortised cost*	(58 737)	(59 693)
Non-financial instruments	(174)	(107)
Interest expense and similar charges	(58 972)	(59 811)
Deposits	(59 710)	(60 766)
Deposits from customers	(39 399)	(39 467)
- Current accounts	(5 190)	(5 299)
- Savings deposits	(737)	(616)
- Call deposits	(13 281)	(12 965)
- Fixed and notice deposits	(19 487)	(19 942)
- Other deposits	(704)	(645)
Debt securities	(17 773)	(18 703)
- Negotiable certificates of deposit	(4 313)	(5 235)
- Fixed and floating rate notes	(13 460)	(13 468)
Asset-backed securities	(1 021)	(887)
- Securitisation issuances	(1 021)	(887)
Other	(1 517)	(1 709)
- Repurchase agreements	(854)	(974)
- Securities lending	(175)	(217)
- Cash collateral and credit-linked notes	(488)	(518)
Other funding liabilities	(160)	(418)
Lease liabilities**	(181)	(4)
Tier 2 liabilities	(2 097)	(2 364)
Other	(1 609)	(1 014)
Gross interest expense and similar charges	(63 757)	(64 562)
Less: interest expense on fair value activities reallocated	4 785	4 751 <sup>°</sup>
Interest expense and similar charges	(58 972)	(59 811)

\*Interest cash flows on hedging instruments of R742 million which was disclosed separately in the prior year, has now been incorporated into instruments at amortised cost to align with the classification of the hedged item.

\*\*The group elected not to restate comparative information, as permitted by IFRS 16. Comparability will not be achieved as comparative information has been prepared on an IAS 17 basis. Refer to accounting policy note 10 for details.

## 2 NON-INTEREST REVENUE

R million	Notes	2020	2019
Analysis of non-interest revenue			
Fee and commission income		36 244	36 533
- Instruments at amortised cost		29 646	30 032
- Instruments at fair value through profit or loss		14	41
- Instruments at fair value through other comprehensive income		-	-
- Non-financial instruments		6 584	6 460
Fee and commission expenses*		(6 186)	(5 802)
Net fee and commission income	2.1	30 058	30 731
Insurance income	2.2	3 941	4 128
- Instruments mandatory at fair value through profit or loss		2 908	5 663
- Instruments designated at fair value through profit or loss		(1 412)	166
'- Translation gains or losses on instruments not held at fair value through profit			
or loss		2 588	(1 029)
- Non-financial instruments		-	(213)
Fair value income	2.3	4 084	4 587
- Instruments at fair value through profit or loss		(96)	2 080
- Designated FVTPL**		69	1 994
- Mandatory FVTPL**		(165)	86
- Instruments at amortised cost**		48	(19)
<ul> <li>Instruments at fair value through other comprehensive income**</li> </ul>		5	11
- Non-financial instruments**		604	1 538
Gains less losses from investing activities	2.4	561	3 610
Other non-interest revenue	2.5	3 047	2 752
Total non-interest revenue		41 691	45 808

\* Reclassification in the prior period of R240 million relating to operating lease expenses incurred on SLOW lounges from operating expenses to fee and commission expenses, so as to better reflect the nature of the expense.

\*\* Gains less losses from investing activities has been presented differently than in the prior year.

In the current year gains less losses from investment activities is disclosed by IFRS 9 classification and non-financial. The comparative information has been reclassified in line with the new presentation.

# 2 NON-INTEREST REVENUE continued

## 2.1 Net fee and commission income

R million	2020	2019
Banking fee and commission income	31 696	32 043
- Card commissions	4 943	5 061
- Cash deposit fees	1 720	1 910
- Commitment fees	1 466	1 523
- Commissions: bills, drafts and cheques	905	951
- Exchange commissions	1 912	1 947
- Brokerage income	145	184
- Bank charges	20 605	20 467
- Transaction and service fees	6 679	6 801
- Documentation and administration fees	10 013	9 302
- Cash handling fees	2 859	3 385
- Other	1 054	979
Knowledge-based fee and commission income	1 161	1 184
Management, trust and fiduciary fees	2 472	2 402
Fee and commission income from service providers	521	542
Other non-banking fee and commission income	394	362
Fee and commission income	36 244	36 533
Transaction processing fees	(1 230)	(1 263)
Transaction-based fees	(200)	(196)
Commission paid	(262)	(262)
Customer loyalty programmes*	(2 160)	(1 982)
Cash sorting, handling and transportation charges	(1 074)	(955)
Card and cheque book related	(445)	(488)
ATM commissions paid	(58)	(56)
Other	(757)	(600)
Fee and commission expenses	(6 186)	(5 802)
Net fee and commission income	30 058	30 731

\* Reclassification in the prior period of R240 million relating to operating lease expenses incurred on SLOW lounges from operating expenses to fee and commission expenses, so as to better reflect the nature of the expense.

## 2.2 Insurance income

R million	2020	2019
Commissions, brokerage and profit share from third-party cells	1 626	1 755
Insurance risk related income	2 315	2 373
- Insurance premiums received	4 411	3 744
- Reinsurance expenses	(206)	(153)
- Insurance benefits and claims paid	(1 404)	(1 095)
- Reinsurance recoveries	100	59
- Transfers to policyholder liabilities (gross)	(640)	(295)
- Transfers from policyholder liabilities (reinsurance)	54	113
Insurance income	3 941	4 128

# 2 NON-INTEREST REVENUE continued

## 2.3 Fair value gains or losses

R million	2020	2019
Dividend income on preference shares held	982	1 071
Other fair value income	3 102	3 516
Fair value gains or losses	4 084	4 587

## 2.4 Gains less losses from investing activities

R million	Notes	2020	2019
Gain on disposal of investment activities		108	1 957
- Gains on disposal of debt instruments at amortised cost		108	29
<ul> <li>Gain on investment activities of a capital nature*</li> </ul>		-	1 928
Impairment/(reversal of impairment) of debt investment securities at			
amortised cost		7	(20)
Reclassification from other comprehensive income on the			
derecognition/sale of assets FVOCI		(3)	4
Preference share dividends from unlisted investments		49	54
Other dividends received		37	39
Gain on the disposal of investments in subsidiaries		-	6
Gain on disposal of investments in associates		461	1 217
Gain on partial disposal of investments in joint ventures		23	(2)
Fair value remeasurements on investment properties	20	26	-
Rental income from investment properties		110	100
Other (losses)/gains from investing activities		(257)	255
Gains less losses from investing activities		561	3 610

\*The impact of the gain on the Discovery transaction in the prior year, gross of tax of R448 million.

## 2.5 Other non-interest revenue

R million	2020	2019
Gain on disposal of property and equipment	(14)	52
Gain on disposal of non-current assets held for sale	-	219
Rental income	1 848	1 573
Income from sales transactions to customers	624	591
- Sales	1 941	1 966
- Cost of sales	(1 468)	(1 525)
- Other operating lease transactions	151	150
Other income	589	317
Other non-interest revenue	3 047	2 752

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B135-

## **3 OPERATING EXPENSES**

R million	Notes	2020	2019
Auditors' remuneration		(480)	(436)
- Audit fees		(435)	(397)
- Fees for other services		(43)	(35)
- Prior year under accrual		(2)	(4)
Non-capitalised lease charges *		(530)	
- Short-term leases charge		(357)	-
- Low-value lease charge		(117)	-
- Variable lease charge		(56)	-
Operating lease charges**		-	(1 484)
Staff costs		(32 104)	(32 337)
- Salaries, wages and allowances <sup>#</sup>		(25 331)	(22 997)
- Contributions to employee benefit funds		(459)	(392)
- Defined contribution schemes		(325)	(239)
- Defined benefit schemes	21.1	(134)	(153)
- Social security levies		(561)	(558)
- Share-based payments	32	(556)	(1 966)
- Movement in short-term employee benefit liabilities		(4 010)	(5 165)
- Other staff costs		(1 187)	<u>(1 259)</u>
Other operating costs		(22 162)	(19 786)
- Amortisation of intangible assets	19	(836)	(794)
<ul> <li>Depreciation of property and equipment*</li> </ul>	18	(4 110)	(2 887)
- Impairments incurred		(617)	(229)
- Impairments reversed		11	16
- Insurance		(91)	(140)
- Advertising and marketing		(1 871)	(2 126)
- Maintenance		(1 320)	(1 405)
- Property		(1 146)	(1 060)
- Computer		(3 334)	(2 935)
- Stationery, storage and delivery		(331)	(399)
- Telecommunications		(569)	(509)
- Professional fees		(2 421)	(2 316)
- Donations		(309)	(271)
- Assets costing less than R7 000		(346)	(345)
- Business travel		(414)	(546)
- Profit share expenses		(508)	(644)
- Bank charges		(465)	(495)
- Legal fee expenses		(618)	(467)
- Entertainment		(219)	(303)
- Subscriptions and memberships		(244)	(205)
- Training expenses		(367)	(396)
- Other operating expenditure		(2 037)	(1 330)
Total operating expenses		(55 276)	(54 043)

\*The group elected not to restate comparative information, as permitted by IFRS 16. Comparability will not be achieved as comparative information has been prepared on an IAS 17 basis. Refer to accounting policy note 10 for details. \*\* Reclassification in the prior period of R240 million relating to operating lease expenses incurred on SLOW lounges from

operating expenses to fee and commission expenses, so as to better reflect the nature of the expense. # Certain staff expenses to the value of R1 496 million have been reclassified from defined contribution scheme expenses

salaries, wages and allowances as it more accurately reflects the nature of the expenses. The comparative information has been restated.

#### Impairment incurred during 2020

#### Goodwill

The carrying amount of the two CGUs within the African Operations have been reduced to its recoverable amount through the recognition of an impairment against goodwill of R212 million. The impairment is included in the FNB Africa reportable segment.

#### **Property and equipment**

During the current year, equipment held under leasing arrangements was impaired by R122 million, to its recoverable amount of R39 million. The recoverable amount is based on fair value less cost of to sell and the impairment is as a result of the current economic environment and COVID-19 related trade restrictions. The fair value less cost to sell was determined by an independent valuation done by aviation experts and is a valuation within level 3 of the fair value hierarchy. The impairment is included in the RMB reportable segment.

#### Other

Various individually immaterial assets were impaired to their recoverable amount based on either value in use or fair value less costs to sell.

Impairment of R202 million was recognised on the Tanzania disposal group. Refer to note 14.

Included within impairments is an amount of R70 million relating to ECL raised on non-advances.

#### Impairment incurred during 2019

#### Intangible assets

FNB South Africa impaired software with a carrying value of R56 million to a value in use of Rnil as management determined that it would no longer meet their future needs. The rest of the impairments relate to individually immaterial intangible assets within the group.

#### Other

Included in the impairment cost is an amount of R106 million relating to ECL raised on non-advances. The rest of the impairments relate to individually immaterial non-advances within the group.

## DIRECTORS' AND PRESCRIBED OFFICERS' EMOLUMENTS

Information relating to each director's and prescribed officer's remuneration for the year under review and details of share options and dealings in FirstRand shares are set out below.

#### Non-executive directors' remuneration

	2020				2019	
	Service	Services as directors		Service	es as dire	ctors
R thousand	FirstRand	Group	Total	FirstRand	Group	Total
Independent non-executive directors						
WR Jardine	6 282	273	6 555	6 326	252	6 578
MS Bomela	1 142	-	1 142	1 075	-	1 075
G Gelink	2 690	1 595	4 285	2 424	1 729	4 153
NN Gwagwa (resigned at 2019 AGM)	672	-	672	1 108	-	1 108
RM Loubser	2 670	1 892	4 562	2 611	2 183	4 794
PJ Makosholo (resigned 30 June 2020)	1 407	541	1 948	1 291	509	1 800
TS Mashego	1 064	133	1 197	954	126	1 080
EG Matenge-Sebesho (resigned at 2019 AGM)	632	663	1 295	1 075	628	1 703
AT Nzimande	1 369	-	1 369	1 285	-	1 285
L Von Zeuner (appointed 1 February 2019)	1 533	173	1 706	539	-	539
T Winterboer	1 451	490	1 941	1 451	-	1 451
Z Roscherr (appointed 1 April 2020)	763	750	1 513	-	-	-
Non-executive directors						
HL Bosman (resigned 30 June 2020)	1 262	33	1 295	943	125	1 068
JP Burger (appointed 1 September 2018)	2 105	1 007	3 112	1 431	725	2 156
JJ Durand (resigned at 2019 AGM)	277	-	277	394	-	394
F Knoetze	1 272	749	2 021	1 291	1 199	2 490
Total non-executive directors	26 591	8 299	34 890	24 198	7 476	31 674

#### Directors' and prescribed officers' emoluments

#### Single figure

Cash package, retirement contributions and other allowances reflect what was paid to the prescribed officers during the year ended 30 June 2020 with the FirstRand annual remuneration cycle running from 1 August to 31 July.

Long-term incentive (LTI) awards are made annually under the Conditional Incentive Plan (CIP) and vesting is dependent on certain corporate targets being met on a cumulative basis over three years.

The following analysis provides two amounts per individual to accommodate the King IV alternative single figure view. King IV requires a specific single figure reporting, which is different to prior years' disclosure. This difference in reporting relates only to the disclosure of the LTI. Previous reporting reflected the LTI allocated in the financial year at original award value. For King IV single figure reporting, the value presented is the LTI settled in the financial year at original award value. As part of the reporting transition, both views have been provided.

The explanation of the basis of preparation of the remuneration tables is disclosed in the FirstRand annual integrated report.

R thousand	2020	2019
AP Pullinger (group CEO) <sup>1</sup>		
Cash package paid during the year	8 971	8 493
Retirement contributions paid during the year	179	167
Other allowances	264	205
Guaranteed package	9 414	8 865
Performance-related STI:		
Cash	5 825	12 200
- Within 6 months <sup>2</sup>	-	8 350
- Within 1 year	5 825	3 850
Share linked- deferred 2 and 3 years (BCIP) <sup>3</sup>	3 825	10 200
Variable pay	9 650	22 400
Total guaranteed and variable pay	19 064	31 265
Value of LTI awards allocated during the financial year under the CIP <sup>4</sup>	20 046	18 500
Total reward including LTIs	39 110	49 765
Single figure reporting		
Total guaranteed and variable pay	19 064	31 265
Value of LTI awards settled during the financial year under the CIP⁵	14 630	10 000
Total reward including LTIs (Single figure)	33 694	41 265
M Vilakazi (group COO) <sup>17 6</sup>		
Cash package paid during the year	6 816	6 468
Retirement contributions paid during the year	132	125
Other allowances	173	157
Guaranteed package	7 121	6 750
Performance-related STI:		
Cash	4 025	5 875
- Within 6 months <sup>2</sup>	-	4 133
- Within 1 year	4 025	1 742
Share linked- deferred 2 and 3 years (BCIP) <sup>3</sup>	2 025	3 875
Variable pay	6 050	9 750
Total guaranteed and variable pay	13 171	16 500
Value of LTI awards allocated during the financial year under the CIP <sup>4</sup>	10 775	8 500
Total reward including LTIs	23 946	25 000
Appointment award		
Sign-on cash bonus	-	7 500
Sign-on CIP allocation	_	14 000
Total appointment award	-	21 500
Single figure reporting		
Total guaranteed and variable pay	13 171	16 500
Sign-on cash bonus	-	7 500
Value of LTI awards settled during the financial year under the CIP⁵	_	-
Total reward including LTIs (Single figure)	13 171	24 000

R thousand	2020	2019
HS Kellan (group financial director) <sup>1</sup>		
Cash package paid during the year	7 526	7 175
Retirement contributions paid during the year	61	54
Other allowances	173	156
Guaranteed package	7 760	7 385
Performance-related STI:		
Cash	4 300	6 167
- Within 6 months <sup>2</sup>	-	4 328
- Within 1 year	4 300	1 839
Share linked- deferred 2 and 3 years (BCIP) <sup>3</sup>	2 300	4 167
Variable pay	6 600	10 334
Total guaranteed and variable pay	14 360	17 719
Value of LTI awards allocated during the financial year under the CIP <sup>₄</sup>	13 440	12 000
Total reward including LTIs	27 800	29 719
Single figure reporting		
Total guaranteed and variable pay	14 360	17 719
Value of LTI awards settled during the financial year under the CIP⁵	8 600	7 000
Total reward including LTI (Single figure)	22 960	24 719
J Celliers (CEO FNB) <sup>1</sup>		
Cash package paid during the year	7 742	7 364
Retirement contributions paid during the year	138	131
Other allowances	173	156
Guaranteed package	8 053	7 651
Performance-related STI:		
Cash	6 150	8 287
- Within 6 months <sup>2</sup>	-	5 741
- Within 1 year	6 150	2 546
Share linked- deferred 2 and 3 years (BCIP) <sup>3</sup>	4 150	6 287
Variable pay	10 300	14 574
Total guaranteed and variable pay	18 353	22 225
Value of LTI awards allocated during the financial year under the CIP <sup>4</sup>	15 515	14 500
Total reward including LTIs	33 868	36 725
Single figure reporting		
Total guaranteed and variable pay	18 353	22 225
Value of LTI awards settled during the financial year under the CIP <sup>5</sup>	11 943	10 000
Total reward including LTI (Single figure)	30 296	32 225

R thousand	2020	2019
C de Kock (CEO WesBank) <sup>1</sup>		
Cash package paid during the year	5 331	5 046
Retirement contributions paid during the year	43	39
Other allowances	169	190
Guaranteed package	5 543	5 275
Performance-related STI:		
Cash	3 062	4 750
- Within 6 months <sup>2</sup>	-	3 383
- Within 1 year	3 062	1 367
Share linked- deferred 2 and 3 years (BCIP) <sup>3</sup>	1 063	2 750
Variable pay	4 125	7 500
Total guaranteed and variable pay	9 668	12 775
Value of LTI awards allocated during the financial year under the CIP <sup>4</sup>	10 435	9 844
Total reward including LTIs	20 103	22 619
Single figure reporting		
Total guaranteed and variable pay	9 668	12 775
Value of LTI awards settled during the financial year under the CIP⁵	9 200	7 500
Total reward including LTIs (Single figure)	18 868	20 275
J Formby (CEO RMB) <sup>1</sup>		
Cash package paid during the year	4 644	3 607
Retirement contributions paid during the year	74	60
Other allowances	190	194
Guaranteed package	4 908	3 861
Performance-related STI:		
Cash	8 375	13 000
- Within 6 months <sup>2</sup>	-	8 883
- Within 1 year	8 375	4 117
Share linked- deferred 2 and 3 years (BCIP) <sup>3</sup>	6 375	11 000
Variable pay	14 750	24 000
Total guaranteed and variable pay	19 658	27 861
Value of LTI awards allocated during the financial year under the CIP <sup>4</sup>	9 100	8 300
Total reward including LTIs	28 758	36 161
Single figure reporting		
Total guaranteed and variable pay	19 658	27 861
Value of LTI awards settled during the financial year under the CIP⁵	7 500	5 000
Total reward including LTIs (Single figure)	27 158	32 861

£ thousand	2020	2019
P Monks <sup>1, 7</sup>		
Cash package paid during the year	831	754
Retirement contributions paid during the year	48	43
Other allowances	24	18
Guaranteed package	903	815
Performance-related STI:		
Cash	-	382
- Within 6 months <sup>8</sup>	-	382
Share linked- deferred over 3 years <sup>9</sup>	-	188
Variable pay	-	570
Total guaranteed and variable pay	903	1 385
Value of LTI awards allocated during the financial year under the CIP <sup>5, 11</sup>	649	633
Total reward including LTIs	1 552	2 018
Single figure reporting		
Total guaranteed and variable pay	903	1 385
Pre-acquisition cash deferral settled during the financial year <sup>10</sup>	679	296
Total reward including LTIs (Single figure)	1 582	1 681
R thousand	2020	2019
JP Burger <sup>1/12</sup>		
Cash package paid during the year	-	1 645
Retirement contributions paid during the year	-	28
Other allowances	-	39
Guaranteed package	-	1 712
Performance-related STI:		
Cash	-	-
- Within 6 months <sup>2</sup>	-	-
- Within 1 year	-	-
Share linked- deferred 2 and 3 years (BCIP) <sup>3</sup>		
Variable pay	-	-
Total guaranteed and variable pay	-	1 712
Value of LTI awards allocated during the financial year under the CIP <sup>4</sup>	-	-
Total reward including LTIs	-	1 712
Single figure reporting		
Total guaranteed and variable pay	-	1 712
Value of LTI awards settled during the financial year under the CIP⁵	18 350	15 630
Total reward including LTIs (Single figure)	18 350	17 342

- 1. FirstRand defines its prescribed officers as the group CEO, group COO, financial director and the CEOs of the group's operating businesses (FNB, RMB, WesBank and Aldermore) that contribute materially to group performance. All of these officers are members of the group strategic executive committee and attend board meetings.
- 2. Variable compensation paid in cash in respect of the year ended June 2020, will be paid (with an interest factor) in one tranche in June 2021. In prior years, variable compensation paid in cash in respect of the year ended June, was paid (with an interest factor) in three tranches, during the following year ending on 30 June. i.e. August, December and June.
- 3. Variable compensation for performance in the current year deferred as share-linked awards, which vest over two periods, 50% after two years and 50% after three years from grant date, based on continued employment and good standing. Referred to as BCIP (bonus conditional incentive plan). Extended vesting was introduced in 2019, in prior years full BCIP vesting occurred after two years.
- 4. Long-term incentive awards are made annually under the CIP and vesting is dependent on certain corporate targets being met on a cumulative basis over three years. The value presented in the table is the LTI allocated in the financial year and is reflected at award value at grant date. Refer to note 32.
- 5. Long-term incentive awards are made annually under the CIP and vesting is dependent on certain corporate targets being met on a cumulative basis over three years. For King IV single figure reporting, the value presented in the table is the LTI settled in the financial year at original award value.
- 6. Prescribed officer (M Vilakazi) appointed effective 1 July 2018.
- 7. Prescribed officer (P Monks) appointed effective 1 July 2018.
- 8. The Aldermore performance related STI cash component is paid in full in August.
- 9. The Aldermore performance related STI share linked component is released in equal annual tranches over three years from grant date.
- 10. Aldermore pre-acquisition cash award deferred and settled in the financial year.
- 11. Aldermore LTIP allocated amount is the on- target value assumed at 67% of maximum.
- 12. JP Burger was an executive director for two months in the prior financial year, and became a non-executive director effective 1 September 2018.

All executive directors and prescribed officers have a notice period of one month. Non-executive directors are appointed for a period of three years and are subject to the Companies Act, 71 of 2008 provision relating to removal.

#### **Ownership of FirstRand Bank Limited**

FirstRand Bank Limited is a wholly-owned subsidiary of FirstRand Limited.

#### **COVID-19 Instrument for senior managers**

The COVID-19 health crisis and the resulting economic impact will be evident in FirstRand's results in 2020 and the foreseeable future. This impact has resulted in the 2017 LTI not vesting and increases the risk of the 2018 and 2019 LTIs not vesting. This requires that the group's remuneration approach caters for the retention of employees considered critical to the ongoing sustainability of the business.

For senior employees, including the FirstRand executive directors and prescribed officers, the retention condition is for three years (rolling every 12 months) in the form of an LTI with only time-based vesting and no performance conditions:

- This retention instrument will be awarded in September 2020. This value will be converted to share-linked instruments on the award date and will vest in equal proportions (tranches) over the next three years (September 2021, 2022, 2023).
- Should an employee who receives this award resign within 12 months of a tranche of the award vesting, they will be required to repay the full amount of the vested tranche. Thereby the instrument represents up to a four year retention period.
- The award purpose is retention and not to additionally benefit an employee. As such, in the event that the 2018 and 2019 LTI awards do vest, only the higher of the COVID-19 vesting tranche or the outstanding LTI awards will vest (not both).

More detail on the retention awards is outlined in the annual integrated report.

R thousand	2020	
AP Pullinger	19 273	
M Vilakazi	16 638	
HS Kellan	12 720	
J Celliers	15 008	
C De Kock	10 139	
J Formby	8 700	
P Monks (£ thousand)	689	

## **COVID-19** instrument

#### Co-investment scheme

In addition to contractual and performance remuneration, previously eligible prescribed officers were entitled to participate in the co-investment scheme. Profit share, as shown in the table below, is based on a capital contribution placed at risk by participants. There is no cost to the group associated with the co-investment scheme as all capital invested and all risk related are for the account of the individuals.

## **3 OPERATING EXPENSES continued**

R thousand	2020	2019
JR Formby	2 011	2 873
AP Pullinger	1 160	1 774
JP Burger	-	847

#### Long-term executive management retention scheme

LTEMRS <sup>1</sup> participation award made in December 2016				
Designation	awards (thousand)			
Executive directors				
AP Pullinger	188			
HS Kellan	563			
Prescribed officers				
J Celliers	469			
C de Kock	938			
J Formby	938			
Non-executive directors				
JP Burger	188			

1. In addition to the group's existing long-term incentive plan, and in order to better align executive interest with those of the group's shareholders, the group introduced a long-term executive management retention scheme ("LTEMRS") in December 2016. The scheme is a five-year scheme, where members of the group's strategic committee are eligible to participate, on a voluntary basis, by purchasing a predetermined fixed amount of participation awards. Participants paid an upfront cash deposit of ten percent for their predetermined fixed amount of participation awards, with the balance being funded through a facilitated mechanism by the group. The fixed amount for each participant was converted into a number of participation awards, determined by the share price of R53.33, being the three-day volume weighted average price of the FirstRand share price at the date of award, being 15 December 2016.

The scheme and the funding mechanism, ensures that participants have full risk and potential reward of their participation awards (downside risk and upside potential). Continued employment is a condition for vesting of the cash settled scheme. Early termination before the expiry of three full years of service carry the full cost of early termination, including a full forfeit of any potential benefit, with a sliding scale of forfeiture being applied in years four and five. There is no cost to the group associated with the LTEMRS as the scheme is economically hedged.

During the year, Remco approved the extension of the scheme for two years from original vesting date of September 2021 to September 2023. If the participant leaves after September 2020 but before the amended vesting date of September 2023, the participant will forfeit 20% of the upside of the scheme. The extension of the scheme is considered an amendment of terms and therefore an increased rate, linked to the real interest rate, has been applied to the outstanding funding.

### Prescribed officers' outstanding incentives

The outstanding incentive disclosure has been prepared in the format required by King IV. King IV reporting requires the number of units of outstanding incentive schemes, the value of outstanding incentive schemes and value on settlement. The explanation of the basis of preparation of the remuneration tables is disclosed in the FirstRand annual integrated report.

# **3 OPERATING EXPENSES continued**

		Value at	
		grant date	Cattlement date
AD Dullinger	Issue date	R thousand	Settlement date
AP Pullinger Deferred share-linked STI awards			
2017	September 2017	9 600	September 2019
2018	September 2018	10 200	September 2019
	September 2019	5 100	September 2020
2019 (2-year deferral) 2019 (3-year deferral)	September 2019	5 100	September 2021
2019 (3-year deferral) 2020 (2-year deferral)	September 2019	1 912	September 2022
2020 (2-year deferral) 2020 (3-year deferral)	September 2020	1 912	September 2022
Balance deferred share-linked STIs	September 2020	33 825	Deptember 2020
LTI awards under the CIP		55 025	
2016	September 2016	14 630	September 2019
2017	September 2017	15 550	September 2020
2018	September 2018	18 500	September 2021
2019	September 2019	20 046	September 2022
Balance LTIs		68 726	•
Total outstanding incentives			
M Vilakazi			
Deferred share-linked STI awards			
2019 (2-year deferral)	September 2019	1 937	September 2021
2019 (3-year deferral)	September 2019	1 938	September 2022
2020 (2-year deferral)	September 2020	1 012	September 2022
2020 (3-year deferral)	September 2020	1 013	September 2023
Balance deferred share-linked STIs		5 900	
LTI awards under the CIP			
2018 (appointment award)	September 2018	14 000	September 2020
2018 (annual allocation)	September 2018	8 500	September 2021
2019	September 2019	10 775	September 2022
Balance LTIs		33 275	
Total outstanding incentives			

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B147-

		Units			
					Value on
		Number	Number	Closing number	settlement
Openir	g Awards made	of awards	of awards	of awards <sup>2</sup>	in 2020³
balanc	e during year <sup>1</sup>	settled in year	forfeited in year	30 Jun 2020	R thousand
178 67	1	(178 671)			13 034
153 10		(178071)	-	153 103	15 054
78 22		-	-	78 221	-
78 22		-	-		-
18 22	-	-	-	78 221	-
		-	-	-	-
488 21	3 -	(178 671)	-	309 545	13 034
309 27	4 -	(309 274)	-	-	20 165
289 41	- (	-	(289 410)	-	-
277 68	- 3	-	-	277 688	-
	- 307 455	-	-	307 455	-
876 37	2 307 455	(309 274)	(289 410)	585 143	20 165
1 364 58	3 307 455	(487 945)	(289 410)	894 688	33 199
29 71				29 716	
29 71		-	-	29 7 16	-
2971	-	-	-	29710	-
		-	-	-	-
59 43	2 -	-	-	59 432	-
210 14	2 -	-	(210 142)	-	-
127 58	6 -	-	-	127 586	-
	- 165 261	-	-	165 261	-
337 72	3 165 261	-	(210 142)	292 847	-
397 16	0 165 261	-	(210 142)	352 279	-

# **3 OPERATING EXPENSES continued**

	Issue date	Value at grant date R thousand	Settlement date
HS Kellan			
Deferred share-linked STI awards			
2017	September 2017	3 250	September 2019
2018	September 2018	4 000	September 2020
2019 (2-year deferral)	September 2019	2 083	September 2021
2019 (3-year deferral)	September 2019	2 084	September 2022
2020 (2-year deferral)	September 2020	1 150	September 2022
2020 (3-year deferral)	September 2020	1 150	September 2023
Balance deferred share-linked STIs		13 717	
LTI awards under the CIP			
2016	September 2016	8 600	September 2019
2017	September 2017	9 500	September 2020
2018	September 2018	12 000	September 2021
2019	September 2019	13 440	September 2022
Balance LTIs		43 540	
Total outstanding incentives			
J Celliers			
Deferred share-linked STI awards			
2017	September 2017	5 000	September 2019
2018	September 2018	6 000	September 2020
2019 (2-year deferral)	September 2019	3 143	September 2021
2019 (3-year deferral)	September 2019	3 144	September 2022
2020 (2-year deferral)	September 2020	2 075	September 2022
2020 (3-year deferral)	September 2020	2 075	September 2023
Balance deferred share-linked STIs		21 437	
LTI awards under the CIP			
2016	September 2016	11 943	September 2019
2017	September 2017	12 850	September 2020
2018	September 2018	14 500	September 2021
2019	September 2019	15 515	September 2022
Balance LTIs		54 808	
Total outstanding incentives			

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B149-

		Units			
					Value on
		Number	Number	Closing number	settlement
Openin		of awards	of awards	of awards <sup>2</sup>	in 2020³
balanc	e during year <sup>1</sup>	settled in year	forfeited in year	30 Jun 2020	R thousand
60 487		(60 487)	-	-	4 413
60 041		-	-	60 041	-
31 959		-	-	31 959	-
31 959	) –	-	-	31 959	-
	·   -	-	-	-	-
·	· _	-	-	-	-
184 446	;	(60 487)	-	123 959	4 413
404.000		(404.000)			
181 802		(181 802)	-	-	11 853
176 809		-	(176 809)	-	-
180 122		-	-	180 122	-
	206 136	-	-	206 136	-
538 733		(181 802)	(176 809)	386 258	11 853
723 179	206 136	(242 289)	(176 809)	510 217	16 266
93 057	,	(93 057)			C 700
90 061		(93 037)	-	- 90 061	6 789
48 217		-	-	48 217	-
48 217		-	-	48 217	-
40 2 17		_	-	40 2 17	-
		_	-		-
279 552		(93 057)		186 495	6 789
210 002	·	(00 007)		100 +00	0700
252 472	_	(252 472)	-	_	16 461
239 158		-	(239 158)	_	-
217 647		_		217 647	_
	237 961	_	-	237 961	_
709 277		(252 472)	(239 158)	455 608	16 461
988 829		(345 529)	(239 158)	642 103	23 250

# **3 OPERATING EXPENSES continued**

		Value at	
		grant date	
	Issue date	R thousand	Settlement date
C De Kock			
Deferred share-linked STI awards			
2017	September 2017	3 250	September 2019
2018	September 2018	2 750	September 2020
2019 (2-year deferral)	September 2019	1 375	September 2021
2019 (3-year deferral)	September 2019	1 375	September 2022
2020 (2-year deferral)	September 2020	531	September 2022
2020 (3-year deferral)	September 2020	532	September 2023
Balance deferred share-linked STIs		9 813	
LTI awards under the CIP			
2016	September 2016	9 200	September 2019
2017	September 2017	9 844	September 2020
2018	September 2018	9 844	September 2021
2019	September 2019	10 435	September 2022
Balance LTIs		39 323	
Total outstanding incentives			
J Formby			
Deferred share-linked STI awards			
2017	September 2017	10 250	September 2019
2018	September 2018	11 000	September 2020
2019 (2-year deferral)	September 2019	5 500	September 2021
2019 (3-year deferral)	September 2019	5 500	September 2022
2020 (2-year deferral)	September 2020	3 187	September 2022
2020 (3-year deferral)	September 2020	3 188	September 2023
Balance deferred share-linked STIs		38 625	
LTI awards under the CIP			
2016	September 2016	7 500	September 2019
2017	September 2017	7 900	September 2020
2018	September 2018	8 300	September 2021
2019	September 2019	9 100	September 2022
Balance LTIs		32 800	
Total outstanding incentives			

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B151-

		Units			
					Value on
		Number of	Number of	Closing number	settlement
Opening	Awards made	awards	awards	of awards <sup>2</sup>	in 2020 <sup>3</sup>
 balance	during year <sup>1</sup>	settled in year	forfeited in year	30 Jun 2020	R thousand
60 487	-	(60 487)	-	-	4 413
41 278	-	-	-	41 278	-
21 089	-	-	-	21 089	-
21 089	-	-	-	21 089	-
-	-	-	-	-	-
 -	-	-	-	-	-
 143 943	-	(60 487)	-	83 456	4 413
194 486	-	(194 486)	-	-	12 680
183 212	-	-	(183 212)	-	-
147 760	-	-	-	147 760	-
 -	160 041	-	-	160 041	-
 525 458	160 041	(194 486)	(183 212)	307 801	12 680
 669 401	160 041	(254 973)	(183 212)	391 257	17 093
		((00 - 00)			
190 768	-	(190 768)	-	-	13 917
165 112	-	-	-	165 112	-
84 356	-	-	-	84 356	-
84 356	-	-	-	84 356	-
-	-	-	-	-	-
 -	-	-	-	-	-
 524 592	-	(190 768)	-	333 824	13 917
158 548	-	(158 548)	-	-	10 337
147 031	-	-	(147 031)	-	-
124 584	-	-	-	124 584	-
 -	139 571	-	-	139 571	-
 430 163	139 571	(158 548)	(147 031)	264 155	10 337
 954 755	139 571	(349 316)	(147 031)	597 979	24 254

# **3 OPERATING EXPENSES continued**

		Value at	
		grant date	
	Issue date	R thousand	Settlement date
P Monks (£ thousand)			
Deferred share-linked STI awards			
2018 (1-year deferral) ⁴´ ⁵	September 2018	38	September 2019
2018 (2-year deferral)	September 2018	38	September 2020
2018 (3-year deferral)	September 2018	38	September 2021
2019 (1-year deferral) ⁴	September 2019	62	September 2020
2019 (2-year deferral)	September 2019	63	September 2021
2019 (3-year deferral)	September 2019	63	September 2022
2020 (1-year deferral) ⁴	September 2020	-	September 2021
2020 (2-year deferral)	September 2020	-	September 2022
2020 (3-year deferral)	September 2020	-	September 2023
Balance deferred share-linked STIs		302	
LTI awards under the CIP			
2018	September 2018	633	September 2021
2019	September 2019	649	September 2022
Balance LTIs		1 282	
Total outstanding incentives			
JP Burger (R thousand)			
Deferred share-linked STI awards			
2017	September 2017	11 900	September 2019
2018	September 2018	12 674	September 2020
Balance deferred share-linked STIs		24 574	
LTI awards under the CIP			
2016	September 2016	18 350	September 2019
2017	September 2017	19 500	September 2020
Balance LTIs		37 850	
Total outstanding incentives			

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B153-

		Units⁵			
					Value on
		Number of	Number of	Closing number	settlement
Opening	Awards made	awards	awards	of awards <sup>2</sup>	in 2020 <sup>3</sup>
 balance	during year <sup>1</sup>	settled in year	forfeited in year	30 Jun 2020	R thousand
-	-	-	-	-	38
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
-	-	-	-	-	-
 -	-	-	-	-	-
 -	-	-	-	-	38
-	-	-	-	-	-
 -	-	-	-	-	-
 -	-	-	-	-	-
 -	-	-	-	-	38
221 477	-	(221 477)	-	-	16 157
 190 329	-	-	-	190 329	-
411 806	-	(221 477)	-	190 329	16 157
387 914	-	(387 914)	-	-	25 292
 362 925	-	-	(362 925)	-	-
 750 839	-	(387 914)	(362 925)	-	25 292
 1 162 645	-	(609 391)	(362 925)	190 329	41 449

### **3 OPERATING EXPENSES continued**

- FirstRand share-linked schemes are determined on a monetary value and not on the number of shares. The deferred shared-linked STI awards allocation is determined after year end, using the average three-day volume weighted average price (VWAP) eight days after results announcement, therefore the number of deferred shared-linked STI award units allocated in 2020, cannot be calculated at the time the annual financial statements are issued.
- 2. Deferred share-linked STI awards vesting depends on continued employment over two years. From 2019 vesting occurs over two (50%) and three (50%) years. FirstRand does not apply graded vesting to LTI awards allocated before September 2019. For these incentive schemes, LTI vesting depends on certain corporate performance targets being met on a cumulative basis over three years. However, for pre-2019 LTI vesting the remuneration committee can apply judgement on vesting. As such a probability of vesting has not been applied to the unvested awards and the assumption is 100% vesting up until the final remuneration committee decision. FirstRand applies graded vesting to LTI awards allocated from September 2019, given the current environment the probability of vesting is lower but it is too early to quantify. For information purposes, the maximum possible value of the unvested awards as at June 2020 is the market value of the total number of shares at R38.06 per share on the last trading day of the financial year (30 June 2020).
- 3. The values at settlement date include share price growth and interest earned (Deferred share-linked STI awards) from grant date. This does not apply to the Aldermore STI shared linked awards, which earn no interest or share price growth.
- 4. The Aldermore performance related STI share linked component is released in equal annual tranches over three years from grant date.
- 5. This award was incorrectly excluded from the prior year unvested table.
- 6. Aldermore incentive awards are not convertible into units.

# 4 INDIRECT AND INCOME TAX EXPENSE

	R million	2020	2019
4.1	Indirect tax	2020	2010
Ŧ. I	Value-added tax (net)	(1 330)	(1 270)
	Securities transfer tax	(1 330)	(1270)
	Other	(13)	(3)
	Total indirect tax	(1 348)	(1 280)
12	Income tax expense	(1010)	(1200)
7.2	South African income tax		
	Current	(4 622)	(8 705)
	- Current year*	(4 622)	(8 049)
	- Prior year adjustment	5	(656)
	Deferred income tax	923	947
	- Current year	1 005	205
	- Prior year adjustment	(82)	742
	Total South African income tax	(3 699)	(7 758)
	Foreign company and withholding tax	(3 0 3 3 )	(1100)
	Current	(1 303)	(1 786)
	- Current year	(1 283)	(1 795)
	- Prior year adjustment	(1 200)	9
	Deferred income tax	180	(57)
	- Current year	209	(60)
	- Prior year adjustment	(29)	(00)
	Total foreign company and withholding tax	(1 123)	(1 843)
	South African capital gains tax	(25)	(218)
	- Current	24	(77)
	- Deferred capital gains tax	(49)	(141)
	Total capital gains tax	(25)	(218)
	Customer tax adjustment account	(27)	-
	Deferred tax rate adjustment	26	-
	Withholding tax on dividends	-	-
	Total income tax expense	(4 848)	(9 819)

\* Restated following the adoption of IAS 12 amendments.

## 4 INDIRECT AND INCOME TAX EXPENSE continued

### Tax rate reconciliation

%	2020	2019*
Standard rate of income tax	28.0	28.0
Total tax has been affected by:		
Dividend and other exempt income	(5.6)	(3.1)
Other non-taxable income**	(2.5)	0.1
Rate difference	(0.9)	(1.0)
Prior year adjustments	0.6	(0.2)
Effect of capital gains tax rate	(0.5)	0.5
Tax difference on associates	(0.5)	(0.6)
Tax difference on joint ventures	(0.2)	(0.2)
Disallowed expenditure <sup>#</sup>	2.1	1.0
Other	-	(0.9)
Effective rate of tax	20.5	23.6

\* Restated following the adoption of IAS 12 amendments. This resulted in a change in the prior year effective tax rate. In addition, other non-taxable income amounts that were previously disclosed in Other have been moved out of this line item and separately disclosed.

\*\* Non-taxable translation gains on preference shares.

<sup>#</sup>The majority of the disallowed expense relates non-deductible translation losses.

## 5 HEADLINE EARNINGS, EARNINGS AND DIVIDENDS PER SHARE

		Earnings a	ttributable		
		R mi	llion	Cents per share	
	Notes	2020	2019	2020	2019
Headline earnings					
- Basic	5.2	17 326	27 887	308.9	497.2
- Diluted	5.2	17 326	27 887	308.9	497.2
Earnings attributable to ordinary equityholders					
- Basic	5.2	17 021	30 211	303.5	538.6
- Diluted	5.2	17 021	30 211	303.5	538.6
Dividends – ordinary					
- Interim				146.0	139.0
- Final declared/paid				-	152.0
Dividends – preference					
- Interim				374.7	381.7
- Final declared/paid				306.0	384.2

# 5 HEADLINE EARNINGS, EARNINGS AND DIVIDENDS PER SHARE continued

### 5.1 Weighted average number of shares

	2020	2019
Weighted average number of shares before treasury shares	5 609 488 001	5 609 488 001
Less: treasury shares	(1 327 218)	(445 105)
- Shares for client trading	(1 327 218)	(445 105)
Weighted average number of shares in issue	5 608 160 783	5 609 042 896
Diluted weighted average number of shares in issue	5 608 160 783	5 609 042 896

The same weighted average number of shares was used for the basic and diluted headline earnings per share (HEPS) and basic and diluted EPS as there are no potential dilutive ordinary shares in issue.

### 5.2 Headline earnings reconciliation

	20	20	201	9
R million	Gross	Net	Gross	Net
Earnings attributable to ordinary equityholders	-	17 021	-	30 211
Adjusted for:				
Gain on investment activities of a capital				
nature*	-	-	(1 928)	(1 497)
Transfer(to)/ from foreign currency translation reserve	(17)	(15)	(70)	(72)
Gain on disposal of non-private equity associates*	-	-	(1 083)	(840)
Impairment of non-private equity associates	66	47	31	31
Gain on disposal of investments in				
joint ventures	1	1	-	-
Gain on disposal of investments in subsidiaries	-	-	(6)	(5)
Gain on disposal of property and equipment	14	11	(52)	(37)
Impairment of goodwill	212	190	-	-
Fair value movement of investment properties	(26)	(19)	-	-
Impairment of assets in terms of IAS 36	129	91	123	96
Other	(1)	(1)	-	-
Headline earnings attributable to ordinary equityholders		17 326		27 887

\* Includes the impact of the gain on the Discovery transaction of c.R3 billion (c.R2.3 billion after tax) in the prior year.

## 6 ANALYSIS OF ASSETS AND LIABILITIES

### 6.1 Analysis of assets

The following table analyses the assets in the statement of financial position per category of financial instrument, according to measurement basis and in order of when the assets are expected to be realised.

		2020			
		Amortised	At fair value through profit or loss		
	Notes	cost	Mandatory Designated		
ASSETS					
Cash and cash equivalents	7	136 002	-	-	
Derivative financial instruments	8	-	135 059	-	
Investment securities*	10	134 921	106 589	8 441	
Advances	11	1 192 212	62 055	7 448	
Other assets	13	6 943	-	-	
Non-current assets and disposal groups held					
for sale	14	3 007	58	-	
Non-financial assets		-	-	-	
Total assets		1 473 085	303 761	15 889	

\*All non-recourse investments are included in the investment securities balance held at mandatory fair value through profit or loss.

	-	2019		
		Amortised	At fair value through profit or loss	
	Notes	cost	Mandatory	Designated
ASSETS				_
Cash and cash equivalents	7	102 518	-	-
Derivative financial instruments	8	-	42 128	-
Investment securities*	10	118 950	90 462	8 517
Advances	11	1 126 028	70 524	9 200
Other assets	13	5 442	-	-
Non-financial assets		-	-	-
Total assets		1 352 938	203 114	17 717

\*All non-recourse investments are included in the investment securities balance held at mandatory fair value through profit or loss.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B159-

	2020									
At fair valu	ue through	Derivatives				Non-				
other com	prehensive	designated	Non-	Total		current and				
inco	ome	as hedging	financial	carrying		non-				
Debt	Equity	instruments	instruments	value	Current	contractual				
-	-	-	-	136 002	136 002	-				
-	-	12 456	-	147 515	135 728	11 787				
46 823	695	-	-	297 469	147 185	150 284				
-	-	-	-	1 261 715	382 931	878 784				
	-	-	4 313	11 256	6 646	4 610				
-	-	-	-	3 065	3 065	-				
-	-	-	69 517	69 517	22 030	47 487				
46 823	695	12 456	73 830	1 926 539	833 587	1 092 952				

2019								
Non-				Derivatives	e through	At fair value		
current and		Total	Non-	designated	orehensive	Other compr		
non-		carrying	financial	as hedging	me	incom		
contractual	Current	value	instruments	instruments	Equity	Debt		
-	102 518	102 518	-	-	-	-		
3 821	43 283	47 104	-	4 976	-	-		
128 531	113 195	241 726	-	-	851	22 946		
832 126	373 626	1 205 752	-	-	-	-		
2 922	5 641	8 563	3 121	-	-	-		
41 864	21 520	63 384	63 384	-	-	-		
1 009 264	659 783	1 669 047	66 505	4 976	851	22 946		

# 6 ANALYSIS OF ASSETS AND LIABILITIES continued

### 6.2 Analysis of liabilities

The following table analyses the liabilities in the statement of financial position per category of financial instrument, according to measurement basis and in order of when the liabilities are expected to be settled.

		2020			
	Notes	Amortised cost	At fair value through profit or loss		
LIABILITIES	NOLES	COSL	Mandatory	Designated	
Short trading positions	23	-	5 062	-	
Derivative financial instruments	8	-	149 660	-	
Creditors, accruals and provisions	24	12 196	-	-	
Liabilities directly associated with disposal groups					
held for sale	14	1 393	2	-	
Deposits	25	1 480 124	37 693	17 198	
Other liabilities	26	7 901	-	302	
Policyholder liabilities	15	-	-	4 960	
Tier 2 liabilities	27	24 614	-	-	
Non-financial liabilities		-	-	-	
Total liabilities		1 526 228	192 417	22 460	

	_	2019			
		Amortised	At fair value through profit or loss		
	Notes	cost	Mandatory	Designated	
LIABILITIES					
Short trading positions	23	-	5 374	-	
Derivative financial instruments	8	-	49 475	-	
Creditors, accruals and provisions	24	12 626	-	-	
Deposits	25	1 324 426	47 479	21 199	
Other liabilities	26	5 398	-	576	
Policyholder liabilities	15	-	-	4 415	
Tier 2 liabilities	27	24 191	-		
Non-financial liabilities		-	-	-	
Total liabilities		1 366 641	102 328	26 190	

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		2020		
Derivatives designated as hedging	Non- financial	Total carrying		Non-current and non-
instruments	instruments	value	Current	contractual
-	-	5 062	5 062	-
12 533	-	162 193	150 451	11 742
-	8 842	21 038	16 362	4 676
-	32	1 427	1 427	-
-	-	1 535 015	1 281 809	253 206
-	-	8 203	1 786	6 417
-	1 470	6 430	2 144	4 286
-	-	24 614	4 783	19 831
-	10 637	10 637	5 530	5 107
12 533	20 981	1 774 619	1 469 354	305 265

2019							
Derivatives							
designated	Non-	Total		Non-current			
as hedging	financial	carrying		and non-			
 instruments	instruments	value	Current	contractual			
-	-	5 374	5 374	-			
3 122	-	52 597	50 222	2 375			
-	9 296	21 922	14 991	6 931			
-	-	1 393 104	1 132 098	261 006			
-	-	5 974	3 488	2 486			
-	848	5 263	636	4 627			
-	-	24 191	2 017	22 174			
 -	16 044	16 044	9 522	6 522			
 3 122	26 188	1 524 469	1 218 348	306 121			

## 7 CASH AND CASH EQUIVALENTS

R million	2020	2019
Coins and bank notes	10 231	9 252
Money at call and short notice	79 930	53 283
Balances with central banks	45 841	39 983
Total cash and cash equivalents*	136 002	102 518
Mandatory reserve balances included above	31 193	29 191

\* ECL for physical cash is zero. ECL for cash equivalents is calculated using loss rate approach and is immaterial.

Banks are required to deposit a minimum average balance, calculated monthly, with the central bank, which is available for use by the group subject to certain restrictions and limitations levelled by the central banks within the countries of operation. These deposits bear little or no interest.

## 8 DERIVATIVE FINANCIAL INSTRUMENTS

#### Use of derivatives

The group transacts in derivatives for two purposes: to create risk management solutions for clients and to manage and hedge the group's own risk. The group's derivative activities give rise to open positions in portfolios of derivatives. These positions are managed constantly to ensure that they remain within acceptable risk levels, with offsetting deals being utilised to achieve this where necessary.

For further details on the valuation of derivatives refer to note 34.

#### Qualifying for hedging accounting

Where all required criteria are met, derivatives are classified as qualifying for hedge accounting. Hedge accounting is applied to remove the accounting mismatch between the derivative (hedging instrument) and the underlying hedged item. All qualifying hedging relationships are designated as either fair value or cash flow hedges. The group applies hedge accounting in respect of specified interest rate risk and equity risk detailed in this note.

The group defines interest rate risk in the banking book (IRRBB) as the sensitivity of the statement of financial position and income statement to unexpected adverse movements in interest rates. IRRBB and equity risk is managed by Group Treasury and the FirstRand asset, liability and capital committee (ALCCO) under approved policies. Aldermore manages its own interest rate risk through their own treasury department and ALCCO. For further details on the group's approach to managing interest rate risk and market risk, refer to note 38.

IRRBB is expected within a banking operation and can be an important source of profitability and shareholder value and is therefore managed from an earnings approach, with the aim to protect and enhance NII. Therefore, both fair value and cash flow hedge accounting are applied to provide a better reflection of how IRRBB is managed in profit or loss.

Equity risk is created by the group's obligation under its employee share incentive schemes of which future cash outflows are directly impacted by changes in FirstRand Limited's share price. This equity risk is managed by purchasing equity derivatives which mitigates the exposure to variability in cash outflows as a result of FirstRand share price. Cash flow hedge accounting is employed to provide a better reflection of how equity risk is managed is managed in profit or loss.

#### Held for trading activities

Most of the group's derivative transactions relate to sales activities. Sales activities include the structuring and marketing of derivative products to customers to enable them to take on, transfer, modify or reduce current or expected risks.

The following tables reflect the notional and fair value of the derivative instruments that qualify for hedge accounting or are held for trading. The notional amounts for derivative instruments qualifying for fair value hedge accounting include macro hedging portfolios.

## Derivative financial instruments – assets

	20	20	201	2019	
R million	Notional	Fair value	Notional	Fair value	
Qualifying for hedge accounting	379 717	12 456	344 681	4 976	
Fair Value hedge accounting	52 471	671	79 681	509	
- Interest rate derivatives	52 471	671	79 681	509	
Cash Flow hedge accounting	327 246	11 785	197 907	4 467	
- Interest rate derivatives	327 109	11 783	194 799	2 674	
- Equity derivatives	137	2	3 108	1 793	
Held for trading	10 491 528	135 059	7 421 126	42 128	
- Currency derivatives	313 793	18 449	395 935	10 544	
- Interest rate derivatives	10 078 237	113 283	6 943 567	29 515	
- Equity derivatives	66 445	2 251	28 523	1 758	
- Commodity derivatives	18 039	754	38 546	228	
- Energy derivatives	799	175	760	30	
- Credit derivatives	14 215	147	13 795	53	
Total derivative assets	10 871 245	147 515	7 765 807	47 104	
Exchange traded	80 609	50	48 229	77	
Over the counter	10 790 636	147 465	7 717 578	47 027	
Total derivative assets	10 871 245	147 515	7 765 807	47 104	

## **Derivative financial instruments – liabilities**

	2020		2019	
R million	Notional	Fair value	Notional	Fair value
Qualifying for hedge accounting	356 233	12 533	347 996	3 122
Fair Value hedge accounting	143 320	3 201	81 753	910
- Interest rate derivatives	143 320	3 201	81 753	910
Cash Flow hedge accounting	212 913	9 332	266 243	2 212
- Interest rate derivatives	210 317	8 047	266 243	2 212
- Equity derivatives	2 596	1 285	-	-
Held for trading	10 628 778	149 660	7 683 945	49 475
- Currency derivatives	305 008	28 469	398 099	15 560
- Interest rate derivatives	10 224 155	114 470	7 201 738	28 893
- Equity derivatives	65 899	4 198	50 029	3 425
- Commodity derivatives	27 423	2 017	29 321	1 470
- Energy derivatives	477	114	647	35
- Credit derivatives	5 816	392	4 111	92
Total derivative liabilities	10 985 011	162 193	8 031 941	52 597
Exchange traded	21 353	292	20 784	27
Over the counter	10 963 658	161 901	8 011 157	52 570
Total derivative liabilities	10 985 011	162 193	8 031 941	52 597

### Fair value hedges

#### Interest rate risk

The group defines interest rate risk for which fair value hedge accounting is applied, as the potential variations in NII due to the group holding portfolios of fixed rate long-dated term financial liabilities and investment securities, as well as fixed rate advances, which may result from:

- mismatching of re-pricing assets and liabilities;
- increase or decrease in the absolute levels of interest rates and/or changes in the shape of the term structure of interest rates when applied to the group's balance sheet; and
- behavioural uncertainties of the underlying hedged item, for example increased defaults, prepayments or early deposit withdrawals.

The hedged risk is the risk of changes in the hedged item's fair value attributable to changes in the benchmark interest rate embedded in the hedged item. This risk component comprises the majority of the hedged items fair value risk.

For fair value hedge accounting purposes in certain instances, only the benchmark interest rate component of the hedged items' total interest rate exposure is designated as the hedged risk. The credit spread component above the benchmark interest rate is therefore excluded from hedge risk designated. The benchmark interest rate is determined with reference to the swap curve, which is regarded as the best indicator of interest rate risk. In all other instances, the total interest rate exposure on the hedged item is designated, where the credit risk is proven not to dominate the fair value movements as a result of this risk.

The following are the identified hedged items subject to fair value interest rate risk hedge accounting:

- Specified long-term fixed rate investment securities as well as other funding liabilities. To manage the interest rate risk associated with such risk exposure, the group uses a variety of cash collateralised vanilla fixed-for-floating interest rate swaps for which the critical terms such as the nominal and duration of the underlying risk exposure are matched.
- Interest rate exposure on portfolios of fixed rate advances, whereby the group has entered into interest rate swaps on a monthly basis. The exposure from this portfolio frequently changes due to new advances originated, contractual repayments and early repayments made by customers in each period as well as sales to securitisation vehicles. As a result, the group has adopted a dynamic hedging strategy (macro hedging), to hedge the exposure profile by de-designating and re-designating interest rate swaps agreements at each month-end to reach offsetting positions. The group recognises the fair value movements related to changes in the interest rate risk in the advances portfolio in NIR, reducing the NIR volatility that would otherwise arise from changes in the fair value of the interest rate swaps alone. In the current year, not all macro-hedge relationships qualified for hedge accounting. The group continually assesses whether macro-hedge accounting can be applied to failed macro-hedges, which could result in these macro-hedges being reinstated for hedge accounting purposes.
- Interest rate exposure on a portfolio of fixed rate high quality liquid assets (HQLA), loans and deposits in Aldermore, whereby Aldermore enters into interest rate swaps on a monthly basis. The exposure from these portfolios frequently changes due to new loans, deposits and HQLA being originated, as well as contractual repayments and early repayments made by or to customers. As a result, the group employs macro-hedging, to hedge the exposure profile by de-designating and re-designated new interest rate swap agreements at each month end.

The designated hedged items attract fixed interest cash flows which exposes the group to the risk of changes in the hedged item's fair value attributable to changes in the benchmark interest rate embedded in the hedge item.

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### 8 DERIVATIVE FINANCIAL INSTRUMENTS continued

The interest rate swaps entered into pay fixed interest and receive floating interest cash flows. As such there is an expectation that the changes in fair value of the hedged item would move in the opposite direction to changes in the interest rate swaps as a result of movements in the benchmark interest rate swap curve.

Due to the some of the critical terms such as the denominated currency and the fixed interest rates of the hedging item and the interest rate swap being matched, an economic relationship is present.

In most instances, a 1:1 hedge ratio is maintained throughout the duration of the hedge relationship. Some hedge relationships do not have 1:1 hedge ratios as the nominals are matched based on the PVO1 associated with the hedged item and hedging instrument.

The group uses the regression analysis approach to assess the effectiveness of the hedge relationship in achieving an economic relationship prospectively.

One of the parameters used to test effectiveness is to evaluate whether the effectiveness ranges between 80%-125%. Even though this quantitative measure is not required under IFRS 9, the group believes this is a benchmark which has been extensively used in the past and is a prudent approach to determine the effectiveness of the hedge relationship in line with the group's risk management strategy.

In the fair value hedge relationships for interest rate risk, the main sources of ineffectiveness are:

- the designated fixed interest rate on the hedged item differs to the offsetting rate of the interest rate swap;
- the unwinding of the time value of money element contained within the fair value of the hedging instrument on designation date;
- prepayment risk on macro hedging portfolios on the date of designating the hedge relationship, the designated hedged item does not have a fair value of zero; and
- differences in maturities of the interest rate swap and the hedged item.

The following table discloses the maturity of the hedging instruments included in fair value hedging relationships excluding the maturity of the macro hedging portfolios.

	2020	2019
	Interest rate	Interest rate
	risk	risk
R million	Notional amount	Notional amount
Derivative assets		
4 – 12 months	-	7 067
> 12 months	9 997	7 133
Total	9 997	14 200
Derivative liabilities		
4 – 12 months	-	396
> 12 months	17 694	7 549
Total	17 694	7 945

The following table discloses the average interest rate which the hedging instrument included in the fair value hedging relationships are based on, according to their respective maturity buckets, excluding macro hedging portfolios.

	2020		2019
	Averag	е	Average
	Interest r	ate	Interest rate
	risk		risk
	(%)		(%)
Derivative asset			
4 – 12 months		-	2
> 12 months		5	5
Derivative liability			
4 – 12 months		-	3
> 12 months		5	2

The following table sets out information about hedged items in fair value hedging relationships.

	2020		
		Investment	Funding
R million	Advances*	securities	liabilities**
Interest rate risk - hedged items			
Carrying amount excluding fair value hedge adjustments	134 134	36 462	45 790
Accumulated fair value hedge adjustments for instruments that			
actively hedged	1 244	1 700	607
Total carrying amount of hedged items	135 378	38 162	46 397
Accumulated fair value hedge adjustments for items that have			
ceased to be adjusted for fair value hedge gains and losses	-	-	(11)

\* All amounts related in advances relate to the macro hedging portfolio to which a dynamic hedging strategy is applied. In the current year, a portion of the fair value macro hedges failed to qualify for hedge accounting. The on-balance sheet

fair value adjustment related to these failed macro-hedges is R9 million and is disclosed in other assets.

" Funding liabilities are included in the deposit and tier 2 liability lines in the statement of financial position.

	2019		
		Investment	Funding
R million	Advances*	securities	liabilities**
Interest rate risk - hedged items			
Carrying amount excluding fair value hedge adjustments	99 108	19 447	(17 348)
Accumulated fair value hedge adjustments for instruments that			
actively hedged	328	267	275
Total carrying amount of hedged items	99 436	19 714	(17 073)
Accumulated fair value hedge adjustments for items that have			
ceased to be adjusted for fair value hedge gains and losses	-	-	(12)

\* All amounts related in advances relate to the macro hedging portfolio to which a dynamic hedging strategy is applied

" Funding liabilities are included in the deposit and tier 2 liability lines in the statement of financial position.

The following amounts were recognised in NIR for the year in respect of fair value hedging relationships.

R million	2020*	2019*
Interest rate risk		
Changes in fair value for the year arising on hedging instruments		
- Interest rate derivatives	(2 045)	(834)
Changes in fair value on the hedge items attributable to the hedged risk	2 177	884
- Advances	1 047	538
- Investment securities	1 436	437
- Funding liabilities**	(306)	(91)
Ineffectiveness recognised in NIR	132	50

\* All amounts included relate to single hedge relationships and macro hedging portfolios to which a dynamic strategy is applied.

<sup>\*\*</sup> Funding liabilities are included in the deposit and Tier 2 liabilities lines in the statement of financial position.

### Cash flow hedges

The group employs cash flow hedging to mitigate against changes in future cash flows on variable rate financial instruments with the objective of mitigating against variability in future cash flows resulting from changes in market rates. The following are the identified hedged items subject to cash flow hedge accounting:

- variable Johannesburg interbank average rate (JIBAR) linked advances (cash flow interest rate risk);
- variable overnight financial liabilities (cash flow interest rate risk); and
- the group's share incentive scheme (cash flow equity risk).

#### Interest rate risk

Cash flow hedges of interest rate risk relate to exposures to the variability in future interest cash flows due to the movement of benchmark interest rates on recognised financial assets and financial liabilities. This variability in cash flows is hedged by interest rate swaps, fixing the hedged cash flows.

The variable interest rate on JIBAR assets and overnight financial liabilities exposes the group to volatility in interest cash flows as the variable benchmark interest rate varies over time. To manage the cash flow risk, the group utilises cash collateralised pay-fixed receive-floating vanilla interest rate swaps that exhibit the same nominal and duration as the underlying risk exposure. The change in the interest cash flows attributable to the change in benchmark rate is designated as the hedged risk for hedge accounting purposes.

The group enters into interest rate swaps that have similar critical terms as the hedged items, such as reference rates, reset dates, payment dates, maturities and notional amounts. Variable rate assets are hedged with pay variable receive fixed interest rate swaps, and variable rate liabilities are hedged with receive variable pay fixed interest rate swaps. The changes in the cash flows on the hedging instruments are therefore expected to offset the changes in the cash flows on hedged items, thereby resulting in an economic relationship.

A 1:1 hedge ratio is applied as the nominal amount of the hedging instruments and the designated hedged item is the same.

The group uses the regression analysis approach (utilising a hypothetical derivative as a proxy for the hedged item) to assess the effectiveness of the hedge relationship in achieving an economic relationship prospectively.

One of the parameters used to test effectiveness is to evaluate whether the effectiveness ranges between 80%-125%. Even though this quantitative measure is not required under IFRS 9, the group believes this is a benchmark which has been extensively used in the past and is a prudent approach to determine the effectiveness of the hedge relationship in line with the group's risk management strategy.

In the cash flow hedge of interest rate risk, the main sources of ineffectiveness are:

- day 1 gains or losses on the hedging instrument at the inception of the hedge;
- benchmark rate differences arising from the use of JIBAR-linked swaps to hedge fixed rate overnight
  financial liabilities valued using the benchmark interest rate obtained from the interest rate swap curve; and
- designation of JIBAR-linked advances between JIBAR fixing dates.

#### Equity risk

Equity risk exists within the group's employee share incentive schemes that enable key management personnel and employees to benefit from the performance of FirstRand's share price. Refer to note 32 for further details. These share incentive schemes, which are accounted for as cash-settled share-based payments in terms of IFRS 2, expose the group to cash equity risk due to the volatility in the share price of FirstRand.

The share price movement of the share incentive scheme is economically hedged with a total return swap (TRS). When the share price increases, the share-based payment (SBP) expense increases in line with the share price movement. Conversely, the fair value of the TRS will increase for the share price component of the derivative in line with the increase in share price. The inverse would apply if the share price decreases. Critical terms such as notional amounts and maturity dates are matched, thus changes in the cash flows between the hedged item and the hedging derivative instrument offset each other, resulting in an economic relationship being present between the SBP expense in the share incentive scheme and the TRS.

The group uses the regression analysis approach (utilising a hypothetical derivative as a proxy for the hedged item) to assess the effectiveness of the hedge relationship in achieving an economic relationship prospectively. Even though a quantitative measure is not required by IFRS 9, the group still uses the regression analysis as a method to investigate the extent to which changes in the hedged item and the hedging instrument are highly and negatively correlated.

One of the parameters used to test effectiveness is to evaluate whether the effectiveness ranges between 80%-125%. Even though this quantitative measure is not required under IFRS 9, the group believes this is a benchmark which has been extensively used in the past and is a prudent approach to determine the effectiveness of the hedge relationship in line with the group's risk management strategy.

In cash flow hedging for equity risk hedge relationships, the main sources of ineffectiveness are:

- mismatches in the critical terms (including differences between the notional amount of the hedging
  instrument and the actual number of grants vested or expected to vest) of the hedged item and the hedging
  instrument;
- actual number of shares that vest versus the vesting probabilities used in the calculation of the cash-settled share-based payment;
- funding costs in the TRS derivatives; and
- the unwinding of the time value of money element contained within the fair value of the hedging instrument on designation date.

Due to the IFRS 2 award not vesting in the current year, the hedging relationship for this scheme no longer qualified for hedge accounting. The TRS derivative designated as part of this hedging relationship was therefore classified as Held for trading, with fair value movements being recognised in NIR, and the portion of the cashflow hedge reserve which related to this hedge relationship was released to profit or loss.

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## 8 DERIVATIVE FINANCIAL INSTRUMENTS continued

The following table discloses the maturity of the hedging instruments included in cash flow hedging relationships.

	2020		2019	
	Notional a	mount	Notional a	amount
R million	Interest rate	Equity risk	Interest rate	Equity risk
Derivative assets				
1 – 3 months	19 274	-	548	1 279
4 – 12 months	126 079	-	36 074	-
>12 months	181 756	137	158 177	1 829
Total	327 109	137	194 799	3 108
Derivative liabilities				
1 – 3 months	11 630	-	19 747	-
4 – 12 months	56 686	-	100 818	-
>12 months	142 001	2 596	145 678	-
Total	210 317	2 596	266 243	-

The following table discloses the average interest rate and share price for which the hedging instruments included in cash flow hedging relationships are based on, according to their respective maturity buckets.

	202	2020		9	
	Average rate/s	share price	Average rate	/share price	
	Interest rate	Equity risk	Interest rate	Equity risk	
	(%)	(ZAR)	(%)	(ZAR)	
Derivative assets					
1 – 3 months	7	-	7	47	
4 – 12 months	6	-	7	-	
>12 months	7	34	8	42	
Derivative liabilities					
1 – 3 months	7	-	7	-	
4 – 12 months	7	-	7	-	
>12 months	8	59	8	-	

The following table represents the hedge ineffectiveness recorded in NIR and operating expenses for the year in respect of cash flow hedging relationships.

		2020			2019	
	Interest			Interest		
	rate	Equity		rate	Equity	
R million	risk	risk	Total	risk	risk*	Total
Changes in fair value for the						
year						
On the hedging instruments:	2 346	1 014	3 360	1 229	(485)	1 229
- Interest rate derivative	2 346	-	2 346	1 229	-	1 229
- Equity derivatives	-	1 014	1 014	-	(485)	-
On the hedging item subject						
to the hedged risk	(2 333)	(1 405)	(3 738)	(1 096)	674	(1 096)
- Advances	(2 333)	-	(2 333)	(1 096)	-	(1 096)
- Investment securities	-	-	-	-	-	-
- Other funding liabilities	-	-	-	-	-	-
- Share based payment	-	(1 405)	(1 405)	-	674	-
Ineffectiveness in NIR and						
operating expenses	13	(391)	(378)	133	-	133

\* The equity risk in the 2019 financial year is zero due to the group over hedging the position.

The following amounts relate to hedging instruments included in cash flow hedging relationships.

	2020		
	Interest	Equity	
R million	rate risk	risk	Total
Cash flow hedge reserve – opening balance	568	274	842
Gains/(losses) recognised in reserves in the current year	2 961	(2 369)	592
Deferred tax on reserve movement	(802)	328	(474)
Transfers to NII and operating staff costs	(98)	1 134	1 036
- Hedged item affects profit or loss	144	1 128	1 272
- Hedged future cash flows no longer expected to occur	(242)	6	(236)
Cash flow hedge reserve – closing balance	2 629	(633)	1 996
Cash flow hedge reserve relating to continuing hedges	2 631	(634)	1 997
Cash flow hedge reserve relating to discontinued hedges	(2)	-	(2)
Cash flow hedge reserve – closing balance	2 629	(634)	1 995

		2019	
	Interest	Equity	
R million	rate risk	risk	Total
Cash flow hedge reserve – opening balance	35	308	343
Gains/(losses) recognised in reserves in the current year	638	563	1 201
Deferred tax on reserve movement	(207)	13	(194)
Transfers to NII and operating staff costs	102	(610)	(508)
- Hedged item affects profit or loss	33	(610)	(577)
- Hedged future cash flows no longer expected to occur	69	-	69
Cash flow hedge reserve – closing balance	568	274	842
Cash flow hedge reserve relating to continuing hedges	514	274	788
Cash flow hedge reserve relating to discontinued hedges	54	-	54
Cash flow hedge reserve – closing balance	568	274	842

# 9 COMMODITIES

R million	2020	2019
Agricultural commodities	1 553	2 197
Gold	19 695	18 910
Platinum group metals	96	69
Total commodities	21 344	21 176

# **10 INVESTMENT SECURITIES**

R million	2020	2019
Negotiable certificates of deposit	558	427
Treasury bills	51 755	51 619
Other government and government guaranteed stock	194 026	137 294
Other dated securities	25 682	21 917
Other undated securities	420	533
Non-recourse investments	8 611	12 253
Equities	12 502	13 696
Other	4 034	4 113
Total gross carrying amount of investment securities	297 588	241 852
Loss allowance on investment securities	(119)	(126)
Total investment securities	297 469	241 726

### Analysis of impairment stages on investment securities

		2020						
	Amortis	ed cost	FVOCI (debt)					
	Carrying	ECL	Carrying	ECL				
R million	amount	allowance	amount	allowance				
Stage 1	133 724	95	46 823	-				
Stage 2	1 316	24	-	-				
Total investment securities	135 040	119	46 823	-				

There were no movements between impairment stages during the current financial year.

		20	19	
	Amortis	ed cost	FVOCI	(debt)
	Carrying	ECL	Carrying	ECL
R million	amount	allowance	amount	allowance
Stage 1	117 752	101	22 945	1
Stage 2	1 324	25	-	-
Total investment securities	119 076	126	22 945	1

### **10 INVESTMENT SECURITIES continued**

#### Non-recourse investments at fair value through profit or loss

The group entered into the following conduit transactions with its consolidated structured entities over the course of many years.

Entity	Type of conduit	Underlying investment
iNdwa Investment Limited*	Asset-backed	Short-dated investment grade
iNkotha Investment Limited	Fixed income fund	Callable investment grade
iVuzi Investment Limited	Asset-backed	Short-dated investment grade
iNguza Investments Limited	Secured	Debentures linked to specific underlying credit exposure

\* Currently being liquidated.

The performance on the commercial paper is directly linked to the performance and risk of the underlying portfolio of the conduit. The group has no obligations toward other investors beyond the amount already invested. Information regarding other investments is kept at the group's registered offices.

### Repurchase agreements and securities lending transactions

The table below sets out the details of investment securities that have been transferred in terms of repurchase agreements and securities lending transactions.

	Investment (carrying	t securities amount)	Associated liabilities recognised deposits (carrying amount)		
R million	2020	2019*	2020	2019*	
Repurchase agreements	19 894	21 918	19 500	22 066	

\* The amount disclosed for securities lending in the comparative period was restated to nil to reflect that there were no investment securities held under securities lending arrangements in the prior year. An amount of R193 million was previously included.

Both the transferred investments and related deposits under repurchase agreements are either measured at amortised cost or fair value through profit or loss.

The fair value of the investment securities transferred under repurchase agreements is R19 931 million (2019: R21 942 million) and the associated liabilities is R19 575 million (2019: R22 084 million).

### Equity investments designated at fair value through other comprehensive income

The fair value of strategic equity investments of the group which have been classified as non-trading equity instruments designated on initial recognition as measured at FVOCI is R695 million (2019: R851 million). These strategic investments mainly relate to the group's investments in African Bank Holdings Limited and CLS Group Holdings Limited. The FVOCI measurement was deemed more appropriate because these are strategic investments that the group does not plan on selling. The fair value movement of these investments declined, mainly as a result of the impact of COVID-19 on the fair value determination, in particular the group's investment in African Bank Holdings Limited.

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# 11 ADVANCES

R million	Notes	2020	2019
Category analysis			
Overdrafts and cash management accounts		81 129	82 642
Term loans		73 658	67 926
Card loans		33 106	35 516
Instalment sales, hire purchase agreements and lease payments receivable		246 989	232 103
Property finance		461 876	408 078
Personal loans		56 658	53 569
Preference share agreements		48 739	49 576
Assets under agreement to resell		26 964	45 315
Investment bank term loans		164 792	155 780
Long-term loans to group associates and joint ventures		2 975	2 473
Other		43 775	44 029
Total customer advances		1 240 661	1 177 007
Marketable advances		70 434	62 907
Gross value of advances		1 311 095	1 239 914
Impairment and fair value of credit of advances	12	(49 380)	(34 162)
Net advances		1 261 715	1 205 752

### Analysis of instalment sale, hire purchase and lease payments receivable

	2020			2019			
	Instalment			Instalment			
	sale, hire			sale, hire			
	purchase	Less:		purchase	Less:		
	and lease	unearned		and lease	unearned		
	payments	finance		payments	finance		
	receivable	charges	Net	receivable	charges	Net	
Within 1 year	78 724	(9 568)	69 156	70 570	(11 161)	59 409	
Between 1 and 5 years	190 732	(22 319)	168 413	192 135	(29 007)	163 128	
More than 5 years	11 264	(1 844)	9 420	12 379	(2 813)	9 566	
Total	280 720	(33 731)	246 989	275 084	(42 981)	232 103	

Under the terms of the lease agreements, no contingent rentals are payable. These agreements relate to motor vehicles and equipment. The accumulated allowance for uncollectible minimum lease payments receivable included in the allowance for impairments at the reporting date is R52 million (2019: R35 million).

### **Securitisation transactions**

The following bankruptcy remote structured entities were created over the course of many years to facilitate traditional securitisation transactions for WesBank retail instalment sale advances (Nitro 5, Nitro 6, Nitro Programme and FAST) and for MotoNovo retail hire purchase advances (Turbo Finance 5, 6, 7, 8, MotoFirst, MotoPark, MotoMore and MotoWay) and for Aldermore residential mortgage advances (Oak 1, 2 and 3). These structured entities are consolidated by the FirstRand group. The table below discloses the carrying amount of advances held by the structured entities at 30 June as well as the financial liabilities incurred to fund the initial acquisitions. Some structured entities' financial assets have early settled and the cash held by the structured entities will be utilised to purchase additional advances post year end.

			Carrying value of		Carrying value o	
		Initial		assets D million		liabilities B million
Name of		transaction		R million		R million
securitisation	Established	value	2020	2019	2020	2019
Nitro 5	June 2015	R2.4 billion	-	5	-	5
Turbo Finance 6	February 2016	£392 million	-	1 256	-	1 165
FAST	July 2016	R6.8 billion	10 727	9 608	10 251	9 266
Turbo Finance 7	November 2016	£568 million	-	2 662	-	2 507
MotoFirst	October 2017	£400 million	11 766	14 436	11 781	14 515
MotoPark	January 2018	£540 million	7 555	10 893	7 620	10 872
Nitro 6	April 2018	R2 billion	745	1 262	677	1 214
Oak 2	October 2018	£390 million	2 744	4 985	2 989	4 756
Turbo Finance 8	November 2018	£400 million	3 665	5 696	3 705	5 702
Nitro Programme	May 2019	R2 billion	1 391	2 090	1 362	2 095
Oak 3	September 2019	£344million	6 507	-	6 956	-
Motomore	September 2019	£117 million	5 225	-	5 362	-
Motoway	September 2019	£583 million	12 622	-	12 779	-

Analysis of advances per class

		20	20	
			Fair value	
		Amortised	through profit	Loss
R million	Total	cost	or loss	allowance
Residential mortgages	220 488	224 404	-	(3 916)
WesBank VAF	98 153	104 014	-	(5 861)
Total retail secured	318 641	328 418	-	(9 777)
FNB card	26 009	30 210	-	(4 201)
Personal loans	33 177	41 874	-	(8 697)
Retail other	13 593	16 732	-	(3 139)
Total retail unsecured	72 779	88 816	-	(16 037)
FNB commercial	101 888	107 889	27	(6 028)
- FNB commercial excluding scheme	101 591	107 544	27	(5 980)
- Government guaranteed scheme	297	345	-	(48)
WesBank corporate	26 608	27 114	-	(506)
RMB corporate banking	67 242	68 318	127	(1 203)
RMB investment banking	275 445	211 763	68 984	(5 302)
Total corporate and commercial	471 183	415 084	69 138	(13 039)
Rest of Africa	61 747	66 070	310	(4 633)
Group Treasury and other	36 114	36 025	988	(899)
UK operations	301 251	306 246	-	(4 995)
- Retail*	231 076	234 529	-	(3 453)
- Commercial	70 175	71 717	-	(1 542)
Total advances	1 261 715	1 240 659	70 436	(49 380)

\* Includes total MotoNovo of R76 843 million (£3 586 million).

Analysis of advances per class

		20	19	
			Fair value	
		Amortised	through profit	Loss
R million	Total	cost	or loss	allowance
Residential mortgages	214 623	217 164	-	(2 541)
WesBank VAF	101 786	106 142	-	(4 356)
Total retail secured	316 409	323 306	-	(6 897)
FNB card	25 465	28 115	-	(2 650)
Personal loans	32 554	39 369	-	(6 815)
Retail other	15 183	17 908	-	(2 725)
Total retail unsecured	73 202	85 392	-	(12 190)
FNB commercial	101 319	105 057	74	(3 812)
- FNB commercial excluding scheme	101 319	105 057	74	(3 812)
- Government guaranteed scheme	-	-	-	-
WesBank corporate	27 607	27 945	-	(338)
RMB corporate banking	57 244	57 827	105	(688)
RMB investment banking	282 665	206 751	79 147	(3 2 3 3)
Total corporate and commercial	468 835	397 580	79 326	(8 071)
Rest of Africa	60 594	64 188	369	(3 963)
Group Treasury and other	42 176	42 547	577	(948)
UK operations	244 536	246 629	-	(2 093)
- Retail*	182 700	184 211	-	(1 511)
- Commercial	61 836	62 418	-	(582)
Total advances	1 205 752	1 159 642	80 272	(34 162)

\* Includes total MotoNovo of R61 778 million (£3 435 million).

Reconciliation of the gross advances and loss allowance on total advances as at 30 June 2020

	2020*					
		G	ross advanc	es		
					Purchased	
					or	
					originated	
					credit-	
R million	Total	Stage 1	Stage 2	Stage 3	impaired	
Amortised cost	1 159 642	1 033 119	85 547	40 976	-	
Fair value	80 272	79 100	799	268	105	
Amount as at 1 July 2019	1 239 914	1 112 219	86 346	41 244	105	
Current year movement in the back book**						
Stage 1	(238 154)	(214 475)	(22 832)	(847)	-	
Transfer from stage 2 to stage 1	-	22 832	(22 832)	-	-	
Transfer from stage 3 to stage 1	-	847	-	(847)	-	
Current year change in exposure and						
net movement on GCA and ECL provided/(released)#	(238 154)	(238 154)	-	-	-	
Stage 2	(18 804)	(60 473)	44 303	(2 634)	-	
Transfer from stage 1 to stage 2	-	(60 473)	60 473	-	-	
Transfer from stage 3 to stage 2	-	-	2 634	(2 634)	-	
Current year change in exposure and				. ,		
net movement on GCA and ECL provided/(released) <sup>#</sup>	(18 804)	-	(18 804)	-	-	
- Exposures with a change in measurement						
basis from 12 months to lifetime ECL	(1 434)	-	(1 434)	-	-	
Other changes in stage 2 exposures and ECL	(17 370)	-	(17 370)	-	-	
Stage 3	(2 409)	(16 267)	(13 063)	26 921	-	
Transfer from stage 1 to stage 3	-	(16 267)	-	16 267	-	
Transfer from stage 2 to stage 3	-	-	(13 063)	13 063	-	
Current year change in exposure and						
net movement on GCA and ECL provided/(released) <sup>#</sup>	(2 409)	-	-	(2 409)	-	
Purchased or originated credit-impaired	22	-	-	-	22	
Current year change in exposure and						
net movement on GCA and ECL provided/(released) <sup>#</sup>	22	-	-	-	22	
New business <sup>†</sup>	292 001	264 750	20 640	5 710	901	
Current year change in exposure and						
net movement on GCA and ECL provided/(released) <sup>#</sup>	292 001	264 750	20 640	5 710	901	
Other movements applicable to new						
business and back book						
Acquisition/(disposal) of advances <sup>±</sup>	(2 832)	(2 586)	_	(246)		
Acquisition/(disposal) of subsidiaries	1 608	1 608	-	(,	-	
Transfers (to)/from non current assets						
or disposal groups held for sale	(2 646)	(2 150)	(259)	(237)		
Modifications that did not give rise to derecognition	(1 007)	(189)	(121)	(697)		
Exchange rate differences	57 764	49 076	7 287	1 401		
Bad debts written off^	(14 362)		- 207	(14 362)		
		4 424 542	122 301	56 253	4 000	
Amount as at 30 June 2020	1 311 095 1 240 659	1 131 513	122 301	56 253	1 028	
Amortised cost	1 240 659 70 436	1 065 670			901	
Fair value	70 436	65 843	4 405	61	127	

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2020							
	L	.oss allowand	e				
				Purchased			
				or			
				originated			
				credit-			
Total	Stage 1	Stage 2	Stage 3	impaired			
33 614	7 614	7 702	18 298	-			
 548	302	49	197	-			
 34 162	7 916	7 751	18 495	-			
(201)	1 193	(1 422)	(162)				
 (391)	1 422	(1 422) (1 422)	(162)				
-	162	(1 422)	- (162)	-			
-	102	-	(102)	-			
(391)	(391)		_	_			
5 433	(615)	6 720	(672)	-			
-	(615)	615	-	-			
-	-	672	(672)	-			
 5 433	-	5 433	-				
1 990	-	1 990	-	-			
3 443	-	3 443	-	-			
 15 277	(470)	(2 103)	17 850	-			
-	(470)	-	470	-			
-	-	(2 103)	2 103	-			
15 277	_	_	15 277				
 13 277				120			
 120				120			
120	-	-	-	120			
8 436	3 052	2 210	3 174	-			
8 436	3 052	2 210	3 174	-			
(100)	(10)	-	(90)	-			
-	-	-	-	-			
(265)	(36)	(54)	(175)	-			
-	-	-	-	-			
1 070	305	270	495	-			
 (14 362)	-	-	(14 362)	-			
49 380	11 335	13 372	24 553	120			
48 447	10 943	12 961	24 543	-			
933	392	411	10	120			

- \* The reconciliation for the year ended 30 June 2020 has been prepared using a year-to-date view. This means that the group reports exposures based on the impairment stage at the end of the reporting period. This is consistent with the prior year, except for Aldermore. The disclosure for Aldermore is now aligned with the rest of the group. In the current year it was concluded that providing disclosure which distinguished between the back book and new business provided more meaningful information to the user in gaining an understanding of the performance of advances overall. The current year movement is therefore split between new business and back book. In the prior year, this was presented as a single line. However, comparative information could not be restated without undue cost due to the nature of the underlying systems which collate the ECL information at a point in time, and as such the information presented in the loss allowance and gross carrying amount reconciliations will not be comparable to the information presented for 30 June 2019 except on a total level.
- \*\* The group transfers opening balances (back book), at the value as at 1 July, based on the impairment stage at the end of the reporting period. Any change in exposure and additional ECL raised or released is included in the impairment stage as at the end of the reporting period. Exposures that are in the back book can move directly from stage 3 to stage 1 if the curing requirements have been met in a reporting period. The opening balances as at 1 July is transferred to the impairment stage at 30 June in the transfers section and the current year movements in the back book (changes in exposure and net movement on GCA and ECL provided/(released) are reflected separately in the reconciliation. The current year movement for stage 2 advances is split between exposure where there has been a change in the measurement basis from 12 months to lifetime ECL and changes in other risk parameters.
- # The movement on GCA is the net amount of:
  - additional amounts advanced on the back book and any settlements. Transfers on the back book is reflected separately; and
  - new business originated during the financial year, the transfers between stages of the new origination and any settlements.

Current year ECL provided/(released) relates to:

- an increase/(decrease) in the carrying amount of the back book during the current financial year, as well as the increase/ (decrease) in the risk associated with the opening balance of the back book; and
- includes interest on stage 3 advances for stage 3 exposures in the back book and new business. In the prior year it was separately presented.
- † New business is broadly defined as any new product issued to a new or existing customer during the current financial year, including any increase or decrease during the current financial year. All new business is included in the change in exposure due to new business in the current year based on the exposures' impairment stage at the end of the reporting period. Therefore, exposures in the new business lines can be reported in stage 3 at the end of the reporting date.
- In the prior year, this line included disposals by RMB related to loan syndications whereby the full exposure was recognised in new business and changes in exposure and the sell-down to other external parties recognised as disposals. During the current year the net amount of the syndication is included in the "net movement on GCA due to new business in the current year" section. Management believes this provides a more accurate view of the new business originated in the current year.
- Decrease in the advance as a result of write-off is equal to the decrease in ECL, as exposures are 100% provided for before being written off. The total contractual amount outstanding on financial assets that were written off during the period and are still subject to enforcement activity is R12 935 million.

The growth in gross advances of 6%, coupled with the increase in levels of total ECL provisions of 45% in the current year should be analysed in the context of an existing strained macroeconomic environment which has been further weakened by the COVID-19 pandemic and resulting lockdown.

#### Changes in the gross carrying amount of advances

The following changes in the gross carrying amount of advances contributed in part to the change in ECL in the current financial year:

- Residential mortgages increased by R7 240 million reflecting a 3% increase from the prior year. This mainly relates to growth in premium residential mortgages, benefiting from new client acquisition, up-sell initiatives and strong demand in private bank mortgage lending.
- WesBank VAF declined in the current year by R2 128 million, reflecting the impact of the lockdown on motor vehicle sales, in addition to the lengthening of customer's vehicle replacement cycles, further risk cuts in origination and increased competition.
- FNB card advances increased by R2 095 million, as a result of targeted client acquisition, client migration and the shift to card transactional accounts (Fusion product) away from more traditional transactional products included in retail other.
- Personal loans increased by R2 505 million driven by the COVID-19 emergency relief loan offering. Excluding the emergency loans, personal loan growth was negatively impacted by reduced risk appetite and lower customer demand.
- The decline in retail other advances of R1 176 million reflects the lower usage of transactional banking accounts (primarily overdrafts) and the move to card transactional accounts (Fusion product).
- The increase in FNB commercial advances of R 2 785 million was largely driven by targeted new client acquisition in the business segment. R345 million of the growth in advances relates to loans granted under the SME government guaranteed scheme.
- RMB corporate bank grew advances by R10 513 million, largely driven by higher corporate bank utilisation. Included in the RMB corporate bank growth was originated credit impaired advances of R127 million following a distressed restructure.
- RMB investment bank experienced a net decrease of R5 151 million, reflecting an increase of amortised cost advances of R 5 012 million and a decrease in fair value advances of R10 163 million. The decrease in fair value advances is mainly driven by a decrease in advances under reverse repurchase agreements, which carry no ECL, as well as the decrease in investment bank term loans at fair value. RMB investment bank originated credit impaired assets of R901 million following distressed restructures, which did not result in ECL being recognised as these amounts are initially recognised net of impairments. In the current year and additional impairments of R120 million was recognised on credit impaired advances originated in the previous financial year.
- Advances in the rest of Africa portfolio experienced a net increase of R 1 823 million. The growth in this portfolio was muted due to modest economic growth in many jurisdictions, with growth mainly attributable to Nigeria. The acquisition of Ghana Homeloans Bank resulted in an increase of advances of R1 611 million. This increase however offset by advances of R1 708 million being reclassified out of the portfolio as these advances are held for sale at 30 June 2020.
- The UK operations portfolio growth of 24% (4% in pound terms) is as a result of strong new business levels in owner-occupied mortgages and targeted invoice and asset finance origination. Pre-pandemic and resulting lockdown, new business volumes in MotoNovo asset-based finance business experienced growth due to more competitive funding rates obtained from the Aldermore platform.

#### Change in total ECL

The charge to the income statement relating to total ECL before post-write-off recoveries and modification gains or losses amounted to R25 750 million, of which R25 190 million was raised on amortised cost advances and R560 million was raised on fair value advances. The increase in ECL was only partially due to the increase in the gross carrying amount of advances. The main drivers for the substantial increase in the total level of ECL provisions recognised in the current year were:

- the materially weakened macroeconomic outlook and the associated impact on forward-looking macroeconomic information that was incorporated into the ECL by way of post-model adjustments; and
- the application of COVID-19-related scalars to advances on which relief was provided. These adjustments were made to the coverage held on advances where COVID-19 relief was provided, to compensate for the impact of delayed arrears recognition, which results from an inability to observe normal arrears behaviour.

The increase in the overall level of ECL provisions was marginally offset by:

- The impact of a high proportion of technically cured customers (customers who are fewer than three payments in arrears, but do not yet meet the group's stringent curing definition of 12 consecutive payments), which carry lower coverage ratios specifically in the retail unsecured and VAF advances books,
- > an increase in highly-collateralised NPLs in commercial, specifically agriculture and commercial property finance; and
- the restructure and positive credit migration of certain highly collateralised corporate exposures during the year and new stage 3 migrations that were fully guaranteed or collateralised.

At the end of the financial year ended 30 June 2020, loans where collateral held exceeded the carrying amount of the advance (i.e. where no coverage was calculated) amounted to R28 320 million for both advances carried at amortised cost and fair value.

#### Increase in stage 3 advances

Included in the total ECL before post-write off recoveries and modification gains or losses of R25 750 million is an amount of R15 326 million which relates to stage 3 exposures. Included in the R15 326 million is R9 million attributable to fair value advances.

The growth in the gross carrying amount and ECL of stage 3 exposures is mainly driven by the group's retail portfolios and is mainly due to:

- the deteriorating macroeconomic environment, aggravated by COVID-19, resulting in higher numbers of retail customer defaults;
- > the stressed environment causing a number of commercial and corporate default and business rescue; and
- > the lengthening of the write-off point.

Upon the adoption of IFRS 9 in the prior period, new curing and write-off rules were implemented, which continued to be refined in the current period. In particular, the write-off point for unsecured lending changed from six to 12 months and a 12-consecutive payments curing rule was implemented, which both resulted in an increase in stage 3 advances during the current year.

#### **Cured exposures**

During the current year, the retail segment refined the curing rules applied to performing debt review clients, resulting in an increase in qualifying clients migrating from stage 3 to stage 2. Exposures in the retail segment that moved from stage 2 to stage 1 was as a result of the counterparty's accounts being up to date and therefore no longer meeting the SICR criteria.

#### Post-write-off recoveries

Post-write-off recoveries of R2 374 million (June 2019: R2 548 million) remained stable, however impacted by the later write-off point. Post-write-off recoveries were driven by the unsecured retail lending and WesBank VAF portfolios, as well as continued focus on the collections processes.

#### Breakdown of ECL created in the current reporting period

		2020					
					Purchased		
					or		
					originated		
					credit-		
R million	Total	Stage 1	Stage 2	Stage 3	impaired		
Current year ECL provided	28 875	2 661	7 643	18 451	120		
Interest on stage 3 advances*	(3 125)	-	-	(3 125)	-		
Current year change in ECL provided							
after interest on stage 3 advances	25 750	2 661	7 643	15 326	120		
Post write-off recoveries	(2 374)	-	-	(2 374)	-		
Modification losses	1 007	189	121	697	-		
Impairment recognised in the income							
statement	24 383	2 850	7 764	13 649	120		

\* Interest on stage 3 advances was included in the total ECL provided in the current year for stage 3 exposures in the back book and new business. In the prior year interest on stage 3 advances was a separate reconciling items in the ECL reconciliation.

	2019					
			Gross advan	ces		
					Purchase	
					or	
					originated	
					credit	
R million	Total	Stage 1	Stage 2	Stage 3	impairment*	
Amortised cost	1 088 679	970 895	84 685	33 099	-	
Fair value	53 797	51 544	1 838	415	-	
Amount as at 1 July 2018	1 142 476	1 022 439	86 523	33 514	-	
Transfer between stages**	-	(25 342)	7 137	18 205	-	
Stage 1		54 424	(52 510)	(1 914)	-	
Stage 2		(68 546)	71 765	(3 219)	-	
Stage 3	-	(11 220)	(12 118)	23 338	-	
Disposal of advances <sup>#</sup>	(4 285)	(4 285)	-	-	-	
Exchange rate differences	(3 060)	(2 408)	(418)	(234)	-	
Bad debts written off <sup>†</sup>	(8 922)	-	-	(8 922)	-	
Changes due to modification that did not						
result in derecognition	(633)	-	(33)	(600)	-	
Current period provision created/(released)	-	-	-	-	-	
Net changes in exposure <sup>±</sup>	114 338	121 815	(6 863)	(719)	105	
Interest on stage 3 advances	-	-	-	-	-	
Amount as at 30 June 2019	1 239 914	1 112 219	86 346	41 244	105	
Amortised cost	1 159 642	1 033 119	85 547	40 976	-	
Fair value	80 272	79 100	799	268	105	

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	2019						
		Loss allowance					
				Purchase			
				or			
				originated			
				credit			
Total	Stage 1	Stage 2	Stage 3	impairment			
28 589	6 719	7 732	14 138	-			
489	269	15	205	-			
29 078	6 988	7 747	14 343	-			
	1 422	(3 020)	1 598	-			
-	2 485	(2 189)	(296)	-			
-	(701)	1 466	(765)	-			
-	(362)	(2 297)	2 659	-			
(3)	(3)	-	-	-			
(171)	6	(144)	(33)	-			
(8 922)	-	-	(8 922)	-			
-	-	-	-	-			
12 415	(497)	3 168	9 744	-			
-	-	-	-	-			
1 765	-	-	1 765	-			
34 162	7 916	7 751	18 495	-			
33 614	7 614	7 702	18 298	-			
548	302	49	197	-			

- \* The total gross carrying amount of undiscounted expected credit losses at initial recognition on purchased or originated credit impaired financial assets recognised during the reporting period is Rnil
- \*\* Transfers between stages reflect opening balances based on the advances stage at the end of the financial year for all businesses other than Aldermore. Exposures can be transferred directly from stage 3 to stage 1 if the curing requirements are satisfied at the end of the financial year. The new exposures originated during the financial year (which are not included in the opening balance) and any other change in the advance balance not addressed in one of the specific reconciliation lines, are included in net new business and changes in exposure based on the stage at the end of the financial year.
- # The majority of disposals relates to RMB and is due to loan syndications whereby the full exposure is recognised in new business and changes in exposure and the sell down to other external parties are recognised as disposals.
- † Decrease in the advance as a result of write-off is equal to the decrease ECL as exposures are 100% provided for before being written off. The total contractual amount outstanding on financial assets that were written off during the period and are still subject to enforcement activity is R6 936 million.
- *±* Net changes in exposure reflects the net of the following items:
  - Net settlements and other changes in exposures of advances included in the opening balance, which occurred during the financial year.
  - New business originated during the financial year and the transfers between stages of the new origination.

At 30 June 2019, loans where collateral held exceeded the carrying amount of the advance (i.e. where no coverage was calculated) amounted to R2 730 million.

The change in ECL in the current financial year amounted to R12 415 million, the majority of which relates to growth in the gross carrying amount from the restated opening balance at 1 July 2018 in the following significant classes of advances

- > Credit card R5 288 million driven by client acquisition, upsell and facility utilisation;
- Personal loans R6 725 million driven by client acquisition and displacement of other credit providers to main banked clients;
- > FNB commercial R10 573 million following strong growth in agric and commercial property finance;
- RMB corporate bank R11 296 million due to client acquisition and increased working capital utilisation and
- RMB investment bank R26 528 million driven by strong growth in the cross-border advances book and reverse repurchase advances, which have no ECL.

The change in stage 3 ECL was impacted by the increase in operational stage 3/NPLs in the credit card, personal loans and other retail portfolios in FNB and vehicle asset finance in WesBank. In addition, the stringent 12-month curing and extended write off period extends the length of time advances remain in stage 3, impacting the stage 3 ECL.

The ECL charge for the year was also impacted by changes in models and recalibrations and changes to the forward-looking macroeconomic inputs. These increased the impairment provision for the year by R1 668 million and R391 million respectively. The impact of forward-looking macroeconomic inputs is more negative in the nearer term, with the most significant impact on stage 1 ECL. The longer term outlook improves resulting in a muted impact on stage 2 and 3 ECL.

Analysis of the gross advances and loss allowance on total advances as at 30 June 2020 per class

		2020					
		C	Gross advan	ces			
					Purchase		
					or		
					originated		
					credit		
R million	Total	Stage 1	Stage 2	Stage 3	impairment		
Residential mortgages	224 404	197 845	14 897	11 662	-		
WesBank VAF	104 014	82 179	11 581	10 254	-		
Total retail secured	328 418	280 024	26 478	21 916	-		
FNB card	30 210	24 352	2 183	3 675	-		
Personal loans	41 874	28 371	6 079	7 424	-		
Retail other	16 732	12 879	1 646	2 207	-		
Total retail unsecured	88 816	65 602	9 908	13 306	-		
FNB commercial	107 916	92 641	8 245	7 030	-		
WesBank corporate	27 114	24 385	1 855	874	-		
RMB corporate banking	68 445	59 847	7 745	726	127		
RMB investment banking	280 747	249 832	28 633	1 381	901		
Total corporate and commercial	484 222	426 705	46 478	10 011	1 028		
Rest of Africa	66 380	57 210	4 973	4 197	-		
Group Treasury and other	37 013	36 825	45	143	-		
UK operations	306 246	265 147	34 419	6 680	-		
Retail	234 529	206 982	22 429	5 118	-		
Commercial	71 717	58 165	11 990	1 562	-		
Total advances	1 311 095	1 131 513	122 301	56 253	1 028		

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B191-

	2020							
	L	oss allowance	)					
				Purchase				
				or				
				originated				
				credit				
Total	Stage 1	Stage 2	Stage 3	impairment				
3 916	731	777	2 408	-				
5 861	575	1 308	3 978	-				
9 777	1 306	2 085	6 386	-				
4 201	917	562	2 722	-				
8 697	1 812	1 653	5 232	-				
3 139	782	701	1 656	-				
16 037	3 511	2 916	9 610	-				
6 028	1 394	1 339	3 295	-				
506	114	111	281	-				
1 203	323	647	113	120				
5 302	1 435	3 522	345	-				
13 039	3 266	5 619	4 034	120				
4 633	1 007	981	2 645	-				
899	565	152	182	-				
4 995	1 680	1 619	1 696	-				
3 453	1 116	1 148	1 189	-				
1 542	564	471	507	-				
49 380	11 335	13 372	24 553	120				

Analysis of the gross advances and loss allowance on total advances as at 30 June 2019 per class

		2019					
			Gross advand	es			
					Purchase		
					or		
					originated		
					credit		
R million	Total	Stage 1	Stage 2	Stage 3	impairment		
Residential mortgages	217 164	198 373	10 153	8 638	-		
WesBank VAF	106 142	89 060	9 939	7 143	-		
Total retail secured	323 306	287 433	20 092	15 781	-		
FNB card	28 115	24 321	1 522	2 272	-		
Personal loans	39 369	30 244	3 282	5 843	-		
Retail other	17 908	14 903	1 023	1 982	-		
Total retail unsecured	85 392	69 468	5 827	10 097	-		
FNB commercial	105 131	92 092	8 483	4 556	-		
WesBank corporate	27 945	25 875	1 546	524	-		
RMB corporate banking	57 932	50 757	6 834	236	105		
RMB investment banking	285 898	266 708	16 646	2 544	-		
Total corporate and commercial	476 906	435 432	33 509	7 860	105		
Rest of Africa	64 557	56 847	3 746	3 964	-		
Group Treasury and other	43 124	42 778	209	137	-		
UK operations	246 629	220 261	22 963	3 405	-		
Retail	184 211	163 667	18 038	2 506	-		
Commercial	62 418	56 594	4 925	899	-		
Total advances	1 239 914	1 112 219	86 346	41 244	105		

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B193-

	2019						
		Loss allowance					
				Purchase			
				or			
				originated			
				credit			
Total	Stage 1	Stage 2	Stage 3	impairment			
2 541	360	510	1 671	-			
4 356	632	1 307	2 417	-			
6 897	992	1 817	4 088	-			
2 650	555	347	1 748	-			
6 815	1 415	971	4 429	-			
2 725	724	464	1 537	-			
12 190	2 694	1 782	7 714	-			
3 812	733	776	2 303	-			
338	92	67	179	-			
688	231	364	93	-			
3 233	1 048	1 466	719				
8 071	2 104	2 673	3 294	-			
3 963	807	804	2 352	-			
948	574	188	186				
2 093	745	487	861				
1 511	532	378	601	-			
582	213	109	260	-			
34 162	7 916	7 751	18 495	-			

Voluntary changes to the classes previously reported at 30 June 2019

		Gross advances				
	As					
	previously		Updated			
R million	reported	Movement	amount			
Residential mortgages	217 164	-	217 164			
WesBank VAF*	160 703	(54 561)	106 142			
Total retail secured	377 867	(54 561)	323 306			
FNB card**	32 443	(4 328)	28 115			
Personal loans*	39 947	(578)	39 369			
Retail other	17 908	-	17 908			
Total retail unsecured	90 298	(4 906)	85 392			
FNB commercial	105 131	-	105 131			
WesBank corporate	27 945	-	27 945			
RMB corporate banking	57 932	-	57 932			
RMB investment banking	285 898	-	285 898			
Total corporate and commercial	476 906	-	476 906			
Rest of Africa <sup>#</sup>	65 610	(1 053)	64 557			
Group Treasury and other	37 743	5 381	43 124			
UK operations	191 490	55 139	246 629			
Retail	129 072	55 139	184 211			
Commercial	62 418	-	62 418			
Total advances	1 239 914	-	1 239 914			

The group defines a class firstly by the nature of the customer relationship, in other words, whether the ultimate customer is retail, corporate and commercial or within the UK operations. Within the main classes identified, the group then further categorises the main class into sub-classes that are appropriate to the nature of the credit risk management information and which reflects similar characteristics of the financial instrument.

During the current year, the group reclassified the following advances between classes, resulting in the comparative information being restated.

- \* In line with the intergroup sale of the MotoNovo business from FirstRand Bank to Aldermore in the prior period, all advances previously originated by MotoNovo which had been classed as retail secured and retail unsecured have been reclassified to the UK operations, so as to provide better comparability year on year of the UK operations class of advances.
- \*\* Discovery Card was reclassified to non-current assets held for sale and disposal groups. This resulted in the advances categorised in FNB Card (Discovery Card) no longer being reflected in the current year advances balance due to the reclassification under IFRS 5. In considering the nature of the ultimate customer used by the group to define its classes, at 30 June 2020, the ultimate customer for Discovery card is no longer the underlying retail customer but rather a single buyer. The group reclassified Discovery card into Group Treasury, to better reflect the customer relationship relating to the advance.
- # A decision was taken to align the advances included in Rest of Africa more closely to the nature of the customer relationship. It was therefore concluded that the group treasury activities included in the Rest of Africa class should be presented in the Group Treasury class, so as to better reflect the nature of the customer relationship, namely institutional customer versus retail and commercial customer and to ensure consistency with similar items.

The group reclassified advances between classes, and elected to voluntarily restate its comparative information both in Note 11 Advances, Note 12 Impairment of Advances and Note 37 Financial and Insurance Risk Management. To allow the user to compare the restated comparatives provided in these notes to the information previously presented, the affected notes included in the 2019 annual financial statements have included in Note 38 Impact due to movement in the classes of advances.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B195-

	Loss allowance	
-	LOSS allowance	
As		
previously		Updated
reported	Movement	amount
2 541	-	2 541
5 443	(1 087)	4 356
7 984	(1 087)	6 897
2 883	(233)	2 650
6 853	(38)	6 815
2 725	-	2 725
12 461	(271)	12 190
3 812	-	3 812
338	-	338
688	-	688
3 233	-	3 233
8 071	-	8 071
3 963	-	3 963
715	233	948
968	1 125	2 093
386	1 125	1 511
582	-	582
04.400		0.4.400
34 162	-	34 162

## **12 IMPAIRMENT OF ADVANCES**

#### Analysis of the loss allowance closing balance

			2020		
		L	oss allowan.	се	
					Purchase
					or
					originated
					credit
R million	Total	Stage 1	Stage 2	Stage 3	impairment
Amount as at 30 June	49 380	11 335	13 372	24 553	120
Included in the total loss allowance					
- On and off-balance sheet exposure <sup>*</sup>	48 931	11 129	13 217	24 465	120
- Letters of credit and guarantees	449	206	155	88	-
Components of total loss					
Allowance as at 30 June 2020					
- Forward looking information**	5 479	2 557	2 202	720	-
- Changes in models†	368	86	451	(169)	-
- Interest on stage 3 advances <sup>±</sup>	2 754	-	-	2 754	-

\* Includes committed undrawn facilities as the credit risk of the undrawn component is managed and monitored with the drawn component as a single EAD. The EAD on the entire facility is used to calculate the ECL and is therefore included in the ECL allowance.

\*\* This represents the total ECL closing balance as at 30 June that is attributable to incorporating FLI macro information into the ECL calculations. For more detail on the process of incorporating FLI into the ECL calculation refer to the accounting policy note 9.4.

# Comparative information for the components of total loss allowance as at 30 June was not collected in the prior period and could not be provided.

† This represents the total ECL closing balance as at 30 June that is attributable to significant model changes, such as model recalibrations or changes in the impairment methodology used that has been approved by a governance body. The amount reflected is the additional ECL recognised at the point/date that the model change was implemented.

± Cumulative balance of interest on stage 3 advances as at 30 June.

#### Breakdown of impairment charge recognised in the income statement

	2020				20 <sup>-</sup>	19
		Amortised			Amortised	
R million	Total	cost	Fair value	Total	cost	Fair value
Increase in loss allowance	(25 750)	(25 190)	(560)	(12 415)	(12 346)	(69)
Recoveries of bad debts	2 374	2 374	-	2 548	2 548	-
Modification loss	(1 007)	(1 007)	-	(633)	(633)	-
Impairment of advances						
recognised in the						
income statement	(24 383)	(23 823)	(560)	(10 500)	(10 431)	(69)

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B197-

	2019									
	Loss allowance									
				Purchase						
				or						
				originated						
				credit						
Total	Stage 1	Stage 2	Stage 3	impairment						
34 162	7 916	7 751	18 495	-						
				-						
208	75	65	68	-						
33 954	7 841	7 686	18 427	-						
				-						
#	#	#	#	#						
#	#	#	#	#						
1 765	-	-	1 765	-						

Reconciliation of the loss allowance on total advances per class

#### Amortised cost

	Retail secured		Re	tail unsecur	ed	
	Residential	WesBank		Personal	Retail	
R million	mortgages	VAF	FNB card	loans	other	
Amount as at 1 July 2018	2 362	4 120	1 569	4 598	2 023	
- Stage 1	269	677	458	1 221	637	
- Stage 2	378	1 240	241	961	546	
- Stage 3	1 715	2 203	870	2 416	840	
Acquisition/(disposal) of advances	-	-	-	-	-	
Exchange rate differences	120	-	-	-	(120)	
Bad debts written off	(362)	(2 201)	(437)	(1 495)	(885)	
Current period provision created/(released)*	318	2 110	1 371	3 392	1 455	
- Stage 1	(95)	(288)	31	198	20	
- Stage 2	322	571	296	448	273	
- Stage 3	91	1 827	1 044	2 746	1 162	
Interest on stage 3 advances	103	327	147	320	252	
Amount as at 30 June 2019	2 541	4 356	2 650	6 815	2 725	
Stage 1	360	632	555	1 415	724	
Stage 2	510	1 307	347	971	464	
Stage 3	1 671	2 417	1 748	4 429	1 537	
Acquisition/(disposal) of advances	-	-	-	(90)	-	
Transfers from/(to) non-current assets or						
disposal groups held for sale	-	-	-	-	-	
Exchange rate differences	-	-	-	-	-	
Bad debts written off	(259)	(1 907)	(1 114)	(4 351)	(1 754)	
Current period provision created/(released) <sup>†</sup>	1 634	3 412	2 665	6 323	2 168	
- Stage 1	275	(265)	349	627	(13)	
- Stage 2	423	564	458	966	415	
- Stage 3	936	3 113	1 858	4 730	1 766	
Amount as at 30 June 2020	3 916	5 861	4 201	8 697	3 139	
Stage 1	731	575	917	1 812	782	
Stage 2	777	1 308	562	1 653	701	
Stage 3	2 408	3 978	2 722	5 232	1 656	

\* Current period provision created/(released) reflects the net of the following items:

- Flow on ECL impact of net settlements and changes in exposures of advances included in the opening balance, including changes in ECL on amended off-balances sheet facilities.

- The increase or decrease of the opening balance ECL due to transfers between the stages, for example the release of ECL on transfer from stage 2 to stage 1 or the increase in ECL on transfer from stage 1 to stage 2.

- ECL on new business originated during the financial year and the transfers between stages of the new origination.

- Impact of changes in models and risk parameters, including forward looking macroeconomic information.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B199-

Co	Corporate and commercial				UK operations			
		RMB	RMB		Group			
FNB	WesBank	corporate	investment	Rest of	Treasury			
commercial	corporate	banking	banking	Africa	and other	Retail	Commercial	Total
3 457	333	945	2 876	3 598	712	1 544	452	28 589
680	93	163	570	726	403	629	193	6 719
879	91	723	1 330	685	183	372	103	7 732
1 898	149	59	976	2 187	126	543	156	14 138
-	-	-	(3)	-	-	-	-	(3)
(7)	1	2	4	(155)	6	(15)	(7)	(171)
(751)	(104)	(322)	(358)	(638)	(174)	(974)	(211)	(8 912)
836	99	25	317	959	222	901	341	12 346
(214)	(36)	(51)	69	(62)	(27)	(62)	160	(357)
448	4	(77)	54	363	31	40	186	2 959
602	131	153	194	658	218	923	(5)	9 744
277	9	38	29	197	4	55	7	1 765
3 812	338	688	2 865	3 961	770	1 511	582	33 614
733	92	231	924	805	398	532	213	7 614
776	67	364	1 419	804	186	378	109	7 702
2 303	179	93	522	2 352	186	601	260	18 298
-	-	-	(10)	-	-	-	-	(100)
-	-	-	-	(223)	(42)	-	-	(265)
-	-	10	113	208	-	504	216	1 051
(1 286)	(114)	(141)	(572)	(1 282)	(196)	(842)	(350)	(14 168)
3 502	282	526	2 338	1 969	122	2 280	1 094	28 315
489	10	71	151	212	(58)	453	249	2 550
1 070	64	347	1 803	182	(14)	699	346	7 323
1 943	208	108	384	1 575	194	1 128	499	18 442
6 028	506	1 083	4 734	4 633	654	3 453	1 542	48 447
1 394	114	323	1 288	1 007	320	1 116	564	10 943
1 339	111	647	3 111	981	152	1 148	471	12 961
3 295	281	113	335	2 645	182	1 189	507	24 543

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# 12 IMPAIRMENT OF ADVANCES continued

Reconciliation of the loss allowance on total advances per class

#### Fair value

	RMB	RMB		Group	
	corporate	investment	Rest of	Treasury	
R million	banking	banking	Africa	and other	Total
Amount as at 1 July 2018	-	312	4	173	489
- Stage 1	-	92	4	173	269
- Stage 2	-	15	-	-	15
- Stage 3	-	205	-	-	205
Bad debts written off	-	(10)	-	-	(10)
Current period provision created/(released) <sup>†</sup>		66	(2)	5	69
- Stage 1	-	(120)	(2)	(18)	(140)
- Stage 2	-	186	-	23	209
- Stage 3	-	-	-	-	-
Amount as at 30 June 2019	-	368	2	178	548
Stage 1	-	124	2	176	302
Stage 2	-	47	-	2	49
Stage 3	-	197	-	-	197
Exchange rate differences	-	19	-	-	19
Bad debts written off	-	(194)	-	-	(194)
Current period provision created/(released) <sup>†</sup>	120	375	(2)	67	560
- Stage 1	-	46	(2)	67	111
- Stage 2	-	320	-	-	320
- Stage 3	120	9	-	-	129
Amount as at 30 June 2020	120	568	-	245	933
Stage 1	-	147	-	245	392
Stage 2	-	411	-	-	411
Stage 3	120	10	-	-	130

#### **COVID-19 relief**

The group offered financial relief to its customers through various mechanisms in response to COVID-19. These relief measures were granted to eligible customers whose accounts were up-to-date as at 29 February 2020 and included the following:

- > additional facilities or new loans being granted, in particular the cash flow relief account;
- > restructure of instalment products (payment relief) including extension of contractual terms;
- > payment and interest relief; and
- > extension of balloon repayment terms.

The cash flow relief account was offered to eligible FNB retail customers, where instead of offering customers a payment holiday with a term extension, customers were offered a cash flow relief loan, whereby payments due by the customer to the group on a variety of the group's products could be drawn from the cash flow relief account for a period of three months. The cash flow relief account bears interest at prime, has a flexible repayment period as negotiated and the customer has the ability to settle the amount earlier without incurring penalties and repayment only commenced once the three-month relief period was over. In some instances, the relief period has been extended by a further three months. Amounts advanced to customers under the cash flow relief scheme is included in the retail unsecured class of advances. As the cash flow relief account is treated as a new advance to the customer, no modification loss was recognised on the underlying advances as the payments due were settled from the cash flow relief account.

Wesbank customers that bank with FNB were able to utilise the cash flow relief loan to make payment under their credit agreements. Customers with balloon payments due could elect to convert their balloon payment into an extended repayment term agreement, on terms similar to those in the original credit agreement.

Other financial relief mechanisms employed by the group included customers being offered payment holidays between three and six-months. During the payment holiday interest accrued at the contractual rate and at the end of the relief period, customers had the option to adjust their instalment, extend the term of the facilities or elect to repay the full amount at the end of the deferral period.

Relief granted by RMB was in the form of short-term debt repayment moratoriums, increase in credit limits, short-term bridge financing and covenant waivers.

The debt relief measures discussed above resulted in the group not suffering a modification loss as the present value of the original cash flows and the present value of the revised cash flows were equivalent.

Within Aldermore, financial relief mechanisms included in addition to those described above, payment holidays with no interest charged to the customer during the payment holiday. The customer's instalment were unaltered, but the term of the credit agreement was extended by the payment holiday period, or the credit agreement was not extended, and the final three instalments of the agreement were increased.

Other financial relief mechanisms employed by the group included reducing the interest charged during the payment holiday period, or in some instances suspended penalty interest during the payment holiday period.

Other debt relief measures resulted in the group suffering a modification loss as the present value of the original cash flows and the present value of the revised cash flows were not equivalent.

#### Modified advances measured at amortised cost

The following table provides information on advances that were modified while they had a loss allowance measured at an amount equal to lifetime expected credit losses and the modification resulted in a modification gain or loss being recognised.

Where the modification did not result in a modification gain or loss being recognised, as is the case with various of the COVID-19 debt relief mechanisms described above, these modifications are not disclosed below.

		2020						
		Stage 2 and stage 3						
	Gross	Gross						
	carrying	Loss						
	amount	allowance	Amortised					
	before	before	cost before	Modification				
R million	modification	modification	modification	gain/(loss)				
Residential mortgages	1 676	(109)	1 567	(40)				
WesBank VAF	1 269	(364)	905	3				
Total retail secured	2 945	(473)	2 472	(37)				
FNB card	460	(274)	186	(90)				
Personal loans	2 714	(1 379)	1 335	(486)				
Retail other	817	(489)	328	(143)				
Total retail unsecured	3 991	(2 142)	1 849	(719)				
FNB commercial	338	(24)	314	-				
Total corporate and commercial	338	(24)	314	-				
Rest of Africa	89	(21)	68	(19)				
Group Treasury and other	-	-	-	-				
UK operations	5 076	(692)	4 384	(43)				
- Retail*	2 194	(647)	1 547	(5)				
- Commercial	2 882	(45)	2 837	(38)				
Total	12 439	(3 352)	9 087	(818)				

\* Gross carrying amount before modification includes total MotoNovo of R1 586 million (£74 million).

#### Modified advances measured at amortised cost

The following table provides information on advances that were modified while they had a loss allowance measured at an amount equal to lifetime expected credit losses and the modification resulted in a modification gain or loss being recognised.

		2019						
		Stage 2 and stage 3						
	Gross	Gross						
	carrying	Loss						
	amount	allowance	Amortised					
	before	before	cost before	Modification				
R million	modification	modification	modification	gain/(loss)				
Residential mortgages	569	(55)	514	(24)				
WesBank VAF	918	(244)	674	(140)				
Total retail secured	1 487	(299)	1 188	(164)				
FNB Card	264	(178)	86	(58)				
Personal loans	1 057	(336)	721	(363)				
Retail other	40	(29)	11	(46)				
Total retail unsecured	1 361	(543)	818	(467)				
FNB commercial	202	(17)	185	7				
Total corporate and commercial	202	(17)	185	7				
Rest of Africa	-	-	-	-				
Group Treasury and other	19	(12)	7	(9)				
UK operations	-	-	-	-				
- Retail	-	-	-	-				
- Commercial	-	-	-	-				
Total	3 069	(871)	2 198	(633)				

## **13 OTHER ASSETS**

R million	Notes	2020	2019
Items in transit		1 051	2 140
Interest and commission accrued		44	21
Prepayments		2 171	1 619
Properties in possession	37.1.4	61	54
Sundry debtors		1 097	1 017
Fair value hedge asset*		1 253	322
Dividends receivable		319	292
- Profit share receivable on insurance cells		319	283
- Other dividends receivable		-	9
Variation Margin		2 614	536
Other accounts receivable**		2 803	2 668
Total gross carrying amount of other assets		11 413	8 669
- Financial		7 100	5 533
- Non-financial		4 313	3 136
Loss allowance on other financial assets <sup>#</sup>		(157)	(91)
Total other assets		11 256	8 578

\* The balance reflected relates to the fair value of the interest rate risk component of the hedged items previously designated in a fair value macro-hedge accounting relationships in South Africa, as well as the active macro-hedge relationships in Aldermore. The balance is being amortised over the remaining expected life of the previously designated hedged item in line with IAS 39.

\*\* The group as a lessor has granted lease concessions on operating leases to its customers in the form of payment holidays. The lease payments amounting to R82 million are deferred and included in other accounts receivable and are tested for ECL.

\* No further information is provided on the loss allowance on other assets, as it is insignificant.

## 14 NON-CURRENT ASSETS AND DISPOSAL GROUPS HELD FOR SALE

	Total	Tanzania	Discovery
	June	June	June
R million	2020	2020	2020
ASSETS			
Cash and cash equivalents*	414	414	-
Derivative financial instruments*	-	-	-
Investment securities*	225	225	-
Advances*	2 394	836	1 558
Other assets	32	32	-
Current tax assets	-	-	-
Property and equipment	-	-	-
Intangible assets	-	-	-
Deferred income tax asset	-	-	-
Total assets classified as a disposal group held for sale	3 065	1 507	1 558
LIABILITIES			
Derivative financial instruments*	2	2	-
Creditors, accruals and provisions*	29	29	-
Current tax liability	11	11	-
Deposits*	1 243	1 158	85
Other liabilities*	142	142	-
Deferred tax liability		-	-
Total liabilities classified as a disposal group held for sale	1 427	1 342	85
Net assets of disposal group held for sale	1 638	165	1 473

\* Carrying amount approximates fair value.

#### 14.1 Tanzania disposal group held for sale

During the current financial year, the group took a decision to dispose of its operations in Tanzania, which are conducted through FNB Tanzania and form part of the Other Africa geographical segment. The group is in the process of assessing the non-binding expressions of interest it has received and negotiations with qualifying buyers will commence at the beginning of the 2021 financial year. The disposal is expected to qualify for recognition as a sale by 30 June 2021.

#### 14.2 Discovery disposal group held for sale

During the current year, advances, facilities and related deposits that were previously originated by the group relating to Discovery branded credit cards were disposed of as part of the Discovery card transaction. These advances and facilities were transferred at their net book value, resulting in no gain or loss being recognised. The remaining disposal group of advances with a gross carrying amount of R1 600 million and an impairment allowance of R42 million at 30 June 2020, as well as deposits with a carrying amount of R85 million, was transferred during July 2020 and is included in the segment report under FCC and other.

# 15 POLICYHOLDER LIABILITIES AND REINSURANCE ASSETS

R million	Notes	2020	2019
Policyholder liabilities under insurance contracts	15.1	1 470	848
Policyholder liabilities under investment contracts	15.2	4 960	4 415
Total gross policyholder liabilities		6 430	5 263
Reinsurance assets		(240)	(196)
Total net policyholder liabilities		6 190	5 067

# 15.1 Policyholder liabilities under insurance contracts and reinsurance assets

		2020		
			Reinsurance	
R million	Notes	Gross	asset	Net
Short-term insurance contracts		411	(86)	325
Claims outstanding and claims incurred but not				
reported	15.1.1	377	(86)	291
Unearned premiums	15.1.2	34	-	34
Long-term insurance contracts	15.1.3	1 059	(154)	905
Total policyholder liabilities under insurance				
contracts and reinsurance assets		1 470	(240)	1 230

		2019		
			Reinsurance	
R million	Notes	Gross	asset	Net
Short-term insurance contracts		347	(123)	224
Claims outstanding and claims incurred but not				
reported	15.1.1	318	(123)	195
Unearned premiums	15.1.2	29	-	29
Long-term insurance contracts	15.1.3	501	(73)	428
Total policyholder liabilities under insurance				
contracts and reinsurance assets		848	(196)	652

## 15 POLICYHOLDER LIABILITIES AND REINSURANCE ASSETS continued

# 15.1.1 Reconciliation of outstanding claims, claims incurred but not reported and similar items

		2020		
		Reinsurance		
R million	Gross	asset	Net	
Opening balance	318	(123)	195	
Increase in current year claims outstanding	146	3	149	
Decrease from prior year claims outstanding	(66)	24	(42)	
Claims settled in the year	(46)	10	(36)	
Acquisition/(disposal) of portfolios	25	-	25	
Closing balance	377	(86)	291	

		2019		
		Reinsurance		
R million	Gross	asset	Net	
Opening balance	331	(52)	279	
Increase in current year claims outstanding	196	41	237	
Decrease from prior year claims outstanding	(45)	(112)	(157)	
Claims settled in the year	(164)	-	(164)	
Acquisition/(disposal) of subsidiaries	-	-	-	
Closing balance	318	(123)	195	

## 15.1.2 Reconciliation of unearned premiums and similar items

		2020		
		Reinsurance		
R million	Gross	asset	Net	
Opening balance	29	-	29	
Increase in unearned premiums and similar items	2	-	2	
Acquisition/(disposal) of portfolios	3	-	3	
Closing balance	34	-	34	

		2019		
		Reinsurance		
R million	Gross	asset	Net	
Opening balance	26	-	26	
Increase in unearned premiums and similar items	3	-	3	
Acquisition/(disposal) of portfolios	-	-	-	
Closing balance	29	-	29	

# 15 POLICYHOLDER LIABILITIES AND REINSURANCE ASSETS continued

## **15.1.3** Reconciliation of gross long-term insurance contracts

		2020		
		Reinsurance		
R million	Gross	asset	Net	
Opening balance	501	(73)	428	
Transfer to policyholder liabilities	558	(81)	477	
- Claims incurred but not yet reported	340	-	340	
- Outstanding claims	218	-	218	
- Reinsurance	-	(81)	(81)	
Closing balance	1 059	(154)	905	

	2019		
		Reinsurance	
R million	Gross	asset	Net
Opening balance	359	(32)	327
Transfer to policyholder liabilities	142	(41)	101
- Claims incurred but not yet reported	56	-	56
- Outstanding claims	86	-	86
- Reinsurance	-	(41)	(41)
Closing balance	501	(73)	428

## 15.2 Policyholder liabilities under investment contracts

R million	2020	2019
Opening balance	4 415	3 877
Premiums received	931	945
Fees deducted from account balances	(43)	(36)
Policyholder benefits on investment contracts	(491)	(489)
Fair value adjustments recognised in fair value	148	118
Closing balance	4 960	4 415

# **16 INVESTMENTS IN ASSOCIATES**

R million	2020	2019
Analysis of the carrying value of associates		
Shares at cost less impairment	3 971	3 746
Share of post-acquisition reserves	2 911	2 623
Total investments in associates	6 882	6 369
Movement in the carrying value of associates		
Opening balance	6 369	5 345
Share of profit of associates after tax	24	946
- Income before tax for the year	765	1 225
- Impairments of associates (incurred)/reversed	(466)	34
- Tax for the year	(275)	(313)
Net movement resulting from acquisitions, disposals and transfers	855	463
- Acquisition of associates	987	524
- Cash consideration	551	418
- Non-cash consideration	436	106
- Disposal of associates	(132)	(61)
Movement in other reserves	9	39
Exchange rate differences	21	(1)
Dividends received for the year	(396)	(423)
Closing balance	6 882	6 369

During the current year R101 million (2019: R18 million) in losses were not recognised. The cumulative share of losses from associates not recognised is R127 million (2019: R15 million).

The group has no exposure to contingent liabilities as a result of its relationships with associates (2019: R85 million).

## 16 INVESTMENTS IN ASSOCIATES continued

## Financial information of significant associates

Nature of business	ToyotaFinancialPrimediaServicesHoldingsProprietaryProprietaryLimitedLimitedVehicle financeBroadcasting		Volksv Fina Serv SA Prop Lim	ncial ices prietary		
Place of business		outh Africa		uth Africa		outh Africa
% ownership		33		22		49
% voting rights		33		22		49
R million	2020	2019	2020	2019	2020	2019
Amounts recognised in profit or loss and other comprehensive income of the investee						
Dividends received	80	-	-	116	-	-
Revenue	5 018	5 312	1 839	2 067	4 512	4 319
Profit or loss from continuing operations after						
tax	397	557	(49)	7	126	179
Total comprehensive income	397	557	(49)	7	126	179
Amounts recognised on the statement of financial position of the investee						
Total assets	43 351	40 622	5 706	6 000	37 367	36 162
- Current assets	13 809	11 977	636	683	16 196	14 851
- Non-current assets	29 542	28 645	5 070	5 317	21 171	21 311
Total liabilities	(39 457)	(36 883)	(3 127)	(3 283)	(35 262)	(34 481)
- Current liabilities	(10 715)	(12 290)	(427)	(451)		(4 809)
- Non-current liabilities	(28 742)	(24 593)	(2 700)	(2 832)	(21 309)	(29 672)
Net asset value	3 894	3 739	2 579	2 717	2 105	1 681
Group's share of net asset value	1 285	1 234	567	598	1 031	824
Other adjustments to net asset value	(77)	64	(295)	(24)	(48)	231
Carrying value of investments	1 208	1 298	272	574	983	1 055
Acquisitions of associates Total consideration transferred - Discharged by cash	-	-	-	-	-	172 172

#### Volkswagen Financial Services SA Proprietary Limited

No additional capital injection of Rnil million (2019: R172 million) was provided to Volkswagen Financial Services SA Proprietary Limited (2019: R172 million). This did not result in a change in shareholding.

# 16 INVESTMENTS IN ASSOCIATES continued

## Financial information of individually immaterial associates

	RMB private equity associates*		Other individually immaterial associates*	
R million	2020	2019	2020	2019
Carrying amount	3 305	2 322	1 114	1 120
Group's share of profit or loss after tax from continuing				
operations	520	588	(132)	110
Group's share of other comprehensive income/(loss)	35	24	(5)	4
Group's share of total comprehensive income	555	612	(137)	114
Acquisitions of associates				
Acquisition date	Various	Various	Various	Various
Interest acquired (%)	Various	Various	Various	Various
Total consideration transferred	780	98	207	254
- Discharged by cash	551	98	-	148
- Non-cash consideration and other purchases	229	-	207	106
Disposal of associates				
Disposal date	Various	Various	Various	Various
Interest disposed (%)	Various	Various	Various	Various
Total consideration received	580	195	14	1 083
- Discharged by cash	580	195	14	1 083
Carrying value of the associate on disposal	(119)	(60)	(14)	(1)
Gains/(loss) on disposal of associates	461	135	-	1 082

\* Certain associate balances have been moved from private equity associates to other individually immaterial associates, as it more accurately reflects the nature of these investments. The prior year amounts for other individually immaterial associates have been restated to increase the carrying amount by R110 million and the group's share of other comprehensive income as well as the group's share of total comprehensive income by R4 million with a decrease in the corresponding amounts for private equity associates.

#### Acquisition and disposal of associates 2020

#### Private equity associates

In the current year, additional capital injections were made to private equity associates. These capital injections were made in cash and did not result in a change in shareholding.

In the current year, the group disposed of 22.36% shareholding in a private equity associate. The group has retained significant influence and recognised a gain of R366 million on dilution. The remaining disposal gains relates to the disposals of various individually immaterial private equity associates.

#### Impairment of associates

The impairment of the investment in Primedia and other individually immaterial associates arose primarily due to depressed market spending as a result of the adverse economic impact of COVID-19. The carrying value of the investments is based on their fair value less costs to sell and was determined using earnings multiples, with the key assumptions being the earnings multiples. The fair value less costs to sell is a level 3 of the fair value hierarchy.

# 17 INVESTMENTS IN JOINT VENTURES

R million	2020	2019
Analysis of carrying value of joint ventures		
Shares at cost less impairment	449	372
Share of post-acquisition reserves	1 300	1 397
Carrying value of investments in joint ventures	1 749	1 769
Movement in the carrying value of joint ventures		
Opening balance	1 769	1 726
Share of profit of joint ventures after tax	5	284
- Income before tax for the year	198	466
<ul> <li>Impairments of joint ventures (incurred)/reversed</li> </ul>	(94)	(101)
- Tax for the year	(99)	(81)
Net movement resulting from acquisitions and disposals	171	21
- Acquisition of joint ventures	257	45
- Disposal of joint ventures	(86)	(24)
Movement in other reserves	24	6
Exchange rate differences	3	9
Dividends received for the year	(223)	(277)
Closing balance	1 749	1 769

# 17 INVESTMENTS IN JOINT VENTURES continued

## Financial information of significant joint ventures

	RMB Morg	an Stanley
Nature of business	Equity sa	les, trading
	and research	
Place of business	5	South Africa
% ownership		50
% voting rights		50
R million	2020	2019
Amounts recognised in profit or loss and other comprehensive income of the		
investee		
Dividends received	73	68
Revenue	811	757
Profit or loss from continuing operations after tax	214	192
Total comprehensive income	214	192
Amounts recognised in the statement of financial position of the investee		
Total assets	17 537	26 360
- Current assets	17 212	26 028
- Non-current assets	325	332
Total liabilities	(16 394)	(25 286)
- Current financial liabilities	(14 399)	(23 887)
- Current non-financial liabilities	(1 659)	(1 054)
- Non-current financial liabilities	(279)	(345)
- Non-current non-financial liabilities	(57)	-
Net asset value	1 143	1 074
Group's share of net asset value	572	537
Other adjustments to net asset value	(80)	33
Carrying value of investment	492	570
Included in total assets, liabilities and comprehensive income		
Cash and cash equivalents	(1 441)	(970)
Depreciation and amortisation	-	(1)
Interest income	29	58
Interest expense	(875)	(531)
Income tax	(83)	(73)

## 17 INVESTMENTS IN JOINT VENTURES continued

## Financial information of individually immaterial joint ventures

	-	ate equity entures	Other	
R million	2020	2019	2020	2019
Carrying amount	1 178	914	79	285
Group's share of profit or loss after tax from continuing				
operations	231	167	(221)	16
Group's share of other comprehensive income	26	7	-	-
Group's share of total comprehensive income/(loss)	257	174	(221)	16
Acquisition of joint ventures				
Acquisition date	Various	Various	Various	Various
Interest acquired (%)	Various	Various	Various	Various
Total consideration transferred	226	25	31	20
- Discharged by cash	226	25	31	20
Disposal of joint ventures				
Disposal date	Various	Various	Various	Various
Interest disposed of (%)	Various	Various	Various	Various
Total consideration received	109	21	-	1
- Discharged by cash	109	21	-	1
Carrying value of the joint venture on disposal date	(86)	(21)	-	(3)
Gain/(loss) on disposal of joint ventures	23	-	-	(2)
Loss on disposal of joint ventures	23	-	-	(2)

During the current year losses of R211 million (2019: R65 million) were not recognised as the balance of the investment in the joint venture was Rnil. The cumulative share of losses from joint ventures not recognised is R402 million (2019: R192 million).

The group has exposure to contingent liabilities of R175 million (2019: R175 million) as a result of its relationships with its joint ventures.

#### Impairment of joint ventures

The impairment of private equity joint ventures and other joint ventures was mainly due to a primary customer of one of the joint ventures being placed into business rescue as well as depressed spending and suspended trading due to COVID-19.

The recoverable amount of private equity joint ventures was based on fair value less costs to sell and was determined using earnings multiples, with the key assumptions being the earnings multiples. The recoverable amount of other joint ventures was based on fair value less costs to sell and was determined using quoted prices adjusted for illiquidity as well as net asset values, with the key assumptions being liquidity assumptions and the net realisable values of the assets of the joint ventures. The fair value less costs to sell is a level 3 of the fair value hierarchy.

## **18 PROPERTY AND EQUIPMENT**

				Assets			
			Right of	held under			
		Right of	use	leasing		Other	
	Freehold	use	equip-	agree-	Computer	equip-	
R million	property	property*	ment	ments	equipment	ment	Total
Net book value at 1 July 2018	8 173	2 064	-	209	2 885	4 605	17 936
Cost	10 679	4 234	-	407	8 509	8 516	32 345
Accumulated depreciation	(2 506)	(2 170)	-	(198)	(5 624)	(3 911)	(14 409)
Movement for the year	128	(133)	-	8	(33)	(106)	(136)
Acquisitions	463	207	-	20	1 161	1 652	3 503
Disposals	(53)	(15)	-	(5)	(39)	(585)	(697)
Exchange rate difference	2	(13)	-	-	(7)	(18)	(36)
Depreciation charge for the year	(284)	(312)	-	(7)	(1 129)	(1 155)	(2 887)
Impairments recognised	-	-	-	-	(19)	-	(19)
Impairments reversed	-	-	-	-	-	-	-
Transfer to non-current assets							
disposal groups held for sale	-	-	-	-	-	-	-
Net book value at 30 June 2019	8 301	1 931	-	217	2 852	4 499	17 800
Cost	11 019	4 224	-	416	8 521	8 820	33 000
Accumulated depreciation	(2 718)	(2 293)	-	(199)	(5 669)	(4 321)	(15 200)
IFRS 16 opening balance							
adjustment	(998)	3 223	535	-	-	(5)	2 755
Reclassificaton of property held							
under finance lease	(998)	998	-	-	-	-	-
ROUA recognized on transition	-	2 225	535	-	-	(5)	2 755
Movement for the year	(109)	183	(35)	(114)	210	679	814
Acquisitions	121	1 072	136	33	1 551	2 597	5 510
Disposals	(16)	(12)	-	(1)	(143)	(594)	(766)
Acquisitions of subsidiaries	-	71	-	-	25	15	111
Exchange rate difference	57	185	(1)	(6)	16	4	255
Depreciation charge for the year	(271)	(1 092)	(176)	(18)	(1 221)	(1 332)	(4 110)
Impairments recognised	-	-	-	(122)	-	-	(122)
Early terminations/modification							
of leases	-	(14)	6	-	-	-	(8)
Impairments reversed	-	-	-	-	-	-	-
Transfer to non-current assets							
disposal groups held for sale	-	(27)	-	-	(18)	(11)	(56)
Net book value at 30 June 2020	7 194	5 337	500	103	3 062	5 173	21 369
Cost	9 807	9 033	671	448	9 583	10 111	39 653
Accumulated depreciation	(2 613)	(3 696)	(171)	(345)	(6 521)	(4 938)	(18 284)

\*The right of use property includes the IFRS 16 assets as well as leases previously classified as finance leases.

## **19 INTANGIBLE ASSETS**

			Software and			
		Broker	develop-	Trada		
R million	Goodwill	relation- ship	ment costs	Trade- marks	Other	Total
Net book value as at 1 July 2018	7 312	2 313	753	134	335	10 847
Cost	7 943	2 399	2 223	360	454	13 379
Accumulated amortisation and impairment	(631)	(86)	(1 470)	(226)	(119)	(2 532)
Movement for the year	(65)	(364)	212	(36)	(103)	(356)
Acquisitions and capitalisations	-	-	623	-	2	625
Disposals	-	-	-	-	-	-
Transfer to non-current assets disposal						
Exchange rate differences	(65)	(18)	-	-	-	(83)
Amortisation for the year	-	(346)	(325)	(36)	(87)	(794)
Impairments recognised	-	-	(86)	-	(18)	(104)
Net book value as at 30 June 2019	7 247	1 949	965	98	232	10 491
Cost	7 810	2 373	1 985	324	412	12 904
Accumulated amortisation and impairment	(563)	(424)	(1 020)	(226)	(180)	(2 413)
Movement for the year	1 140	(31)	68	(30)	-	1 147
Acquisitions and capitalisations	-	-	417	-	30	447
Acquisitions of subsidiaries	238	-	-	-	39	277
Transfer to non-current assets disposal						
Exchange rate differences	1 114	338	21	1	4	1 478
Amortisation for the year	-	(369)	(363)	(31)	(73)	(836)
Impairments recognised	(212)	-	(7)	-	-	(219)
Impairments reversed	-	-	-	-	-	-
Net book value as at 30 June 2020	8 387	1 918	1 033	68	232	11 638
Cost	9 165	2 827	2 354	264	480	15 090
Accumulated amortisation and impairment	(778)	(909)	(1 321)	(196)	(248)	(3 452)

## Acquisitions in 2020

Intangible assets acquired as part of acquisitions of subsidiaries results from the acquisition of GHL Bank, disclosed in note 30.1.

### **20 INVESTMENT PROPERTIES**

R million	Notes	2020	2019
Opening balance		689	754
Fair value remeasurements	2.4	26	-
Additions		7	59
Acquisition of subsidiaries		-	-
Disposal of subsidiaries		-	(124)
Disposals		-	-
Closing balance		722	689

The following amounts have been disclosed in profit or loss with respect to investment property.

R million Notes	2020	2019
Rental income from investment property	110	100
Direct operating expenses on investment property that generated rental		
income	(43)	(36)
Direct operating expenses on investment property that did not generate		
rental income	-	-

As at 30 June 2020, FirstRand has contractual obligations to purchase, construct or develop investment property to the value of R29 million (2019: R3 million). Cost incurred for repairs, maintenance and enhancements of investment property are Rnil million (2019: R4 million).

The latest valuation was performed during the 2020 year. Valuations are performed every two years, the next valuation is scheduled to be performed during the 2022 financial year or in the event that there has been an expectation of a significant change in the fair value of investment properties.

Refer to Note 34 for the significant inputs used to determine the fair value of investment properties.

### 21 EMPLOYEE LIABILITIES AND RELATED ASSETS

R million	Notes	2020	2019
Liability for short-term employee benefits		6 703	7 514
Share-based payment liability		1 055	3 840
Defined benefit post-employment liability	21.1	1 018	1 659
Other long-term employee benefit liability		44	29
Defined contribution post-employment liability	21.2	-	-
Total employee liabilities		8 820	13 042
Defined benefit post-employment asset	21.1	-	(6)
Net amount due to employees		8 820	13 036

#### 21.1 Defined benefit post-employment liability

The group has financial liabilities in respect of two defined benefit arrangements in South Africa – a plan that provides defined post-retirement medical benefits to retired employees, and a defined benefit pension plan. In terms of these plans, the group is liable to the employees for specific payments on retirement and for any deficit in the provision of these benefits from the plan assets. The liabilities and assets of these plans are reflected as an asset or liability on the statement of financial position.

Nature of b	penefits
Pension	Medical
<ul> <li>The pension plan (FirstRand Retirement Fund) provides retired employees with a pension benefit after service.</li> <li>A separate account (the fund) has been established. The account holds assets that are used solely to pay pension benefits. For current pensioners the fund pays a pension to the members and a dependants' pension to the spouse and eligible children on death of the pensioner.</li> <li>There is also a small number of active members whose benefit entitlement will be determined on a defined benefit basis as prescribed by the rules of the fund.</li> <li>For the small number of defined benefit contributing</li> </ul>	The medical scheme provides retired employees with medical benefits after service. The employer's post-employment health care liability consists of a commitment to pay a portion of the members' post-employment medical scheme contributions. This liability is also generated in respect of dependants who are offered continued membership of the medical scheme on the death of the primary member. Members employed on or after 1 December 1998 do not qualify for a post-employment medical subsidy.
members (16 members) in the pension plan, the group is liable for any deficit in the value of accrued benefits exceeding the assets in the fund earmarked for these liabilities. The liability of the plan in respect of defined contribution members is equal to the member's share of the fund, which is determined as the accumulation of the member's contributions (net of deduction for fund expenses and cost of death benefits) as well as any amounts transferred into the fund by the member, increased with the net investment returns earned (positive or negative) on the member's assets. The fund provides a pension that can be purchased with the member's fund credit (equal to member contributions at retirement should the member so choose).	

Nature of benefits				
Pension	Medical			
In terms of the existing pensioners in the pension plan, the trustees are responsible for setting the pension increase policy and for granting pension increases subject to the ringfenced pensioner assets of the fund supporting such increases.				
Should the pension account in the fund be in deficit to the extent that current pensions in payment cannot be maintained, the group is liable to maintain the nominal value of pensions in payment.				
The fund also provides death, retrenchment and withdrawal benefits.				

Governa	ance
Pension	Medical
The pension plan is regulated by the Financial Sector Conduct Authority in South Africa.	The medical plan is regulated by the registrar of Council for Medical Schemes in South Africa.
Responsibility for governance of the plans, including investment decisions lies with the board of trustees. Contribution categories available to members are jointly determined by the group and board of trustees. The board of trustees must be composed of representatives of the group and plan participants in accordance with the plans' regulations. The board consists of four representatives of the group and four representatives of the plan participants in accordance with the plan' regulations. The trustees serve on the board for four years and may be re-elected a number of times. An external auditor performs an audit of the fund on an annual basis and such annual financial statements are submitted to the Registrar of Pension Funds (i.e. to the Financial Sector Conduct Authority). A full actuarial valuation of the pension fund for submission to the Financial Sector Conduct Authority is performed every three years, with the last valuation in 2017. Annual interim actuarial valuations are performed for the trustees and for IAS 19 purposes. At the last valuation date the fund was financially sound.	Governance of the post-employment medical aid subsidy policy lies with the group. The group has established a committee that meets regularly to discuss and review the management of the medical plan scheme and the subsidy. This committee is managed and governed by FirstRand group Financial Resources management executive committee and FirstRand Group Asset liability and capital committee. The committee also considers administration and data management issues and analyses demographic and economic risks inherent in the subsidy policy.

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### 21 EMPLOYEE LIABILITIES AND RELATED ASSETS continued

#### Asset-liability matching strategies

The group ensures that the investment positions are managed within an asset and liability matching (ALM) framework that has been developed to achieve long-term investments that are in line with the obligations under the schemes. Within this framework, the group's ALM objective is to match assets to the pension obligations by investing in long-term fixed interest securities with maturities that match the benefit payments as they fall due. The group actively monitors how the duration and the expected yield of the investments match the expected cash outflows arising from the pension obligations. Investments are well diversified so that the failure of any single investment would not have a material impact on the overall level of assets.

The trustees of the fund have adopted an investment strategy in respect of the pensioner liabilities that largely follows a 80% exposure in fixed interest instruments to immunise against the interest rate and inflation risk, and 20% exposure to local and foreign growth assets. An overlay comprising of 20% exposure of high-quality corporate credit fixed-income instruments is funded through a repo transaction of a portion of the South Africa government issued inflation-linked bonds to improve the probability of achieving the performance objective.

The fixed interest instruments consist mainly of long-dated South African government issued inflation-linked bonds, while the growth assets are allocated to selected local and foreign asset managers. The trustees receive monthly reports on the funding level of the pensioner liabilities and an in-depth attribution analysis in respect of changes in the pensioner funding level.

The trustees of the fund aim to apportion an appropriate level of balanced portfolio, conservative portfolio, inflation-linked, and money market assets to match the maturing defined benefit active member liabilities. It should be noted that this is an approximate matching strategy, as elements such as salary inflation and decrement rates cannot be matched. This is, however, an insignificant liability compared to the liability of the pension fund.

#### **Risks associated with the plans**

Through its defined benefit pension plans and post-employment medical plans, the group is exposed to a number of risks, the most significant of which are detailed below.

**Asset volatility** – Assets are held in order to provide a return to back the plans' obligations, therefore any volatility in the value of these assets would create a deficit.

**Inflation risk** – The plans' benefit obligations are linked to inflation, and higher inflation will lead to higher liabilities. Consumer price inflation and health care cost inflation form part of the financial assumptions used in the valuation.

**Life expectancy** – The plans' obligations are to provide benefits for the life of the member, so increases in life expectancy will result in an increase in the plans' liabilities.

**Demographic movements** – The plans' liabilities are determined based on a number of best estimate assumptions on demographic movements of participants, including withdrawal and early retirement rates. This is especially relevant to the post-employment medical aid subsidy liabilities. Should fewer eligible employees withdraw and/or should more eligible employees retire earlier than assumed, the liabilities could be understated.

Details of the defined benefit plan assets and fund liability are below.

			2020			2019	
R million	Notes	Pension	Medical	Total	Pension	Medical	Total
Post-employment benefit fund							
liability							
Present value of funded obligation		8 092	2 748	10 840	8 692	3 502	12 194
Fair value of plan assets		(8 168)	(1 760)	(9 928)	(8 944)	(1 877)	(10 821)
- Listed equity instruments		(1 865)	-	(1 865)	(2 397)	-	(2 397)
- Cash and cash equivalents		(350)	-	(350)	(404)	-	(404)
- Debt instruments		(2 795)	-	(2 795)	(2 912)	-	(2 912)
- Derivatives		(8)	-	(8)	(45)	-	(45)
- Qualifying insurance policy		-	(1 760)	(1 760)	-	(1 877)	(1 877)
- Other		(3 150)	-	(3 150)	(3 186)	· -	(3 186)
Total employee (asset)/liability*		(76)	988	912	(252)	1 625	1 373
Limitation imposed by IAS19 asset		(,		•	(202)	1 020	1 01 0
ceiling		106	-	106	280	_	280
Total post-employment liability		30	988	1 018	28	1 625	1 653
Total net amount recognised on							
the income statement (included							
in staff costs)	3	(4)	138	134	(12)	165	153
Movement in post-employment benefit fund liability							
Present value at the beginning of							
the year		28	1 625	1 653	(2)	1 198	1 196
Exchange differences		-	(1)	(1)	2	(1)	1
Current service cost		18	42	60	4	39	43
Net interest		(22)	96	74	(16)	126	110
Remeasurements: recognised in		. ,			. ,		
OCI		26	(770)	(744)	42	265	307
Employer contribution		(19)	(4)	(23)	(1)	(2)	(3)
Employee contribution		(1)	-	(1)	(1)	-	(1)
Closing balance		30	988	1 018	28	1 625	1 653

\* The medical plan asset is an insurance policy with a limit of indemnity. The insurance policy is backed by assets held through an insurance cell captive. The excess assets of the cell captive belong to a subsidiary of the group and are recognised in investment securities. FirstRand group's liability is therefore sufficiently funded.

	2020			2019		
R million	Pension	Medical*	Total	Pension	Medical*	Total
Movement in the fair value of plan						
assets:						
Opening balance	8 944	1 877	10 821	9 339	1 934	11 273
Interest income	832	227	1 059	806	182	988
Remeasurements: recognised in OCI	(962)	(151)	(1 113)	(486)	(59)	(545)
Exchange differences	50	-	50	-	-	-
Employer contributions	27	-	27	1	-	1
Employee contributions	14	-	14	1	-	1
Benefits paid and settlements	(737)	(193)	(930)	(717)	(180)	(897)
Closing balance	8 168	1 760	9 928	8 944	1 877	10 821
Reconciliation of limitation imposed by						
IAS 19 asset ceiling						
Opening balance	280	-	280	160	-	160
Interest income	27	-	27	15	-	15
Change in the asset ceiling, excluding						
amounts included in interest	(201)	-	(201)	105	-	105
Closing balance	106	-	106	280	-	280
The actual return on plan assets was:	11%			10%		
Included in plan assets were the						
following:						
FirstRand Limited ordinary shares with						
fair value of	20	-	20	56	-	56
Total	20	-	20	56	-	56

\* The medical plan asset is an insurance policy with a limit of indemnity. The insurance policy is backed by assets held through an insurance cell captive. The excess assets of the cell captive belong to a fellow subsidiary of the bank and are recognised as an account receivable. FirstRand group's liability is therefore sufficiently funded.

Each sensitivity analysis is based on changing one assumption while keeping all other remaining assumptions constant. In practice this is unlikely to occur, and changes in some of the assumptions may be correlated. The sensitivity analysis has been calculated in terms of the projected unit credit method and illustrates how the value of the liability would change in response to certain changes in actuarial assumptions.

	202	20	201	9
%	Pension Medical		Pension	Medical
The principal actuarial assumptions used for accounting				
purposes were:				
Expected rates of salary increases	7.3	-	7.6	-
Long-term increase in health costs	-	8.2	-	8.3
The effects of a 1% movement in the assumed health				
cost rate (medical) and the expected rates of salary				
(pension) were:				
Increase of 1%				
Effect on the defined benefit obligation (R million)	3.7	298.8	3.7	456.0
Effect on the aggregate of the current service cost				
and interest cost (R million)	0.7	40.8	0.5	51.7
Decrease of 1%				
Effect on the defined benefit obligation (R million)	(3.5)	(255.3)	(3.4)	(379.6)
Effect on the aggregate of the current service cost				
and interest cost (R million)	(0.7)	(34.6)	(0.5)	(42.7)
The effects of a change in the average life expectancy				
of a pensioner retiring at age 65:				
Increase in life expectancy by 1 year				
Effect on the defined benefit obligation (R million)	250.8	81.5	291.9	120.5
Effect on the aggregate of the current service cost				
and interest cost (R million)	49.0	10.2	28.3	12.5
Decrease in life expectancy by 1 year				
Effect on the defined benefit obligation (R million)	(249.6)	(81.5)	(289.4)	(119.4)
Effect on the aggregate of the current service cost				
and interest cost (R million)	(48.8)	(10.3)	(28.1)	(12.4)
Estimated contributions expected to be paid to the plan		. ,		
in the next annual period (R million)	2	-	3	-
Net increase in rate used to value pensions, allowing for				
pension increases (%)	4.3	3.5	3.2	1.1
The weighted average duration of the defined benefit				
obligation (years)	7.8	13.0	8.7	13.0

The expected maturity analysis of undiscounted pension and post-employment medical benefits is given below.

	Within	Between	More than	
	1	1 and 5	5	
R million	year	years	years	Total
Pension benefits	753	2 940	34 526	38 219
Post-employment medical benefits	201	971	17 855	19 027
Total as at 30 June 2020	954	3 911	52 381	57 246

	Within	Between	More than	
	1	1-5	5	
R million	year	years	years	Total
Pension benefits	780	3 194	26 147	30 121
Post-employment medical benefits	190	928	19 662	20 780
Total as at 30 June 2019	970	4 122	45 809	50 901

The interest income is determined using a discount rate with reference to high-quality government bonds.

#### Mortality rates

The normal retirement age for active members of the pension fund and post-employment medical benefit scheme is 60.

The mortality rate table used for active members and pensioners of the pension fund and post-employment medical benefits is PA (90)-2. It refers to standard actuarial mortality tables for current and prospective pensioners on a defined benefit plan where the chance of dying after early or normal retirement is expressed at each age for each gender. The two-year age rating allows for the longer than average life expectancy of the retirees compared to general annuitant mortality. In addition, allowance is made for future expected improvements in annuitant mortality based on the income level of the annuitant (on average 0.50% p.a.).

The mortality rate table used for the active members of the post-employment medical benefit fund is SA 85-90. It refers to standard actuarial mortality tables for active members on a defined benefit plan where the chance of dying before normal retirement is expressed at each age for each gender.

The average life expectancy in years of a pensioner retiring at age 65 on the reporting date for pension and medical is 17 for males and 21 for females. The average life expectancy of a pensioner retiring at age 65 is 20 years after the reporting date for pension and medical is 18 for males and 22 for females.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B225-

### 21 EMPLOYEE LIABILITIES AND RELATED ASSETS continued

	2020	2019
Pension		
The number of employees covered by the scheme		
Active members	2 230	2 272
Pensioners	5 763	5 882
Deferred plan participants	267	268
Total employees	8 260	8 422
Defined benefit obligation amounts due to		
Benefits vested at the end of the reporting period (R million)	7 926	8 573
Benefits accrued but not vested at the end of the reporting period (R million)	165	119
Conditional benefits (R million)	25	35
Amounts attributable to future salary increases (R million)	57	69
Other benefits (R million)	8 009	8 588
Medical		
The number of employees covered by the scheme		
Active members	3 100	3 384
Pensioners	5 292	5 258
Total employees	8 392	8 642
Defined benefit obligation amounts due to		
Benefits vested at the end of the reporting period (R million)	2 007	2 394
Benefits accrued but not vested at the end of the reporting period (R million)	741	1 108
Conditional benefits (R million)	773	1 142
Other benefits (R million)	1 975	2 360

### 21.2 Defined contribution post-employment liability

R million	2020	2019
Post-employment defined contribution plan		
Present value of obligation	19 974	20 022
Present value of assets	(19 974)	(20 022)
Net defined contribution liability	-	-

The defined contribution scheme allows active members to purchase a pension from the defined benefit plan on retirement. The purchase price for the pension is determined based on the purchasing member's demographic details, the pension structure and economic assumptions at time of purchase. Should a member elect to purchase a pension, the group becomes exposed to longevity and other actuarial risks. However, because of the way that the purchase is priced the employer is not exposed to any asset return risk prior to the election of this option. On the date of the purchase the defined benefit liability and the plan assets will increase for the purchase amount and thereafter the accounting treatment applicable to defined benefit plans will be applied to the purchased pension. It should be noted that the purchase price for a new retiree would be slightly larger than the liability determined on the accounting valuation as the purchase price allows for a more conservative mortality assumption based on the solvency reserves of the fund.

## 22 DEFERRED INCOME TAX

Movement on the deferred income tax account is shown below.

R million	2020	2019
Deferred income tax asset		
Opening balance	4 621	4 015
(Disposals)/acquisitions of subsidiaries	-	(11)
Exchange rate difference	26	(36)
Release to profit or loss	925	637
Deferred income tax on amounts charged directly to other comprehensive income	(576)	(129)
Other	(21)	145
Total deferred income tax asset	4 975	4 621
Deferred income tax liability		
Opening balance	(1 359)	(1 466)
(Acquisitions)/disposals of subsidiaries	(18)	5
Exchange rate difference	(99)	(8)
Creation/(release) to profit or loss	155	112
Deferred income tax on amounts charged directly to other comprehensive income	-	(1)
Other	3	(1)
Total deferred income tax liability	(1 318)	(1 359)
Net deferred income tax asset	3 657	3 262

### 22 DEFERRED INCOME TAX continued

Deferred income tax assets and liabilities arise from:

	As at 2	As at 30 June		ised on tatement
R million	2020	2019	2020	2019
Deferred income tax asset		2010		
Tax losses	19	41	(24)	(59)
Provision for loan impairment	4 469	3 246	1 229	478
Provision for post-employment benefits	270	453	29	41
Other provisions	561	706	(124)	901
Cash flow hedges	(802)	(327)	` (1)	-
Financial instruments	(10)	(11)	`í	(37)
Instalment credit assets	(167)	(154)	(13)	(22)
Accruals	45	-	45	`45 <sup>´</sup>
Debt instruments designated at FVOCI	12	(22)	25	(16)
Capital gains tax	216	246	(33)	(99)
Equity instruments designated at FVOCI	35	(2)	(25)	-
Foreign currency translation reserve	-	-	(38)	16
Insurance contracts	-	-	-	16
Share-based payments	255	934	(679)	117
Deferred revenue liability	(214)	(548)	364	(569)
Other	275	41	175	(176)
Intangible assets	11	18	(6)	1
Total deferred income tax asset	4 975	4 621	925	637
Deferred income tax liability				
Provision for loan impairment	176	110	66	9
Provision for post-employment benefits	11	13	-	1
Other provisions	(111)	(97)	1	(14)
Financial instruments	26	25	1	3
Instalment credit assets	(301)	(355)	(11)	1
Accruals	(203)	(279)	76	(86)
Capital gains tax	(28)	(21)	(6)	-
Intangible assets	(430)	(460)	106	146
Other	(458)	(295)	(78)	52
Total deferred income tax liability	(1 318)	(1 359)	155	112

Dividends declared by South African entities are subject to shareholders' withholding tax. The group would therefore incur no additional tax if the total reserves of R129 465 million (2019: R121 594 million) were declared as dividends.

The group has not recognised a deferred tax asset amounting to R894 million (2019: R1 168 million) relating to tax losses because there was insufficient taxable income. R2 million (2019: R260 million) of these losses has a 3 year expiry date. The rest of the losses have no expiry date.

### 23 SHORT TRADING POSITIONS

R million	2020	2019
Government and government guaranteed stock	4 707	5 246
Other dated securities	79	109
Undated securities	276	19
Total short trading positions	5 062	5 374

### 24 CREDITORS, ACCRUALS AND PROVISIONS

R million	2020	2019
Other accounts payable	14 184	15 051
Customer loyalty programme liability*	1 878	1 820
Fair value hedge interest liability**	46	23
Withholding tax for employees	653	628
Deferred revenue*	569	641
Operating lease liability - straight lining of lease payments	6	128
Payments received in advance	603	524
Accrued expenses	2 451	2 575
Audit fees accrued	222	216
Provisions (including litigations and claims)	426	316
Total creditors, accruals and provisions	21 038	21 922

\* These balances meet the definition of contract liabilities and a reconciliation of the balance is provided below. The deferred revenue balance relates to service fees that are earned on value-added products provided to customers.

\*\* The balance reflected relates to the fair value of the interest rate risk component of the hedged items designated in macro hedge accounting relationships in Aldermore.

#### **Reconciliation of contract liabilities**

R million	2020	2019
Opening balance	2 461	2 291
Increases due to cash received and other increases in contract liabilities	2 195	2 234
Increases/(decreases) as a result of changes in the estimate of the transaction price	(38)	(27)
Contract modifications	11	-
Revenue recognised that was included in the contract liability balance		
at the beginning of the period	(2 182)	(2 037)
Closing balance	2 447	2 461

### **Reconciliation of provisions**

R million	2020	2019
Opening balance	316	331
Exchange rate differences	21	-
Charge to profit or loss	146	34
- Additional provisions created	210	79
- Unused provisions reversed	(64)	(45)
Utilised	(57)	(49)
Closing balance	426	316

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B229-

### **25 DEPOSITS**

R million	2020	2019
Category analysis		
Deposits from customers	1 223 730	1 029 845
- Current accounts	315 959	241 368
- Call deposits	312 409	275 266
- Savings accounts	23 693	16 984
- Fixed and notice deposits	486 082	416 427
- Other deposits from customers	85 587	79 800
Debt securities	210 329	254 238
- Negotiable certificates of deposit	44 041	67 934
- Fixed and floating rate notes	164 989	184 926
- Exchange-traded notes	1 299	1 378
Asset-backed securities	54 255	46 816
- Securitisation issuances	45 644	34 563
- Non-recourse deposits	8 611	12 253
Other	46 701	62 205
- Repurchase agreements	23 559	40 897
- Securities lending	3 905	1 803
- Cash collateral and credit-linked notes	19 237	19 505
Total deposits	1 535 015	1 393 104

### **26 OTHER LIABILITIES**

R million	Notes	2020	2019
Lease liabilities*	:	3 166	-
Funding liabilities		5 037	5 974
- Preference shares**		3 198	2 961
- Other		1 839	3 013
Total other liabilities		3 203	5 974

\* The group elected not to restate comparative information, as permitted by IFRS 16. Comparability will not be achieved as comparative information has been prepared on an IAS 17 basis. Refer to accounting policy note 10 for details.

\*\* The preference shares in issue have variable interest rates that are linked to prime. Their maturity dates range between 2020 and 2023.

#### 26.1 Other liabilities reconciliation

	2020			2019		
R million	Other	Lease	Total	Other	Lease	Total
Opening balance	5 974	-	5 974	6 989	-	6 989
IFRS 16 adjustment	-	2 834	2 834	-	-	-
Cash flow movements	(2 076)	(71)	(2 147)	691	-	691
- Proceeds on the issue of other liabilities	3 614	969	4 583	1 637	-	1 637
- Redemption of other liabilities	(5 174)	-	(5 174)	(541)	-	(541)
- Principal payments towards lease liabilities	-	(884)	(884)	-	-	-
- Interest paid	(516)	(156)	(672)	(405)	-	(405)
Non-cash flow movements	1 137	405	1 542	(1 706)	-	(1 706)
- Fair value movement	(187)	11	(176)	(1 922)	-	(1 922)
- Acquisition/disposal of subsidiaries	1 308	40	1 348	-	-	-
- Transfers to non-current asset and disposal						
group held for sale	(108)	(13)	(121)	-	-	-
- Foreign exchange	(76)	203	127	(181)	-	(181)
- Early termination / modification of lease	-	(17)	(17)	-	-	-
- Interest accrued	200	181	381	397	-	397
Total other liabilities	5 035	3 168	8 203	5 974	-	5 974

The group's significant operating leases relate to property rentals of office premises and the various branch network channels represented by full service branches, agencies, mini branches and ATM lobbies. The rentals have fixed monthly payments. Escalation clauses are based on market-related rates and vary between 5% and 12%.

The leases are usually for a period of one to five years. The leases are non-cancellable and some of the leases have an option to renew for a further leasing period at the end of the original lease term.

Restrictions are more of an exception than the norm and usually relate to the restricted use of the asset for the business purposes specified in the lease contract.

For details on the contractual maturity of lease liabilities, refer to note 37.2.1 Liquidity risk.

### **27 TIER 2 LIABILITIES**

The Prudential Authority's (PA) Regulations relating to banks, require qualifying Tier 2 instruments to have a loss absorbency feature in the form of either a write-off or conversion to ordinary shareholder equity at the point of non-viability. These apply to any subordinated bonds issued on or after 1 January 2013.

R million	Maturity dates	Interest rate	2020	2019
Fixed rate bonds			12 108	9 955
<ul> <li>ZAR denominated</li> </ul>	14 April 2021 to 3 June 2026	10% - 12.35%	1 359	1 359
<ul> <li>USD denominated</li> </ul>	23 April 2023	6.25%	9 287	7 350
<ul> <li>GBP denominated</li> </ul>	28 October 2021	8.50%	1 300	1 090
- Other currencies	1 December 2021 and 29 March 2022	7.48% - 10.36%	162	156
Floating rate bonds			12 506	14 236
- ZAR denominated	13 April 2021 to 3 June 2024	Three-month JIBAR		
- Other currencies	1 December 2021 and 29 March 2022	+239 bps to 400 bps Three-month JIBAR	11 676	13 719
		+250 bps and bank		
		rate + 180 bps	830	517
Total Tier 2 liabilities			24 614	24 191

### 27.1 Tier 2 liabilities reconciliation

R million	2020	2019
Opening balance	24 191	28 439
Cash flow movements	(1 911)	(4 954)
- Proceeds from the issue of Tier 2 liabilities	275	2 625
- Capital repaid on Tier 2 liabilities	(2 186)	(7 579)
Non-cash flow movements	2 334	706
- Foreign exchange*	1 394	(212)
- Fair value movement*	305	252
- Interest accrued	635	666
Total Tier 2 liabilities	24 614	24 191

\*Presentation of the movement on the Tier 2 liability for the comparative period has been expanded to reflect the non-cash movements attributable to the basis adjustment as a result of fair value hedge accounting (fair value movement) separate from foreign exchange movements.

### 28 SHARE CAPITAL AND SHARE PREMIUM

#### Share capital and share premium

#### Authorised shares

	2020	2019
Ordinary shares	6 001 688 450	6 001 688 450

#### **Issued shares**

	2020		20	019		
		Ordinary			Ordinary	
		share	Share		share	Share
	Number of	capital	premium	Number of	capital	premium
	shares	R million	<b>R</b> million	shares	R million	R million
Opening balance	5 609 488 001	56	8 023	5 609 488 001	56	8 056
Shares issued	-	-	-	-	-	-
Total issued ordinary share capital and						
share premium	5 609 488 001	56	8 023	5 609 488 001	56	8 056
Treasury shares	(3 239 594)	-	(15)	(385 962)	-	(33)
Total issued share capital attributable to ordinary						
equityholders	5 606 248 407	56	8 0 08	5 609 102 039	56	8 023

The unissued ordinary shares are under the control of the directors until the next annual general meeting.

The shareholding of subsidiaries in FirstRand Limited was 0.06% (2019: 0.01%) of total issued ordinary shares and these shares have been treated as treasury shares.

### 29 OTHER EQUITY INSTRUMENTS

#### Authorised preference shares

	2020	2019
A preference shares – unlisted variable rate cumulative convertible		
redeemable*	198 311 550	198 311 550
B preference shares – listed variable rate non-cumulative non-redeemable	100 000 000	100 000 000
C preference shares – unlisted variable rate convertible non- cumulative		
redeemable*	100 000 000	100 000 000
D preference shares – unlisted variable rate cumulative redeemable*	100 000 000	100 000 000
+1 / · · · · · · · · · · · · · · · · · ·		

\*Unissued

#### **Issued shares**

	2020		2019	
		Ordinary		Ordinary
		equity		equity
	Number of	instruments	Number of	instruments
	shares	R million	shares	R million
B preference shares	45 000 000	4 519	45 000 000	4 519
Total issued share capital attributable to				
preference shareholders of the group	45 000 000	4 519	45 000 000	4 519

Dividends on the B preference shares are calculated at a rate of 75.5% of the prime lending rate of FNB, a division of FirstRand Bank Limited.

#### Additional Tier 1 capital

R million	Rate	2020	2019
FRB24	3-month JIBAR plus 440 basis		
	points	2 265	2 265
FRB25*	3-month JIBAR plus 440 basis		
	points	3 461	2 700
Contingent convertible securities	11.875% per annum	-	1 250
Total additional Tier 1 capital		5 726	6 215
Total other equity instruments		10 245	10 734

\* Includes a tap issuance of R761 million in the current year.

### 29 OTHER EQUITY INSTRUMENTS continued

#### FRB24 and FRB25

To date, FirstRand Bank, a wholly-owned subsidiary of FirstRand Limited, issued Basel III compliant Additional Tier 1 (AT1) instruments which are perpetual and pay non-cumulative, discretionary coupons on a quarterly basis. The terms and conditions provide for an issuer call option after five years, and at every coupon payment date that follows.

In addition, at the discretion of the PA, FRB may write off the notes, in whole or in part, with no obligation to pay compensation to the noteholders upon the earlier of:

- the PA giving notice that a write-off is required without which the bank will become non-viable; or
- a decision being made to inject public sector capital, or equivalent support, without which the bank will become non-viable.

The AT1 notes have been classified as equity, as the terms and conditions do not contain a contractual obligation to pay cash to the noteholders.

The total coupon paid during the financial year was R629 million (2019: R255 million). Current tax of R176 million (2019: R58 million) relating to the AT1 capital note was recognised in the income statement.

#### Contingent convertible securities

On 9 December 2014, the group's subsidiary Aldermore Group plc issued R1 250 million (£75 million) fixedrate Additional Tier 1 perpetual subordinated contingent convertible securities.

The securities are perpetual and have no fixed redemption date. Redemption of the securities is at the discretion of Aldermore on 30 April 2020 and annually thereafter. The securities bear interest at an initial rate of 11.875% per annum until 30 April 2020 and thereafter at the relevant reset interest rate as provided in the information memorandum. Interest is payable, annually, in arrears on each interest payment date commencing 30 April 2015, and is non-cumulative. The borrower has the full discretion to cancel any interest scheduled to be paid on the securities. The contingent convertible securities were redeemed on 30 April 2020.

These securities are convertible into ordinary shares of Aldermore in the event of Aldermore's common equity ratio falling below 7%. Although there are a number of additional terms relating to events such as acquisition and wind-up, there are no circumstances in which Aldermore has an unavoidable obligation to issue a variable number of its own shares.

### 30 SUBSIDIARIES AND NON-CONTROLLING INTERESTS

The group has a portfolio of integrated financial services businesses comprising FNB, RMB, WesBank, Aldermore and Ashburton Investments. The group operates in South Africa, certain markets in sub-Saharan Africa, the United Kingdom and India, and offers a universal set of transactional, lending, investment and insurance products and services.

The group's operations are conducted through its six significant wholly-owned subsidiaries:

Subsidiary	Operation
FirstRand Bank Limited	SA banking activities and foreign branches in
	London, Guernsey and India
FirstRand EMA Holdings Proprietary Limited	Rest of Africa subsidiaries
FirstRand Investment Management Holdings Limited	Investment management
FirstRand Investment Holdings Proprietary Limited	Other activities
FirstRand International Limited (Guernsey)	UK banking and hard currency platform
FirstRand Insurance Holdings Proprietary Limited	Insurance

There are no significant restrictions on the ability to transfer cash or other assets to or from entities within the group. Refer to section C of the annual financial statements for a simplified group structure.

### 30.1 Acquisitions of subsidiaries

Identifiable assets acquired and liabilities assumed at the acquisition date fair value are set out as listed below.

			Other insignificant		
	GHL	GHL Bank		acquisitions	
R million	2020	2019	2020	2019	
ASSETS					
Cash and cash equivalents	143	-	1	-	
Other assets	26	-	6	-	
Current tax asset	8	-	-	-	
Advances	1 611	-	-	-	
Investment securities	193	-	-	-	
Property and equipment	111	-	-	-	
Intangible assets	39	-	-	-	
Total assets acquired	2 131	-	7	-	
LIABILITIES					
Creditors and accruals	263	-	7	-	
Deposits	268	-	-	-	
Employee liabilities	2	-	-	-	
Other liabilities	1 309	-	-	-	
Deferred income tax liability	18	-	-	-	
Total liabilities acquired	1 860	-	7	-	
Net asset value as at date of acquisition	271	-	-	-	
Total goodwill is calculated as follows:					
Total cash consideration transferred	509	-	-	-	
Total non-cash consideration transferred	-	-	-	-	
Less: net identifiable asset value at date of acquisition	(271)	-	-	-	
Goodwill on acquisition	238	-	-	-	

#### 30.1 Significant acquisitions in 2020

The group regards Ghana as an attractive market with long-term potential. On 4 May 2020, the group acquired the entire issued share capital of Ghana Homeloans Bank (GHL) through First National Bank Ghana Limited. GHL is a Ghana-based bank that primarily provides mortgages to customers. The acquisition of GHL provides First National Bank Ghana with the foundation for a broader retail strategy going forward.

GHL and First National Bank Ghana are included in the FNB Africa reportable segment of the group. On 30 June 2020, GHL was merged with First National Bank Ghana and ceased to exist as a separate legal entity.

The accounting for the GHL business combination is provisional at 30 June 2020 due to the inherent complexity and judgement associated with identifying intangible assets and determining the fair value of identifiable intangible assets and certain on-balance sheet items.

The acquired receivables consisted of advances, accounts receivable and debt investment securities. The fair value of these receivables was R1 878 million, the gross carrying value was R1 871 million and the ECL was R68 million at the acquisition date. Acquisition-related expenditure of R4 million has been disclosed as operating expenditure in the consolidated income statement.

From the date of acquisition, GHL contributed R27 million of revenue (NII and NIR) and R3 million to profit before tax of the group. If the acquisition had taken place at the beginning of the current period, group revenue and profit before tax would not have been materially impacted.

#### Significant acquisitions in 2019

There were no significant acquisitions in 2019.

### 30.1.1 Acquisitions that do not result in a change of control

	Other insignificant acquisitions	
R million	2020	2019
Carrying amount of non-controlling interest acquired	(3)	9
Consideration paid to non-controlling interest acquired	(14)	(23)
- Discharged by cash consideration	(6)	(23)
- Non-cash consideration	(8)	
Loss recognised directly in equity	(17) (1	

#### 30.2 Disposals of subsidiaries

#### 30.2.1 Disposals of interest in subsidiaries with loss of control

	RMB private equity	
R million	2020	2019
ASSETS		
Cash and cash equivalents	-	7
Other assets	-	4
Investment properties	-	124
Deferred income tax asset	-	11
Total assets disposed of	-	146
LIABILITIES		
Current tax liability	-	4
Other liabilities	-	142
Deferred income tax liability	-	5
Total liabilities disposed of	-	151
Net asset value as at date of disposal	-	(5)
Total gain on disposal is calculated as follows:		
Total consideration received	-	5
Total cash consideration received	-	5
Add: non-controlling share of net asset value at disposal date	-	(4)
Less: group's portion of the net asset value on disposal	-	5
Gain on disposal of controlling interest in a subsidiary	-	6
Cash flow information		
Discharged by cash consideration	-	5
Less: cash and cash equivalents/(overdrafts) disposed of in the		
subsidiary	-	(7)
Net cash (outflow) on disposal of subsidiaries	-	(2)

#### **Disposals in 2020**

#### **RMB Private Equity**

There were no disposals of private equity subsidiaries.

#### **Disposals in 2019**

#### **RMB Private Equity**

FirstRand Investment Holdings Proprietary Limited disposed of several immaterial private equity subsidiaries. The net gain on the disposals was R6 million.

### 30.2.2 Disposals that do not result in a change of control

	RMB private equity		
R million	2020	2019	
Carrying amount of non-controlling interest acquired	(1)	-	
Consideration received from non-controlling interest disposed of	6	-	
- Discharged by cash consideration	6		
Gain recognised directly in equity	5	-	

#### 30.3 Non-controlling interests

The only subsidiaries that give rise to a significant non-controlling interest are First National Bank of Namibia Holdings Limited and First National Bank of Botswana Holdings Limited.

The group holds 100% of the shares in First National Bank of Botswana Holdings Limited. The noncontrolling interests recognised by the group results from First National Bank Holdings Botswana Limited's shareholding in First National Bank Botswana Limited. The non-controlling interests own 30.5% of First National Bank Botswana Limited.

In addition to the above the group owns less than 100% of the issued share capital of a number of private equity subsidiaries and other investments in the RMBIA Proprietary Limited sub-consolidation. The non-controlling interests recognised by the group result from RMBIA's shareholding in these subsidiaries. There is no individually significant non-controlling interest.

	First National Bank of Namibia Holdings Limited		F First National Bank of Botswana Limited	
Country of incorporation		Namibia	Botswana	
% ownership held by non-controlling interests		40.1		30.5
% voting rights by non-controlling interests		40.1		30.5
R million	2020	2019	2020	2019
Balances included in the consolidated statement of				
financial position				
Total assets	45 893	44 180	44 150	34 773
Balances with central banks*	409	431	676	1 123
Total liabilities	40 893	38 766	38 923	30 395
Balances included in the consolidated statement of				
comprehensive income				
Interest and similar income	3 857	3 865	2 296	2 133
Non-interest revenue	2 002	1 913	1 777	1 533
Profit or loss before tax	1 210	1 585	1 260	1 259
Total comprehensive income	833	1 086	1 420	989
Amounts attributable to non-controlling interests				
Dividends paid to non-controlling interests	508	239	181	153
Profit or loss attributable to non-controlling interests	423	445	291	293
Accumulated balance of non-controlling interests	2 039	2 202	1 541	1 290

\* These balances are not available to the group for day-to-day operational use.

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### **31 INVESTMENT MANAGEMENT ACTIVITIES**

The following table sets out the market value of assets for which the group provides investment management services, but does not recognise on its statement of financial position.

R million	2020	2019
Assets under management	150 657	145 471
- Traditional products	118 747	102 478
- Alternative products	31 910	42 993

Traditional products usually comprisecollective investment schemes, ETFs and segregated mandates. Alternative products managed by the group include RMB Westport joint ventures, credit funds, private equity funds, structured products and other unregulated funds and mandates.

### 32 REMUNERATION SCHEMES

R million	Notes	2020	2019
The charge to profit or loss for share-based payments are as follows:			
Conditional incentive plan		551	1 928
Other subsidiary schemes		5	38
Amount included in profit or loss	3	556	1 966

The purpose of these schemes is to appropriately attract, incentivise and retain managers and employees within the group. The performance vesting conditions attached to the 2017 scheme were not met and the full obligation raised in the prior periods was therefore reversed in the current year.

### 32 **REMUNERATION SCHEMES continued**

#### Description of the scheme and vesting conditions:

	Conditional incentive plan					
IFRS 2 treatment	Cash settled*	Equity settled**				
Description	The conditional award is a notional share based on the FirstRand Limited share price.	The conditional award is a notional share based on the FirstRand Limited share price, which must be settled in FirstRand Limited shares.				
Vesting conditions	These awards vest after three years. The awards vest if the employment and, where applicable, performance conditions are met. Conditional awards are issued annually and vesting is subject to specified financial performance targets set annually by the group's remuneration committee. These corporate performance targets (CPTs) are set out below.					
Valuation methodology	The conditional incentive plan (CIP) is valued using the Black Scholes option pricing model. The scheme is cash settled and is therefore repriced at each reporting date.					
	Valuation assumptio	ns				
Dividend data	Dividend data Management's estimates of future discrete dividends.					
Market related	Interest rate is the risk-free rate of return as recorded on the last day of the financial year, on a funding curve of a term equal to the remaining expected life of the plan.					
Employee related	The weighted average forfeiture rate used is based on historical forfeiture data observed over all schemes.					

\* The UK conditional award for UK based employees (including Aldermore) differs to the rest of the Group. The scheme is based on an initial Sterling amount which varies in response to the FirstRand share price. The scheme has a liability of R60 million at 30 June 2020 (2019: R105 million).

\*\* The equity-settled scheme is immaterial with a share-based payment reserve of R25 million at 30 June 2020 (2019: R2 million), which all related to Aldermore staff.

#### **Corporate performance targets**

The FirstRand Limited group remuneration committee sets the CPTs for each award based on the expected macroeconomic conditions and group earnings forecast over the performance period. These criteria vary from year to year, depending on the expectations for each of the aforementioned variables. For vesting to occur, the criteria must be met or exceeded. For the 2017 and 2018 award schemes, the scheme rules allowed the remuneration committee the discretion to determine whether the conditional awards would vest, in full or partially, in circumstances where the performance conditions were not fulfilled. The application of this discretion is limited. For the 2019 award, this discretion is removed and if the performance conditions are not met the award fails. The 2019 scheme introduced graded vesting, the level of vesting is correlated to the earnings growth achieved relative to macroeconomic variables and minimum ROE requirements. For certain non-senior employees eligible for a CIP a portion of the award is not subject to the performance conditions, and only requires continued employment. The vesting outcome is based on the delivery of the performance conditions and this level is finally determined and calculated by the group remuneration committee. In terms of the scheme rules, participants are not entitled to dividends on their conditional share awards during the vesting period.

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#### 32 **REMUNERATION SCHEMES continued**

The criteria for the expired and currently open schemes are set out below.

#### **Expired schemes**

**2016 (Vested in 2019)** – FirstRand Limited must achieve growth in normalised EPS which equals or exceeds South African nominal GDP growth, on a cumulative basis, over the performance period from the base year-end being 30 June 2016, to the financial year end immediately preceding the vesting date. and the company must deliver a ROE of at least 18% over the performance period. Nominal GDP is advised by Group Treasury, macro strategy unit. For vesting to occur, the criteria had to be met or exceeded. The award vested in September 2019 based on the earnings growth and ROE delivered over the three-year period ended 30 June 2019.

#### Currently open

**2017** (Not vesting at the expected vesting date of September 2020) – FirstRand Limited must achieve growth in normalised EPS, adjusted for CPI, which equals or exceeds the South African real GDP growth, on a cumulative basis, over the performance period from the base year-end, being 30 June 2017, to the year-end immediately preceding the vesting date, and the company must deliver a ROE of at least 18% over the performance period. Real GDP and CPI are advised by the Group Treasury macro strategy unit. For vesting to occur, the criteria must be met or exceeded. However, the scheme rules allow the remuneration committee the discretion to determine whether the conditional awards will vest in full or partially in circumstances where the performance conditions were not fulfilled. During the current year, the company failed to achieve the targets set for the cumulative growth in normalised earnings per share and Remco notified qualifying employees that the scheme would consequently not vest.

**2018** (Vesting date in 2021) – FirstRand Limited must achieve growth in normalised earnings per share which equals or exceeds the South African CPI plus GDP growth, on a cumulative basis, over the performance period from the base year end, being 30 June 2018, to the year-end immediately preceding the vesting date, and the company must deliver a ROE of at least 18% over the performance period. If real gross domestic product is negative, then growth in normalised earnings should equal or exceed CPI over the same period. Real GDP and CPI are advised by the Group Treasury macro strategy unit. For vesting to occur, the criteria must be met or exceeded. However, the scheme rules allow the remuneration committee the discretion to determine whether the conditional awards will vest in full or partially in circumstances where the performance conditions were not fulfilled.

**2019** (Vesting date in 2022) - The vesting conditions of the 2019 award are set out below, with the apportionment to vesting without conditions described below.

The awards for all top and certain senior management have performance conditions applied to 100% of the award. For all other participants, 50% of the award seeks to drive retention and will vest in three years without performance conditions, provided the participant remains in employment and the remaining 50% of the award remains subject to performance conditions. For the awards subject to performance conditions, graded vesting applies. The awards are subject to the achievement of performance conditions set at award date and these determine the value that will ultimately vest. These performance conditions include a minimum condition to achieve any vesting, a target, a stretch and a super stretch target with linear grading between targets. If the minimum ROE and earnings growth conditions are met, vesting will commence at 70% and if these are not met the award will lapse.

### 32 **REMUNERATION SCHEMES continued**

	Performance conditions					
	ROE target (average over the 3-year	Normalised earnings per share growth requirement (3-year compound annual	Vesting level should both			
	performance period)	growth rate)	conditions be met			
		FirstRand Limited must achieve growth in normalised earnings per share relative to the South African CPI plus real GDP growth on a cumulative basis over the performance period from the base year- end, being 30 June 2019, as set out for each vesting level indicated below:				
Minimum vesting, below which the award lapses	≥ 20%	Cumulative normalised earnings per share growth rate over 3 years of real GDP growth plus CPI plus >0% or CPI where real GDP growth is negative.	70%			
On target performance	≥ 20.5%	Cumulative normalised earnings per share growth rate over 3 years of real GDP growth plus CPI plus 1.5% to 3%.	100%			
Stretch target	≥ 21%	Cumulative normalised earnings per share growth rate over 3 years of real GDP growth plus CPI plus >5% to 7%.	120%			
Super stretch target	≥ 22%	Cumulative normalised earnings per share growth rate over 3 years of real GDP growth plus CPI plus >7% to 10%.	150% (maximum vesting)			

Linear vesting applies between each vesting level based on the achieved normalised earnings per share growth rate. The ROE is based on NAV without material adjustments resulting from dividend policy changes, regulatory changes, IFRS changes or volatile reserves. Under the new structure, Remco cannot apply upward vesting judgement if performance criteria are not met.

#### Impact of COVID-19 on existing schemes

As noted, due to the impact of COVID-19, the 2017 scheme has failed and will not vest. As such Remco is considering mechanism to mitigate the increased retention risk resulting from the COVID-19 impact.

### 32 **REMUNERATION SCHEMES continued**

The significant weighted average assumptions used to estimate the fair value of the conditional share awards granted are detailed below.

	2020		2019	
	Conditional incentive FNB		Conditional	
			incentive	FNB
	plan	Namibia	plan	Namibia
Award life (years)	2 - 3	-	2 - 3	5
Risk-free rate (%)	3.91 - 5.32	-	7.08 - 7.78	5.81 - 7.69
Expected dividend yield (%)	-	-	-	4.52
Expected dividend growth (%)	-	-	-	-

	Conditional incentive plan	
	(FirstRan	d shares)
Share awards outstanding	2020	2019
Number of awards in force at the beginning of the year (millions)	93.5	93.2
Number of awards granted during the year (millions)	36.5	32.7
Number of awards exercised/released during the year (millions)	(33.8)	(28.1)
<ul> <li>Market value range at date of exercise/release (cents)*</li> </ul>	3 893 - 6 637	4 337 - 6 990
- Weighted average (cents)	6 511	6 648
Number of awards forfeited during the year (millions)	(32.1)	(4.3)
Number of awards in force at the end of the year (millions)	64.0	93.5

	Conditional incentive plan (FirstRand shares)			
	2020 2019			19
	Weighted	Weighted		
	average		average	
	remaining	Outstanding	remaining	Outstanding
	life	awards	life	awards
Conditional outstanding**	(years)	(millions)	(years)	(millions)
Vested during 2019			0.32	33.9
Vesting during 2020 <sup>#</sup>	0.30	4.8	1.30	33.8
Vesting during 2021	1.30	29.9	2.30	25.8
Vesting during 2022	2.30	29.3		
Total conditional awards		64.0		93.5
Number of participants		4 743		4 637

\* Market values indicated above include those instances where a probability of vesting is applied to accelerated share award vesting prices due to a no-fault termination, as per the rules of the scheme.

\*\* Years referenced in the rows relate to calendar years and not financial years.

# Scheme vesting during 2020 failed to vest due to not achieving the performance conditions attached to the scheme.

### 33 CONTINGENCIES AND COMMITMENTS

Contingencies and commitments		
Guarantees (endorsements and performance guarantees)	33 609	38 273
Letters of credit	8 511	8 733
Total contingencies	42 120	47 006
Irrevocable commitments*	127 65	129 186
Committed capital expenditure	3 584	4 034
Operating lease commitments**	-	3 390
Other	50	136
Contingencies and commitments	173 41	183 752
Legal proceedings		
There are a number of legal or potential claims against the group, the outcome of which cannot at present be foreseen. These claims are not regarded as material		
either on an individual or a total basis and arise during the normal course of business. On Balance Sheet provisions are only taken for claims that are expected to materialise.	426	192
Commitments		
Commitments in respect of capital expenditure and long-term investments approved by the directors	3 584	4 034

\* Irrevocable commitments have been restated following an investigation which identified an amount of R7 394 million that had been included in irrevocable commitments in 2019 relating to contracts that provide the group with sole discretion to grant to the respective facilities. The ECL on these commitments are immaterial.

\*\* The group elected not to restate comparative information, as permitted by IFRS 16. Comparability will not be achieved as comparative information has been prepared on an IAS 17 basis. Refer to accounting policy note 10 for details.

### 33 CONTINGENCIES AND COMMITMENTS continued

### 33.1 Commitments under operating leases where the group is the lessee

With the adoption of IFRS 16 in the current year, leases where the group is the lessee are recognised on the statement of financial position and as such the table presented below represents disclosure as required under IAS 17. For more details on the contractual maturity of lease liabilities recognised under IFRS 16, refer to note 37.2.1 Liquidity risk.

	2019		
		Between	More than
R million	Within 1 year	1 and 5 years	5 years
Office premises	998	1 357	205
Recoverable under subleases	-	-	-
Net office premises	998	1 357	205
Equipment and motor vehicles	264	347	219
Total operating lease commitments	1 262	1 704	424

### 33 CONTINGENCIES AND COMMITMENTS continued

# 33.2 Future minimum lease payments receivable under operating leases where the group is the lessor

The group owns various assets that are leased to third parties under non-cancellable operating leases as part of the group's revenue-generating operations. The operating leases have various lease terms ranging from 2 to 15 years.

The minimum future lease payments under non-cancellable operating leases on assets where the group is the lessor are detailed below.

	2020		
		Between	More than
R million	Within 1 year	1 and 5 years	5 years
Property	95	297	30
Motor vehicles	1 421	2 177	218
Total operating lease commitments	1 516	2 474	248

	2019		
		Between	More than
R million	Within 1 year	1 and 5 years	5 years
Property	41	142	28
Motor vehicles	1 172	1 551	-
Total operating lease commitments	1 213	1 693	28

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### 34 FAIR VALUE MEASUREMENTS

#### 34.1 Valuation methodology

In terms of IFRS, the group is required to or elects to measure certain assets and liabilities at fair value. The group has established control frameworks and processes at an operating business level to independently validate its valuation techniques and inputs used to determine its fair value measurements. At an operating business level, valuation specialists are responsible for the selection and implementation and any changes to the valuation techniques used to determine fair value measurements. Valuation committees comprising representatives from key management have been established within each operating business and at an overall group level. They are responsible for overseeing the valuation control process and considering the appropriateness of the valuation techniques applied in fair value measurement. The valuation models and methodologies are subject to independent review and approval at an operating business level by the required valuation specialists, valuation committees and relevant risk committees annually, or more frequently if considered appropriate.

Fair value measurements are determined by the group on both a recurring and non-recurring basis.

#### Non-recurring fair value measurements

Non-recurring fair value measurements are those triggered by particular circumstances and include:

- the classification of assets and liabilities as non-current assets or disposal groups held for sale under IFRS 5 where the standard requires that the asset be held at the lower of its carrying amount and its fair value less costs to sell; and
- IAS 36 where the recoverable amount is based on the fair value less costs to sell.

These fair value measurements are determined on a case-by-case basis as they occur within each reporting period.

#### **Financial instruments**

When determining the fair value of a financial instrument, where the financial instrument has a bid or ask price (e.g. in a dealer market), the group uses a price within the bid-ask spread that is most representative of fair value in the circumstances.

Where the group has a financial liability with a demand feature, such as demand deposits, the fair value is not less than the amount payable on demand, discounted from the first date that the amount could be required to be paid where the time value of money is significant.

#### Financial instruments not measured at fair value

This category includes assets and liabilities not measured at fair value but for which fair value disclosures are required under another IFRS, e.g. financial instruments at amortised cost. Except for the amounts included under section 34.4, for all other financial instruments at amortised cost, the carrying value is equal to or a reasonable approximation of the fair value.

### 34 FAIR VALUE MEASUREMENTS continued

#### 34.2 Fair value hierarchy and measurements

The group classifies assets and liabilities measured at fair value using a fair value hierarchy that reflects whether observable or unobservable inputs are used in determining the fair value of the item. Fair value may be determined using unadjusted quoted prices in active markets for identical assets or liabilities, where this is readily available, and the price represents actual and regularly occurring market transactions. If this information is not available, fair value is measured using another valuation technique that maximises the use of relevant observable inputs and minimises the use of unobservable inputs.

Where a valuation model is applied and the group cannot mark-to-market, it applies a mark-to-model approach, subject to valuation adjustments. Mark-to-model is defined as any valuation which has to be benchmarked, extrapolated or otherwise calculated from a market input. In assessing whether a mark-to-model valuation is appropriate, the group will consider whether:

- as far as possible, market inputs are sourced in line with market prices;
- generally accepted valuation methodologies are consistently used for particular products unless deemed inappropriate by the relevant governance forums;
- an in-house-developed model is based on appropriate assumptions which have been assessed and challenged by suitably qualified parties independent of the development process;
- formal change control procedures are in place;
- awareness exists of the weaknesses of the models used, which is appropriately reflected in the valuation output;
- the model is subject to periodic review to determine the accuracy of its performance; and
- valuation adjustments are only made when appropriate, for example, to cover the uncertainty of the model valuation. The group considers factors such as counterparty and own credit risk when making appropriate valuation adjustments.

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### 34 FAIR VALUE MEASUREMENTS continued

#### Measurement of assets and liabilities at level 2

The table below sets out the valuation techniques applied by the group for recurring fair value measurements of assets and liabilities categorised as level 2.

Instrument	Valuation technique	Description of valuation technique and main assumptions	Observable inputs				
Derivative fina	Derivative financial instruments						
Forward rate agreements	Discounted cash flows	Future cash flows are projected using a forward curve and then discounted using a market-related discount curve over the contractual period. The reset date is determined in terms of legal documents.	Market interest rate curves and credit spreads				
Swaps	Discounted cash flows	Future cash flows are projected using a forward curve and then discounted using a market-related discount curve over the contractual period. The reset date of each cash flow is determined in terms of legal documents.	Market interest rate curves, credit and currency basis curves				
Options	Option pricing model	The models calculate fair value based on input parameters such as share prices, dividends, volatilities, interest rates, equity repo curves and, for multi-asset products, correlations. Unobservable model inputs are determined by reference to liquid market instruments and applying extrapolation techniques to match the appropriate risk profile.	Strike price of the option, market-related discount rate, spot or forward rate, and the volatility of the underlying				
Forwards	Discounted cash flows	The future cash flows are projected using a forward curve and then discounted using a market-related discount curve over the contractual period. Projected cash flows are obtained by subtracting the strike price of the forward contract from the market-projected forward value.	Spot price of underlying instrument, market interest rate curves and dividend yield				
Equity derivatives	Industry standard models	The models calculate fair value based on input parameters such as share prices, dividends, volatilities, interest rates, equity repo curves and, for multi-asset products, correlations. Unobservable model inputs are determined by reference to liquid market instruments and applying extrapolation techniques to match the appropriate risk profile.	Market interest rate curves, volatilities, dividends and share prices				

Instrument	Valuation technique	Description of valuation technique and main assumptions	Observable inputs
Advances to c	ustomers		
Other advances	Discounted cash flows	Future cash flows are discounted using a market- related interest rate adjusted for credit inputs over the contractual period. In the event that credit spreads for a counterparty are observable or are an insignificant input, advances to customers are classified as level 2 of the fair value hierarchy.	Market interest rate curves
Investment se	curities		
Equities listed in an inactive market	Discounted cash flows	For listed equities and bonds, the listed price is used where the market is active (i.e. level 1). However, if the market is not active and the listed price is not representative of fair value, a valuation technique is used to determine the fair value. The valuation technique will be based on risk parameters of comparable securities and the potential pricing difference in spread and/or price terms with the traded comparable is considered. Future cash flows are discounted using a market-related interest rate. Where the valuation technique incorporates observable inputs for credit risk or the credit risk is an insignificant input, level 2 of the fair value hierarchy is deemed appropriate.	Market interest rate curves
Unlisted equities	Price earnings (P/E) model and discounted cash flows	For unlisted equities, the earnings included in the model are derived from a combination of historical and budgeted earnings, depending on the specific circumstances of the entity whose equity is being valued. The P/E multiple is derived from current market observations taking into account an appropriate discount for unlisted companies. The valuation of these instruments may be corroborated by a discounted cash flow valuation or by the observation of other market transactions that have taken place, in which case level 2 classifications are used.	Market transactions
Unlisted bonds or bonds listed in an inactive market	Discounted cash flows	Unlisted bonds or bonds listed in an inactive market are valued similarly to advances measured at fair value. Future cash flows are discounted using a market- related interest rate adjusted for credit inputs over the contractual period. Where the valuation technique incorporates observable inputs for credit risk or the credit risk is an insignificant input, level 2 of the fair value hierarchy is deemed appropriate.	Market interest rate curves

Instrument	Valuation technique	Description of valuation technique and main assumptions	Observable inputs
Investment se	curities continu	led	
Negotiable certificates of deposit	Discounted cash flows	Future cash flows are discounted using market-related interest rates. Inputs to these models include information that is consistent with similar market quoted instruments, where available.	Market interest rate curves
Treasury bills and other government and government- guaranteed stock	JSE debt market bond pricing model	The JSE debt market bond pricing model uses the JSE debt market mark-to-market bond yield.	Market interest rate curves
Non-recourse investments	Discounted cash flows	Future cash flows are discounted using a discount rate which is determined as a base rate plus a spread. The base rate is determined by legal agreements as either a bond or swap curve. The spread approximates the level of risk attached to the cash flows. When there is a change in the base rate of the market, the valuation is adjusted accordingly. The valuation model is calibrated to reflect transaction price at initial recognition.	Market interest rate curves
Investments in funds and unit trusts		For certain investments in funds (such as hedge funds) or unit trusts, where an internal valuation technique is not applied, the group places reliance on valuations from third parties, such as broker quotes or valuations from asset managers. Where considered necessary, the group applies minority and marketability or liquidity discount adjustments to these third-party valuations. Third-party valuations are reviewed by the relevant operating business' investment committee on a regular basis. Where these underlying investments are listed, third- party valuations can be corroborated with reference to listed share prices and other market data and are thus	Market transactions (listed)

Instrument	Valuation technique	Description of valuation technique and main assumptions	Observable inputs				
Deposits	Deposits						
Call and non-term deposits	None – the undiscounted amount is used	The undiscounted amount of the deposit is the fair value due to the short-term nature of the instruments. These deposits are financial liabilities with a demand feature. The fair value is not less than the amount payable on demand, i.e. the undiscounted amount of the deposit.	None – the undiscounted amount approximates fair value and no valuation is performed				
Non- recourse deposits	Discounted cash flows	Fair value for interest rate and foreign exchange risk with no valuation adjustment for own credit risk. Valuation adjustments are affected by changes in the applicable credit ratings of the assets.	Market interest rate curves and foreign exchange rates				
Other deposits	Discounted cash flows	The forward curve is adjusted for liquidity premiums and business unit margins. The valuation methodology does not take early withdrawals and other behavioural aspects into account.	Market interest rate curves				
Other liabilities	Discounted cash flows	Future cash flows are discounted using market-related interest rates. Where the value of a liability is linked to the performance of an underlying and the underlying is observable, these liabilities are classified as level 2.	Market interest rate curves or performance of underlying				
Policyholder	liabilities under	investment contracts					
Unit-linked contracts or contractsAdjusted value of underlying assetswithout fixed benefitsassets		The underlying assets related to the contracts are recognised by the group. The investment contracts require the group to use these assets to settle the liabilities. The fair value of investment contract liabilities, therefore, is determined with reference to the fair value of the underlying assets. The fair value is determined using the current unit price of the underlying unitised assets linked to the liability and multiplied by the number of units attributed to the policyholders at reporting date. The fair value of the liability is never less than the amount payable on surrender, discounted for the required notice period where applicable.	Spot price of underlying				

Instrument	Valuation technique	Description of valuation technique and main assumptions	Observable inputs
Policyholder	liabilities unde	er investment contracts continued	
Contracts with fixed and guaranteed terms	Discounted cash flows	The liability fair value is the present value of future payments, adjusted using appropriate market-related yield curves to maturity.	Market interest rate curves
Financial assets and liabilities not measured at fair value but for which fair value is disclosed	Discounted cash flows	Future cash flows are discounted using market-related interest rates and curves adjusted for credit inputs.	Market interest rate curves

#### Measurement of assets and liabilities at level 3

The table below sets out the valuation techniques applied by the group for recurring fair value measurements of assets and liabilities categorised as level 3.

Instrument	Valuation technique	Description of valuation technique and main assumptions	Significant unobservable inputs of level 3 items
Derivative fina	ancial instrum	ients	
Option	Option pricing model	The models calculate fair value based on input parameters such as share prices, dividends, volatilities, interest rates, equity repo curves and, for multi-asset products, correlations. Unobservable model inputs are determined by reference to liquid market instruments and applying extrapolation techniques to match the appropriate risk profile.	Volatilities
Equity derivatives	Industry standard models	The models calculate fair value based on input parameters such as share prices, dividends, volatilities, interest rates, equity repo curves and, for multi-asset products, correlations. Unobservable model inputs are determined by reference to liquid market instruments and applying extrapolation techniques to match the appropriate risk profile.	Volatilities and unlisted share prices

Instrument	Valuation technique	Description of valuation technique and main assumptions	Significant unobservable inputs of level 3 items
Advances to o	customers		
Investment banking book	Discounted cash flows	Certain of the group's investment banking advances do not meet the requirements to be carried at amortised cost and are measured at fair value through profit or loss. Credit risk is not observable and could have a significant impact on the fair value measurement of these advances. As such, these advances are classified as level 3 on the fair value hierarchy. Future cash flows are discounted using a market -related interest rate, adjusted for credit inputs.	Credit inputs
Other advances	Discounted cash flows	Future cash flows are discounted using market-related interest rates adjusted for credit inputs, over the contractual period. In the case where the fair value of the credit is not significant year-on-year but may become significant in future and where the South African counterparties do not have actively traded or observable credit spreads, the group classifies other loans and advances to customers as level 3 in the fair value hierarchy.	Credit inputs
Advances under repurchase agreements	dvances       Discounted       The valuation entails accounting for the default of the         nder       cash flow       counterparty and the sovereign entity. The effect of these         purchase       defaults on the exchange rate is also included. Wrong-way		Credit input and market risk correlation factors

Instrument	Valuation technique	Description of valuation technique and main assumptions	Significant unobservable inputs of level 3 items
Investment se	ecurities		
Equities listed in an inactive market	Discounted cash flows	For listed equities, the listed price is used where the market is active (i.e. level 1). However, if the market is not active and the listed price is not representative of fair value, a valuation technique is used to determine the fair value. The valuation technique will be based on risk parameters of comparable securities and the potential pricing difference in spread and/or price terms with the traded comparable is considered. Future cash flows are discounted using market-related interest rates.	Unobservable P/E ratios
Unlisted equities	P/E model and discounted cash flows	For unlisted equities, the earnings included in the model are derived from a combination of historical and budgeted earnings, depending on the specific circumstances of the entity whose equity is being valued. The P/E multiple is derived from current market observations taking into account an appropriate discount rate for unlisted companies. The valuation of these instruments may be corroborated by a discounted cash flow valuation or by the observation of other market transactions that have taken place.	Growth rates and P/E ratios
Unlisted bonds or bonds listed in an inactive market	Discounted cash flows	Unlisted bonds or bonds in an inactive market are valued similarly to advances measured at fair value. Future cash flows are discounted using market-related interest rates adjusted for credit inputs over the contractual period. Where the valuation technique incorporates unobservable inputs for credit risk, level 3 of the fair value hierarchy is deemed appropriate.	Credit inputs

Instrument	Valuation technique	Description of valuation technique and main assumptions	Significant unobservable inputs of level 3 items
Investment se	ecurities conti	inued	
Investments in funds and unit trusts	Third-party valuations	In the case of certain investments in funds (such as hedge funds) or unit trusts where an internal valuation technique is not applied, the group places reliance on valuations from third parties, such as broker quotes or valuations from asset managers. Where considered necessary, the group applies minority and marketability or liquidity discount adjustments to these third-party valuations. Third-party valuations are reviewed by the relevant operating business' investment committee on a regular basis.	Third-party valuations used, minority and marketability adjustments
		Where these underlying investments are unlisted, the group has classified them as level 3 of the fair value hierarchy, as there is no observable market data to which to compare the third-party valuations to.	
Investment properties	Discounted cash flow	The fair value of investment properties is determined by obtaining a valuation from an independent professional valuer not related to the group. This fair value is based on a discounted cash flow model which is the sum of the present values of a stream of cash flows into the future with an appropriate exit or terminal value. Considerations related to above and below market rentals, fluctuating expenses and general property risk are factored into the model. Variables are obtained through surveys and comparable recent market transactions not publicly quoted. Professional valuations are performed every two years and are reviewed internally by management. The latest valuation was performed during the current year. The fair value is based on unobservable income capitalisation rate inputs. These rates are impacted predominantly by expected market rental growth, contract tenure, occupancy rates and vacant periods that arise on expiry of existing contracts. The fair value of these properties will change favourably with increases in the expected market rental growth, contract tenure and occupancy rates and decreases in the average vacant period; and unfavourably if the inverse occurs.	Expected rentals, capitalisation and exit/terminal rates

Instrument	Valuation technique	Description of valuation technique and main assumptions	Significant unobservable inputs of level 3 items	
Deposits				
Deposits that represent collateral on credit-linked notes	Discounted cash flows	These deposits represent the collateral leg of credit-linked notes. The forward curve adjusted for liquidity premiums and business unit margins is used. The valuation methodology does not take early withdrawals and other behavioural aspects into account.	Credit inputs on related advances	
Other deposits	Discounted cash flows	The forward curve is adjusted for liquidity premiums and business unit margins. The valuation methodology does not take early withdrawals and other behavioural aspects into account.	Credit inputs, market risk and correlation factors	
Other liabilities	Discounted cash flows	For preference shares which require the group to share a portion of profits of underlying contracts with a third party, the value of the liability is linked to the performance of the underlying. Where the underlying is not observable, these liabilities are classified as level 3. Future cash flows are discounted using market-related interest rates, adjusted for the performance of the underlying contracts.	Performance of underlying contracts	
Financial assets and liabilities not measured at fair value but for which fair value is disclosed	Discounted cash flows	Future cash flows are discounted using market-related interest rates and curves adjusted for credit inputs.	Credit inputs	

#### Non-recurring fair value measurements

For non-recurring fair value measurements, the fair value hierarchy classification and valuation technique applied in determining fair value will depend on the underlying asset or liability being measured. Where the underlying assets or liabilities are those for which recurring fair value measurements are required, as listed in the table above, the technique applied and the inputs into the models would be in line with those as set out in the table

There were no assets or liabilities measured at fair value on a non-recurring basis in the prior year. However, there were non-recurring fair value transactions in the current year.

An investment in a subsidiary was classified as a disposal group held for sale at 30 June 2020. Assets and liabilities in the disposal group which are subject to the IFRS 5 measurement criteria were measured at fair value less costs to sell and classified as level 2 on the fair value hierarchy, depending on the nature of the specific underlying asset and liability. Further details have been provided in note 14.

## 34.2.1 Fair value hierarchy

The following table presents the fair value measurements and fair value hierarchy of assets and liabilities of the group which are recognised at fair value.

	2020			
				Total
				fair
R million	Level 1	Level 2	Level 3	value
Assets				
Recurring fair value measurements				
Derivative financial instruments	50	146 540	925	147 515
Advances	-	20 871	48 633	69 504
Investment securities	106 433	43 618	3 886	153 937
Non-recourse investments	-	8 611	-	8 611
Commodities	21 344	-	-	21 344
Investment properties	-	-	722	722
Non-recurring fair value measurements				
Disposal groups held for sale - financial assets	-	58	-	58
Total fair value assets	127 827	219 698	54 166	401 691
Liabilities				
Recurring fair value measurements				
Short trading positions	5 062	-	-	5 062
Derivative financial instruments	292	160 045	1 856	162 193
Deposits	1 299	39 918	5 063	46 280
Non-recourse deposits	-	8 611	-	8 611
Other liabilities	-	2	300	302
Policyholder liabilities under investment contracts	-	4 960	-	4 960
Non-recurring fair value measurements				
Disposal groups held for sale - financial liabilities	-	2	-	2
Total fair value liabilities	6 653	213 538	7 219	227 410

		20	19	
				Total
				fair
R million	Level 1	Level 2	Level 3	value
Assets				
Recurring fair value measurements				
Derivative financial instruments	140	46 162	802	47 104
Advances	-	43 583	36 141	79 724
Investment securities	66 826	40 005	3 692	110 523
Non-recourse investments	-	12 253	-	12 253
Commodities	21 176	-	-	21 176
Investment properties	-	-	689	689
Total fair value assets – recurring	88 142	142 003	41 324	271 469
Liabilities				
Recurring fair value measurements				
Short trading positions	5 352	22	-	5 374
Derivative financial instruments	91	51 664	842	52 597
Deposits	1 378	53 809	1 238	56 425
Non-recourse deposits	-	12 253	-	12 253
Other liabilities	-	189	387	576
Policyholder liabilities under investment contracts*	-	4 415	-	4 415
Total fair value liabilities – recurring	6 821	122 352	2 467	131 640

\* The policyholder liabilities under investment contracts were incorrectly classified as level 1 in the prior year and was restated to correctly reflect as a level 2 instrument.

#### 34.3 Additional disclosures for level 3 financial instruments

#### 34.3.1 Transfers between fair value hierarchy levels

The following represents the significant transfers into levels 1, 2 and 3 and the reasons for these transfers. Transfers between levels of the fair value hierarchy are deemed to occur at the beginning of the reporting period.

	2020			
	Transfers	Transfers		
R million	in	out	Reasons for significant transfers in	
Level 1	-	-	There were no transfers into level 1.	
Level 2	-	(911)	There were no transfers into level 2.	
Level 3	911	-	Due to market disruption as a result of COVID-19, the market for certain investment securities became illiquid with the assets transferred from level 2 to level 3. In addition, certain inputs used valuing derivative instruments are no longer observable, their transfer from level 2 to level 3.	
Total transfers	911	(911)		

			2019
	Transfers	Transfers	
R million	in	out	Reasons for significant transfers in
Level 1	-	-	There were no transfers to level 1.
Level 2	128	(151)	During the year, the inputs into the yield curves used to fair value derivative trades become observable warranting a transfer from level 3 to level 2 for these instruments
Level 3	151	(128)	Derivatives linked to the Botswana pula were valued on an created curve, whose inputs are no longer observable. These changes in inputs resulted in a transfer out of level 2 to level 3.
Total transfers	279	(279)	

#### 34.3 Additional disclosures for level 3 financial instruments

#### 34.3.2 Changes in level 3 instruments with recurring fair value measurements

The following table shows a reconciliation of the opening and closing balances for assets and liabilities measured at fair value on a recurring basis classified as level 3 in terms of the fair value hierarchy.

	Derivative				
	financial		Investment	Investment	
R million	assets	Advances	securities	properties	
Balance as at 30 June 2018	563	51 318	2 159	754	
Gains/(losses) recognised in profit or loss	226	2 323	1 477	-	
Gains/(losses) recognised in other comprehensive					
income	-	-	1	-	
Purchases, sales, issue and settlements	(49)	(17 558)	72	59	
Acquisitions/disposals of subsidiaries	-	-	-	(124)	
Net transfer to level 3	62	-	(27)	-	
Exchange rate differences	-	58	10		
Balance as at 30 June 2019	802	36 141	3 692	689	
Gains/(losses) recognised in profit or loss	142	4 458	(407)	26	
Losses recognised in other comprehensive					
income	-	-	(203)	-	
Purchases, sales, issue and settlements	(86)	7 186	(55)	7	
Acquisitions/disposals of subsidiaries	-	-	-	-	
Net transfer to level 3	67	-	814	-	
Exchange rate differences	-	848	45	-	
Balance as at 30 June 2020	925	48 633	3 886	722	

Decreases in level 3 assets and liabilities are included in brackets. Decreases in the value of assets are as a result of losses, sales and settlements or the disposal of subsidiaries. Decreases in the value of liabilities are as a result of gains, settlements or the disposal of subsidiaries.

Gains or losses on advances classified as level 3 of the hierarchy comprise gross interest income on advances, fair value of credit adjustments and adjustments due to changes in currency and base rates. These instruments are funded by liabilities whereby the risk inherent is hedged by interest rate or foreign currency swaps. The corresponding gross interest expense is not disclosed in the fair value note as these items are typically measured at amortised cost.

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Derivative financial	Other	
liabilities	liabilities	Deposits
630	1 586	514
65	(1 769)	3
-	-	-
159	570	720
-	-	-
(12)	-	-
 -	-	1
842	387	1 238
1 418	154	76
-	-	-
(434)	(241)	3 729
-	-	-
30	-	-
-	-	20
1 856	300	5 063

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#### 34 FAIR VALUE MEASUREMENTS continued

#### 34.3.2 Unrealised gains or losses on level 3 instruments with recurring fair value measurements

The valuation model for level 3 assets or liabilities typically relies on a number of inputs that are not readily observable, either directly or indirectly. Thus, the gains or losses presented below include changes in the fair value related to both observable and unobservable inputs.

The table below presents the total gains or losses relating to the remeasurement of assets and liabilities carried at fair value on a recurring basis classified as level 3 that are still held at reporting date. With the exception of interest on funding instruments held at FVTPL and FVOCI debt instruments, all gains or losses are recognised in NIR.

	20	20	20	19
	Gains/(losses)	Gains/(losses)	Gains/(losses)	Gains/(losses)
	recognised	recognised	recognised	recognised
	in the	in other com-	in the	in other com-
	income	prehensive	income	prehensive
R million	statement	income	statement	income
Assets				
Derivative financial instruments	83	-	162	-
Advances*	4 291	-	2 183	-
Investment securities	(575)	(211)	1 340	1
Investment properties	91	-	-	-
Total	3 890	(211)	3 685	1
Liabilities				
Derivative financial instruments	(978)	-	37	-
Deposits	(41)	-	12	-
Other liabilities	(40)	-	144	-
Total	(1 059)	-	193	-

\* Amount is mainly accrued interest on fair value advances and movements in interest rates and foreign currency that has been economically hedged. These advances are classified as level 3 primarily, as credit spreads could be a significant input and are not observable for loans and advances in most of RMB's key markets. Refer to page B273 where the income statement impact of the credit fair value adjustments is disclosed. Inputs relating to interest rates and foreign currencies are regarded as observable.

## 34.3.3 Effect of changes in significant unobservable assumptions of level 3 financial instruments to reasonable possible alternatives

The table below illustrates the sensitivity of the significant inputs when changed to reasonably possible alternative inputs.

	Significant unobservable	Unobservable input to which reasonable possible changes	
Asset/liability	inputs	are applied	Reasonable possible changes applied
Derivative financial instruments	Volatilities	Volatilities	Increased and decreased by between 5% and 10%, depending on the nature of the instrument.
Advances	Credit	Credit migration matrix	A range of scenarios are run as part of the group's credit risk management process for advances measured at fair value through profit or loss to determine credit losses and change in credit spreads in various economic conditions. The probability of default is adjusted either upwards or downwards versus the base case.
Investment securities	Credit, growth rates and P/E ratios of unlisted investments	Credit, growth rates or P/E ratios of unlisted investments	Increased and decreased by between 7% and 10%, depending on the nature of the instrument.
Investment properties	Expected rentals, capitalisation and exit/terminal rates	Escalation rates applied to rentals and discount rates	Expected rentals are adjusted for comparable rentals. A range of capitalisation rates were used to assess reasonability of the rate(s) used.
Deposits	Credit inputs and market correlation factors	Credit inputs, correlation and devaluation parameters	The deposits included in level 3 of the hierarchy represent the collateral leg of credit-linked notes and deposits under repurchase agreements. The most significant unobservable input in determining the fair value is the credit risk component. The sensitivity to credit risk has been assessed in the same way as for advances, using the credit migration matrix, with the deposit representing the cash collateral component thereof.
Other liabilities	Performance of underlying contracts	Profits on the underlying contracts	Increased and decreased by 1%.

## 34.3.3 Effect of changes in significant unobservable assumptions of level 3 financial instruments to reasonable possible alternatives (continued)

2020 2019						
		onable poss		Reasonable possible		
	alteri	native fair va		alte	rnative fair va	
		Using	Using		Using	Using
		more	more		more	more
		positive	negative		positive	negative
	Fair	assump-	assump-	Fair	assump-	assump-
R million	value	tions	tions	value	tions	tions
Assets						
Derivative financial instruments	925	983	872	802	815	792
Advances	48 633	48 828	48 442	36 141	36 350	35 935
Investment securities	3 886	4 044	3 660	3 692	3 848	3 492
Investment properties	722	794	649	689	758	620
Total financial assets						
measured at fair value						
in level 3	54 166	54 649	53 623	41 324	41 771	40 839
Liabilities						
Derivative financial instruments	1 856	1 762	1 934	842	836	846
Deposits	5 063	5 010	5 132	1 238	1 221	1 256
Other liabilities	300	297	303	387	377	397
Total financial liabilities						
measured at fair value						
in level 3	7 219	7 069	7 369	2 467	2 434	2 499

#### 34.4 Financial instruments not measured at fair value

The following represents the fair values of financial instruments not carried at fair value on the statement of financial position, but for which fair value is required to be disclosed. For all other financial instruments, the carrying value is equal to or a reasonable approximation of the fair value.

	2020					
		Total				
	Carrying	fair				
R million	value	value	Level 1	Level 2	Level 3	
Assets						
Advances	1 192 211	1 202 775	-	141 944	1 060 831	
Investment securities	134 921	133 464	104 689	25 846	2 929	
Total financial assets at amortised cost	1 327 132	1 336 239	104 689	167 790	1 063 760	
Liabilities						
Deposits	1 480 124	1 483 457	9 951	1 170 985	302 521	
Other liabilities	4 735	4 778	-	3 118	1 660	
Tier 2 liabilities	24 614	24 987	-	24 987	-	
Total financial liabilities at amortised cost	1 509 473	1 513 222	9 951	1 199 090	304 181	

	2019					
	Total					
	Carrying	fair				
R million	value	value	Level 1	Level 2	Level 3	
Assets						
Advances	1 126 028	1 136 277	-	110 953	1 025 324	
Investment securities	118 950	118 668	88 102	24 572	5 994	
Total financial assets at amortised cost	1 244 978	1 254 945	88 102	135 525	1 031 318	
Liabilities						
Deposits	1 324 426	1 318 847	4 768	1 102 313	211 766	
Other liabilities	5 398	5 388	-	3 015	2 373	
Tier 2 liabilities	24 191	24 752	-	24 752	-	
Total financial liabilities at amortised cost	1 354 015	1 348 987	4 768	1 130 080	214 139	

## 34.5 Day 1 profit or loss

The following table represents the aggregate difference between transaction price and fair value based on a valuation technique yet to be recognised in profit or loss.

	2020	2019
Opening balance	50	54
Day 1 profits or losses not recognised on financial instruments initially recognised		
in the current year*	329	31
Amount recognised in profit or loss as a result of changes which would be		
observable by market participants	(182)	(35)
Closing balance	197	50

\*Impacted by refinements to the cash flow hedge accounting model following the adoption of IFRS 9.

## 34.6 Financial instruments designated at fair value through profit or loss

Financial in	estruments designated at fair value through profit or loss						
	Different methods are used to determine the current period and cumulative changes in fair value attributable to credit risk due to the differing inherent credit risk of these instruments. These are the						
methods use	ed.						
Financial assets	Advances The change in credit risk is the difference between the fair value of advances, based on the original credit spreads (as determined using the group's credit spread pricing matrix), and the fair value of advances based on the most recent credit inputs, where there has been a change in the credit risk of the counterparty. The group uses its own annual credit review process to determine if there has been a change in the credit rating or PD of the counterparty.						
	Investment securities						
	The change in fair value due to credit risk for investments designated at fair value through profit or loss is calculated by stripping out the movements that result from a change in market factors that give rise to market risk. The change in fair value due to credit risk is then calculated as the balancing figure, after deducting the movement due to market risk from the total movement in fair value.						
Financial liabilities	Determined with reference to changes in the mark-to-market yields of own issued bonds. The change in fair value of financial liabilities due to changes in credit risk is immaterial.						

#### 34.6.1 Financial assets designated at fair value through profit or loss

The group has designated certain financial assets at fair value through profit or loss that would otherwise have been measured at amortised cost or fair value through other comprehensive income. The table below contains details on the change in credit risk attributable to these financial assets.

	2020				
			Change in	fair value	
			due to cr	edit risk	
	Fair	Mitigated	Current		
R million	value	credit risk	period	Cumulative	
Advances	8 381	180	(132)	(138)	
Investment securities	8 221	-	-	-	
Total	16 602	180	(132) (133		

		2019			
	Change in fair value			fair value	
	due to credit risk			redit risk	
	Fair	Mitigated	Current		
R million	value	credit risk	period	Cumulative	
Advances	9 748	180	15	(11)	
Investment securities	8 337	-	-	-	
Total	18 085	180	15	(11)	

Losses are indicated in brackets.

#### 34.6.2 Financial liabilities designated at fair value through profit or loss

	20	20	2019		
		Contractually		Contractually	
		payable at		payable at	
R million	Fair value	maturity	Fair value	maturity	
Deposits	8 586	8 156	8 946	8 821	
Non-recourse deposits	8 611	7 145	12 253	6 190	
Other liabilities	302	302	576	576	
Policyholder liabilities under investment					
contracts	4 961	4 961	4 415	4 415	
Total	22 460	20 564	26 190	20 002	

## 34.7 Total fair value income included in profit or loss for the year

	2020	2019
Total fair value income for the year has been disclosed as:		
Fair value gains and losses included in non-interest revenue*	4 084	4 587
Fair value of credit of advances included in impairment of advances	(560)	(69)
*Defer to pote 2.2		

\*Refer to note 2.3

## 35 SEGMENT INFORMATION

## 35.1 Reportable segments

	Segment reporti	ing				
Group's chief operating decision maker	Chief executive officer (CEO)					
Identification and measurement of operating segments	Aligned with the internal reporting provided to the CEO and reflects the risks and rewards related to the segments' specific products and services offered in their specific markets. Operating segments whose total revenue, absolute profit or loss for the period or total assets are 10% or more of all the segments' revenue, profit or loss or total assets are reported separately.					
Major customers	The FirstRand group has no major customer as defined (i.e. revenue from the customer exceeds 10% of total revenue) and is, therefore, not reliant on revenue from one or more major customers.					
	Reportable segme	ents				
RETAIL AND C	OMMERCIAL Products and services	Footprint				
FNB	FNB represents FirstRand's activities in the retail and commercial segments in South Africa and the broader African continent. FNB offers a diverse set of financial products and services to market segments including consumer, small business, agricultural, medium corporate, parastatals and government entities. FNB's products cover the entire spectrum of financial services – transactional, lending, insurance, investment and savings – and include mortgage loans, credit and debit cards, personal loans, funeral, credit life, life and other insurance policies, and savings and investment products. Services include transactional and deposit taking, card acquiring, credit facilities, insurance and FNB distribution channels (branch network, ATMs, call centres, banking app, cellphone banking and online). DirectAxis forms part of a personal loans cluster alongside FNB loans.	FNB operates in South Africa, Namibia, Botswana, Lesotho, Eswatini, Zambia, Mozambique, Tanzania and Ghana.				

	Reportable segme	ents
	Products and services	Footprint
WesBank	WesBank represents the group's activities in instalment credit, fleet management and related services in the retail, commercial and corporate segments of South Africa. MotoVantage provides value-add financial services solutions related to vehicle ownership. These include maintenance and service plans, warranties, credit life and shortfall cover.	WesBank operates in South Africa.
CORPORATE	AND INSTITUTIONAL	
RMB	RMB represents the group's activities in the corporate and investment banking segments in South Africa, the broader African continent and India. RMB offers advisory, financing, trading, corporate transactional banking and principal investing solutions.	RMB operates in South Africa, Namibia, Botswana, Eswatini, Lesotho, Mozambique, Zambia, Ghana, Tanzania and Nigeria, and manages FirstRand Bank's representative offices in Kenya, Angola and China. It also operates in the UK and India (through FirstRand Bank branches).
ALDERMORE		
Aldermore	Aldermore is a UK specialist bank. It offers straightforward lending and deposit solutions to underserved customer segments, including small and medium- sized enterprises (SMEs), homeowners, landlords and savers. Following the integration of the MotoNovo business into Aldermore with effect from 5 May 2019, new MotoNovo business is originated in the Aldermore group. Aldermore now focuses on specialist lending in six areas: asset finance, invoice finance, SME commercial mortgages (including property development), residential mortgages, buy-to-let mortgages and vehicle finance. It is funded primarily by deposits from UK savers.	Aldermore serves customers and intermediary partners online, by phone and face to face through a network of nine regional offices located around the UK.

FCC AND OT	THER
FCC and other	FCC represents group-wide functions, including group treasury (capital, funding and liquidity and financial resource management), group finance, group tax, enterprise risk management, regulatory and conduct risk management and group internal audit. The reportable segment includes all management accounting and consolidated entries. Ashburton Investments offers investors with opportunities to participate in private equity, renewable energy and credit investments as well as a traditional range of equity, fixed
	income and multi-asset funds.
	Ashburton Investments' results are included in this reportable segment as these are not material on a segmental basis.
	The total operational performance of MotoNovo's back book (i.e. business written prior to the integration with Aldermore) is reported in the London branch, which forms part of FCC/Group Treasury (GTSY).
	Following the finalisation of the transaction with Discovery, the Discovery card business has been moved out of FNB into FCC/GTSY.

#### 35.2 Description of normalised adjustments

#### Normalised adjustments

The group believes normalised earnings more accurately reflect operational performance. Consequently, headline earnings have been adjusted to take into account non-operational and accounting anomalies. Normalised earnings is the measurement basis used by the chief operating decision maker to manage the group.

Normalised earnings adjustments include reallocation entries where amounts are moved between income statement lines and lines of the statement of financial position, without having an impact on the IFRS profit or loss for the year and total assets and total liabilities reported in terms of IFRS. Other normalised adjustments have an impact on the profit or loss reported for the period.

## 35.2 Description of normalised adjustments continued

	Normalised adjustments
Consolidated private equity subsidiaries	In accordance with IFRS, operating costs of consolidated private equity subsidiaries are included in profit or loss as part of operating expenses. When calculating normalised results, these operating costs are reclassified to NIR, where income earned from these entities is included. This presentation of net income earned from consolidated private equity subsidiaries more accurately reflects the underlying economic substance of the group's relationship with these entities.
FirstRand shares held for client trading activities	The group invests in FirstRand shares to offset its exposure as a result of client trading positions. Depending on the nature of the client trading position and resulting risks, FirstRand shares may be held long or sold short by the group. In terms of IAS 32, FirstRand shares held by the group are deemed to be treasury shares for accounting purposes. For the statement of financial position, the cost price of FirstRand shares held long is deducted from equity and the consideration received from selling FirstRand shares short is added back to equity. All gains and losses on FirstRand shares are reversed to profit or loss.
	In addition, one of the group's joint ventures also holds FirstRand shares for client trading activities. In terms of IAS 32, profits or losses cannot be recognised on an entity's own equity instruments. The group's portion of the fair value change in the FirstRand shares is, therefore, deducted from equity-accounted earnings and the carrying value of the investment recognised using the equity-accounted method. The shares held by the joint venture are not deducted from equity.
	Changes in the fair value of FirstRand shares and dividends declared on these shares affect the fair value of client trading positions reflected in the statement of financial position, unless the client trading position is itself an equity instrument. The change in the fair value of client trading positions is recognised in profit or loss. However, because of the rules relating to treasury shares and the elimination of upstream and downstream profits when equity accounting is applied the corresponding fair value changes (or the group's portion of the fair value changes) in the FirstRand shares held to match client trading positions are reversed or eliminated. This results in a mismatch in the overall equity and profit or loss of the group.
	For purposes of calculating normalised results, the adjustments described above are reversed and FirstRand shares held for client trading positions are treated as issued to parties external to the group.
	Where the client trading position is itself an equity instrument, then neither gains nor losses on client trading positions or FirstRand shares held to hedge these are reflected in profit or loss or on the statement of financial position.

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## 35 SEGMENT INFORMATION continued

	Normalised adjustments
Margin-related items included in fair value income	<ul> <li>In terms of IFRS the group is required to or has elected to measure certain financial assets and liabilities at fair value through profit or loss. In terms of the group's IFRS accounting policies, the gains or losses on these assets and liabilities are included in fair value income within NIR. This results in NIR including gains or losses that are related to lending, borrowing and economic interest rate hedges. In order to reflect the economic substance of these amounts, the amount of fair value income that relates to margin is presented in NII in the normalised results.</li> <li>The amount reclassified from NIR to NII includes the following items:</li> <li>the margin on the component of the wholesale advances book in RMB that is measured at FVTPL;</li> <li>fair value gains on derivatives that are used as interest rate hedges but which do not qualify for hedge accounting; and</li> <li>currency translations and associated costs inherent to the USD funding and liquidity pool.</li> </ul>
IAS 19 remeasurement of plan assets	In terms of IAS 19, interest income is recognised on the plan assets and set off against staff costs in the income statement. All other remeasurements of plan assets are recognised in other comprehensive income. In instances where the plan asset is a qualifying insurance policy, which has a limit of indemnity, the fair value of the plan asset is limited to that limit of indemnity. The limit of indemnity continually reduces as payments are made in terms of the insurance policy. After the recognition of interest income on the plan asset, any further adjustment required to revalue the plan asset to the limit of indemnity is recognised in other comprehensive income. To the extent, therefore, that interest income on plan assets results in an increase in the fair value of the plan asset above the limit of indemnity, a downward fair value measurement is recognised in other comprehensive income. Economically, the value of the plan asset has simply reduced with claims paid. Normalised results are adjusted to reflect this by increasing staff costs for the value of the interest on the plan assets and increasing other comprehensive income.

	Normalised adjustments
Realisations on the sale of private equity subsidiaries	In terms of <i>Circular 01/2019 Headline Earnings</i> , gains or losses from the sale of subsidiaries are excluded from headline earnings. The circular includes specific industry rules. Rule 1 allows entities to include in headline earnings gains or losses associated with private equity investments that are associates or joint ventures, which form part of trading or operating activities. This industry rule, however, does not apply to gains or losses associated with private equity investments that are subsidiaries. The group includes gains or losses on the sale of private equity subsidiaries in normalised results to reflect the nature of these investments.
Cash-settled share-based payments and the economic hedge	The group entered into a total return swap (TRS) with external parties to economically hedge itself against the exposure to changes in the FirstRand share price associated with the group's share schemes. In accordance with IFRS 2, the expense resulting from these share option schemes is recognised over the vesting period of the schemes. This leads to a mismatch in the recognition of the profit or loss of the hedge and the share-based payment expense. When calculating normalised results, the group defers a portion of the recognition of the fair value gain or loss on the hedging instrument for the specific reporting period to the period in which the IFRS 2 impact will manifest in the group's results. This reflects the economic substance of the hedge and associated IFRS 2 impact for the group for the share schemes that are not hedge accounted. In addition, the portion of the share-based payment expense which relates to the remeasurement of the liability arising from changes in the share price is reclassified from operating expenses into NIR in accordance with the economics of the transaction. The share-based payment expense is equal to the grant date fair value of the awards given.
Headline earnings adjustments	All adjustments that are required by <i>Circular 1/2019 Headline Earnings</i> in calculating headline earnings are included in normalised earnings on a line-by-line basis based on the nature of the adjustment. The description and amount of these adjustments are provided in the reconciliation between headline earnings and IFRS profit.

	2020			
	Reta	il and comme	rcial	
	FN	B		
		FNB		
R million	FNB SA	Africa	WesBan	
Net interest income before impairment of advances	33 466	4 340	5 29	
Impairment charge	(12 922)	(1 569)	(3 023	
Net interest income after impairment of advances	20 544	2 771	2 27	
Non-interest revenue	26 433	4 066	3 36	
Net income from operations	46 977	6 837	5 64	
Operating expenses	(29 728)	(5 535)	(4 29	
Share of profit of associates and joint ventures after tax	72	1	(7	
Income before tax	17 321	1 303	1 27	
Indirect tax	(609)	(157)	(4	
Profit for the year before tax	16 712	1 146	1 22	
Income tax expense	(4 679)	(463)	(34	
Profit for the year	12 033	683	88	
The income statement includes				
Depreciation	(2 411)	(478)	(88	
Amortisation	(128)	(6)	(5	
Net impairment charges	(9)	(3)	(2	
Non-interest revenue includes the following revenue from				
customers				
Banking fees and commissions	24 344	3 657	48	
Non-banking fees and commissions	710	77	1	
Insurance income (excluding risk related income)	830	161	45	
Management, trust and fiduciary fees	1 224	9	53	
Other non-interest revenue from customers	496	(4)	37	
The statement of financial position includes				
Investments in associated companies	706	-	2 22	
Investments in joint ventures	7	-	(	
Total assets	427 948	59 265	133 37	
Total liabilities*	416 679	58 417	131 32	

The segmental analysis is based on the management accounts for the respective segments.

\* Total liabilities are net of interdivisional balances.

## FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements

2020							
	RN	/IB		FCC			
				(including			
Retail				Group	FirstRand		FirstRand
and	Investment	Corporate		Treasury)	group	Normalised	group
commercial	banking	banking	Aldermore	and other	- normalised	adjustments	- IFRS
43 103	6 072	2 978	7 249	3 449	62 851	64	62 915
(17 514)	(2 689)	(665)	(2 577)	(938)	(24 383)	-	(24 383)
25 589	3 383	2 313	4 672	2 511	38 468	64	38 532
33 866	8 348	2 688	815	(3 470)	42 247	(556)	41 691
59 455	11 731	5 001	5 487	(959)	80 715	(492)	80 223
(39 559)	(5 653)	(3 131)	(4 307)	(3 006)	(55 656)	380	(55 276)
-	561	-	10	(364)	207	(178)	29
19 896	6 639	1 870	1 190	(4 329)	25 266	(290)	24 976
(812)	(180)	(14)	(234)	(108)	(1 348)	()	(1 348)
19 084	6 459	1 856	956	(4 437)	23 918	(290)	23 628
(5 485)	(1 809)	(520)	(200)	3 140	(4 874)	26	(4 848)
13 599	4 650	1 336	756	(1 297)	19 044	(264)	18 780
 13 333	4 050	1 330	/ 30	(1 297)	19 044	(204)	10 7 00
(0.770)	(100)	(4-)	(1-4)	(00)	(4.440)		(1.1.10)
(3 773)	(120)	(17)	(171)	(29)	(4 110)	-	(4 110)
(186)	(127)	(3)	(66)	(454)	(836)	-	(836)
(33)	(10)	(9)	-	(212)	(264)	(342)	(606)
28 490	1 834	2 010	145	378	32 857	-	32 857
801	7	37	(4)	74	915	-	915
1 442	-	-	128	9	1 579	-	1 579
1 764	260	3	-	445	2 472	-	2 472
866	(120)	65	-	(16)	795	124	919
2 933	3 848	-	118	(17)	6 882	-	6 882
3	1 826	-	-	(18)	1 811	(62)	1 749
620 585	558 360	74 395	328 301	344 975	1 926 616	(77)	1 926 539
606 419	548 835	73 454	304 550	241 361	1 774 619	-	1 774 619

	2019			
	Reta	ail and commer	cial	
	FN			
R million- Restated	FNB SA	FNB Africa	WesBanl	
Net interest income before impairment of advances	31 770	4 096	5 215	
Impairment charge	(5 886)	(878)	(1 985	
Net interest income after impairment of advances	25 884	3 218	3 230	
Non-interest revenue	27 167	3 887	3 129	
Income from operations	53 051	7 105	6 359	
Operating expenses	(28 637)	(5 283)	(4 123	
Share of profit of associates after tax	113	<b>4</b>	246	
Share of profit of joint ventures after tax	5	-	106	
Income before tax	24 532	1 826	2 588	
Indirect tax	(685)	(145)	(8)	
Profit before tax	23 847	1 681	2 580	
Income tax expense	(6 669)	(578)	(722	
Profit for the year	17 178	1 103	1 858	
The income statement includes:				
Depreciation	(1 710)	(357)	(642	
Amortisation	(188)	(10)	(15	
Net impairment charges	(76)	-	(2	
Non-interest revenue includes the following revenue from				
customers	04.400	0.470	100	
Banking fees and commissions	24 483	3 472	496	
Non-banking fees and commissions	687	78	12 434	
Insurance income (excluding risk related income)	1 055 1 202	93 7	434 513	
Management, trust and fiduciary fees Other non-interest revenue from customers	364	4	377	
	504	4	377	
The statement of financial position includes:				
Investments in associated companies	702	12	2 383	
Investments in joint ventures	5		100.05	
Total assets	419 082	57 552	138 254	
Total liabilities*	401 763	57 608	135 146	

The segmental analysis is based on the management accounts for the respective segments.

\*Total liabilities are net of interdivisional balances.

# FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B283-

	2019						
 1							
_	RM	IB		FCC			
				(including			
Retail				Group	FirstRand		FirstRand
and	Investment	Corporate		Treasury)	group	Normalised	group
 commercial	banking	banking	Aldermore	and other	<ul> <li>normalised</li> </ul>	adjustments	- IFRS
41 081	5 609	2 714	5 830	5 065	60 299	158	60 457
 (8 749)	(373)	(39)	(430)	(909)	(10 500)		(10 500)
32 332	5 236	2 675	5 400	4 156	49 799	158	49 957
34 183	7 621	2 556	406	(1 955)	42 811	2 997	45 808
66 515	12 857	5 231	5 806	2 201	92 610	3 155	95 765
(38 043)	(5 972)	(3 209)	(3 255)	(3 420)	(53 899)	(144)	(54 043)
363	1 113	-	9	(508)	977	(31)	946
111	-	-	-	169	280	4	284
28 946	7 998	2 022	2 560	(1 558)	39 968	2 984	42 952
(838)	(147)	(14)	(171)	(110)	(1 280)	-	(1 280)
28 108	7 851	2 008	2 389	(1 668)	38 688	2 984	41 672
(7 969)	(2 193)	(563)	(568)	2 141	(9 152)	(667)	(9 819)
20 139	5 658	1 445	1 821	473	29 536	2 317	31 853
(2 709)	(94)	(13)	(33)	(38)	(2 887)	-	(2 887)
(213)	(50)	(3)	(61)	(467)	(794)	-	(794)
(78)	(6)	(9)	-	4	(89)	(124)	(213)
28 451	1 847	2 233	172	523	33 226	_	33 226
777	-	27	3	97	904	_	904
1 582		21	8	2 476	4 066	_	4 066
1 722	253	5	0	422	2 402	_	2 402
745	(50)	56	-	(50)	701	153	2 402 854
745	(50)	50	-	(50)	701	100	004
3 097	3 106	_	97	69	6 369	-	6 369
6	1 730	-	-	(17)	1 719	50	1 769
614 888	459 295	64 681	225 323	304 852	1 669 039	23	1 669 062
594 517	449 127	63 214	205 626	211 985	1 524 469		1 524 469

#### **Geographical segments**

	2020					
	South	Other	United	Austra-		
R million	Africa	Africa	Kingdom	lasia	Other	Total
Net interest income after impairment	27 293	4 557	6 552	23	107	38 532
Non-interest revenue*	34 769	5 567	1 209	(7)	182	41 720
Non-current assets**	29 275	2 837	10 236	-	12	42 360

	2019					
	South	Other	United	Austra-		
R million	Africa	Africa	Kingdom	lasia	Other	Total
Net interest income after impairment	37 533	4 702	7 695	(130)	157	49 957
Non-interest revenue*	39 944	5 104	1 703	10	277	47 038
Non-current assets**	26 359	2 444	8 110	-	205	37 118

\* Includes share of profit of associates and joint ventures after tax.

\*\* Excludes financial instruments, other assets, deferred income tax assets, current tax assets, post-employment benefit assets and rights arising under insurance contracts.

### **36 RELATED PARTIES**

#### 36.1 Balances with related parties

R million	2020	2019
Advances		
Entities that have significant influence over the group and its subsidiaries	-	13 052
Associates	16 356	14 319
Joint ventures	5 555	7 385
Key management personnel	34	50
Other assets		
Associates	363	855
Joint ventures	10 020	17 024
Derivative assets		
Fair value		
Joint ventures	176	-
Investment securities		
Associates	106	175
Investments under the co-investment scheme		
Key management personnel	53	50
Deposits		
Entities that have significant influence over the group and its subsidiaries	-	28
Associates	1 814	818
Joint ventures	2 512	3 357
Key management personnel	110	150
Accounts payable		
Associates	6	8
Joint ventures	-	9
Derivative liabilities		
Fair value		
Joint ventures	3	-
Commitments		
Associates	4 474	5 323
Joint ventures	-	55

The amounts advanced to key management personnel consist of mortgages, instalment finance agreements, credit cards and other loans. The amounts deposited by key management personnel are held in cheque and current accounts, savings accounts and other term accounts and are at market-related rates, terms and conditions.

RMB Holdings Limited unbundled its 34.1% holding in the FirstRand Limited group on 27 June 2020. From this date, RMB Holdings Limited no longer has significant influence over the group. All related party transactions up to the date of the unbundling have been included in this note. As the relationship no longer existed at 30 June 2020, the balances due to or due from RMB Holdings Limited and its subsidiaries are not considered to be related party transactions.

## 36 RELATED PARTIES continued

#### 36.2 Transactions with related parties appear below

R million	2020	2019
Interest received		
Entities that have significant influence over the group and its subsidiaries	1 093	822
Associates	1 070	1 107
Joint ventures	1 214	1 401
Key management personnel	3	4
Interest paid		
Entities that have significant influence over the group and its subsidiaries	-	(1)
Associates	(81)	(4)
Joint ventures	(73)	(365)
Key management personnel	(10)	(6)
Non-interest revenue		
Entities that have significant influence over the group and its subsidiaries	76	83
Associates	1 087	598
Joint ventures	483	995
Operating expenses		
Associates	(763)	(705)
Joint ventures	(5)	(1)
Dividends received		
Associates	122	128
Joint ventures	925	695
Net investment return credited in respect of investments under the		
co-investment scheme		
Key management personnel	3	5
Financial consulting fees and other		
Key management personnel	1	1
Salaries and other employee benefits		
Key management personnel	204	252
- Salaries and other short-term benefits	112	155
- Share-based payments	92	97

Deferred compensation of R20 million (2019: R42 million) is due to key management personnel and is payable in FirstRand Limited shares. A list of the board of directors of the group is available in the corporate governance section.

During the financial year, no contracts were entered into in which directors or officers of the group had an interest and which significantly affected the business of the group.

The directors had no interest in any third-party or company responsible for managing any of the business activities of the group.

## 36 RELATED PARTIES continued

#### 36.3 Post-retirement benefit fund

Details of transactions between the group and the group's post-employment benefit plan are listed below.

R million	2020	2019
Dividend income	5	5
Deposits held with the group	737	744
Interest income	45	34

Refer to note 21 for details of the closing balance of the group's post-employment benefit plan.

#### 37 FINANCIAL AND INSURANCE RISKS

#### Risk governance in the group

FirstRand believes that effective risk, performance and financial resource management is key to its success and underpins the delivery of sustainable returns to shareholders. These disciplines are, therefore, deeply embedded in the group's tactical and strategic decision-making.

The group believes that effective risk management is supported by effective governance structures, robust policy frameworks and a risk-focused culture. Strong governance structures and policy frameworks foster the embedding of risk considerations in business processes and ensure that consistent standards exist across the group. In line with the group's corporate governance framework, the board retains ultimate responsibility for providing strategic direction, approving risk appetite and ensuring that risks are adequately identified, measured, monitored, managed and reported on.

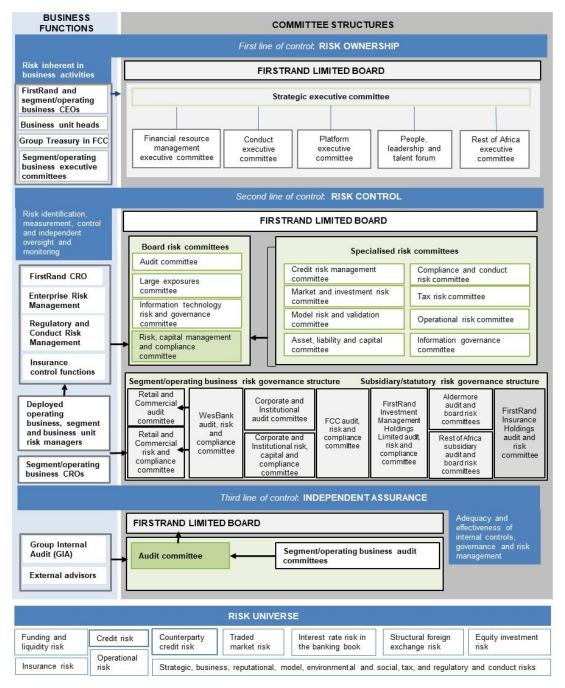
The group's business performance and risk management framework (BPRMF) describes the group's risk management structure and approach to risk management. Effective risk management requires multiple points of control or safeguards that should consistently be applied at various levels throughout the organisation. There are three lines of control across the group's operations, which are recognised in the BPRMF along with the business functions, committee structures and risk universe, as illustrated in the diagram on the next page.

The primary board committee overseeing risk matters across the group is the FirstRand risk, capital management and compliance (RCC) committee. It has delegated responsibility of a number of specialist topics to various subcommittees. Additional risk, audit and compliance committees exist in the operating businesses, segments and subsidiaries, the governance structures of which align closely with that of the group. Further detail on the roles and responsibilities of the RCC committee and its subcommittees relating to each particular risk type is provided in the group's unaudited Pillar 3 disclosure on the FirstRand website at www.firstrand.co.za/investors/basel-pillar-3-disclosure/.

Other board committees also exist, with clearly defined responsibilities. The group board committees comprise members of business advisory boards, and audit and risk committees to ensure a common understanding of the challenges the businesses face and how these are addressed across the group. The segment audit, risk and compliance committees support the board risk committees and RCC subcommittees in the third line of control across the group.

The strategic executive committee ensures alignment of business strategies, implements the risk/return framework and is responsible for the optimal deployment of the group's resources.

Business performance and risk management framework



#### **Risk management approach**

The group believes a strong balance sheet and resilient earnings streams are key to growth, particularly during periods of uncertainty.

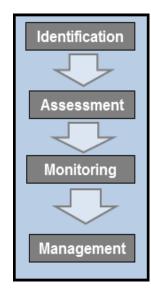
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### 37 FINANCIAL AND INSURANCE RISKS continued

FirstRand's businesses have consistently executed on a set of strategies which are aligned to certain group financial strategies and frameworks designed to ensure earnings resilience and growth, balance sheet strength, an appropriate risk/return profile and an acceptable level of earnings volatility under adverse conditions. These deliverables are underpinned by frameworks set at the centre to ensure financial discipline. The frameworks include:

Risk management framework	Performance management framework	Risk/return and financial resource management frameworks
Key principles:	Key principles:	Key principles:
<ul> <li>ensure material risks are identified, measured, monitored, mitigated and reported;</li> <li>assess impact of the economic cycle on the group's portfolio;</li> </ul>	<ul> <li>allocate capital appropriately and</li> <li>drives economic value creation, which is measured as NIACC, the group's key performance</li> </ul>	<ul> <li>execute sustainable funding and liquidity strategies;</li> <li>protect credit ratings;</li> <li>preserve a "fortress" balance sheet that can</li> </ul>
<ul> <li>understand and price appropriately for risk; and</li> </ul>	measure.	sustain shocks through the cycle; and
• originate within cycle-appropriate risk appetite and volatility parameters.		ensure the group remains     appropriately capitalised.

Core competencies



The group defines risk widely. It is any factor that, if not adequately assessed, monitored and managed, may prevent the group from achieving its business objectives or result in adverse outcomes, including reputational damage.

Risk taking is an essential part of the bank's business and the bank explicitly recognises core risk competencies as necessary and important differentiators in the competitive environment in which it operates. These core risk competencies include identifying, assessing, monitoring and managing risk, and are integrated in all management functions and business areas across the bank.

The risk management process provides the checks and balances necessary to ensure sustainability and performance, create opportunity, achieve desired objectives, and avoid adverse outcomes and reputational damage.

A business profits from taking risks, but will only generate an acceptable profit commensurate with the risk associated with its activities if these risks are properly managed and controlled. The bank's aim is not to eliminate risk, but to achieve an appropriate balance between risk and reward. This balance is achieved by controlling risk at the level of individual exposures, at portfolio level, and across all risk types and businesses through the application of the risk/return framework which determines the group's risk appetite, and enables organisational decision-making and is aligned with FirstRand's strategic objectives.

For a detailed analysis of risk and capital management, refer to the group's Pillar 3 disclosure on the FirstRand website at

http://www.firstrand.co.za/investors/basel-pillar-3-disclosure/.

Risk appetite is approved by the board by way of the return and risk appetite statemen, which informs organisational decision-making that is integrated with FirstRand's strategic objectives. Business and strategic decisions are aligned to risk appetite measures to ensure business and strategic objectives are met during a normal cyclical downturn. Constraints and limits are also set for stressed conditions. At a business unit level, strategy and execution are influenced by the availability and price of financial resources, earnings volatility limits, and required hurdle rates and targets.

#### Return and risk appetite statement

FirstRand's risk appetite is the aggregate level and the type of risks the group is willing and able to accept within its overall risk capacity and is captured by a number of qualitative principles and quantitative measures.

The risk/return framework ensures the group maintains an appropriate balance between risk and reward. Return targets and risk appetite limits are set to ensure the group achieves its overall strategic objectives, namely to:

- deliver long-term franchise value;
- deliver superior and sustainable economic returns to shareholders within acceptable levels of volatility; and
- maintain balance sheet strength.

The group's strategic objectives and financial targets frame its risk appetite in the context of risk, reward and growth, and contextualise the level of reward the group expects to deliver to its stakeholders under normal and stressed economic conditions for the direct and consequential risks it assumes in the normal course of business.

**Risk capacity** is the absolute maximum level of risk the group can technically assume given its current available financial resources. Risk capacity provides a reference for risk appetite and is not intended to be reached under any circumstances.

**Risk limits** are clearly defined risk boundaries for different measures per risk type, and are also referred to as thresholds, tolerances or triggers.

The return and risk appetite statement aims to drive the discipline of balancing risk, return and sustainable growth across the portfolio. Through this process, the group ultimately seeks to achieve an optimal trade-off between its ability to take on risk, and the sustainability of the returns delivered to shareholders.

The group's risk/return profile is monitored regularly, using risk appetite limits which are measured at a point-in-time and on a forward-looking basis. Business performance targets for ROE and NIACC are set to ensure the delivery of the appropriate sustainable return for the risks taken and the financial resource utilisation. Principles are set to ensure appropriate relationship to targets in business pricing.

Risk appetite influences business plans and informs risk-taking activities and strategies.

#### Financial resource management

The management of the group's financial resources, which it defines as capital, funding and liquidity, and risk capacity, is a critical enabler of the achievement of FirstRand's stated growth and return targets, and is driven by the group's overall risk appetite.

Forecast growth in earnings and balance sheet risk weighted assets (RWA) is based on the group's macroeconomic outlook and evaluated against available financial resources, considering the requirements of capital providers, regulators and rating agencies. The expected outcomes and constraints are then stress tested, and the group sets targets for different business cycles and scenarios to enable FirstRand to deliver on its commitments to stakeholders at a defined confidence level.

The management of the group's financial resources is executed through Group Treasury and is independent of the operating businesses. This ensures the required level of discipline is applied in the allocation and pricing of financial resources. This also ensures that Group Treasury's mandate is aligned with the portfolio's growth, return and volatility targets in order to deliver shareholder value. The group continues to monitor and proactively manage a fast-changing regulatory environment, competitive landscape and ongoing macroeconomic challenges.

### 37 FINANCIAL AND INSURANCE RISKS

#### Overview of financial and insurance risks

The financial instruments recognised on the group's statement of financial position expose the group to various financial risks.

The information presented in this note represents the information required by IFRS 7 and sets out the group's exposure to these financial and insurance risks. This section also contains details on the group's capital management process. For additional information about the group's overall risk management processes refer to the *Basel Pillar 3 disclosures* available on the FirstRand website at https://www.firstrand.co.za/investors/basel-pillar 3-disclosure/.

The COVID-19 pandemic has had far-reaching impacts on the group's operations and impacts each of the financial risks managed by the group. Where a material impact due to COVID-19 was experienced, such impact has been described within these financial statements.

	Overview of	financial and insurance risks
	obligation. For fair value portfolios, th through fair value changes arising fu default, pre-settlement, country, conc	
Credit risk	Credit risk arises primarily from the following instruments:	<ul> <li>The following information is presented for these assets:</li> <li>summary of all credit assets (37.1.1);</li> <li>information about the quality of credit assets (37 .1.2 and 37.1.3);</li> <li>exposure to concentration risk (37.1.4); and</li> <li>credit risk mitigation techniques and collateral held (37.1.5).</li> </ul>
¥	<b>.</b>	e to effectively meet current and future cashflow and vely affecting the normal course of business, financial
Liquidity risk	All assets and liabilities with differing maturity profiles expose the group to liquidity risk.	<ul> <li>The following information is presented for these assets and liabilities:</li> <li>undiscounted cash flow analysis of financial liabilities (37.2.1);</li> <li>discounted cash flow analysis of total assets and liabilities (37.2.2); and</li> <li>collateral pledged (37.2.3).</li> </ul>

37	FINANCIAL AND INSURANCE RISKS continued
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	Overview of financial and insurance risks						
	market risk, the group distinguish structural foreign exchange risk.	aded market risk and non-traded market risk. For non-traded nes between interest rate risk in the banking book and liverse revaluation of any financial instrument as a consequence ates.					
	<b>Traded market risk (37.3.1)</b> emanates mainly from the provision of hedging solutions for clients, market-making activities and term-lending products, and is taken and managed by RMB.	<ul> <li>The following information is presented for traded market risk:</li> <li>1-day 99% Value-at-Risk (VaR) analysis; and</li> <li>10-day 99% VaR analysis.</li> </ul>					
Market risk	Interest rate risk in the banking book (37.4.1) is the sensitivity of a bank's financial position and earnings to unexpected, adverse movements in interest rates. It originates from the differing repricing characteristics of balance sheet positions/instruments, yield curve risk, basis risk and client optionality embedded in banking book products.	<ul> <li>The following information is presented for interest rate risk in the banking book:</li> <li>&gt; projected NII sensitivity to interest rate movements; and</li> <li>&gt; banking book net asset value (NAV) sensitivity to interest rate movements as a percentage of total group capital.</li> </ul>					
	Structural foreign exchange risk (37.4.2) is the risk of an adverse impact on the group's financial position and earnings or other key ratios as a result of movements in foreign exchange rates impacting balance sheet exposures. It arises from balances denominated in foreign currencies and group entities with functional currencies other than the rand.	Information on the group's net structural foreign exposures and sensitivity of these exposures are presented.					

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	Overview	of financial and insurance risks
	The risk of an adverse change in unlisted or bespoke financial instrum	the fair value of an investment in a company, fund or listed, nents.
Equity investment risk	Equity investment risk (37.5) arises primarily from equity exposures from private equity and investment banking activities in RMB, and strategic investments held by WesBank, FNB, Aldermore and FCC. Ashburton Investments also contributes to equity investment risk through the short term seeding of new traditional and alternative funds, both locally and offshore, which exposes the group until these investments are taken up by external parties. Long-term seeding is also provided where there is alignment with strategy and the business case meets the internal return hurdle requirements.	<ul> <li>The following information is presented for equity investments:</li> <li>investment risk exposure, risk weighted assets, and sensitivity analysis of investment risk; and</li> <li>estimated sensitivity of remaining investment balances.</li> </ul>
te risk	contract. These uncertainties can re	ent uncertainties of liabilities payable under an insurance sult in the occurrence, amount or timing of the liabilities differing an arise throughout the product cycle and is related to product as management.
Insurance risk	Holdings Limited. Currently insurance underwritten through its subsidiary F	d-party insurance operations housed in FirstRand Insurance ce risk arises from the group's long-term insurance operations, FirstRand Life Assurance Limited (FirstRand Life), and short- itten through its subsidiary FirstRand Short-term Insurance
	revenue authorities being o	al determination of the tax treatment of a transaction by lifferent from the implemented tax consequences of such a the imposition of penalties;
Tax risk	and/or	mage due to non-compliance with the various revenue acts; ble mechanisms to benefit from tax dispensations.
	compliance that either adversely affe	action in the strategy, operations, financial reporting or ects the entity's tax or business position, or results in ts, additional taxes, harm to reputation, lost opportunities or urded as tax risk.

nanagement Capital

The overall capital management objective is to maintain sound capital ratios and a strong credit rating to ensure confidence in the group's solvency and quality of capital during calm and turbulent periods in the economy and financial markets. The group, therefore, maintains capitalisation ratios aligned with its risk appetite and appropriate for safeguarding operations and stakeholder interests. The key focus areas and considerations of capital management are to ensure an optimal level and composition of capital, effective allocation of resources including capital and risk capacity, and a sustainable dividend policy.

### 37.1 Credit risk

### Objective

Credit risk management objectives are two-fold:

- Risk control: Appropriate limits are placed on the assumption of credit risk and steps taken to ensure the accuracy of credit risk assessments and reports. Deployed and central credit risk management teams fulfil this task.
- Management: Credit risk is taken within the constraints of the group's risk/return and credit risk  $\geq$ appetite framework. The credit portfolio is managed at an aggregate level to optimise the exposure to this risk. Business units and deployed risk functions, overseen by the group credit risk management function in Enterprise Risk Management (ERM) and relevant board committees, fulfil this role.

Based on the group's credit risk appetite, as measured on a ROE, net income after capital charge (NIACC) and volatility-of-earnings basis, credit risk management principles include holding the appropriate level of capital and pricing for risk on an individual and portfolio basis. The scope of credit risk identification and management practices across the group, therefore, spans the credit value chain, including risk appetite, credit origination strategy, risk quantification and measurement, as well as collection and recovery of delinguent accounts.

#### Assessment and management

Credit risk is managed through the implementation of comprehensive policies, processes and controls to ensure a sound credit risk management environment with appropriate credit granting, administration, measurement, monitoring and reporting of credit risk exposure. Credit risk management across the group is split into three distinct portfolios, which are aligned to customer profiles. These portfolios are retail, commercial and corporate.

The assessment of credit risk across the group relies on internally developed quantitative models for addressing regulatory and business needs. These models are used for the internal assessment of the three primary credit risk components:

- probability of default (PD);
- exposure at default (EAD); and
- loss given default (LGD).

Management of the credit portfolio is reliant on these three credit risk measures. PD, EAD and LGD are inputs into the portfolio and group-level credit risk assessment where the measures are combined with estimates of correlations between individual counterparties, industries and portfolios to reflect diversification benefits across the portfolio.

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The group employs a granular, 100-point master rating scale, which has been mapped to the continuum of default probabilities, as illustrated in the following table. FirstRand (FR)1 is the lowest PD and FR100 the highest. External ratings have also been mapped to the master rating scale for reporting purposes. These mappings are reviewed and updated on a regular basis.

FR rating	Midpoint PD	International scale mapping (based on S&P) *
1 – 14	0.06%	AAA, AA+, AA, AA-, A+, A, A-
15 – 25	0.29%	BBB+, BBB(upper), BBB, BBB-(upper), BBB-, BB+(upper)
26 – 32	0.77%	BB+, BB(upper), BB, BB-(upper)
33 – 39	1.44%	BB-, B+(upper)
40 – 53	2.52%	B+
54 – 83	6.18%	B(upper), B, B-(upper)
84 - 90	13.68%	В-
91 – 99	59.11%	CCC+,CCC
100	100%	D (defaulted)

#### Mapping of FR grades to rating agency scales

\*Indicative mapping to the international rating scales of S&P Global Ratings (S&P). The group currently only uses mapping to S&P rating scales.

### 37.1.1 Credit assets

The following assets and off-balance sheet amounts expose the group to credit risk. For all on-balance sheet exposures, the gross amount disclosed represents the maximum exposure to credit risk, before taking collateral and other credit enhancements into account.

	2020	2019
On-balance sheet exposures		
Cash and short-term funds	125 771	93 266
- Money at call and short notice	79 930	53 283
- Balances with central banks	45 841	39 983
Gross advances	1 311 095	1 239 914
- Retail secured	328 418	323 306
- Residential mortgages	224 404	217 164
- WesBank VAF*	104 014	106 142
- Retail unsecured**	88 816	85 392
- FNB card	30 210	28 115
- Personal loans	41 874	39 369
- Retail other	16 732	17 908
- Corporate and commercial	484 222	476 906
- FNB commercial	107 916	105 131
- WesBank corporate	27 114	27 945
- RMB corporate banking	68 445	57 932
- RMB investment banking	280 747	285 898
- Rest of Africa	66 380	64 557
- Group Treasury and other	37 013	43 124
- UK operations	306 246	246 629
- Retail	234 529	184 211
- Commercial	71 717	62 418
Derivatives	147 515	47 104
Debt investment securities (excluding non-recourse investments)	276 356	215 777
Financial accounts receivable included in other assets	6 943	5 442
Reinsurance assets	240	196
Off-balance sheet exposures	176 652	181 122
Total contingencies	42 120	47 006
- Guarantees	33 609	38 273
- Letters of credit**	8 511	8 733
Irrevocable commitments <sup>#</sup>	127 658	129 186
Credit derivatives	6 874	4 930
Total	2 044 572	1 782 821

\* Includes public sector.

\*\* Includes acceptances.

<sup>#</sup> The prior year amount has been restated. Refer to Note 33 Contingencies and commitments for the detail.

#### 37.1.2 Quality of credit assets

The following table shows the gross carrying amount of advances carried at amortised cost and the fair value of advances measured at fair value through profit or loss, as well as the exposure to credit risk of loan commitments and financial guarantees per class of advance and per internal credit rating.

The amounts in stage 3 that do not have a rating of FR91-100 relates to technical cures (performing accounts that have previously defaulted but do not meet the 12-month curing definition and therefore remain in stage 3) and paying debt-review customers as the PDs on these customers are lower than operational stage 3 advances and the PD drives the FR rating. In addition, where the group holds a guarantee against a stage 3 advance, the FR rating would reflect same.

		2020					
	FR	FR1-25 FR26-90				FR91-100	
	On-	Off-	On-	Off-	On-	Off-	
	balance	balance	balance	balance	balance	balance	
R million	sheet	sheet	sheet	sheet	sheet	sheet	
Retail secured							
Residential mortgages							
Stage 1	32 335	26 548	164 503	23 345	1 007	41	
Stage 2	37	24	9 514	582	5 346	71	
Stage 3	-	3	857	21	10 805	112	
Total residential mortgages	32 372	26 575	174 874	23 948	17 158	224	
WesBank VAF							
Stage 1	-	-	79 272	-	2 907	-	
Stage 2	-	-	4 560	-	7 021	-	
Stage 3	-	-	-	-	10 254	-	
Total WesBank VAF	-	-	83 832	-	20 182	-	
Retail unsecured							
FNB card							
Stage 1	64	-	23 982	-	306	-	
Stage 2	-	-	1 671	-	512	-	
Stage 3	-	-	-	-	3 675	-	
Total FNB card	64	-	25 653	-	4 493	-	
Personal loans							
Stage 1	620	-	25 851	1 246	1 900	256	
Stage 2	13	-	2 497	-	3 569	-	
Stage 3	-	-	-	-	7 424	-	
Total personal loans	633	-	28 348	1 246	12 893	256	

	2020						
	FR	FR1-25 FR26-90				FR91-100	
	On-	Off-	On-	Off-	On-	Off-	
	balance	balance	balance	balance	balance	balance	
R million	sheet	sheet	sheet	sheet	sheet	sheet	
Retail other unsecured							
Stage 1	457	141	11 147	285	1 275	133	
Stage 2	-	-	93	-	1 553	-	
Stage 3	4	-	2	-	2 201	-	
Total retail other unsecured	461	141	11 242	285	5 029	133	
Corporate and commercial							
FNB commercial							
Stage 1	106	421	91 446	12 412	1 089	105	
Stage 2	-	-	4 563	732	3 682	51	
Stage 3	-	-	527	1	6 503	140	
Total FNB commercial	106	421	96 536	13 145	11 274	296	
WesBank corporate							
Stage 1	9 340	3 707	14 308	-	737	-	
Stage 2	8	-	1 317	-	530	-	
Stage 3	-	-	-	-	874	-	
Total WesBank corporate	9 348	3 707	15 625	-	2 141	-	
RMB corporate banking							
Stage 1	31 167	23 943	28 680	23 653	-	117	
Stage 2	-	-	7 410	6 105	335	417	
Stage 3	-	-	-	-	726	314	
Purchased or originated credit impaired	-	-	-	-	127	-	
Total RMB corporate banking	31 167	23 943	36 090	29 758	1 188	848	
RMB investment banking							
Stage 1	91 582	13 757	157 769	13 777	481	-	
Stage 2	-	-	28 364	837	269	-	
Stage 3	-	-	33	-	1 348	10	
Purchased or originated credit impaired	-	-	-	-	901	-	
Total RMB investment banking	91 582	13 757	186 166	14 614	2 999	10	

		2020					
	FR	FR1-25 FR26-90			FR91	FR91-100	
	On-	Off-	On-	Off-	On-	Off-	
	balance	balance	balance	balance	balance	balance	
R million	sheet	sheet	sheet	sheet	sheet	sheet	
Rest of Africa							
Stage 1	2 729	520	53 670	6 745	811	209	
Stage 2	705	-	2 682	285	1 586	-	
Stage 3	-	-	153	-	4 044	-	
Total rest of Africa	3 434	520	56 505	7 030	6 441	209	
UK operations retail							
Stage 1	104 342	-	102 590	3 637	50	-	
Stage 2	63	-	17 392	-	4 974	-	
Stage 3	-	-	1 880	-	3 238	-	
UK operations retail	104 405	-	121 862	3 637	8 262	-	
UK operations commercial							
Stage 1	13 647	-	44 424	4 074	94	-	
Stage 2	787	-	8 801	-	2 402	-	
Stage 3	-	-	-	-	1 562	-	
UK operations commercial	14 434	-	53 225	4 074	4 058	-	
Group Treasury and other							
Stage 1	31 767	-	4 716	1 000	342	-	
Stage 2	-	-	45	-	-	-	
Stage 3	-	-	-	-	143	-	
Total Group Treasury and other	31 767	-	4 761	1 000	485	-	
Stage 1	318 156	69 037	802 358	90 174	10 999	861	
Stage 2	1 613	24	88 909	8 541	31 779	539	
Stage 3	4	3	3 452	22	52 797	576	
Purchased or originated credit impaired	-	-	-	-	1 028	-	
Total Advances	319 773	69 064	894 719	98 737	96 603	1 976	

		2019					
	FR	1-25	FR2	6-90	FR91	I-100	
	On-	Off-	On-	Off-	On-	Off-	
	balance	balance	balance	balance	balance	balance	
R million	sheet	sheet	sheet	sheet	sheet	sheet	
Retail secured							
Residential mortgages							
Stage 1	28 907	17 634	168 063	34 555	1 403	51	
Stage 2	10	1	5 360	474	4 783	128	
Stage 3	4	-	788	54	7 846	211	
Total residential mortgages	28 921	17 635	174 211	35 083	14 032	390	
WesBank VAF							
Stage 1	-	-	88 871	-	189	-	
Stage 2	-	-	4 036	-	5 903	-	
Stage 3	-	-	-	-	7 143	-	
Total WesBank VAF	-	-	92 907	-	13 235	-	
Retail unsecured							
FNB card							
Stage 1	11	-	23 794	-	516	-	
Stage 2	-	-	1 047	-	475	-	
Stage 3	-	-	-	-	2 272	-	
Total FNB card	11	-	24 841	-	3 263	-	
Personal loans							
Stage 1	262	-	29 259	-	723	-	
Stage 2	-	-	1 088	-	2 194	-	
Stage 3	-	-	27	-	5 816	-	
Total personal loans	262	-	30 374	-	8 733	-	

		2019					
	FR	FR1-25 FR26-90			FR91	-100	
	On-	Off-	On-	Off-	On-	Off-	
	balance	balance	balance	balance	balance	balance	
R million	sheet	sheet	sheet	sheet	sheet	sheet	
Retail other unsecured							
Stage 1	431	593	13 665	66	807	-	
Stage 2	1	-	512	1	510	-	
Stage 3	2	-	-	-	1 980	-	
Total retail other unsecured	434	593	14 177	67	3 297	-	
Corporate and commercial							
FNB commercial							
Stage 1	64	468	91 806	10 462	222	36	
Stage 2	-	-	5 761	169	2 722	23	
Stage 3	1	-	104	-	4 451	75	
Total FNB commercial	65	468	97 671	10 631	7 395	134	
WesBank corporate							
Stage 1	8 084	4 857	17 226	-	565	-	
Stage 2	4	-	1 089	-	453	-	
Stage 3	-	-	49	-	475	-	
Total WesBank corporate	8 088	4 857	18 364	-	1 493	-	
RMB corporate banking							
Stage 1	28 491	30 643	22 266	20 313	-	82	
Stage 2	-	-	6 834	4 113	-	44	
Stage 3	-	-	-	-	236	206	
Purchased or originated credit impaired	-	-	-	-	105	-	
Total RMB corporate banking	28 491	30 643	29 100	24 426	341	332	
RMB investment banking							
Stage 1	120 317	17 282	146 391	14 164	-	-	
Stage 2	2 927	-	13 719	1 314	-	-	
Stage 3	-	-	487	-	2 057	-	
Total RMB investment banking	123 244	17 282	160 597	15 478	2 057	-	

			20	19		
	FR	-25	FR2	6-90	FR91-100	
	On-	Off-	On-	Off-	On-	Off-
	balance	balance	balance	balance	balance	balance
R million	sheet	sheet	sheet	sheet	sheet	sheet
Rest of Africa						
Stage 1	1 393	1 019	55 233	9 785	221	135
Stage 2	27	-	2 272	35	1 447	277
Stage 3	4	-	549	-	3 411	-
Total rest of Africa	1 424	1 019	58 054	9 820	5 079	412
UK operations retail						
Stage 1	74 188	4 174	89 425	2 183	54	737
Stage 2	39	-	14 292	-	3 707	-
Stage 3	-	-	1 092	-	1 414	-
Total UK operations retail	74 227	4 174	104 809	2 183	5 175	737
UK operations commercial						
Stage 1	15 235	1 703	41 278	4 065	81	204
Stage 2	72	-	3 047	-	1 806	-
Stage 3	-	-	-	-	899	-
Total UK operations commercial	15 307	1 703	44 325	4 065	2 786	204
Group Treasury and other						
Stage 1	34 532	1 250	8 246	-	-	-
Stage 2	-	-	206	-	3	-
Stage 3	-	-	-	-	137	-
Total Group Treasury and other	34 532	1 250	8 452	-	140	-
Stage 1	311 915	79 623	795 523	95 593	4 781	1 245
Stage 2	3 080	1	59 263	6 106	24 003	472
Stage 3	11	-	3 096	54	38 137	492
Purchased or originated credit impaired	-	-	-	-	105	-
Total Advances	315 006	79 624	857 882	101 753	67 026	2 209

#### Analysis of impaired advances (stage 3)

The following table represents an analysis of impaired advances (stage 3) for financial assets measured at amortised cost, and debt instruments measured at both fair value through other comprehensive income and fair value through profit and loss, in line with the manner in which the group manages credit risk.

		2020	
		Security	
		held and	
		expected	Stage 3
R million	Total	recoveries	impairment
Stage 3 by class			
Total retail secured	21 916	15 530	6 386
- Residential mortgages	11 662	9 254	2 408
- WesBank VAF	10 254	6 276	3 978
Total retail unsecured	13 306	3 696	9 610
- FNB card	3 675	953	2 722
- Personal loans	7 424	2 192	5 232
- Retail other	2 207	551	1 656
Total corporate and commercial	11 039	6 885	4 154
- FNB commercial	7 030	3 735	3 295
- WesBank corporate	874	593	281
- RMB corporate banking	853	620	233
- RMB investment banking	2 282	1 937	345
Rest of Africa	4 197	1 552	2 645
Group Treasury and other	143	(39)	182
UK operations	6 680	4 984	1 696
- Retail	5 118	3 929	1 189
- Commercial	1 562	1 055	507
Total stage 3	57 281	32 608	24 673
Stage 3 by category			
Overdrafts and cash management accounts	5 625	2 081	3 544
Term loans	3 113	1 728	1 385
Card loans	4 209	1 011	3 198
Instalment sales and hire purchase agreements	13 939	8 389	5 550
Lease payments receivable	604	349	255
Property finance	18 435	14 524	3 911
- Home loans	15 871	12 602	3 269
- Commercial property finance	2 564	1 922	642
Personal loans	8 526	2 287	6 239
Investment bank term loans	2 250	1 928	322
Other	580	311	269
Total stage 3	57 281	32 608	24 673

		2019	
		Security	
		held and	
		expected	Stage 3
R million	Total	recoveries	impairment
Stage 3 by class	lotai	1000001103	impairment
Total retail secured	15 781	11 693	4 088
- Residential mortgages	8 638	6 967	1 671
- WesBank VAF	7 143	4 726	2 417
Total retail unsecured	10 097	2 383	7 714
- FNB card	2 272	524	1 748
- Personal loans	5 843	1 414	4 429
- Retail other	1 982	445	1 537
Total corporate and commercial	7 965	4 671	3 294
- FNB commercial	4 556	2 253	2 303
- WesBank corporate	524	345	179
- RMB corporate banking	341	248	93
- RMB investment banking	2 544	1 825	719
Rest of Africa	3 964	1 612	2 352
Group Treasury and other	137	(49)	186
UK operations	3 405	2 544	861
- Retail	2 506	1 905	601
- Commercial	899	639	260
Total stage 3	41 349	22 854	18 495
Stage 3 by category			
Overdrafts and cash management accounts	4 585	1 580	3 005
Term loans	3 265	1 828	1 437
Card loans	2 619	552	2 067
Instalment sales and hire purchase agreements	9 377	6 045	3 332
Lease payments receivable	391	151	240
Property finance	11 880	9 450	2 430
- Home loans	10 860	8 676	2 184
- Commercial property finance	1 020	774	246
Personal loans	6 801	1 622	5 179
Preference share agreements	145	29	116
Investment bank term loans	1 942	1 418	524
Long-term loans to group associates and joint ventures	48	-	48
Other	296	179	117
Total stage 3	41 349	22 854	18 495

### 37.1.3 Quality of credit assets - non-advances

The following table shows the gross carrying amount of non-advances carried at amortised cost and the fair value of non-advances measured at fair value through profit or loss or through other comprehensive income per external credit rating.

	2020			
R million	AAA to BBB	BB+ to B-	ccc	
Investment securities at amortised cost				
Stage 1 Stage 2	24 858 -	106 037 1 316	2 829 -	
Investment securities at fair value through other comprehensive income				
Stage 1	40 824	5 999	-	
Total investment securities	65 682	113 352	2 829	
Stage 2	766	6 134	176	
Stage 3	-	23	1	
Total financial other assets	766	6 157	177	
Cash and cash equivalents				
Stage 1	57 340	66 076	2 355	
Total cash and cash equivalents	57 340	66 076	2 355	
Derivative assets	100 173	47 208	134	

		2019	
R million	AAA to BBB	BB+ to B-	CCC
Investment securities at amortised cost Stage 1 Stage 2	101 274	14 513 1 324	1 965 -
Investment securities at fair value through other comprehensive income Stage 1	22 929	16	-
Total investment securities	124 203	15 853	1 965
Stage 2 Stage 3	209	4 752	565
Total financial other assets Cash and cash equivalents	209	4 759	565
Stage 1	87 091	4 642	1 533
Total cash and cash equivalents Derivative assets	87 091 41 659	4 642 5 363	1 533 82

#### 37.1.4 Concentration risk

Credit concentration risk is the risk of loss to the group arising from an excessive concentration of exposure to a single counterparty, industry, market, product, financial instrument or type of security, country or region, or maturity. This concentration typically exists when a number of counterparties are engaged in similar activities and have similar characteristics that would cause their ability to meet contractual obligations to be similarly affected by changes in economic or other conditions.

Concentration risk is managed based on the nature of the credit concentration in each portfolio. The group's credit portfolio is well diversified, and this is achieved through setting maximum exposure guidelines to individual counterparties. The group regularly reviews its concentration levels and sets maximum exposure guidelines for these.

The group seeks to establish a balanced portfolio profile and closely monitors credit concentrations.

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#### 37 FINANCIAL AND INSURANCE RISKS continued

### Geographic concentration of significant credit asset exposure

The following tables provide a breakdown of credit exposure across geographical areas.

				20	020			
R million	South Africa	Rest of Africa	United Kingdom	Other Europe	North and South America	Austra- Iasia	Asia	Total
On-balance								
sheet								
exposures								
Cash and short-								
term funds	63 732	8 598	32 489	6 380	14 161	168	243	125 771
Total advances	853 596	113 038	316 360	13 919	6 055	152	7 975	1 311 095
Stage 3	46 156	4 356	6 680	1	-	-	89	57 282
Derivatives	96 347	2 425	43 119	5 492	110	-	22	147 515
Debt investment								
securities								
(excluding non-								
recourse	470 077		05 40 4	40.000	40.040			
investments)	179 957	37 987	25 494	13 629	12 340	533	6 416	276 356
Other assets	3 466	672	2 337	24	340	37	69	6 945
Reinsurance	5 400	0/2	2 331	24	540	3/	09	0 945
assets	240	-	-	_	_	_	-	240
Off-balance	240							240
sheet								
exposures								
Guarantees,								
acceptances,								
and letters of								
credit	30 843	6 544	1 875	449	76	-	2 331	42 118
Irrevocable								
commitments	107 162	7 739	7 960	2 245	1 210	-	1 342	127 658

### Geographic concentration of significant credit asset exposure continued

				2	019			
					North			
	South	Rest of	United	Other	and South	Austra-		
R million	Africa	Africa	Kingdom	Europe	America	lasia	Asia	Total
On-balance								
sheet								
exposure								
Cash and short-								
term funds	57 710	5 988	17 920	7 452	3 638	190	368	93 266
Total advances	858 018	103 302	251 471	15 870	1 556	528	9 169	1 239 914
Stage 3	33 245	4 232	3 405	-	-	402	65	41 349
Derivatives	25 368	965	18 104	2 010	273	-	384	47 104
Debt investment								
securities								
(excluding non-								
recourse								
investments)	149 720	24 991	18 091	9 681	6 356	-	6 938	215 777
Other								
assets	4 706	1 078	1 651	28	1 002	52	61	8 578
Reinsurance								
assets	193	3	-	-	-	-	-	196
Off-balance								
sheet								
exposure								
Guarantees,								
acceptances,								
and letters of								
credit	33 106	7 423	1 488	436	66	93	4 394	47 006
Irrevocable								
commitments*	102 335	8 688	13 683	2 267	819	-	1 394	129 186

\* The prior year amount has been restated. Refer to Note 33 Contingencies and commitments for the detail.

#### Sector analysis concentration of advances

Advances expose the group to concentration risk in various industry sectors. The following tables set out the group's exposure to various industry sectors for total advances and credit-impaired advances.

		20	2020						
			Stage 3						
			Security						
			held and						
	Total		expected						
R million	advances	Advances	recoveries	Impairment					
Sector analysis									
Agriculture	45 598	2 909	1 940	969					
Banks	16 439	-	-	-					
Financial institutions	157 250	306	95	211					
Building and property development	76 619	2 418	1 118	1 300					
Government, Land Bank and public authorities	22 862	1 192	1 165	27					
Individuals	655 763	40 001	22 549	17 452					
Manufacturing and commerce	141 949	3 977	2 179	1 798					
Mining	24 535	137	58	79					
Transport and communication	32 340	1 216	795	421					
Other services	137 740	5 125	2 709	2 416					
Total	1 311 095	57 281	32 608	24 673					

		20	19	
			Stage 3	
			Security	
			held and	
	Total		expected	
R million	advances	Advances	recoveries	Impairment
Sector analysis				
Agriculture	43 718	2 393	1 629	764
Banks	21 830	-	-	-
Financial institutions	170 980	446	140	306
Building and property development	67 051	1 807	903	904
Government, Land Bank and public authorities	25 667	85	81	4
Individuals	605 686	28 712	15 943	12 769
Manufacturing and commerce	136 377	3 872	2 118	1 754
Mining	12 324	556	458	98
Transport and communication	31 257	594	283	311
Other services	125 024	2 884	1 299	1 585
Total	1 239 914	41 349	22 854	18 495

#### 37.1.5 Credit risk mitigation and collateral held

Since taking and managing credit risk is core to its business, the group aims to optimise the amount of credit risk it takes to achieve its return objectives. Mitigation of credit risk is an important component of this, beginning with the structuring and approval of facilities only for those clients and within those parameters that fall within risk appetite.

Although, in principle, credit assessment focuses on the counterparty's ability to repay the debt, credit mitigation instruments are used where appropriate to reduce the group's lending risk, which result in security against the majority of exposures. These include financial or other collateral, netting agreements, guarantees or credit derivatives. The collateral types are driven by portfolio, product or counterparty type.

Credit risk mitigation instruments

- Mortgage and instalment sale finance portfolios in FNB, WesBank, MotoNovo and Aldermore are secured by the underlying assets financed.
- FNB and Aldermore commercial credit exposures are secured by the assets of the SME counterparties and commercial property finance deals are secured by the underlying property and associated cash flows.
- Personal loans, overdrafts and credit card exposures are generally unsecured or secured by guarantees and sureties.
- For FNB and WesBank Retail customers, insurance against disability, life and retrenchment is prescribed, where applicable.
- Structured facilities in RMB are secured as part of the structure through financial or other collateral, including guarantees, credit derivative instruments and assets.
- Counterparty credit risk is mitigated through the use of netting agreements and financial collateral. For additional information relating to the use of the netting agreements refer to page B319.
- Personal loans, overdrafts and credit card exposures are generally unsecured or secured by guarantees and securities.
- Working capital facilities in RMB corporate banking are secured and unsecured.

The group employs strict policies governing the valuation and management of collateral across all business areas. Collateral is managed internally to ensure that title is retained over collateral taken over the life of the transaction. Collateral is valued at inception of the credit agreement and subsequently where necessary through physical inspection or index valuation methods. For corporate and commercial counterparties, collateral is reassessed during the annual review of the counterparty's creditworthiness to ensure that proper title is retained. For mortgage portfolios, collateral is revalued on an ongoing basis using an index model and physical inspection, is performed at the beginning of the recovery process. For asset finance, the total security reflected represents only the realisation value estimates of the vehicles repossessed at the date of repossession. Where the repossession has not yet occurred, the realisation value of the vehicle is estimated using internal models and is included as part of total recoveries.

Concentrations in credit risk mitigation types, such as property, are monitored and managed at a product and segment level, in line with the requirements of the group credit risk/return framework.

Collateral is taken into account for capital calculation purposes through the determination of LGD. Collateral reduces LGD, and LGD levels are determined through statistical modelling techniques based on historical experience of the recovery processes.

#### 37.1.6 Credit risk mitigation and collateral held continued

The table below represents an analysis of the maximum exposure to credit risk for financial assets at amortised cost and debt instruments at fair value through profit or loss, as well as a breakdown of collateral, both financial and non-financial, held against the exposure, along with any other credit enhancements and netting arrangement.

			2020		
	Gross	Off-balance		Maximum	
	carrying	sheet	Loss	exposure to	
R million	amount	exposure	allowance	credit risk	
Residential mortgages	224 404	50 747	(3 916)	271 235	
WesBank VAF	104 014	-	(5 861)	98 153	
FNB card	30 210	-	(4 201)	26 009	
Personal loans	41 874	1 502	(8 697)	34 679	
Retail other	16 732	559	(3 139)	14 152	
FNB commercial	107 916	13 862	(6 028)	115 750	
WesBank corporate	27 114	3 707	(506)	30 315	
RMB corporate banking	68 445	54 549	(1 203)	121 791	
RMB investment banking	280 747	28 381	(5 302)	303 826	
Rest of Africa	66 380	7 7 5 9	(4 633)	69 506	
Group Treasury and other	37 013	1 000	(899)	37 114	
UK operations	306 246	7 711	(4 995)	308 962	
- Retail**	234 529	3 637	(3 453)	234 713	
- Commercial	71 717	4 074	(1 542)	74 249	
Total advances	1 311 095	169 777	(49 380)	1 431 492	
Investment securities <sup>#</sup>	276 475	-	(119)	276 356	
Cash and cash equivalents	125 771	-	-	125 771	
Other assets	6 944	-	(157)	6 787	
Derivatives	147 515	-	-	147 515	

\*Secured represents balances which have non-financial collateral attached to the financial asset.

\*\*Includes MotoNovo back book in FirstRand Bank with a closing balance of R36 270 million (£1 693 million) and MotoNovo new book of R40 265 million (£1 879 million).

<sup>#</sup>Include debt instruments measured at fair value but exclude equity and non-recourse investments.

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Netting and		
financial		
collateral	Unsecured	Secured*
3 136	1 084	267 015
-	-	98 153
-	26 009	-
-	34 679	-
-	12 719	1 433
4 731	15 208	95 811
-	-	30 315
10	62 571	59 210
3 711	40 901	259 214
10 565	26 958	31 983
(1 890)	28 592	10 412
-	6 862	302 100
-	272	234 441
-	6 590	67 659
20 263	255 583	1 155 646
26	272 902	3 428
20 024	105 747	-
15	6 053	719
-	147 515	-

#### 37.1.7 Credit risk mitigation and collateral held continued

The table below represents an analysis of the maximum exposure to credit risk for financial assets at amortised cost and debt instruments at fair value through profit or loss, as well as a breakdown of collateral, both financial and non-financial held against the exposure, along with any other credit enhancements and netting arrangement.

			2019	
	Gross	Off-balance		Maximum
	carrying	sheet	Loss	exposure to
R million	amount	exposure	allowance	credit risk
Residential mortgages	217 164	53 108	(2 541)	267 731
WesBank VAF	106 142	-	(4 356)	101 786
FNB card	28 115	-	(2 650)	25 465
Personal loans	39 369	-	(6 815)	32 554
Retail other	17 908	660	(2 725)	15 843
FNB commercial	105 131	11 233	(3 812)	112 552
WesBank corporate	27 945	4 857	(338)	32 464
RMB corporate banking	57 932	55 401	(688)	112 645
RMB investment banking	285 898	32 760	(3 233)	315 425
Rest of Africa	64 557	11 251	(3 963)	71 845
Group Treasury and other	43 124	1 250	(948)	43 426
UK operations	246 629	13 066	(2 093)	257 602
- Retail**	184 211	7 094	(1 511)	189 794
- Commercial	62 418	5 972	(582)	67 808
Total advances	1 239 914	183 586	(34 162)	1 389 338
Investment securities <sup>#</sup>	215 903	-	(126)	215 777
Cash and cash equivalents	93 266	-	-	93 266
Other assets	5 533	-	(91)	5 442
Derivatives	47 104	-	-	47 104

\* Secured represents balances which have non-financial collateral attached to the financial asset.

\*\*Includes MotoNovo back book in FirstRand Bank with a closing balance of R54 561 million (£3 034 million) and MotoNovo new book of R6 639 million (£369 million).

<sup>#</sup>Include debt instruments measured at fair value, but exclude equity and non-recourse investments.

The financial effect of collateral and other credit enhancements has been calculated separately per class of advance. The amounts disclosed above represent the difference between the impairment recognised on the statement of financial position using the actual LGD and a proxy LGD for all secured portfolios. The proxy LGD is based on the LGD used to determine the impairment recognised on the statement of financial position for unsecured portfolios.

Where there is no collateral or where collateral is disregarded for provisioning purposes, no financial effect is calculated.

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Netting ar				
financi	al			
collater	al	Unsecu	ured	Secured*
3 27	0	6	518	263 843
	-		-	101 786
	-	25 4	465	-
	-	32 5	554	-
	-	14 4	456	1 387
1 44	7	24 7	714	86 391
	-		-	32 464
	-	67 2	232	45 413
5 30	9	36 8	360	273 256
7 90	8	31 (	025	32 912
7	8	37 (	073	6 275
	-	77	760	249 842
	-		-	189 794
	-	77	760	60 048
18 01	2	277 7	757	1 093 569
	-	202 9	988	12 789
19 84	3	73 4	-	-
	-	-	142	-
	-	47 <i>°</i>	104	-

#### Collateral held against derivative positions

The table below sets out the cash collateral held against the net derivative position.

R million	2020	2019
Cash collateral held	8 794	11 830

The table below reflects the collateral that the group holds where it has the ability to sell or repledge in the absence of default by the owner of the collateral.

#### **Collateral held in structured transactions**

	2020		20	19
	Fair value of collateral sold or repledged			Fair value
				of collateral
				sold or
				repledged
		in the		in the
	Fair	absence of	Fair	absence of
R million	value	default	value	default
Cash and cash equivalents	12 397	3 358	7 166	1 802
Investment securities	26 964	7 304	45 315	24 624
Total collateral pledged	39 361	10 662	52 481	26 426

Investment securities exclude securities lending transactions where securities are obtained as collateral for securities lent. This is in line with industry practice.

The table below sets out the reconciliation of collateral taken possession of and recognised on the statement of financial position.

#### Collateral taken possession of

		Property	
R million	Notes	2020	2019
Opening balance		54	49
Acquisition/(disposal) of subsidiaries		1	-
Exchange rate differences		1	-
Net movement		14	5
Closing balance	13	70	54

When the group takes possession of collateral that is neither cash nor readily convertible into cash, the group determines a minimum sale amount (pre-set sale amount) and auctions the asset for the pre-set sale amount. Where the group is unable to obtain the pre-set sale amount in an auction, it will continue to hold the asset while actively marketing it to ensure an appropriate value is obtained.

#### Offsetting of financial assets and financial liabilities

Where appropriate, various instruments are used to mitigate the potential exposure to certain counterparties. These include financial or other collateral in line with common credit risk practices, as well as master netting agreements (MNA), guarantees and credit derivatives. In addition, the group has set up a function to clear over the counter derivatives centrally as part of its risk mitigation strategy.

The group uses the International Swaps and Derivatives Association (ISA) and International Securities Market Association agreements for the purpose of netting derivative transactions and repurchase transactions respectively. These master agreements as well as associated credit support annexes (CSAs) set out internationally accepted valuation and default covenants, which are evaluated and applied daily, including daily margin calls based on the approved CSA thresholds.

The tables below include information about financial assets and financial liabilities that are:

- offset and the net amount presented in the group's statement of financial position in accordance with the requirements of IAS 32; and
- subject to enforceable MNA or similar agreements where the amounts have not been offset because one or both of the requirements of IAS 32 are not met, or the amounts relate to financial collateral (cash or noncash) that mitigates credit risk.

Structured transactions refer to reverse repurchase, securities borrowing and similar arrangements, with reverse repurchases in the asset section of the table, securities lending and similar arrangements on the liability section of the table.

The net amount reported on the statement of financial position represents the net amount of financial assets and financial liabilities where offsetting has been applied in terms of IAS 32 and financial instruments that are subject to MNA and similar agreements, but no offsetting has been applied.

The financial collateral included in the table above is limited to the net statement of financial position exposure in line with the requirements of IFRS 7 and excludes the effect of any over-collateralisation. The amount of collateral included in the table for IFRS 7 disclosure purposes has been determined at a business unit level. If these limits were determined on a group-wide level, the amount of collateral included in this table could increase. The total amount reported on the statement of financial position is the sum of the net amount reported in the statement of financial instruments not subject to offset or MNA.

			Structured		Other	
	Deriva	atives	transa	ctions	advances	/deposits
	2020	2019	2020	2019	2020	2019
Assets						
Offsetting applied						
Gross amount	169 352	57 470	39 517	41 445	-	-
Amount offset	(53 578)	(14 321)	(15 673)	(9 697)	-	-
Net amount reported on the						
statement of financial positions	115 774	43 149	23 844	31 748	-	-
Offsetting not applied						
Financial instruments subject to MNA						
and similar agreements	(102 882)	(34 001)	(9)	(5 419)	-	-
Financial collateral	(2 875)	(2 526)	(23 835)	(26 329)	-	-
Net amount	10 017	6 622	-	-	-	-
Financial instruments not subject to						
offset or MNA	31 741	3 955	3 120	13 566	1 234 751	1 160 437
Total statement of financial position	147 515	47 104	26 964	45 314	1 234 751	1 160 437
Liabilities						
Offsetting applied						
Gross amount	185 979	60 417	40 962	42 982	-	-
Amount offset	(53 578)	(14 321)	(15 673)	(9 697)	-	-
Net amount reported on the						
statement of financial positions	132 401	46 096	25 289	33 285	-	-
Offsetting not applied						
Financial instruments subject to MNA						
and similar agreements	(102 882)	(34 001)	(9)	(5 419)	-	-
Financial collateral	(9 387)	(1 781)	(25 266)	(27 866)	-	-
Net amount	20 130	10 314	14	-	-	-
Financial instruments not subject to						
offset or MNA	29 792	6 501	2 174	9 415	1 507 551	1 350 404
Total statement of financial position	162 193	52 597	27 463	42 700	1 507 551	1 350 404

#### 37.2 Liquidity risk

#### Objective

The group aims to fund its activities in an efficient and flexible manner, from diverse and sustainable funding pools, whilst operating within prudential limits. The group's objective is to maintain and enhance its deposit market share by appropriately pricing and rewarding depositors, thus creating a natural liquidity buffer. As a consequence of the liquidity risk introduced by its business activities across various currencies and geographies, the group's objective is to optimise its funding profile within structural and regulatory constraints to enable businesses to operate in an efficient and sustainable manner.

Compliance with the Basel III liquidity ratios influences the group's funding strategy, particularly as it seeks to price appropriately for liquidity on a risk-adjusted basis. The group continues to offer innovative and competitive products to further grow its deposit franchise whilst also optimising its institutional funding profile. These initiatives continue to improve the funding and liquidity profile of the group.

Liquidity risk arises from all assets and liabilities with differing maturity profiles.

#### Assessment and management

The group focuses on continuously monitoring and analysing the potential impact of other risks and events on its funding and liquidity position to ensure business activities are preserved and funding stability is improved. This ensures the group can operate through periods of stress when access to funding is constrained.

Mitigation of market and funding liquidity risks is achieved via contingent liquidity risk management. Buffer stocks of high-quality, highly liquid assets are held, either to be sold into the market or to provide collateral for loans to cover any unforeseen cash shortfall that may arise.

The group's approach to liquidity risk management distinguishes between structural, daily and contingency liquidity risk management across all currencies, and various approaches are employed in the assessment and management of these on a daily, weekly and monthly basis as illustrated in the following table.

#### Structural liquidity risk

Managing the risk that structural, long-term on- and off-balance sheet exposures cannot be funded timeously or at reasonable cost.

#### **Daily liquidity risk**

Ensuring that intraday and day-to-day anticipated and unforeseen payment obligations can be met by maintaining a sustainable balance between liquidity inflows and outflows. Contingency liquidity risk

Maintaining several contingency funding sources to draw upon in times of economic stress.

Regular and rigorous stress tests are conducted on the funding profile and liquidity position as part of the overall stress testing framework with a focus on:

- quantifying the potential exposure to future liquidity stresses;
- analysing the possible impact of economic and event risks on cash flows, liquidity, profitability and solvency position; and
- proactively evaluating the potential secondary and tertiary effects of other risks on the group.

#### Impact of COVID-19

The group entered the crisis in a strong liquidity position and remained well funded, and within prudential liquidity requirements and internal risk appetite levels throughout the stress period. The interventions introduced by global regulators have ensured that markets continue to operate smoothly through the crisis. The group remains in a strong funding and liquidity position, however, the crisis has not yet come to an end and key risk metrics and early warning indicators continue to be closely monitored. The group regularly forecasts its liquidity position and uses scenario analysis to inform decision-making. The group has appropriate liquidity buffers and access to funding to withstand the anticipated liquidity risks in the near term.

#### 37.2.1 Undiscounted cash flows

The following table presents the group's undiscounted cash flows of financial liabilities and off-balance sheet amounts and includes all cash outflows related to principal amounts, as well as future payments. These balances will not reconcile to the statement of financial position for the following reasons:

- balances are undiscounted amounts whereas the statement of financial position is prepared using discounted amounts;
- · the table includes cash flows not recognised on the statement of financial position;
- all instruments held for trading purposes are included in the call to three-month bucket and not by maturity, as trading instruments are typically held for short periods of time; and
- cash flows relating to principal and associated future coupon payments have been included on an undiscounted basis.

	2020				
		Term to maturity			
				> 12 months	
	Carrying	Call to 3	4-12	and non-	
R million	amount	months	months	contractual	
On-balance sheet exposures					
Deposits and current accounts	1 617 635	1 055 706	238 528	323 401	
Short trading positions	5 062	5 062	-	-	
Derivative financial instruments	161 149	146 290	5 195	9 664	
Creditors, accruals and provisions	21 067	15 448	936	4 683	
Tier 2 liabilities	28 394	1 988	4 186	22 220	
Other liabilities	5 376	443	442	4 491	
Lease liabilities	3 439	261	758	2 420	
Policyholder liabilities	6 430	977	1 167	4 286	
Off-balance sheet exposures					
Financial and other guarantees	42 120	39 844	873	1 403	
Other contingencies and commitments	3 635	903	2 221	511	
Facilities not drawn	127 658	127 657	-	1	

		2019			
		Term to maturity			
				> 12 months	
	Carrying	Call to 3	4-12	and non-	
R million	amount	months	months	contractual	
On-balance sheet exposures					
Deposits and current accounts	1 492 403	918 676	232 326	341 401	
Short trading positions	5 374	5 374	-	-	
Derivative financial instruments	47 266	43 776	1 111	2 379	
Creditors, accruals and provisions	21 408	14 030	1 265	6 113	
Tier 2 liabilities	31 776	369	3 688	27 719	
Other liabilities	6 467	1 504	3 022	1 941	
Policyholder liabilities	5 263	336	300	4 627	
Off-balance sheet exposures					
Financial and other guarantees	47 006	44 375	2 121	510	
Operating lease commitments	3 390	425	836	2 129	
Other contingencies and commitments	4 170	856	2 724	590	
Facilities not drawn*	129 186	129 186	-	-	

\* The prior year amount has been restated. Refer to Note 33 Contingencies and commitments for the detail.

#### 37.2.2 Discounted cash flows

The following table represents the group's contractual discounted cash flows of total assets, liabilities and equity. Relying solely on the contractual liquidity mismatch when assessing a bank's maturity analysis would overstate risk, since this represents worst-case assessment of cash flows at maturity.

Due to South Africa's structural liquidity position, banks tend to have a particularly pronounced negative gap in the shorter term due to short-term institutional funds which represent a significant proportion of banks' liabilities. These are used to fund long-term assets, e.g. mortgages.

# Discounted cash flow analysis – maturity analysis of total assets, liabilities and equity based on the present value of the expected payment

	2020			
		Term to maturity		
		> 12 mor		
	Carrying	Call to 3	4-12	and non
R million	amount	months	months	contractual
Total assets	1 926 539	653 430	179 614	1 093 495
Total equity and liabilities	1 926 539	1 230 432	238 781	457 326
Net liquidity gap	-	(577 002)	(59 167)	636 169
Cumulative liquidity gap	-	(577 002)	(636 169)	-

	2019			
		Term to maturity		
			> 12 months	
	Carrying	Call to 3 4-12 and		
R million	amount	months	months	contractual
Total assets	1 669 062	476 589	183 209	1 009 264
Total equity and liabilities	1 669 062	989 936	228 412	450 714
Net liquidity gap	-	(513 347)	(45 203)	558 550
Cumulative liquidity gap	-	(513 347)	(558 550)	-

As illustrated in the table above, the negative liquidity short-term gap increased slightly in the short end on a cumulative basis. This is aligned to the funding strategy to grow the deposit operating business via transactional deposit accounts. Management continues to align stress-funding buffers both locally and offshore, taking prevailing economic and market conditions into account.

#### 37.2.3 Collateral pledged

The group pledges assets under the following terms and conditions:

- assets are pledged as collateral under repurchase agreements with other banks and for security deposits relating to local futures and options; and
- collateral in the form of cash and other investment securities is pledged when the group borrows equity securities from third parties. These transactions are conducted under the terms and conditions that are usual and customary to standard securities lending arrangements.

All other pledges are conducted under terms which are usual and customary to lending arrangements.

The following assets have been pledged to secure the liabilities set out in the table below. These assets are not available in the normal course of business.

R million	2020	2019
Cash and cash equivalents	20 800	20 211
Advances	75 480	63 233
Investment securities – held under repurchase agreements	19 894	21 918
Investment securities- other	3 384	6 740
Accounts receivable	8	-
Total assets pledged	119 566	112 102

The following liabilities have been secured by the group pledging either its own or borrowed financial assets, except for the short-trading positions, which are covered by borrowed securities only.

R million	2020	2019
Short-trading positions	5 062	5 374
Total deposits	82 735	87 712
- Deposits under repurchase agreements	23 559	40 896
- Deposits in securities lending transactions*	3 905	1 802
- Other secured deposits	55 271	45 014
Contingent liabilities	287	15
Other	22 268	23 492
Total	110 352	116 593

\*Securities lending transactions include only those where cash is placed against the securities borrowed. Transactions where securities are lent and borrowed and other securities placed against the borrowing and lending are excluded.

## 37.2.4 Concentration analysis of deposits

	2020	2019
Sector analysis		
Deposit current accounts and other loans		
Sovereigns, including central banks	153 700	136 676
Public sector entities	37 461	36 489
Local authorities	15 323	14 729
Banks	65 212	75 535
Securities firms	14 377	8 626
Corporate customers	741 173	718 799
Retail customers	502 481	396 340
Other	5 289	5 910
Total deposits	1 535 016	1 393 104
Geographical analysis		
South Africa	1 008 401	989 140
Rest of Africa	115 569	104 306
UK	372 707	273 821
Other	38 338	25 837
Total deposits	1 535 015	1 393 104

#### 37.3 Market risk

The group distinguishes between traded market risk and non-traded market risk.

#### 37.3.1 Traded market risk

#### Objective

The group's market risk in the trading book emanates mainly from the provision of hedging solutions for clients, market-making activities and term-lending products, and is taken and managed by RMB. The relevant business units in RMB function as the centres of expertise for all market risk-related activities. Market risk is managed and contained within the group's risk appetite. Overall diversified levels of market risk have remained fairly low during the last few years, with this trend continuing over the year under review. There are no significant concentrations in the portfolio, which also reflects overall lower levels of risk.

Traded market risk includes interest rate risk in the trading book, traded equity and credit risk, commodity risk, foreign exchange risk and interest rate risk in the RMB banking book which is managed as part of the trading book.

#### Assessment and management

Management and monitoring of interest rate risk in the banking book are split between the RMB banking book and the remaining domestic banking book. RMB manages most of its banking book under the market risk framework, with risk measured and monitored in conjunction with the trading book and management oversight provided by the market and investment risk committee. The RMB banking book interest rate risk exposure was R136 million on a 10-day expected tail loss (ETL) basis at 30 June 2020 (2019: R55 million). Interest rate risk in the remaining domestic banking book is discussed in the Interest rate risk section on page B330.

During March and April 2020 global financial markets experienced heightened volatility related to the COVID-19 pandemic. The market risk measurement framework performed as expected and market risk tolerances remained within expected limits. Trading revenue continued to perform as expected.

The risk related to market risk-taking activities is measured as the height of the group's internal ETL measure (as a proxy for economic capital) and regulatory capital based on VaR plus stressed VaR (sVaR).

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#### 37 FINANCIAL AND INSURANCE RISKS continued

ETL	The internal measure of risk is an ETL metric at the 99% confidence level under the full revaluation methodology using historical risk factor scenarios (historical simulation method). In order to accommodate the regulatory stress loss imperative, the set of scenarios used for revaluation of the current portfolio comprises historical scenarios which incorporate both the past 260 trading days and at least one static period of market distress (2008/2009).
	The ETL is liquidity adjusted for illiquid exposures. Holding periods ranging between 10 and 90 days or more, are used in the calculation and are based on an assessment of distressed liquidity of portfolios.
	The market history of the past 260 trading days was updated during the COVID-19 crisis to reflect the current market volatility.
VaR	VaR is calculated at the 99%, 10-day actual holding period level using data from the past 260 trading days.

#### VaR analysis by risk type

The following table reflects VaR over a 1-day holding period at a 99% confidence level.

1-day 99% VaR analysis by instrument

	2020					20 <sup>-</sup>	19 <sup>†</sup>	
-				Period				Period
R million	Min*	Max*	Average	end	Min*	Max*	Average	end
Risk type**								
Equities	1.9	43.9	8.0	11.2	0.4	47.3	7.4	5.9
Interest rates <sup>#</sup>	27.4	197.2	89.6	134.3	10.2	82.5	34.6	59.9
Foreign exchange	7.3	252.4	22.1	17.1	2.8	85.6	25.9	15.8
Commodities	1.8	18.4	7.5	8.3	1.4	17.5	8.3	6.1
Traded credit	5.1	26.6	12.8	11.4	3.6	31.0	14.7	16.1
Diversification effect				(67.2)				(12.0)
Diversified total	28.2	199.9	94.5	115.2	5.9	105.6	52.1	91.8

\* The maximum and minimum VaR figures for each asset class did not necessarily occur on the same day. Consequently, a diversification effect was omitted from the above table.

\*\* Excludes foreign branches and subsidiaries, which are reported on the standardised approach for market risk.

<sup>#</sup> Interest rate risk in the trading book.

*†* Prior period amounts were restated to correctly reflect the 1-day 99% VaR effect based on FRBSA, which has approval for the internal model approach. FRBSA excludes the foreign branches which is reported on the standardized approach for market risk.

The following table reflects the 10-day VaR and sVaR at the 99% confidence level.

The 10-day VaR calculation is performed using 10-day scenarios created from the past 260 trading days, whereas the 10-day sVaR is calculated using scenario data from the static stress period.

		2020						
			VaR				sVaR	
				Period				Period
R million	Min*	Max*	Average	end	Min	Max	Average	end
Risk type**								
Equities	4.6	164.6	20.8	17.3	0.7	105.5	25.3	12.4
Interest rates#	72.1	355.0	178.7	300.4	110.4	356.8	171.4	199.9
Foreign exchange	11.4	103.4	41.4	76.2	12.5	247.0	74.6	47.7
Commodities	6.2	32.6	14.5	14.7	5.0	42.8	19.2	20.6
Traded credit	7.5	56.4	18.9	14.1	7.1	31.5	20.5	12.1
Diversification effect				(128.2)				(137.7)
Diversified total	58.3	381.1	152.4	294.6	97.7	437.4	192.7	155.0

		2019†						
			VaR		sVaR			
				Period				Period
R million	Min*	Max*	Average	end	Min	Max	Average	end
Risk type**								
Equities	1.0	132.3	18.1	15.4	1.9	96.5	25.5	10.9
Interest rates <sup>#</sup>	29.4	169.5	85.3	152.5	52.7	388.9	138.8	318.4
Foreign exchange	3.3	164.3	71.2	46.2	8.5	228.1	91.6	142.5
Commodities	3.9	38.6	21.4	11.3	7.1	74.8	37.6	10.6
Traded credit	10.1	99.7	36.1	20.8	8.7	30.4	17.2	15.8
Diversification effect				(120.8)				(102.8)
Diversified total	19.9	329.9	141.6	125.4	71.4	455.7	192.0	395.4

\* The maximum and minimum VaR figures for each asset class did not necessarily occur on the same day. Consequently, a diversification effect was omitted from the above table.

\*\* Excludes foreign branches and subsidiaries, which are reported on the standardised approach for market risk. The sVaR numbers relate to FirstRand Bank South Africa only.

<sup>#</sup> Interest rate risk in the trading book.

*†* Prior period amounts were restated to correctly reflect the 10-day VaR and sVaR effect based on FRBSA, which has approval for the internal model approach. FRBSA excludes the foreign branches which is reported on the standardized approach for market risk.

#### 37.4 Non-traded market risk

#### 37.4.1 Interest rate risk in the banking book

Interest rate risk in the banking book originates from the differing repricing characteristics of balance sheet positions/instruments, yield curve risk, basis risk and client optionality embedded in banking book products.

#### Assessment and management

#### FirstRand Bank (South Africa)

The measurement techniques used to monitor interest rate risk in the banking book include NII sensitivity/earnings risk and PV01/economic value of equity (EVE) sensitivity. A repricing gap is also generated to better understand the repricing characteristics of the balance sheet. In calculating the repricing gap, all banking book assets, liabilities and derivative instruments are placed in gap intervals based on repricing characteristics.

The internal funds transfer pricing process is used to transfer interest rate risk from the operating businesses to Group Treasury. This process allows risk to be managed centrally and holistically in line with the group's macroeconomic outlook. Management of the resultant risk position is achieved by balance sheet optimisation or through the use of derivative transactions. Derivative instruments used are mainly interest rate swaps, for which a liquid market exists. Where possible, hedge accounting is used to minimise any accounting mismatches that may arise. Interest rate risk from the fixed-rate book is managed to low levels with remaining risk stemming from timing and basis risk.

#### Foreign operations

Management of subsidiaries in the rest of Africa, Aldermore and the bank's foreign branches is performed by incountry management teams with oversight provided by Group Treasury and FCC Risk Management. For subsidiaries, earnings sensitivity measures are used to monitor and manage interest rate risk in line with the group's appetite. Where applicable, PV01 and ETL risk limits are also used for endowment hedges.

#### Sensitivity analysis

A change in interest rates impacts both the earnings potential of the banking book (as underlying assets and liabilities reprice to new rates), as well as the economic value/PV01 of an entity (as a result of a change in the fair value of any open risk portfolios used to manage the earnings risk). The role of management is to protect both the financial performance as a result of a change in earnings and to protect the long-term economic value. To achieve this, both earnings sensitivity and economic sensitivity measures are monitored and managed within appropriate risk limits and appetite levels, considering the macroeconomic environment and factors which could cause a change in rates.

#### Earnings sensitivity

Earnings models are run on a monthly basis to provide a measure of the NII sensitivity of the existing banking book balance sheet to shocks in interest rates. Underlying transactions are modelled on a contractual basis and behavioural adjustments are applied where relevant. The calculation assumes a constant balance sheet size and product mix over the forecast horizon. A pass-through assumption is applied in relation to non-maturing deposits, which reprice at the group's discretion. This assumption is based on historical product behaviour.

The following tables show the 12-month NII sensitivity for sustained, instantaneous parallel 200 bps downward and upward shock to interest rates.

Most of the group's NII sensitivity relates to the endowment book mismatch. The group's average endowment book was R274 billion excluding Aldermore for the year ended 30 June 2020. (2019: R240 billion)

#### Projected ZAR NII sensitivity to interest rate movements

		2020				
	Change	in projected 12-mo	onth NII			
		Subsidiaries in				
		the rest of Africa				
	FirstRand Bank	FirstRand Bank and the bank's				
R million	South Africa	foreign branches	Total FirstRand			
Downward 200 bps	(3 270)	(916)	(4 186)			
Upward 200 bps	2 387	381	2 768			

		2019				
	Change	Change in projected 12-month NII				
		Subsidiaries in the				
		rest of Africa and				
	FirstRand Bank	FirstRand Bank the bank's foreign				
R million	South Africa	branches	Total FirstRand			
Downward 200 bps	(3 678)	(757)	(4 435)			
Upward 200 bps	3 118	370	3 488			

Assuming no change in the balance sheet and no management action in response to interest rate movements, an instantaneous, sustained parallel 200 bps decrease in interest rates would result in a reduction in projected 12–month NII of R4 186 million (2019: R4 435 million). A similar increase in interest rates would result in an increase in projected 12-month NII of R2 768 million (2019: R3 488 million).

#### 37.4.1 Interest rate risk in the banking book continued

#### Effect of IBOR reform

The reform and replacement of benchmark interest rates such as interbank offered rates (IBORs) with alternative risk-free rates (ARRs) has become a priority for global regulators. These reforms are at various stages globally. At present, the SONIA (Sterling Overnight Index Average) and the SOFR (Secured Overnight Financing Rate) are set to replace the GBP/USD LIBOR. Due to the differences in the manner in which the GBP/USD LIBOR rate and the SONIA/SOFR are determined, adjustments may have to be applied to contracts that reference the GBP/USD IBOR when the SONIA/SOFR becomes the official reference rate, so as to ensure economic equivalence on transition. Currently the Financial Conduct Authority in the UK and industry working groups are reviewing various methodologies for calculating these adjustments, to ensure an orderly transition to SONIA/SOFR and to minimise the risks arising from transition.

The group currently has a number of contracts, including derivatives which reference GBP/USD LIBOR which extend beyond 2021. The group has established a steering committee, consisting of key finance, risk, IT, treasury, legal and compliance personnel and external advisors, to oversee the group's IBOR reform transition plan. This steering committee has put in place a transition project for affected contracts with the aim of minimising the potential disruption to business and mitigating operational and conduct risks and possible financial losses. With respect to derivative contracts, the ISDA is currently reviewing its definitions in light of the global IBOR reforms and the group expects it to issue standardised amendments to all impacted derivative contracts at a future date.

#### Economic value of equity

An EVE sensitivity measure is used to assess the impact on the total NAV of the group as a result of a shock to underlying rates. Unlike the trading book, where a change in rates will impact fair value income and reportable earnings of an entity when a rate change occurs, the realisation of a rate move in the banking book will impact the distributable and non-distributable reserves to varying degrees and is reflected in the NII margin more as an opportunity cost/benefit over the life of the underlying positions. As a result, a purely forward-looking EVE sensitivity measure is applied to the banking book, be it a 1 bps shock or a full-stress shock, which is monitored relative to the total risk limits, appetite levels and current economic conditions.

The EVE shock applied is based on regulatory guidelines and comprise a sustained, instantaneous parallel 200 bps downward and upward shock to interest rates. This is applied to risk portfolios as managed by Group Treasury which, as a result of the risk transfer through the internal funds transfer pricing process, captures relevant open risk positions in the banking book. This measure does not take into account the unrealised economic benefit embedded as a result of the banking book products which are not recognised at fair value.

The following table:

- highlights the sensitivity of banking book NAV as a percentage of total capital; and
- reflects a point-in-time view which is dynamically managed and can fluctuate over time.

## Banking book NAV sensitivity to interest rate movements as a percentage of total group capital

	2020	2019
Downward 200 bps	2.77	1.36
Upward 200 bps	(2.47)	(1.21)

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## 37 FINANCIAL AND INSURANCE RISKS continued

## 37.4.2 Structural foreign exchange risk

## Objective

The group is exposed to foreign exchange risk as a result of on-balance sheet transactions in a currency other than the rand, as well as structural foreign exchange risk from the translation of its foreign operations' results into rand. The impact on equity as a result of structural foreign exchange risk is recognised in the foreign currency translation reserve balance, which is included in qualifying capital for regulatory purposes.

Structural foreign exchange risk, as a result of net investments in entities with a functional currency other than rand, is an unavoidable consequence of having offshore operations. It can be a source of both investor value through diversified earnings, and unwanted volatility as a result of currency fluctuations. Group Treasury is responsible for actively monitoring the net capital invested in foreign entities, as well as the rand value of any capital investments and dividend distributions. Reporting on and management of the group's foreign exchange exposure and macro-prudential limit utilisation is centrally owned by Group Treasury as the clearer of all group currency positions. Group Treasury is also responsible for oversight of structural foreign exchange risk and produces reports that go to group ALCCO, a subcommittee of the RCC committee.

#### Assessment and management

The ability to transact on-balance sheet in a currency other than the home currency (rand) is governed by incountry macro-prudential and regulatory limits. In the group, additional board limits and management risk appetite levels are set for this exposure. The impact of any residual on-balance positions is managed as part of the market risk reporting process (see *Traded market risk* section). Group Treasury is responsible for consolidated group reporting and the monitoring of utilisation against the approved limits and risk appetite levels.

Foreign exchange risk in the banking book impacts funding and liquidity management, and other risk mitigating activities. To minimise funding risk across the group, foreign currency transactions are matched where possible, with residual liquidity risk managed centrally by Group Treasury, and usually to low levels. Structural foreign exchange risk impacts both the current NAV of the group as well as future profitability and earnings potential. Economic hedging is undertaken where viable, given market constraints and within risk appetite levels. Where possible, hedge accounting is applied. Any open positions are included as part of Traded market risk.

The following table provides an overview of the group's exposure to entities with functional currencies other than the rand, and the pre-tax impact on equity of a 15% change in the exchange rate between the rand and the relevant functional foreign currencies. There were no significant structural hedging strategies employed by the group in the current financial year.

## Net structural foreign exposures

	20	20	20	19
		Pre-tax		Pre-tax
		impact on		impact on
		equity		equity
	Carrying	from 15%	Carrying	from 15%
	value of	currency	value of	currency
	net	translation	net	translation
R million	investment	shock	investment	shock
Functional currency				
Botswana pula	5 816	872	4 648	697
US dollar	10 033	1 505	7 733	1 160
Sterling	24 261	3 639	18 873	2 831
Nigerian naira	2 347	352	1 696	254
Australian dollar	32	5	213	32
Zambian kwacha	569	85	697	105
Mozambican metical	548	82	421	63
Indian rupee	915	137	741	111
Ghanaian cedi	1 619	243	1 121	168
Tanzanian shilling	285	43	340	51
Common Monetary Area (CMA) countries*	6 597	990	6 939	1 041
Total	53 022	7 953	43 422	6 513

\*Currently Namibia, eSwatini and Lesotho are part of the common monetary area. Unless these countries decide to exit the common monetary area, rand volatility will not impact these countries' rand reporting values.

#### 37.5 Equity investment risk

Equity investment risk in the group arises primarily from equity exposures from private equity and investment banking activities in RMB, e.g. exposures to equity risk arising from principal investments or structured lending.

Other sources of equity investment risk include strategic investments held by WesBank, FNB, Aldermore and FCC. These investments are, by their nature, core to the individual businesses' daily operations and are managed as such.

Ashburton Investments, the group's asset management business, also contributes to equity investment risk. This risk emanates from long-term and short-term seeding activities both locally and offshore. Short-term seeding of new traditional and alternative funds exposes the group to equity investment risk until the funds reach sufficient scale for sustainable external distribution. The timeline for short-term seeding is defined in the business cases for the funds and typically ranges between one and three years.

Long-term seeding is provided if there is alignment with the business strategy, the business case meets the group's internal return hurdle requirements, and the liquidity and structure of the funds imply that an exit will only be possible over a longer period, aligned with the interests of other investors in these funds. Long-term investments, such as investment in private equity and real estate, will only be exited at the end of the investment horizon of the funds. This maturity period typically ranges from five to eight years post investment into the fund.

#### Assessment and management

The equity investment risk portfolio is managed through a rigorous evaluation and review process from the inception to exit of a transaction. All investments are subject to a comprehensive due diligence process, during which a thorough understanding of the target company's business, risks, challenges, competitors, management team and unique advantage or value proposition is developed.

For each transaction, an appropriate structure is put in place, which aligns the interests of all parties involved through the use of incentives and constraints for management and other investors. Where appropriate, the group seeks to take a number of seats on the company's board and maintains close oversight through monitoring of operations and financial discipline.

The investment thesis, results of the due diligence process and investment structure are discussed at the investment committee before final approval is granted. In addition, normal biannual reviews are performed for each investment and crucial parts of these reviews, such as valuation estimates, are independently peer reviewed.

The table below shows the equity investment risk exposure and sensitivity. The 10% sensitivity movement is calculated on the carrying value of investments, excluding those subject to the ETL process, and including the carrying value of investments in associates and joint ventures.

The performance of the portfolio continues to be monitored and a full review will be performed at the end of June 2020.

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## 37 FINANCIAL AND INSURANCE RISKS continued

## Investment risk exposure and sensitivity of investment risk

R million	2020	2019
Listed investment risk exposure included in the equity investment risk ETL process	19	170
Estimated sensitivity of remaining investment balances		
Sensitivity to 10% movement in market value on investment fair value	243	357

#### 37.6 Insurance risk

#### Long-term insurance products

The risk arises from the group's long-term insurance operations, underwritten through its subsidiary, FirstRand Life Assurance Limited (FirstRand Life).

FirstRand Life currently underwrites a range of insurance products such as funeral policies, accidental death plans, risk policies, credit life policies (against FNB credit products) and health cash plans. FirstRand Life also writes linked-investment policies. There is, however, no insurance risk associated with these policies as these are not guaranteed. These policies are all originated through FNB.

	Portfolio	Description	Core product type	Risk
	Core life products	Simple, non- underwritten products that are sold in the open market and are subject to simple sales processes.	Funeral policies	Mortality
×			Benefit paid upon de	eath of life assured
he risl			Health cash plans	Hospitalisation
Catastrophe risk			Benefit paid per day hospitalised	the policyholder is
Cat			Accidental death plans	Mortality
			Benefit paid upon dea	th of policyholder
			Lifestyle protection plans	Morbidity
			Benefit paid upon dea	th or disability
			Pay protect policies	Morbidity
			Benefit paid upon de	eath or retrenchment

FirstRand Life is exposed to insurance risk from the policies underwritten as indicated in the following table.

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## 37 FINANCIAL AND INSURANCE RISKS continued

 Underwritten life	The underwritten	Life cover combined with	r	
products	Life portfolio comprises Life Simplified and Life Customised. Life Simplified provides death cover of up to R1 million after limited underwriting. Life Customised policies provide for more complex needs with cover amounts of up to R100 million, R50 million and R5 million in death, disability and critical illness cover respectively.	disability and critical illness.	•	Mortality Morbidity
Credit life	Products that are sold in conjunction with FNB's credit products. The current offering includes credit cover across credit products within FNB – which includes personal loans (compulsory), home loans (compulsory), housing financing, credit cards, overdrafts and revolving loans (voluntary).	Credit life policies	•	Mortality Morbidity Retrenchment
Business life products	Products are sold to business customers.	<ul> <li>Key person policies</li> <li>Grouped funeral policies</li> <li>Business credit protect</li> <li>Simplified group schemes</li> </ul>	•	Mortality Morbidity

As a result of these insurance risk exposures, the group is exposed to catastrophe risk stemming from the possibility of an extreme event linked to any of the above.

For all of the above, the risk is that the decrement rates (e.g. mortality rates, morbidity rates, etc.) and associated cash flows are different from those assumed when pricing or reserving. Mortality, morbidity and retrenchment risk can further be broken down into parameter risk, random fluctuations and trend risk, which may result in the parameter value assumed differing from actual experience.

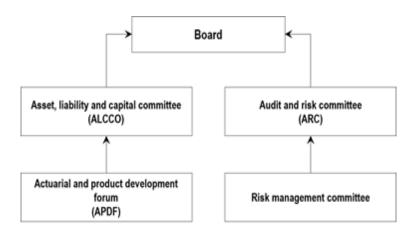
Policies underwritten by FirstRand Life and FirstRand Short-Term are available through all of FNB's distribution channels. Some of these channels introduce the possibility of anti-selection, which also impacts the level of insurance risk.

These policies also expose FirstRand Life to lapse risk, which is the risk of the loss of future profits and expenses. These risks are classified as business risks but are included in this section as they result from insurance products.

The overall responsibility for risk management resides with the board. FirstRand Insurance Holdings' board committees include an audit and risk committee (ARC), an ALCCO, and a remuneration committee. The ALCCO is responsible for:

- providing oversight of the product suite;
- approving new products;
- financial resource management; and
- governance and challenging pricing and valuation models, their inputs and results.

An important component of the management of insurance risk is the control functions required to be set up, namely compliance, risk management, actuarial and internal audit.



#### General risk management

Ensuring that insurance risk is priced correctly and understood is an important component of managing insurance risk.

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## 37 FINANCIAL AND INSURANCE RISKS continued

This is achieved through the following measures:

- Rigorous and proactive risk management processes to ensure sound product design and accurate pricing which include:
  - independent model validation;
  - o challenging assumptions, methodologies and results;
  - debating and challenging design, relevance, target market, market competitiveness and treating customers fairly;
  - o identifying potential risks;
  - o monitoring business mix and mortality risk of new business; and
  - o thoroughly reviewing policy terms and conditions.
- Risk policies sold to FNB's premium customer segment are underwritten. This allows underwriting limits and
  risk-based pricing to be applied to manage the insurance risk. Where specific channels introduce the risk of
  anti-selection, mix of business by channel is monitored. On non-underwritten products insurance risk can be
  controlled through lead selection for outbound sales.
- The design of appropriate reinsurance structures is an important component of the pricing and product design to keep risk exposure within appetite.

The assessment and management of insurance risk of the in-force book use the following methodologies:

- Monitoring and reporting the frequency and severity of claims by considering incidence rates, claims ratios and business mix.
- For the FirstRand Life business, the actuarial valuation process involves the long-term projection of in-force policies and the setting up of insurance liabilities. This gives insight into the longer-term evolution of the risks on the portfolio. Adequate reserves are set for future and current claims and expenses.
- Experience investigations are performed annually to understand the actual experience compared to the basis used in valuations and pricing. These investigations are signed off by the head of the actuarial function. Where required changes are made to bases and product design.
- There are also reinsurance agreements in place to mitigate various life insurance risks and manage catastrophe risk.
- Asset/liability management is performed to ensure that assets backing insurance liabilities are appropriate and liquid.
- Stress and scenario analyses are performed to provide insights on the risk profile and future capital position.

The management of insurance risk is governed by a several policies and processes. Tools and systems are in place within the business to assess and manage insurance risk.

The own risk and solvency assessment (ORSA) process is defined as the entirety of the processes and procedures employed to identify, assess, monitor, manage and report on short-and- long-term risks that FirstRand Insurance Holdings faces or might face, and to determine the own funds necessary to ensure that overall solvency needs are met at all times and are sufficient to achieve its business strategy. An ORSA report is produced annually.

Detailed risk management per insurance risk type:

**Mortality risk** is the risk that mortality rates and the associated cash flows are different from those assumed. The risk is managed as follows:

- For underwritten products underwriting is a key control.
- For non-underwritten products the mix of business by various factors is monitored and on outbound sales leads are selected to influence the desired mix.
- o Reinsurance is used to control exposure to large risks. The retention limits vary per portfolio.
- Validation and fraud checks are performed at the claim stage to ensure only valid claims in line with the terms and conditions of the policy are paid.

**Morbidity risk** is the risk that morbidity rates and the associated cash flows are different from those assumed. The risk is managed as follows:

- Quota share reinsurance is done on underwritten products where limited data is available.
- Trends in experience of the credit life business are monitored.
- Validation and fraud checks are performed at claim stage to ensure only valid claims in line with the terms and conditions of the policy are paid.

**Retrenchment risk** is the risk that retrenchment rates and the associated cash flows are different from those assumed. The risk is managed as follows:

- Selection of retrenchment risk is controlled by FRB's credit scoring.
- o Additional margins are included in pricing assumptions to allow for potential cyclicality in experience.
- Regular monitoring of exposure by industry and employer and feedback into risk selection.
- Validation and fraud checks are performed at the claim stage to ensure only valid claims in line with the terms and conditions of the policy are paid.

**Catastrophe risk** is the risk that stems from extreme or irregular events contingent on mortality, morbidity or retrenchment whose effects are not expected.

The risk is managed by catastrophe reinsurance limiting exposure to mortality and morbidity catastrophes. The limits are reviewed annually based on the composition of the book and risk appetite.

Covid-19 however is not covered by the catastrophe reinsurance as the reinsurance covers a defined event, such as a building collapse, from a specific point in time for a set number of hours. The losses which come from a pandemic happen over a much longer period of time, and so are better covered by a high quota share or stop loss type arrangement. In practice stop loss covers are very seldom offered due to the volatility and uncertainty of these arrangements. A high quota share was not considered as this would involve ceding material profits in a non-stress year.

No cover is in place against retrenchment catastrophe as it is not available at a reasonable cost due to the uncertainty and volatility of such events. Additional capital is held in the economic capital to cover a retrenchment catastrophe scenario.

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## 37 FINANCIAL AND INSURANCE RISK continued

**Lapse risk** is the risk that lapse rates and the associated cash flows are different from those assumed, as well as the risk of a mass lapse in policies. The risk is managed as follows:

- o Collection strategies are regularly reviewed to ensure they are optimal.
- Changes to product lapse rules are made where more lenient lapse rules can benefit both the customer and the group.

**Expenses risk** is the risk that expenses and/or expense inflation is different from that assumed in pricing and valuations. The group has a rigorous budgeting process in place to manage the risk.

The following table demonstrates the concentration risk across insurance products for sums assured at risk before and after reinsurance.

#### Exposure by size of sum assured

	Before reinsurance		After reinsurance	
Retail sums assured at risk	R million	%	R million	%
2020				
1 – 499 999	190 836	49	172 715	56
500 000 – 999 999	60 725	16	51 031	17
1 000 000 – 1 999 999	114 172	29	78 640	25
2 000 000 and above	22 881	6	6 422	2
Total	388 614	100	308 808	100
2019				
1 – 499 999	144 739	48	127 932	53
500 000 – 999 999	55 945	19	47 129	20
1 000 000 – 1 999 999	87 814	29	60 415	25
2 000 000 and above	12 936	4	3 790	2
Total	301 434	100	239 266	100

#### Assessment and management

The assessment and management of insurance risk are influenced by the frequency and severity of claims, especially if actual benefits paid are greater than originally estimated, and the subsequent impact thereof on estimated long-term claims.

The group manages the insurance risk of policies through monitoring incidence rates, claims ratios and the business mix, as policies are not underwritten and pricing is flat. Any other risk policies sold to a different target market will be underwritten. This will allow underwriting limits and risk-based pricing to be applied to manage the insurance risk. Where various channels introduce the risk of anti-selection, the mix of business by channel is monitored. There is also a reinsurance agreement in place to manage catastrophe risk.

#### Insurance risk mitigation

The risk exposure is mitigated by diversification across a portfolio of insurance contracts and geographical areas. The variability of risks is also improved by careful selection and implementation of underwriting strategy guidelines, as well as the use of reinsurance arrangements.

The group purchases reinsurance as part of its risk mitigation programme. The reinsurance agreements spread the risk of loss and minimise the effect of losses. The risk retention levels depend on the evaluation of specific risk, subject to certain circumstances, to maximum limits based on the characteristics of coverage. For life insurance products reinsurance ceded is placed on both a proportional and non-proportional basis. The majority of proportional reinsurance is quota-share reinsurance, which is taken out to reduce the overall exposure to certain classes of business. Non-proportional reinsurance is primarily excess-of-loss reinsurance designed to mitigate the group's net exposure to catastrophe losses. Amounts recoverable from reinsurers are estimated in a manner consistent with outstanding claims.

## Liability before zeroization

R million	2020	2019
Liability at the beginning of the year	(2 755)	(2 893)
Data and methodology changes	31	109
Final liability at the beginning of the year	(2 724)	(2 784)
Current period projection relating to in-force policies	(1 608)	(1 770)
Experience variance	(280)	(216)
Actual in-force liability at the end of the year	(1 888)	(1 986)
New business and reinstaments	(998)	(1 278)
Basis changes	1 478	509
- Economic basis	(353)	(188)
- Mortality basis	130	428
- Lapse basis	10	(23)
- Disability basis	1	9
- New hospital cash basis	(66)	(7)
- Expense basis	32	290
- Covid 19 adjustments	1 724	-
Final liability at the end of the year	(1 408)	(2 755)

#### Sensitivities

An analysis was performed in the current year for reasonably possible movements in key assumptions with all other assumptions held constant, showing the impact on the liabilities.

R million	2020	2019
Base reserves	(1 408)	(2 755)
Sensitivity to interest rate changes - Interest rate decreased by 100 bps	(1 364)	(2 751)
Sensitivity to other changes in assumptions		
- Expenses down by 10%	(1 576)	(2 789)
- Lapses down by 10%	(1 556)	(2 853)
- Mortality and morbidity down by 5%	(1 716)	(2 841)

The table below sets out what the IBNR liability would be if the key inputs were changed as set out below:

#### **IBNR** sensitivities

R million	2020
Gross IBNR	614
Reinsurance asset	(87)
Net IBNR	527
Gross IBNR with sensitivity*	685
Reinsurance asset with sensitivity*	(94)
Net IBNR with sensitivity	591

\*Sensitivities added to the IBNR reserve were:

- 7.5% mortality

- 15% morbidity

- 15% retrenchment

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## 37 FINANCIAL AND INSURANCE RISKS continued

#### Short-term insurance products

The risk arises from the group's short-term insurance operations.

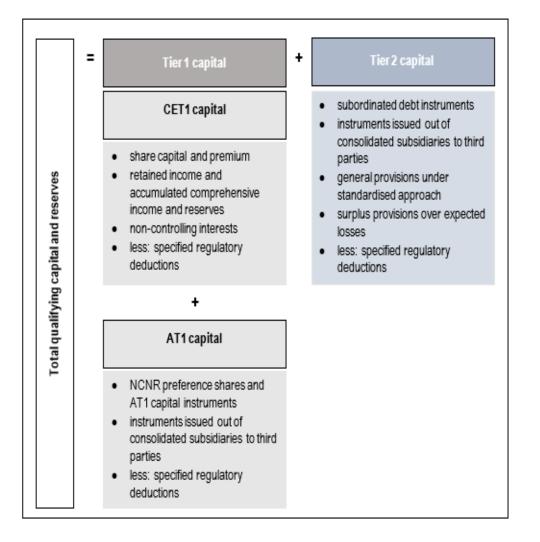
The terms and conditions of short-term insurance contracts have a material effect on the amount, timing and uncertainty of future cash flows. The key risks associated with general insurance contracts is claims experience. The methodology driving the provisions for these contracts is reviewed at least annually. As claims experience develops, certain claims are settled, further claims are revised and new claims are reported. The reasonableness of the estimation process is assessed by management and reviewed on a regular basis. The group believes that the liability for claims carried at the end of the year is adequate.

The short-term insurance products offered by the group include:

- Liability provides cover for risks relating to the incurring of a liability other than from risk covered more specifically under another insurance contract.
- Motor provides indemnity cover relating to the possession, use or ownership of a motor vehicle. The cover includes comprehensive cover, third party, fire and theft, and third-party liabilities.
- Personal accident provides compensation arising out of the death or disability directly caused by an
  accident occurring anywhere in the world, provided that death or disability occurs within 12 months of this
  injury.
- Property provides indemnity relating to movable and immovable property caused by perils such as fire, explosion, earthquakes, acts of nature, burst geysers and pipes, malicious damage, impact, alterations and additions.

## 37.7 Capital management

The following diagram defines the main components of qualifying capital and reserves.



The capital planning process ensures that the total capital adequacy and Common Equity Tier 1 (CET1) ratios remain within or above targets across economic and business cycles, which includes a range of normal and severe stress scenarios. The group aims to back all economic risk with loss-absorbing capital and remains well capitalised in the current environment

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## 37 FINANCIAL AND INSURANCE RISKS continued

In response to the current COVID-19 pandemic, the Prudential Authority (PA) has implemented the following temporary measures to provide capital relief to enable banks to counter economic risks to the financial system as a whole. Directive 2 of 2020, Matters related to temporary capital relief to alleviate risks posed by the COVID-19 pandemic, temporarily reduced the Pillar 2A requirement from 1 per cent to 0 per cent, effective 6 April 2020.

The group's capital ratios remain strong and above the regulatory minimums and internet targets, which is as follows: CET 1 (11.0% - 12.0%), Tier 1 (>12.0%) and total internal target of >14.25%.

The group continues to focus on maintaining strong capital and leverage levels, with focus on the quality of capital as well as optimisation of the group's risk weighted assets (RWA) and capital mix.

#### Capital adequacy for the group's regulated subsidiaries and foreign branches

The group's registered banking subsidiaries must comply with PA regulations and those of the respective incountry regulators, with primary focus placed on Tier 1 capital and total adequacy ratios. Based on the outcome of detailed stress testing, each entity targets a capital level in excess of the regulatory minimum. Adequate controls and processes are in place to ensure that each entity is adequately capitalised to meet regulatory and economic capital requirements. Capital generated by subsidiaries/branches in excess of targeted levels is returned to FirstRand, usually in the form of dividends/return of profits. During the year, no restrictions were experienced on the repayment of such dividends or profits to the group.

#### Capital management for insurance entities

Capital for insurance entities is calculated on a regulatory basis in line with the Insurance Act (18 of 2017) and regulations, as well as on an economic basis. The insurance group's Own Risk and Solvency Assessment (ORSA) assesses the impact of various stresses on the solvency position of the insurance entities, as well as informs the target levels for capital coverage. The impact of COVID-19 has been incorporated in the actuarial capital assessments and insurance entities remain appropriately capitalised.

#### Financial resource management and the stress test process

The management of the group's financial resources, which it defines as capital, funding and liquidity, and risk capacity, is a critical enabler of the achievement of FirstRand's stated growth and return targets, and is driven by the group's overall risk appetite.

FirstRand uses the group's macroeconomic house view for budgeting, forecasting and business origination strategies. The house view focuses on the key macroeconomic variables that impact the group's financial performance and risk position. The macroeconomic outlook for South Africa and a number of other jurisdictions where the group operates, is reviewed on a monthly basis over a three-year forecast horizon. The house view for other jurisdictions with less frequent data updates is updated at least quarterly. Business plans for the next three years are captured in the budget and forecasting process. Scenario planning or stress tests is then used to assess whether the desired profile can be delivered and whether the group will remain within the constraints that have been set. These scenarios are based on changing macroeconomic variables, plausible event risks, and regulatory and competitive changes.

The strategy, risk and financial resource management processes inform the capital and funding plans of the group. Analysis and understanding of value drivers, markets and the macroeconomic environment also inform portfolio optimisation decisions as well as the price and allocation of financial resources.

Stress testing and scenario planning serve a number of regulatory and internal business purposes and are conducted for the group and the bank across different risk types, factors and indicators.

The group employs a comprehensive, consistent and integrated approach to stress testing and scenario analysis. The group evaluates the impact of various macroeconomic scenarios on the business and considers the need for adjustment to origination and takes appropriate actions. More severe macroeconomic scenarios are run less frequently but are critical to determine or test capital buffers and other risk appetite measures, enhance capital and liquidity planning, validate existing quantitative risk models and improve the understanding of required management actions/responses.

Stress tests are conducted throughout the group for most legal entities, whether regulated or not. The various stress test processes are supported by a robust and holistic framework, underpinned by principles and sound governance, and aligned to regulatory requirements and best practice.

Stress testing and scenario analysis provide the board and management with useful insight into the group's financial position, level of earnings volatility, risk profile and future capital position. Results are used to challenge and review certain of the group's risk appetite measures, which, over time, influence the allocation of financial resources across businesses and impact performance measurement.

From a regulatory perspective, stress testing and scenario analysis feed into the group's internal capital adequacy assessment process (ICAAP) and recovery plan. The ICAAP stress test is an enterprise-wide, macroeconomic stress test covering material risks that the group is exposed to. It typically covers a three-year horizon, with separate ICAAP submissions completed for the group's regulated banking entities which are subject to Basel II requirements. The severity of the macroeconomic scenarios ranges from a mild downturn to severe stress scenarios. In addition to macroeconomic scenarios, the group incorporates event risks and reverse stress test scenarios that highlight contagion between risk types. Techniques and methodologies range from multi-factor and regression analyses for macroeconomic stress tests to single-factor sensitivities and qualitative impact analysis for event risks and reverse stress tests.

The group regularly runs additional ad hoc stress tests for both internal and regulatory purposes.

The risk, capital management and compliance committee (RCC) is a board designated committee mandated to provide oversight of risk and capital management. Its role includes:

- having ultimate responsibility for the stress test and risk-reward frameworks;
- retaining effective oversight of the overall stress test programme and risk appetite process; and
- considering the impact of the stress test results on the business and strategic direction of the group.

The RCC committee delegates some of its responsibilities to its sub-committee, ALCCO, which is responsible for:

- considering the results of the stress tests and assessing them against capital targets and capital
  adequacy ratios and against high-level risk appetite measures as articulated in the risk-reward
  framework;
- approving buffers over regulatory capital and monitoring capital adequacy ratios based on the results; and
- recommending management actions for capital adequacy purposes

The stress testing function is further delegated to Group Treasury, enterprise risk management, group finance, group internal audit and operating businesses, segments and business units.

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## 38 IMPACT DUE TO MOVEMENTS IN THE CLASSES OF ADVANCES

As noted in Note 11 Advances, the group defines a class firstly by the nature of the customer relationship, in other words, whether the ultimate customer is retail, corporate and commercial or within the UK operations. Within the main classes identified, the group then further categorises the main class into sub-classes that are appropriate to the nature of the credit risk management information and which reflects similar characteristics of the financial instrument.

During the current year, the group reclassified advances between classes, and elected to voluntarily restate its comparative information both in Note 11 Advances, Note 12 Impairment of Advances and Note 37 Financial and Insurance Risk Management. To allow the user to compare the restated comparatives provided in these notes to the information previously presented, the affected notes included in the 2019 annual financial statements have been included below.

#### Note 11 – Advances

#### Analysis of advances per class

		2019 IF	RS 9	
			Fair value	
		Amortised	through profit	Loss
R million	Total	cost	or loss	allowance
Residential mortgages	214 623	217 164	-	(2 541)
Vehicle asset finance*	155 260	160 703	-	(5 443)
Total retail secured	369 883	377 867	-	(7 984)
Credit card	29 560	32 443	-	(2 883)
Personal loans	33 094	39 947	-	(6 853)
Retail other	15 183	17 908	-	(2 725)
Total retail unsecured	77 837	90 298	-	(12 461)
FNB commercial	101 319	105 057	74	(3 812)
WesBank corporate	27 607	27 945	-	(338)
RMB corporate banking	57 244	57 827	105	(688)
RMB investment banking	282 665	206 751	79 147	(3 233)
Total corporate and commercial	468 835	397 580	79 326	(8 071)
Rest of Africa	61 647	65 241	369	(3 963)
Group Treasury and other	37 028	37 166	577	(715)
Aldermore	190 522	191 490	-	(968)
- Retail**	128 686	129 072	-	(386)
- Commercial	61 836	62 418	-	(582)
Total advances	1 205 752	1 159 642	80 272	(34 162)

\* Includes MotoNovo old book in FirstRand bank with a closing balance of R54 561 million (£3 034 million).

\*\*Includes MotoNovo new book of R6 639 million (£369 million).

#### Note 12 - Impairment of advances

#### Reconciliation of the loss allowance on total advances

R million	Total	Stage 1	Stage 2	Stage 3
Amount as at 1 July 2018 (IFRS 9)	29 078	6 988	7 747	14 343
Transfer between stages	-	1 422	(3 020)	1 598
Transfers to stage 1	-	2 485	(2 189)	(296)
Transfers to stage 2	-	(701)	1 466	(765)
Transfers to stage 3	-	(362)	(2 297)	2 659
Exchange rate differences	(174)	3	(144)	(33)
Bad debts written off	(8 922)	-	-	(8 922)
Current period provision created/(released)	12 415	(497)	3 168	9 744
Interest on stage 3 advances	1 765	-	-	1 765
Amount as at 30 June 2019	34 162	7 916	7 751	18 495
Residential mortgages	2 541	360	510	1 671
Vehicle asset finance*	5 443	980	1 626	2 837
Total retail secured	7 984	1 340	2 136	4 508
Credit card	2 883	631	383	1 869
Personal loans	6 853	1 440	979	4 434
Retail other	2 725	724	464	1 537
Total retail unsecured	12 461	2 795	1 826	7 840
FNB commercial	3 812	733	776	2 303
WesBank corporate	338	92	67	179
RMB corporate banking	688	231	364	93
RMB investment banking	3 233	1 048	1 466	719
Total corporate and commercial	8 071	2 104	2 673	3 294
Rest of Africa	3 963	742	804	2 417
Group Treasury and other	715	563	152	-
Aldermore	968	372	160	436
Retail **	386	159	51	176
Commercial	582	213	109	260
Total ECL	34 162	7 916	7 751	18 495
On/Off balance sheet exposure	33 954	7 841	7 686	18 427
Letters of credit and guarantees	208	75	65	68

\* Includes MotoNovo old book with a closing balance of R1 087 million (£60 million).

\*\*Includes MotoNovo new book of R79 million (£4 million).

#### Note 12 – Impairment of advances continued

#### Reconciliation of the loss allowance on total advances per class

#### Amortised cost

	Retail se	ecured	Retail unsecured			
		Vehicle				
	Residential	asset	Credit	Personal	Retail	
R million	mortgages	finance	card	loans	other	
Amount as at 1 July 2018 (IFRS 9)	2 362	5 345	1 805	4 732	2 023	
- Stage 1	269	1 180	535	1 267	637	
- Stage 2	378	1 527	274	1 017	546	
- Stage 3	1 715	2 638	996	2 448	840	
Transfers between classes	-	(13)	-	-	-	
Disposal of advances	-	-	-	-	-	
Exchange rate differences	120	(11)	-	2	(120)	
Bad debts written off	(362)	(3 092)	(611)	(1 570)	(885)	
Current period provision created/(released)	318	2 887	1 540	3 369	1 455	
- Stage 1	(95)	(421)	16	173	20	
- Stage 2	322	626	326	404	273	
- Stage 3	91	2 682	1 198	2 792	1 162	
Interest on stage 3 advances	103	327	149	320	252	
Amount as at 30 June 2019	2 541	5 443	2 883	6 853	2 725	
Stage 1	360	980	631	1 440	724	
Stage 2	510	1 626	383	979	464	
Stage 3	1 671	2 837	1 869	4 434	1 537	

# FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B353-

(	Corporate and	l commercial						
		RMB	RMB		Group			
FNB	WesBank	corporate	investment	Rest of	Treasury	Aldermore	Aldermore	
commercial	corporate	banking	banking	Africa	and other	retail	commercial	Total
3 457	333	945	2 876	3 598	476	185	452	28 589
680	93	163	570	726	326	80	193	6 719
879	91	723	1 330	685	150	29	103	7 732
1 898	149	59	976	2 187	-	76	156	14 138
-	-	-	-	-	-	13	-	-
-	-	-	(4)	-	-	-	-	(4)
(7)	1	2	6	(155)	6	(6)	(7)	(169)
(751)	(104)	(322)	(359)	(638)	-	(8)	(211)	(8 913)
836	99	25	317	959	53	147	341	12 346
(214)	(36)	(51)	69	(62)	(12)	96	160	(357)
448	4	(77)	54	363	1	29	186	2 959
602	131	153	194	658	64	22	(5)	9 744
277	9	38	29	197	2	55	7	1 765
3 812	338	688	2 865	3 961	537	386	582	33 614
733	92	231	924	740	387	159	213	7 614
776	67	364	1 419	804	150	51	109	7 702
2 303	179	93	522	2 417	-	176	260	18 298

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## 38 IMPACT DUE TO MOVEMENTS IN THE CLASSES OF ADVANCES continued

#### Note 12 – Impairment of advances continued

#### Modified advances measured at amortised cost

		2019 IFRS 9						
		Stage 2 and stage 3						
	Gross	Gross						
	carrying	carrying Loss						
	amount	allowance	Amortised					
	before	before	cost before	Modification				
R million	modification	modification	modification	gain/(loss)				
Residential mortgages	569	(55)	514	(24)				
Vehicle asset finance	918	(244)	674	(140)				
Total retail secured	1 487	(299)	1 188	(164)				
Credit card	283	(190)	93	(67)				
Personal loans	1 057	(336)	721	(363)				
Retail other	40	(29)	11	(46)				
Total retail unsecured	1 380	(555)	825	(476)				
FNB commercial	202	(17)	185	7				
Total corporate and commercial	202	(17)	185	7				
Total	3 069	(871)	2 198	(633)				

#### Note 37 – Financial and insurance risk

	2019
R million	IFRS 9
On-balance sheet exposures	
Cash and short-term funds	93 266
- Money at call and short notice	53 283
- Balances with central banks	39 983
Gross advances	1 239 914
- Retail secured	377 867
- Residential mortgages	217 164
- Vehicle asset finance	160 703
- Retail unsecured	90 298
- Credit card	32 443
- Personal loans	39 947
- Retail other	17 908
- Corporate and commercial	476 906
- FNB commercial	105 131
- WesBank corporate	27 945
- RMB corporate banking	57 932
- RMB investment banking	285 898
- Rest of Africa	65 610
- Group Treasury and other	37 743
- Aldermore	191 490
- Retail	129 072
- Commercial	62 418
Derivatives	47 104
Debt investment securities (excluding non-recourse investments)	215 777
Financial accounts receivable included in other assets	5 442
Reinsurance assets	196
Off-balance sheet exposures	188 516
Total contingencies	47 006
- Guarantees	38 273
- Letters of credit	8 733
Irrevocable commitments	136 580
Credit derivatives	4 930
Total	1 790 215

#### Note 37 – Financial and insurance risk continued

#### Quality of credit assets

	sheet         sheet <th< th=""><th></th></th<>					
	FR	1-25	FR2	6-90	FR91	-100
	On-	Off-	On-	Off-	On-	Off-
	balance	balance	balance	balance	balance	balance
R million	sheet	sheet	sheet	sheet	sheet	sheet
Retail secured						
Residential mortgages						
Stage 1	28 907	17 634	168 063	34 555	1 403	51
Stage 2	10	1	5 360	474	4 783	128
Stage 3	4	-	788	54	7 846	211
Total residential mortgages	28 921	17 635	174 211	35 083	14 032	390
Vehicle asset finance						
Stage 1	-	-	138 893	198	189	-
Stage 2	-	-	7 497	-	5 903	-
Stage 3	-	-	1 077	-	7 144	-
Total Vehicle asset finance	-	-	147 467	198	13 236	-
Retail unsecured						
Credit card						
Stage 1	11	-	27 750	-	586	-
Stage 2	-	-	1 209	-	478	-
Stage 3	-	-	-	-	2 409	-
Total Credit card	11	-	28 959	-	3 473	-
Personal loans						
Stage 1	262	-	29 810	-	723	-
Stage 2	-	-	1 110	-	2 194	-
Stage 3	-	-	32	-	5 816	-
Total personal loans	262	-	30 952	-	8 733	-

#### Note 37 – Financial and insurance risk continued

#### Quality of credit assets continued

	2019 (IFRS 9)					
		-25	FR2			-100
	On-	Off-	On-	Off-	On-	Off-
	balance	balance	balance	balance	balance	balance
R million	sheet	sheet	sheet	sheet	sheet	sheet
Retail other unsecured						
Stage 1	431	593	13 665	66	807	-
Stage 2	1	-	512	1	510	-
Stage 3	2	-	-	-	1 980	-
Total retail other unsecured	434	593	14 177	67	3 297	-
Corporate and commercial						
FNB commercial						
Stage 1	64	468	91 806	10 462	222	36
Stage 2	-	-	5 761	169	2 722	23
Stage 3	1	-	104	-	4 451	75
Total FNB commercial	65	468	97 671	10 631	7 395	134
WesBank corporate						
Stage 1	8 084	4 857	17 226	-	565	-
Stage 2	4	-	1 089	-	453	-
Stage 3	-	-	49	-	475	-
Total WesBank corporate	8 088	4 857	18 364	-	1 493	-
RMB corporate banking						
Stage 1	28 491	30 643	22 266	20 313	-	82
Stage 2	-	-	6 834	4 113	-	44
Stage 3	-	-	-	-	236	206
Purchased or originated credit impaired	-	-	-	-	105	-
Total RMB corporate banking	28 491	30 643	29 100	24 426	341	332
RMB investment banking						
Stage 1	120 317	17 282	146 391	14 164	-	-
Stage 2	2 927	-	13 719	1 314	-	-
Stage 3	-	-	487	-	2 057	-
Total RMB investment banking	123 244	17 282	160 597	15 478	2 057	-

#### Note 37 – Financial and insurance risk continued

#### Quality of credit assets continued

	2019 (IFRS 9)					
	FR1	-25	FR2	6-90	FR91	-100
	On-	Off-	On-	Off-	On-	Off-
	balance	balance	balance	balance	balance	balance
R million	sheet	sheet	sheet	sheet	sheet	sheet
Rest of Africa						
Stage 1	1 393	1 019	56 283	9 785	221	135
Stage 2	27	-	2 272	35	1 447	277
Stage 3	4	-	549	-	3 411	-
Total rest of Africa	1 424	1 019	59 104	9 820	5 079	412
Aldermore retail						
Stage 1	74 188	4 174	38 852	1 985	54	737
Stage 2	39	-	10 809	-	3 707	-
Stage 3	-	-	10	-	1 413	-
Total Aldermore retail	74 227	4 174	49 671	1 985	5 174	737
Aldermore commercial						
Stage 1	15 235	1 703	41 278	4 065	81	204
Stage 2	72	-	3 047	-	1 806	-
Stage 3	-	-	-	-	899	-
Total Aldermore commercial	15 307	1 703	44 325	4 065	2 786	204
Group Treasury and other						
Stage 1	34 532	1 250	3 237	-	( 70)	-
Stage 2	-	-	44	-	-	-
Stage 3	-	-	-	-	-	-
Total Group Treasury and other	34 532	1 250	3 281	-	( 70)	-
Stage 1	311 915	79 623	795 523	95 593	4 781	1 245
Stage 2	3 080	1	59 263	6 106	24 003	472
Stage 3	11	-	3 096	54	38 137	492
Purchased or originated credit impaired	-		-	-	105	-
Total Advances	315 006	79 624	857 882	101 753	67 026	2 209

#### Note 37 – Financial and insurance risk continued

#### Analysis of impaired advances (stage 3)

	2019 (IFRS 9)				
		Security			
		held and			
		expected	Stage 3		
R million	Total	recoveries	impairment		
Stage 3 by class			<b>!</b>		
Total retail secured	16 859	12 351	4 508		
- Residential mortgages	8 638	6 967	1 671		
- Vehicle asset finance	8 221	5 384	2 837		
Total retail unsecured	10 239	2 399	7 840		
- Credit card	2 409	540	1 869		
- Personal loans	5 848	1 414	4 434		
- Retail other	1 982	445	1 537		
Total corporate and commercial	7 965	4 671	3 294		
- FNB commercial	4 556	2 253	2 303		
- WesBank corporate	524	345	179		
- RMB corporate banking	341	248	93		
- RMB investment banking	2 544	1 825	719		
Rest of Africa	3 964	1 547	2 417		
Group Treasury and other	-	-	-		
Aldermore	2 322	1 886	436		
- Retail	1 423	1 247	176		
- Commercial	899	639	260		
Total stage 3	41 349	22 854	18 495		
Stage 3 by category					
Overdrafts and cash management accounts	4 585	1 580	3 005		
Term loans	3 265	1 828	1 437		
Card loans	2 619	552	2 067		
Instalment sales and hire purchase agreements	9 377	6 045	3 332		
Lease payments receivable	391	151	240		
Property finance	11 880	9 450	2 430		
- Home loans	10 860	8 676	2 184		
- Commercial property finance	1 020	774	246		
Personal loans	6 801	1 622	5 179		
Preference share agreements	145	29	116		
Investment bank term loans	1 942	1 418	524		
Long-term loans to group associates and joint ventures	48	-	48		
Other	296	179	117		
Total stage 3	41 349	22 854	18 495		

#### Note 37 – Financial and insurance risk continued

#### Credit risk mitigation and collateral held

		2019 (IFRS 9)					
	Gross	Off-balance		Maximum			
	carrying	sheet	Loss	exposure to			
R million	amount	exposure	allowance	credit risk			
Residential mortgages	217 164	53 108	(2 541)	267 731			
Vehicle and asset finance**	160 703	198	(5 443)	155 458			
Credit card	32 443	-	(2 883)	29 560			
Personal loans	39 947	-	(6 853)	33 094			
Retail other	17 908	660	(2 725)	15 843			
FNB commercial	105 131	11 233	(3 812)	112 552			
WesBank corporate	27 945	4 857	(338)	32 464			
RMB corporate banking	57 932	55 401	(688)	112 645			
RMB investment banking	285 898	32 760	(3 233)	315 425			
Rest of Africa	65 610	11 251	(3 963)	72 898			
Group Treasury and other	37 743	1 250	(715)	38 278			
Aldermore	191 490	12 868	(968)	203 390			
- Retail**	129 072	6 896	(386)	135 582			
- Commercial	62 418	5 972	(582)	67 808			
Total advances	1 239 914	183 586	(34 162)	1 389 338			
Investment securities <sup>#</sup>	215 903	-	(126)	215 777			
Cash and cash equivalents	93 266	-	-	93 266			
Other assets	5 534	-	(92)	5 442			
Derivatives	47 104	-	-	47 104			

\* Secured represents balances which have non-financial collateral attached to the financial asset.

\*\*Includes MotoNovo back book in FirstRand Bank with a closing balance of R54 561 million (£3 034 million) and MotoNovo new book of R6 639 million (£369 million).

\*Include debt instruments measured at fair value, but exclude equity and non-recourse investments.

#### FIRSTRAND GROUP ANNUAL FINANCIAL STATEMENTS 2020 Notes to the consolidated annual financial statements -B361-

Netting and financial collateral	Unsecured	Secured*
3 270	618	263 843
	-	155 458
-	29 560	-
-	32 553	541
-	14 456	1 387
1 447	24 714	86 391
-	-	32 464
-	67 232	45 413
5 309	36 860	273 256
7 908	32 078	32 912
78	31 926	6 274
-	(46 452)	249 842
-	-	135 582
-	7 760	60 048
18 012	277 757	1 093 569
-	202 988	12 789
19 843	73 423	-
-	5 442	-
-	47 104	-

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# 39 STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE

The following new and revised standards and interpretations are applicable to the business of the group. The group will comply with these from the stated effective date.

Standard	Impact assessment	Effective date
Conceptual framework	The improvements to the conceptual framework include: revising the definitions of an asset and liability, updating the recognition criteria for including assets and liabilities in financial statements and the following concepts have been clarified; prudence, stewardship, measurement uncertainty and substance over form. Minor amendments have also been made to various other standards. The amendments are not expected to have a significant impact on the group's accounting policies.	Annual periods commencing on or after 1 January 2020
IFRS 3	Business Combinations – Amendments to clarify the definition of a business The amendments clarify the definition of a business, with the objective of assisting entities to determine whether a transaction should be accounted for as a business combination or as an asset acquisition. The amendment is only applicable to business combinations for which the acquisition date is on or after the effective date going forward and the clarified requirements will be applied on a transaction- by- transaction basis.	Business combinations entered into on or after 1 January 2020
IAS 1 and IAS 8	Amendments regarding the definition of material The amendments align the definition of material across the IFRS Standards and to clarify certain aspects of the definition. The amendments clarify that materiality will depend on the nature or magnitude of information, or both. An entity will need to assess whether the information, either individually or in combination with other information, is material in the context of the financial statements. The amendment must be applied prospectively. The amendment is not expected to have a significant impact on the annual financial statements.	Annual periods commencing on or after 1 January 2020

# 39 STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE continued

continued		
Standard	Impact assessment	Effective date
Interest Rate Benchmark Reform (Amendments to IFRS 9, IAS 39 and IFRS 7)	<ul> <li>The IASB issued amendments to the following standards as part of the interest rate (IBOR) benchmark reform that has a direct impact on the bank's hedging relationships. These impacts are –</li> <li>The highly probable requirement under IFRS 9 and IAS 39 - when a forecast transaction is designated as a hedged item, that transaction must be highly probable to occur. When determining whether a forecast transaction is highly probable, a company shall assume that the interest rate benchmark on which the hedged cash flows are based is not altered as a result of the reform.</li> <li>Prospective assessments – when performing prospective assessments for effectiveness, a company shall assume that the interest rate benchmark on which the hedged item, hedged risk and/or hedging instrument are based are not altered as a result of the interest rate benchmark reform.</li> <li>Separately identifiable risk components – IFRS 9 and IAS 39 require a risk component (or a portion) to be separately identifiable to be eligible for hedge accounting. The amendment allows for hedges of a non-contractually specified benchmark component of interest rate risk. A company shall apply the separately identifiable requirement only at the inception of such hedging relationships.</li> <li>These reliefs are essential to mitigate the hedge accounting issues that could arise during the period of uncertainty before IBOR contracts are amended to new ARRs. The bank has evaluated the impact of these amendments and concluded that the amendments will benefit future hedging transactions the bank is likely to enter into.</li> <li>The IASB is now finalising phase two of the IBOR reform project, which addresses issues that could affect financial reporting when an existing interest rate benchmark is replaced with an ARR.</li> </ul>	Annual periods commencing on or after 1 January 2020
Annual improvements 2016 - 2018	Improvements to IFRS The IASB issued the Annual improvements to IFRS standards 2016-2018 Cycle. These annual improvements include amendments to the following standards. IFRS 9 – The amendment clarifies that fees that an entity includes when assessing whether the terms of a new or modified financial liability are substantially different from the terms of the original financial liability. These fees include only those paid or received between the borrower and the lender, including fees paid or received by either the borrower or lender on the other's behalf. The amendment is not expected to have a significant impact on the annual financial statements.	Annual periods commencing on or after 1 January 2022

# 39 STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE continued

Standard	Impact assessment	Effective date
IFRS 3	Reference to the Conceptual Framework – Amendment to IFRS 3 The amendments add an exception to the recognition principle of IFRS 3 to avoid the issue of potential 'day 2' gains or losses arising for liabilities and contingent liabilities that would be within the scope of IAS 37 Provisions, Contingent Liabilities and Contingent Assets or IFRIC 21 Levies, if incurred separately. The exception requires entities to apply the criteria in IAS 37 or IFRIC 21, respectively, instead of the Conceptual Framework, to determine whether a present obligation exists at the acquisition date. At the same time, the amendments add a new paragraph to IFRS 3 to clarify that contingent assets do not qualify for recognition at the acquisition date. The amendments are intended to update a reference to the Conceptual Framework without significantly changing requirements of IFRS 3. The amendments will promote consistency in financial reporting and avoid potential confusion from having more than one version of the Conceptual Framework in use. The amendment is not expected to have a significant impact on the	Annual periods commencing on or after 1 January 2022
IAS 16	annual financial statements. <b>Property, plant and equipment: Proceeds before intended use –</b> <b>Amendment to IAS 16</b> The amendment prohibits entities from deducting from the cost of an item of property, plant and equipment (PP&E), any proceeds of the sale of items produced while bringing that asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Instead, an entity recognises the proceeds from selling such items, and the costs of producing those items, in profit or loss. The amendment is not expected to have a significant impact on the annual financial statements.	Annual periods commencing on or after 1 January 2022
IAS 37	Onerous contracts – cost of fulfilling a contract. Amendment to IAS 37 The amendments apply a 'directly related cost approach'. The costs that relate directly to a contract to provide goods or services include both incremental costs (e.g., the costs of direct labour and materials) and an allocation of costs directly related to contract activities (e.g., depreciation of equipment used to fulfil the contract as well as costs of contract management and supervision). General and administrative costs do not relate directly to a contract and are excluded unless they are explicitly chargeable to the counterparty under the contract. The amendment is not expected to have a significant impact on the annual financial statements.	Annual periods commencing on or after 1 January 2022

# 39 STANDARDS AND INTERPRETATIONS ISSUED BUT NOT YET EFFECTIVE continued

Standard	Impact assessment	Effective date
IFRS 17	<ul> <li>Insurance contracts</li> <li>IFRS 17 is the new standard that prescribes the accounting for insurance contracts and will replace the current insurance contracts standard, IFRS 4. IFRS 17 aims to provide more transparency and comparability between insurance companies and other industries by providing a prescriptive approach to determining policyholder liabilities, as well as the release of profits on these contracts to the income statement.</li> <li>The recognition of insurance revenue will be consistent with that of IFRS 15. Insurance revenue is derived from the movement in liability for the remaining insurance coverage period.</li> <li>The insurance contract liability is initially made up of:</li> <li>fulfilment cash flows, which represent the risk-adjusted present value of the entity's rights and obligations to the policyholders; and</li> <li>the contractual service margin (CSM), which represents the unearned profit the entity will recognise as it provides services over the coverage period.</li> <li>Subsequently, the liability will comprise two components, namely the liability for remaining coverage (fulfilment cash flows and the CSM) and the liability for incurred claims (fulfilment cash flows for claims and expenses incurred but not yet paid).</li> <li>Currently, an IFRS 17 Steering committee has been created, which is responsible for managing the implementation of the standard as it will have an impact on the group's insurance business. All insurance contracts have been reviewed to determine scope and classification under IFRS 17. Initial findings indicate that the group will have a mix of both the premium allocation approach (PAA) and the General Model (GM). The impact of IFRS 17 will only be reliably determinable once the implementation project has progressed further.</li> </ul>	Annual periods commencing on or after 1 January 2023
IAS 1	<ul> <li>Amendments to classification of liabilities as current or non-current</li> <li>The IAS 1 amendments clarify the requirements for classifying liabilities as current or non-current. More specifically:</li> <li>The amendments specify that the conditions which exist at the end of the reporting period are those which will be used to determine if a right to defer settlement of a liability exists.</li> <li>Management expectations about events after the balance sheet date, for example on whether a covenant will be breached, or whether early settlement will take place, are not relevant.</li> <li>The amendments clarify the situations that are considered settlement of a liability.</li> <li>The group presents its assets and liabilities in order of liquidity in its statement of financial position. This amendment will only affect the disclosures and the group does not expect this amendment to have a significant impact on the annual financial statements.</li> </ul>	Annual periods commencing on or after 1 January 2023

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# 40 EVENTS AFTER REPORTING PERIOD

The directors are not aware of any material events that have occurred between the date of the statement of financial position and the date of this report.

Financial statements for the year ended 30 June 2020

**FirstRand Limited** 

# STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June

R million	Notes	2020	2019
Revenue	2	20 795	18 183
Net interest expense	- 3	(102)	(156)
Interest and similar income	3	33	55
Interest expense and similar charges	3	(135)	(211)
Income from operations		20 693	18 027
Operating expenses	4	(77)	(233)
Income before indirect tax	<u>+</u>	20 616	17 794
Indirect tax	5.1	(6)	(6)
Profit before income tax	0.1	20 610	17 788
Income tax expense	5.2	(41)	(17)
Profit for the year		20 569	17 771
Other comprehensive income		-	-
Total comprehensive income for the year		20 569	17 771
Attributable to			
Ordinary equityholders		20 227	17 429
NCNR preference shareholders		342	342
Total comprehensive income for the year		20 569	17 771

# STATEMENT OF FINANCIAL POSITION

as at 30 June

R million Notes	2020	2019
ASSETS		
Cash and cash equivalents	253	840
Other assets 8	1	-
Investments in subsidiaries	72 422	71 557
Total assets	72 676	72 397
EQUITY AND LIABILITIES		
Liabilities		
Creditors and accruals 10	109	105
Current tax liability	27	-
Employee liabilities 12	102	220
Amounts owing to subsidiaries	-	3 145
Total liabilities	238	3 470
Equity		
Ordinary shares 12	56	56
Share premium 12	8 056	8 056
Reserves	59 807	56 296
Capital and reserves attributable to ordinary equityholders	67 919	64 408
NCNR preference shares 12	4 519	4 519
Total equity	72 438	68 927
Total equity and liabilities	72 676	72 397

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# STATEMENT OF CHANGES IN EQUITY

for the year ended 30 June

		Ordinary share capital and ordinary equityholo funds		
R million	Notes	Share capital	Share premium	Share capital and share premium
Balance as at 1 July 2018	110100	56	8 056	8 112
Ordinary dividends		-	-	-
Preference dividends		-	-	-
Total comprehensive income for the year		-	-	-
Balance as at 30 June 2019		56	8 056	8 112
Ordinary dividends	13	-	-	-
Preference dividends	13	-	-	-
Total comprehensive income for the year		-	-	-
Balance as at 30 June 2020		56	8 056	8 112

#### FIRSTRAND COMPANY ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B371-

	share capital and quityholders' fund			
 Capital redemption reserve	Retained earnings	Reserves attributable to ordinary equityholders	NCNR preference shares	Total equity
1 - -	54 797 (15 931) - 17 429	54 798 (15 931) - 17 429	4 519 - (342) 342	67 429 (15 931) (342) 17 771
 1 - -	56 295 (16 716) - 20 227	56 296 (16 716) - 20 227	4 519 - (342) 342	68 927 (16 716) (342) 20 569
 1	59 806	59 807	4 519	72 438

# STATEMENT OF CASH FLOWS

for the year ended 30 June

R million Notes	2020	2019
Cash flows from operating activities		
Interest received	33	55
Other income	37	40
Interest payments	(135)	(7)
Other operating expenses	(74)	(93)
Dividends received	20 758	18 143
Dividends paid	(17 058)	(16 273)
Taxation paid	(20)	(23)
Cash generated from operating activities	3 541	1 842
Movement in operating assets and liabilities		
Other assets	(1)	-
Employee liabilities	(121)	(119)
Creditors and accruals	4	(1)
Net cash generated from operating activities	3 423	1 722
Cash flows from investing activities		
Increase in investments in subsidiaries	(1 865)	(6 783)
Capital repayments from subsidiaries	1 000	5 360
Decrease in amounts owing by subsidiary companies	-	-
Net cash outflow from investing activities	(865)	(1 423)
Cash flows from financing activities		
Decrease in amounts due to subsidiary companies	(3 145)	-
- Repayment of amounts due to subsidiary companies	(3 145)	-
Net cash (outflow)/inflow from financing activities	(3 145)	-
Net increase in cash and cash equivalents	(587)	299
Cash and cash equivalents at the beginning of the year	7 840	541
Cash and cash equivalents at the end of the year	7 253	840

#### FIRSTRAND COMPANY ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B373-

# NOTES TO THE ANNUAL FINANCIAL STATEMENTS

for the year ended 30 June

## **1 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

#### 1.1 Revenue

Revenue is measured at the fair value of the consideration received or receivable. Revenue within the company comprises fees from subsidiaries and dividend income from investments in subsidiaries.

The company recognises revenue when the amount can be reliably measured and it is probable that future economic benefits will flow to the company from it.

#### 1.2 Other accounting policies

The financial statements of FirstRand Limited Company are prepared according to the same accounting policies used in preparing the consolidated financial statements of the group other than the accounting policies on consolidation, equity accounting and translation of foreign operations that are specific to group financial statements. For detailed accounting policies refer from page B36 of the 2020 annual financial statements. The financial statements are prepared on the going concern basis in accordance with IFRS.

Items included in the financial statements are measured using the currency of the primary economic environment in which the entity operates (the functional currency).

Functional and presentation currency of the company	South African rand (R)
Level of rounding	All amounts are presented in millions of rands. The company has a policy of rounding up in increments of R500 000. Therefore, amounts less than R500 000 will round down to Rnil and are presented as a dash.

# Notes to the annual financial statements *continued* -B374-

# 2 REVENUE

R million	2020	2019
Fee and commission income		
Recoveries from subsidiaries	36	39
Other fees on non-financial instruments	1	1
Total fee and commission income	37	40
Gains less losses from investing activities		
Dividends received from subsidiaries - unlisted shares		
Ordinary dividends	20 758	17 909
Preference dividends	-	234
Total gains less losses from investing activities	20 758	18 143
Total revenue	20 795	18 183

# 3 NET INTEREST EXPENSE

R million	2020	2019
Interest and similar income		
Cash and cash equivalents	33	55
Interest and similar income	33	55
Interest expense and similar charges		
Borrowed funds	(135)	(211)
Interest expense and similar charges	(135)	(211)
Total net interest expense	(102)	(156)

# **4 OPERATING EXPENSES**

R million Note	s <b>2020</b>	2019
Advertising and marketing	-	(1)
Directors' fees	(39)	(33)
Direct staff costs	(22)	(173)
- Salaries, wages and allowances	(53)	(54)
- Contributions to employee benefit funds	-	(1)
- Share-based payment expense	1 32	(117)
- Social security levies	(1)	(1)
Professional fees	(7)	(7)
Corporate memberships	(3)	(2)
Other operating expenditure	(6)	(17)
Total operating expenses	(77)	(233)

#### FIRSTRAND COMPANY ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B375-

# 5 INDIRECT AND INCOME TAX EXPENSE

	R million	2020	2019
5.1	Indirect tax		
	Value-added tax (net)	(6)	(6)
	Total indirect tax	(6)	(6)
5.2	Income tax expense		
	South African income tax		
	Normal tax – current year	(41)	(17)
	- current tax	(40)	(17)
	- prior year adjustment	(1)	
	Total income tax expense	(41)	(17)

#### Tax rate reconciliation - South African normal tax

%	2020	2019
Standard rate of income tax	28	28
Total tax has been affected by:		
Dividends received	(28)	(28)
Effective rate of tax	-	-

## 6 ANALYSIS OF ASSETS AND LIABILITIES BY CATEGORY

The principal accounting policies from page B36 describe how the classes of financial instruments are measured and how income and expenses, including fair value gains and losses, are recognised.

The following table analyses the financial assets and liabilities in the statement of financial position per category of financial instrument to which they are assigned, and therefore by measurement basis and according to when the assets are expected to be realised and liabilities settled.

			2020	
		Financial	Financial	
		assets at	liabilities at	Non-
		amortised	amortised	financial
R million	Notes	cost	cost	instruments
ASSETS				
Cash and cash equivalents	7	253	-	-
Other assets	8	1	-	-
Current tax asset		-	-	-
Investment in subsidiaries	9	-	-	72 422
Total assets		254	-	72 422
LIABILITIES				
Creditors and accruals	10	-	104	5
Current tax liability		-	-	27
Employee liabilities	11	-	-	102
Amounts owing to subsidiaries	9	-	-	-
Total liabilities		-	104	134

		2019		
		Financial	Financial	
		assets at	liabilities at	Non-
		amortised	amortised	financial
R million	Notes	cost	cost	instruments
ASSETS				
Cash and cash equivalents	7	840	-	-
Other assets	8	-	-	-
Current tax asset		-	-	-
Investment in subsidiaries	9	-	-	71 557
Total assets		840	-	71 557
LIABILITIES				
Creditors and accruals	10	-	100	5
Employee liabilities	11	-	-	220
Amounts owing to subsidiaries	9	-	3 145	-
Total liabilities		-	3 245	225

At the reporting date all other assets are considered to be neither past due nor impaired.

The carrying value of cash and cash equivalents, other assets and creditors and accruals, approximates the fair value.

#### FIRSTRAND COMPANY ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B377-

	2020	
Total carrying value	Current	Non-current
253 1 - 72 422 72 676	253 1 - - 254	- - 72 422 72 422
109 27 102 - 238	109 27 55 - 191	- - 47 - 47

	2019	
Total carrying value	Current	Non-current
840	840	
- 040	- 040	-
- 71 557	-	- 71 557
72 397	840	71 557
105 220 3 145	105 145 3 145	- 75
 3 470	3 395	75

# Notes to the annual financial statements *continued* -B378-

# 7 CASH AND CASH EQUIVALENTS

R million	2020	2019
Money at call and short notice	253	840
Cash and cash equivalents	253	840

# 8 OTHER ASSETS

R million	2020	2019
Accounts receivable	1	-
Total other assets	1	-

# 9 INVESTMENT IN SUBSIDIARIES

	%	%		Shares	at cost
	owner-	voting	Nature of	2020	2019
	ship	rights	business	R million	R million
FirstRand EMA Holdings Limited (FREMA)			Financial services		
Ordinary shares	100	100		7 675	7 665
FirstRand Bank Limited			Banking		
Ordinary shares	100	100		40 194	40 194
FirstRand Investment Holdings			Other activities		
Proprietary Limited					
Ordinary shares	100	100		4 038	5 038
FirstRand Investment Management Holdings			Investment		
Limited			management		
Ordinary shares	100	100		399	399
FirstRand Insurance Holdings Proprietary			Insurance services		
Limited					
Ordinary shares	100	100		653	653
FirstRand International Limited (FRI)			Banking		
Ordinary shares	100	100		19 046	17 191
Total				72 005	71 140
Investment through equity-settled share			Equity-settled		
incentive scheme			share scheme	417	417
Total investments in subsidiaries			72 422	71 557	
Amounts owing to subsidiaries				-	3 145

With the exception of FREMA and FRI, which offer financial services across Africa and the UK, the principal place of business for all of the company's subsidiaries is South Africa.

# Notes to the annual financial statements *continued* -B380-

# **10 CREDITORS AND ACCRUALS**

R million	2020	2019
Unclaimed dividends	95	93
Accounts payable and accrued liabilities	7	5
Audit fee accrual	7	7
Total creditors and accruals	109	105

# 11 EMPLOYEE LIABILITIES

R million	2020	2019
Liability for short-term employee benefits		
Opening balance	54	68
Additional provisions created	29	23
Utilised during the year	(25)	(37)
Total liability for short-term employee benefits	58	54
Share-based payment liability		
Opening balance	166	131
Transfer between legal entities within the group	6	-
Share-based payment settlement (cash)	(96)	(82)
(Release)/charge to profit or loss	(32)	117
Total share-based payment liability	44	166
Total employee liabilities	102	220
The shares to me fit as less for shares have during the set of the set of the set		
The charge to profit or loss for share-based payments is as follows:		
FirstRand share appreciation rights scheme	(32)	117
Amount included in operating expenses	(32)	117

For a detailed description of share option schemes and trusts in which FirstRand Limited Company participates refer to note 21 of the consolidated annual financial statements.

#### FIRSTRAND COMPANY ANNUAL FINANCIAL STATEMENTS 2020 FirstRand annual financial statements -B381-

## 12 SHARE CAPITAL AND SHARE PREMIUM

### 12.1 Share capital and share premium classified as equity

#### **Authorised shares**

	2020	2019
Ordinary shares	6 001 688 450	6 001 688 450
A preference shares – unlisted variable rate cumulative convertible redeemable	198 311 550	198 311 550
B preference shares – listed variable rate non-cumulative non-redeemable	100 000 000	100 000 000
C preference shares – unlisted variable rate convertible non-cumulative redeemable	100 000 000	100 000 000
D preference shares – unlisted variable rate cumulative redeemable	100 000 000	100 000 000

#### **Issued shares**

		2020			2019	
		Ordinary			Ordinary	
		share	Share		share	Share
	Number of	capital	premium	Number of	capital	premium
	shares	R million	R million	shares	R million	R million
Opening balance	5 609 488 001	56	8 056	5609 488 001	56	8 056
Shares issued			-	-	-	-
Shares bought back			-	-	-	-
Total issued ordinary share			-			
capital and share premium	5 609 488 001	56	8 056	5 609 488 001	56	8 056
B preference shares	45 000 000	-	4 519	45 000 000	-	4 519
Total issued share capital						
attributable to ordinary						
equityholders		56	12 575		56	12 575

The unissued ordinary shares are under the control of the directors until the next annual general meeting.

Dividends on the B preference shares are calculated at a rate of 75.56% of the prime lending rate of FNB, a division of FirstRand Bank Limited.

# Notes to the annual financial statements *continued* -B382-

# **13 DIVIDENDS**

R million	2020	2019
Ordinary dividends		
A final dividend of nil cents (4 September 2019: 152.00 cents) per share was		
declared on 4 September 2020 in respect of the six months ended 30 June 2020.	8 526	8 134
An interim dividend of 146.00 cents (11 March 2019: 139.00 cents) per share was		
declared on 9 March 2020 in respect of the six months ended 31 December 2019.	8 190	7 797
Total ordinary dividends paid for the year	16 716	15 931
B preference shares		
A final dividend of nil cents (26 August 2019: 384.20 cents) per share was		
declared on 27 August 2020 in respect of the six months ended 30 June 2020.	173	170
An interim dividend of 374.70 cents (25 February 2019: 381.70 cents) per share was		
was declared on 25 February 2020 in respect of the six months ended 30 June 2020.	169	172
Total preference dividends paid for the year	342	342
A final ordinary dividend per share was declared on 4 September 2020		
(4 September 2019)		152.0

### **14 RELATED PARTIES**

### 14.1 Balances and transactions with related parties

	2020	
	Entities that have	
	significant influence	
	over FirstRand	
	Limited and its	
R million	subsidiaries	Subsidiaries
Net interest expense	-	102
Non-interest revenue	-	36
Dividends received	-	20 758
Dividends paid	5 693	-
Amounts owing to subsidiaries	-	-
Cash and cash equivalents	-	253

	2019
	Entities that have
	significant influence
	over FirstRand Limited
R million	and its subsidiaries Subsidiaries
Net interest received	- 156
Non-interest revenue	- 39
Dividends received	- 18 143
Dividends paid	5 426 -
Amounts owing to subsidiaries	- 3 145
Cash and cash equivalents	- 840

Refer to the remuneration disclosures on page B285 for details of the compensation paid to key management personnel.

# **15 EVENTS AFTER REPORTING PERIOD**

Refer to note 40 of the consolidated annual financial statements of the group for further details.

## **16 RISK MANAGEMENT**

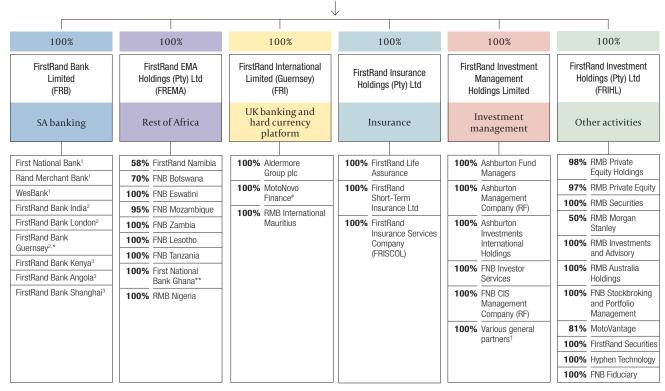
FirstRand Limited Company is not exposed to significant risks. For details on how financial risk is managed in the group refer to the summary risk and capital management report. For quantitative information about financial risk refer to note 37 of the consolidated financial statements of the group.

# C SHAREHOLDERS' AND SUPPLEMENTARY INFORMATION

# Simplified group structure



LISTED HOLDING COMPANY (FIRSTRAND LIMITED, JSE: FSR)



#### 1. Division

2. Branch

3. Representative office

DirectAxis is a business unit of FirstRand Bank Limited.

\* Trading as FNB Channel Islands.

\*\* The merger of First National Bank Ghana and GHL Bank has been concluded. The merged entity is known as First National Bank Ghana.

Wholly-owned subsidiary of Aldermore Group plc.

<sup>†</sup> Ashburton Investments has a number of general partners for fund seeding purposes. All of these entities fall under FirstRand Investment Management Holdings Limited.

#### Structure shows effective consolidated shareholding

For segmental analysis purposes entities included in FRIHL, FREMA, FRI, FirstRand Investment Management Holdings Limited and FirstRand Insurance Holdings (Pty) Ltd are reported as part of the results of the managing business (i.e. FNB, RMB, WesBank or FCC). The group's securitisations and conduits are in FRIHL, FRI and FRB.

# Analysis of ordinary shareholders

	Number of	Shares held	
	shareholders	(thousands)	%
Major shareholders			
Public Investment Corporation		789 298	14.1
Royal Bafokeng Holdings		231 500	4.1
Remgro Limited		175 386	3.1
BEE partners*		290 603	5.2
Subtotal		1 486 787	26.5
Other		4 122 701	73.5
Total		5 609 488	100.0
Shareholder type			
Corporates (Royal Bafokeng Holdings and Remgro)		406 886	7.3
Pension funds		1 173 972	20.9
Insurance companies and banks		191 536	3.4
Unit trusts		1 895 277	33.8
Individuals		207 909	3.7
BEE partners*		290 603	5.2
Other		1 443 305	25.7
Total		5 609 488	100.0
Public and non-public shareholders			
Public	103 950	4 901 263	87.3
Non-public			
- Corporates (Royal Bafokeng Holdings and Remgro)	2	406 886	7.3
- Directors and prescribed officers**	11	8 445	0.2
– BEE partners*	7	292 894	5.2
Total	103 970	5 609 488	100.0
Geographic ownership			
South Africa		3 061 513	54.6
International		1 761 295	31.4
Unknown/unanalysed		786 680	14.0
Total		5 609 488	100.0

\* BEE partners include: FirstRand Empowerment Trust, FirstRand Staff Assistance Trust, MIC Management Services, Mineworkers Investment Trust, Kagiso Charitable Trust, WDB Trust No 2 and WDB Investment Holdings.

\*\* Reflects direct beneficial ownership.

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# Analysis of B preference shareholders

	Number of shareholders	Shares held (thousands)	%
Public and non-public shareholders			
Public	6 225	45 000	100.0
Non-public			
- directors	-	_	-
Total	6 225	45 000	100.0

# Performance on the JSE

	2020	2019
Number of shares in issue (thousands)	5 609 488	5 609 488
Market price (cents per share)		
Closing	3 806	6 855
High	6 990	7 195
Low	3 113	5 900
Weighted average	5 557	6 608
Closing price/net asset value per share	1.55	2.97
Closing price/earnings (headline)	12.32	13.79
Volume of shares traded (millions)	3 536	2 717
Value of shares traded (millions)	179 025	179 308
Market capitalisation (R billion)	213.50	384.53

# Company information

#### DIRECTORS

WR Jardine (chairman), AP Pullinger (chief executive officer), HS Kellan (financial director), M Vilakazi (chief operating officer), MS Bomela, JP Burger, GG Gelink, F Knoetze, RM Loubser, TS Mashego, AT Nzimande, Z Roscherr, LL von Zeuner, T Winterboer

#### COMPANY SECRETARY AND REGISTERED OFFICE

#### C Low

4 Merchant Place, Corner Fredman Drive and Rivonia Road Sandton 2196 PO Box 650149, Benmore 2010 Tel: +27 11 282 1808 Fax: +27 11 282 8088 Website: www.firstrand.co.za

#### **JSE SPONSOR**

Rand Merchant Bank (a division of FirstRand Bank Limited) 1 Merchant Place, Corner Fredman Drive and Rivonia Road Sandton 2196 Tel: +27 11 282 8000

#### **NAMIBIAN SPONSOR**

Simonis Storm Securities (Pty) Ltd 4 Koch Street Klein Windhoek Namibia

#### **TRANSFER SECRETARIES – SOUTH AFRICA**

#### Computershare Investor Services (Pty) Ltd

1st Floor, Rosebank Towers 15 Biermann Avenue Rosebank, Johannesburg, 2196 Private Bag X9000, Saxonwold, 2132 Tel: +27 11 370 5000 Fax: +27 11 688 5248

### **TRANSFER SECRETARIES – NAMIBIA**

#### Transfer Secretaries (Pty) Ltd

4 Robert Mugabe Avenue, Windhoek PO Box 2401, Windhoek, Namibia Tel: +264 612 27647 Fax: +264 612 48531

#### **AUDITORS**

#### PricewaterhouseCoopers Inc.

4 Lisbon Lane Waterfall City Jukskei View 2090

#### Deloitte & Touche

5 Magwa Crescent Waterfall City Johannesburg Gauteng South Africa 2090 Listed financial instruments of the group

at 30 June 2020

# LISTED EQUITY INSTRUMENTS

# Johannesburg Stock Exchange (JSE)

Ordinary shares			
Issuer	Share code	ISIN code	
FirstRand Limited	FSR	ZAE000066304	
Non-cumulative non-redeemable B preference shares			
Issuer	Share code	ISIN code	
Issuer FirstRand Limited	Share code FSRP	ISIN code ZAE000060141	

#### Namibian Stock Exchange (NSX)

Ordinary shares		
Issuer	Share code	ISIN code
FirstRand Limited	FST	ZAE000066304
FirstRand Namibia Limited	FNB	NA0003475176

# Botswana Stock Exchange (BSE)

Ordinary shares		
Issuer	Share code	ISIN code
First National Bank of		
Botswana Limited	FNBB	BW000000066

## LISTED DEBT INSTRUMENTS

## Issuer: FirstRand Bank Limited

#### JSE

#### Domestic medium-term note programme

Bond code	ISIN code	Bond code	ISIN code	Bond code	ISIN code
Subordinated det	ot				
FRB13	ZAG000116286	FRB19	ZAG000135310	FRB24	ZAG000155102
FRB14	ZAG000116294	FRB20	ZAG000135385	FRB25	ZAG000157512
FRB16	ZAG000127622	FRB21	ZAG000140856	FRB26	ZAG000159955
FRB17	ZAG000127630	FRB22	ZAG000141219	FRB27	ZAG000159963
FRB18	ZAG000135229	FRB23	ZAG000146754		
Senior unsecured	t				
FRBZ01	ZAG000049255	FRJ25	ZAG000124256	FRX25	ZAG000152828
FRBZ02	ZAG000072711	FRJ26	ZAG000156969	FRX26	ZAG000112160
FRBZ03	ZAG000080029	FRJ27	ZAG000141912	FRX27	ZAG000142506
FRJ20	ZAG000109596	FRJ29	ZAG000156951	FRX28	ZAG000152836
FRJ21	ZAG000115858	FRJ022	ZAG000163775	FRX30	ZAG000124264
FRJ22	ZAG000142498	FRX20	ZAG000109604	FRX31	ZAG000084195
FRJ23	ZAG000149436	FRX23	ZAG000104969	FRX32	ZAG000142514
FRJ24	ZAG000156977	FRX24	ZAG000073693	FRX45	ZAG000076480
Inflation-linked b	onds				
FRBI22	ZAG000079666	FRBI29	ZAG000145608	FRI33	ZAG000141706
FRBI23	ZAG000076498	FRBI33	ZAG000079245	FRI38	ZAG000141862
FRBI25	ZAG000109588	FRBI46	ZAG000135302		
FRBI28	ZAG000079237	FRBI50	ZAG000141649		

Structured note and preference share programme

Credit-linked notes					
FRC66	ZAG000088485	FRC69	ZAG000088766	FRC71	ZAG000088923

Note programm					
Bond code	ISIN code	Bond code	ISIN code	Bond code	ISIN code
Structured note:	S				
FRS36	ZAG000077397	FRS135	ZAG000126608	FRS180	ZAG000154147
FRS37	ZAG000077793	FRS136	ZAG000126780	FRS182	ZAG000154386
FRS43	ZAG000078643	FRS137	ZAG000127549	FRS183	ZAG000154568
FRS46	ZAG000079807	FRS138	ZAG000127556	FRS184	ZAG000155490
FRS49	ZAG000081787	FRS142	ZAG000130782	FRS186	ZAG000156522
FRS51	ZAG000086117	FRS143	ZAG000130790	FRS187	ZAG000156514
FRS62	ZAG000090614	FRS145	ZAG000134263	FRS188	ZAG000156506
FRS64	ZAG000092529	FRS146	ZAG000134636	FRS194	ZAG000160516
FRS81	ZAG000100892	FRS147	ZAG000135724	FRS195	ZAG000160524
FRS85	ZAG000104985	FRS149	ZAG000136573	FRS197	ZAG000161373
FRS87	ZAG000105420	FRS150	ZAG000136615	FRS198	ZAG000161365
FRS90	ZAG000106410	FRS151	ZAG000136987	FRS199	ZAG000161381
FRS100	ZAG000111634	FRS152	ZAG000136995	FRS200	ZAG000161571
FRS101	ZAG000111774	FRS153	ZAG000137670	FRS201	ZAG000162025
FRS103	ZAG000111840	FRS158	ZAG000145012	FRS202	ZAG000162066
FRS104	ZAG000111857	FRS159	ZAG000145020	FRS204	ZAG000162538
FRS108	ZAG000113515	FRS160	ZAG000145038	FRS205	ZAG000162546
FRS109	ZAG000113564	FRS161	ZAG000145046	FRS206	ZAG000163304
FRS110	ZAG000113663	FRS162	ZAG000145111	FRS207	ZAG000164385
FRS112	ZAG000115395	FRS163	ZAG000145129	FRS208	ZAG000164377
FRS114	ZAG000116070	FRS164	ZAG000145160	FRS209	ZAG000164344
FRS119	ZAG000118951	FRS165	ZAG000145178	FRS211	ZAG000165762
FRS120	ZAG000119298	FRS167	ZAG000145764	FRS212	ZAG000166786
FRS121	ZAG000120643	FRS168	ZAG000145772	FRS213	ZAG000166802
FRS122	ZAG000121062	FRS169	ZAG000145780	FRS214	ZAG000166778
FRS123	ZAG000121328	FRS170	ZAG000145954	FRS215	ZAG000167339
FRS124	ZAG000122953	FRS171	ZAG000147448	FRS217	ZAG000167826
FRS126	ZAG000125188	FRS172	ZAG000147455	FRS218	ZAG000168527
FRS127	ZAG000125394	FRS173	ZAG000148180	FRS219	ZAG000168683
FRS129	ZAG000125865	FRS174	ZAG000148198	FRS220	ZAG000168717
FRS131	ZAG000126186	FRS175	ZAG000149451	FRS221	ZAG000169038
FRS132	ZAG000126194	FRS176	ZAG000149444	RMBI02	ZAG000052986
FRS134	ZAG000126574	FRS177	ZAG000152885		
Credit-linked no	tes				
FRC169	ZAG000104852	FRC221	ZAG000121229	FRC243	ZAG000135419
FRC181	ZAG000108549	FRC233	ZAG000128752	FRC245	ZAG000135468
FRC207	ZAG000117649	FRC234	ZAG000130816	FRC246	ZAG000135476
FRC208	ZAG000117656	FRC237	ZAG000135203	FRC249	ZAG000135542
FRC209	ZAG000118613	FRC239	ZAG000135245	FRC250	ZAG000135559
FRC213	ZAG0001121047	FRC240	ZAG000135252	FRC251	ZAG0001333333

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# Listed financial instruments of the group continued

Bond code	ISIN code	Bond code	ISIN code	Bond code	ISIN code	
Credit-linked no	Credit-linked notes continued					
FRC252	ZAG000142225	FRC293	ZAG000158783	FRC317	ZAG000163551	
FRC256	ZAG000145806	FRC294	ZAG000158791	FRC318	ZAG000163684	
FRC261	ZAG000147653	FRC296	ZAG000159369	FRC319	ZAG000163700	
FRC262	ZAG000147646	FRC297	ZAG000159351	FRC320	ZAG000163718	
FRC265	ZAG000149485	FRC298	ZAG000159427	FRC321	ZAG000163759	
FRC267	ZAG000150004	FRC299	ZAG000159575	FRC323	ZAG000163874	
FRC271	ZAG000151556	FRC300	ZAG000159674	FRC324	ZAG000164021	
FRC272	ZAG000151564	FRC301	ZAG000159872	FRC325	ZAG000164302	
FRC274	ZAG000151952	FRC302	ZAG000160029	FRC326	ZAG000164310	
FRC275	ZAG000152372	FRC303	ZAG000160425	FRC327	ZAG000164880	
FRC276	ZAG000152430	FRC304	ZAG000160565	FRC328	ZAG000164898	
FRC277	ZAG000153552	FRC305	ZAG000160920	FRC329	ZAG000165945	
FRC279	ZAG000153578	FRC306	ZAG000160938	FRC330	ZAG000166133	
FRC280	ZAG000153776	FRC307	ZAG000161597	FRC331	ZAG000166620	
FRC282	ZAG000154063	FRC308	ZAG000161605	FRC332	ZAG000166687	
FRC283	ZAG000154394	FRC309	ZAG000161738	FRC334	ZAG000166810	
FRC284	ZAG000154642	FRC310	ZAG000161936	FRC335	ZAG000166950	
FRC285	ZAG000155201	FRC311	ZAG000161977	FRC336	ZAG000166968	
FRC286	ZAG000156548	FRC312	ZAG000161985	FRC337	ZAG000167297	
FRC289	ZAG000157108	FRC313	ZAG000161993	FRC338	ZAG000168535	
FRC290	ZAG000157447	FRC314	ZAG000162033	FRC339	ZAG000168626	
FRC291	ZAG000157629	FRC315	ZAG000163155	FRC340	ZAG000168659	
FRC292	ZAG000157777	FRC316	ZAG000163460	FRC341	ZAG000168675	

#### Preference share programme

Bond code	ISIN code		
Class A cumulative redeemable non-participating preference shares			
FRBP01	ZAE000279469		

#### London Stock Exchange (LSE)

European medium-term note programme

ISIN code	
Senior unsecured	Subordinated debt
XS1954121031 (unlisted)	XS1810806395

# Issuer: First National Bank of Namibia Limited

Domestic medium-term note programme

ISIN code	
Subordinated debt	
NA000A19FKV1	
NA000A19FKU3	

#### ISIN code

Senior unsecured
NA000A188PY8
NA000A188PW2

#### JSE

ISIN code	
Senior unsecured	
ZAG000142902	

## Other

Bond code	ISIN code
Exchange-traded funds	
DCCUSD	ZAE000234977
DCCUS2	ZAE000251179
KCCGLD	ZAE000195830

Bond code	ISIN code	Bond code	ISIN code
Other			
FRK02 ZAE000275533		FRPT01	ZAE000205480

#### Issuer: Aldermore Group plc

LSE

ISIN code	
Tier 2	
XS1507529144	

# Issuer: First National Bank of Botswana Limited BSE

#### $Domestic \ medium\ term\ note\ programme$

Bond code	ISIN code
Subordinated debt	
FNBB007	BW 000 000 1668
FNBB008	BW 000 000 1700
FNBB010	BW 000 000 2377
Bond code	ISIN code
Bond code Senior unsecured	ISIN code
	ISIN code BW 000 000 1510
Senior unsecured	

# SECURITISATIONS AND CONDUITS LISTED DEBT

# Issuer: Nitro Securitisation 6 (RF) Limited JSE

Bond code	ISIN code
N6C26	ZAG000150541
N6D26	ZAG000150558
N6E26	ZAG000150566
N6F26	ZAG000150574
N6G26	ZAG000150582

# Issuer: Nitro Programme (RF) Limited JSE

Bond code	ISIN code
N7B25	ZAG000159039
N7C25	ZAG000159047
N7D25	ZAG000159054
N7E25	ZAG000159062

# Issuer: Oak No. 2 plc

#### ISE

ISIN code	
XS1843460442	

### Issuer: iVuzi

### JSE

Bond code	ISIN code
IVZ002	ZAG000167545
IVZ003	ZAG000167610
IVZ004	ZAG000167651
IVZ005	ZAG000167792
IVZ006	ZAG000167909
IVZ007	ZAG000168014
IVZ008	ZAG000168188
IVZ009	ZAG000168246
IVZ010	ZAG000168451

### Issuer: Turbo Finance 8 plc Irish Stock Exchange (ISE)

ISIN code	
XS1892532141	
XS1892541647	
XS1892541993	
XS1892542298	
XS1892542371	
XS1894621827	

# Issuer: MotoPark Finance plc ISE

ISIN code	
XS1755432876	
XS1755432959	
XS1755433098	
XS1755433171	

### Issuer: Oak No. 3 plc

ISE

ISIN code	
XS2034869441	

## Issuer: iNguza

JSE

Bond code	ISIN code
ING383	ZAG000154048

# Credit ratings

South African banks' credit ratings are constrained by the ratings of the South African sovereign, given the link between the banks' creditworthiness and that of the government. Moody's Investors Service (Moody's) downgraded FRB's ratings on 31 March 2020, following its downgrade of the South African sovereign on 27 March 2020. S&P Global Ratings (S&P) downgraded the ratings of FRB and FirstRand on 7 May 2020, subsequent to its downgrade of the sovereign on 29 April 2020. The rating actions on the South African sovereign were driven by the continuing deterioration of South Africa's fiscal strength, structurally very weak growth, and the significant adverse impact of COVID-19 on the country's fiscal and growth prospects.

The following tables summarise the credit ratings of the South African sovereign, FRB and FirstRand at 9 September 2020.

#### SOUTH AFRICAN SOVEREIGN LONG-TERM RATINGS

	Outlook	Foreign currency rating	Local currency rating
S&P	Stable	BB-	BB
Moody's	Negative	Ba1	Ba1

Sources: S&P and Moody's.

#### FIRSTRAND BANK LIMITED RATINGS

		Counterparty rating*		National scale rating		Standalone
	Outlook	Long-term	Short-term	Long-term	Short-term	credit rating**
S&P	Stable	BB-	В	zaAA	zaA-1+	bbb-
Moody's	Negative	Ba1	NP	Aa1.za	P-1.za	ba1

\* Relates to the issuer credit rating for S&P, and long-term bank deposit ratings for Moody's.

\*\* Refers to a rating agency's measure of a bank's intrinsic creditworthiness before considering external factors, e.g. affiliate or government support. S&P uses the standalone credit profile and Moody's the baseline credit assessment.

#### Sources: S&P and Moody's.

FRB's standalone credit ratings continue to reflect its strong market position in South Africa, as well as its focused strategy and solid franchise in the banking sector, good core profitability, financial flexibility, robust risk management and sound liquidity and capital positions.

#### FIRSTRAND LIMITED RATINGS

		Counterparty rating*		National scale rating	
	Outlook	Long-term	Short-term	Long-term	Short-term
S&P	Stable	В	В	zaA-	zaA-2

\* Relates to the issuer credit rating for S&P.

Source: S&P.

FirstRand Limited's ratings reflect its status as the non-operating holding company of the FirstRand group and the entity's consequent structural subordination to and reliance on dividends from operating companies to meet its obligations, which expose it to potential regulatory impositions. It is standard practice for a holding company to be rated below the operating company (in this case, FRB). The group issues debt out of the bank, which is the credit counterparty.

# Definitions

Additional Tior 1 (AT1) conital	NOND professions abore conital and AT1 conital instruments, so well as qualifying conital instruments instruments
Additional Tier 1 (AT1) capital	NCNR preference share capital and AT1 capital instruments, as well as qualifying capital instruments issued out of fully consolidated subsidiaries to third parties less specified regulatory deductions.
Age distribution	The number of months between the loan completion and the end of the reporting period plus one (in line with the banding requirements). Percentage for each age band is based on the current exposure.
Arrears	A percentage that expresses the current exposure of the loans with one or more months in arrears to the total current book exposure for the reporting period.
Balance-to-market value	The current exposure divided by the indexed valuation (indexing model uses Nationwide and IPD indices). Percentage for each balance-to-market value band is based on the current exposure.
Balance-to-original value	The current exposure divided by the original valuation. Percentage for each balance-to-original value band is based on the current exposure.
Capital adequacy ratio (CAR)	Total qualifying capital and reserves divided by RWA.
Common Equity Tier 1 (CET1) capital	Share capital and premium, qualifying reserves and third-party capital, less specified regulatory deductions.
Contingent convertible securities	Fixed-rate perpetual subordinated contingent convertible securities issued by Aldermore. These instruments qualify as AT1 capital.
Cost-to-income ratio	Operating expenses excluding indirect taxes expressed as a percentage of total income including share of profits from associates and joint ventures.
Credit loss ratio	Total impairment charge per the income statement expressed as a percentage of average advances (average between the opening and closing balance for the year).
Diversity ratio	Non-interest revenue expressed as a percentage of total income including share of profits from associates and joint ventures.
Dividend cover	Normalised earnings per share divided by dividend per share.
Effective tax rate	Tax per the income statement divided by the profit before tax per the income statement.
Impairment charge	Amortised cost impairment charge and credit fair value adjustments.
Loan-to-deposit ratio	Average advances expressed as a percentage of average deposits.
Loss given default (LGD)	Economic loss that will be suffered on an exposure following default of the counterparty, expressed as a percentage of the amount outstanding at the time of default.
Net income after capital charge (NIACC)	Normalised earnings less the cost of equity multiplied by the average ordinary shareholders' equity and reserves.
Normalised earnings	The group believes normalised earnings more accurately reflect its economic performance. Headline earnings are adjusted to take into account non-operational and accounting anomalies.
Normalised earnings per share	Normalised earnings attributable to ordinary equityholders divided by the weighted average number of shares, including treasury shares.
Normalised net asset value	Normalised equity attributable to ordinary equityholders.
Normalised net asset value per share	Normalised equity attributable to ordinary equityholders divided by the number of issued ordinary shares.
Price earnings ratio (times)	Closing price on 30 June divided by basic normalised earnings per share.
Price-to-book (times)	Closing share price on 30 June divided by normalised net asset value per share.
Return on assets (ROA)	Normalised earnings divided by average assets.
Return on equity (ROE)	Normalised earnings divided by average normalised ordinary shareholders' equity.
Risk weighted assets (RWA)	Prescribed risk weightings relative to the credit risk of counterparties, operational risk, market risk, equity investment risk and other risk multiplied by on- and off-balance sheet assets.
Shares in issue	Number of ordinary shares listed on the JSE.
Technical cures	Performing accounts that are classified as stage 3/NPL because they have defaulted in the past and do not meet the stringent cure definition of performance for several consecutive months.
Tier 1 ratio	Tier 1 capital divided by RWA.
Tier 1 capital	CET1 capital plus AT1 capital.
Tier 2 capital	Qualifying subordinated debt instruments plus qualifying capital instruments issued out of fully consolidated subsidiaries to third parties plus qualifying provisions less specified regulatory deductions.
Total qualifying capital and reserves	Tier 1 capital plus Tier 2 capital.
Vintage analysis	A percentage that expresses the origination balance of the loans in particular year/quarter of origination, that have ever been one or more (1+ Ever Vintage)/3 or more (3+ Ever Vintage) months in arrears (within 3/6/12-month outcome window), regardless if account is redeemed, to the origination balance of all loans booked in that year/ quarter of origination.
Weighted average number of ordinary shares	Weighted average number of ordinary shares in issue during the year as listed on the JSE.

# Abbreviations

AC and FV	Accrued and fair value
ABF	Asset-backed finance
APE	Annual premium equivalent
APN	Advisory Practice Note
AT1	Additional Tier 1
AUM	Assets under management
BASA	Banking Association of South Africa
BAU	Business as usual
BSE	Botswana Stock Exchange
CAGR	Compound annual growth rate
Capex	Capital expenditure
СВ	RMB corporate banking
CBILS	Coronavirus Business Interruption Loan Scheme
ССуВ	Countercyclical buffer
CET1	Common Equity Tier 1
CGU	Cash generating unit
CIB	Corporate and investment banking
CLF	Committed liquidity facility
CLR	Credit loss ratio
CoDI	Corporation for Deposit Insurance
COVID-19	Coronavirus disease
CSI	Corporate social investment
DA	DirectAxis
DIC	Dealer incentive costs
DM	Developed market
D-SIB	Domestic systemically important bank
EAD	Exposure at default
EC	Economic capital
ECL	Expected credit loss
FLI	Employee liability insurance
EMTN	European medium-term note
EV	Embedded value
FCC/GTSY	FirstRand Corporate Centre and Group Treasury
FLI	Forward-looking information
FML	Full maintenance leasing
FRB	FirstRand Bank Limited
FREMA	FirstRand EMA Holdings (Pty) Ltd
FRIHL	FirstRand Investment Holdings (Pty) Ltd
FRM	Financial resources management
FRN	Floating rate note
FSLAB	Financial Sector Laws Amendment Bill
FSR	FirstRand Limited
FVOCI	Fair value through other comprehensive income
FX	Foreign exchange
GHL Bank	Ghana Home Loans Bank
HQLA	High-quality liquid assets
IB	Investment banking
ISA	International Standard on Auditing

IFRS	International Financial Reporting Standards
ISE	Irish Stock Exchange
JIBAR	Johannesburg interbank average rate
JSE	Johannesburg Stock Exchange
LCR	Liquidity coverage ratio
LGD	
LISP	Loss given default
-	Linked investment service provider
LSE	London Stock Exchange
LTV	Loan to value
Moody's	Moody's Investors Service
MTM	Mark-to-market
MVNO	Mobile virtual network operator
NCD	Negotiable certificate of deposit
NCNR	Non-cumulative non-redeemable
NAV	Net asset value
NIACC	Net income after cost of capital
NII	Net interest income
NIM	Net interest margin
NIR	Non-interest revenue
NPLs	Non-performing loans
NSFR	Net stable funding ratio
NSX	Namibian Stock Exchange
PA	Prudential Authority
PBT	Profit before tax
PD	Probability of default
P/E	Price/earnings
PRA	Prudential Regulation Authority
ROA	Return on assets
ROE	Return on equity
RWA	Risk weighted assets
S&P	S&P Global Ratings
SA-CCR	Standardised approach for measuring counterparty
	credit risk
SACU	Southern African Customs Union
SAICA	South African Institute of Chartered Accountants
SARB	South African Reserve Bank
SICR	Significant increase in credit risk
SME	Small and medium enterprises
SPIRE	SA Pandemic Intervention and Relief Effort
TFS	Toyota Financial Services (Pty) Ltd
TRS	Total return swap
TTC	Through-the-cycle
UK	United Kingdom
VAF	Vehicle asset finance
VAPS	Value-added products and services
VNB	Value of new business
VWFS	Volkswagen Financial Services (Pty) Ltd
WIM	Wealth and investment management

# Abbreviations of financial reporting standards

## **INTERNATIONAL FINANCIAL REPORTING STANDARDS**

IFRS 1	IFRS 1 – First-time Adoption of International Financial Reporting Standards
IFRS 2	IFRS 2 – Share-based Payment
IFRS 3	IFRS 3 – Business Combinations
IFRS 4	IFRS 4 – Insurance Contracts
IFRS 5	IFRS 5 – Non-current Assets Held for Sale and Discontinued Operations
IFRS 7	IFRS 7 – Financial Instruments – Disclosures
IFRS 8	IFRS 8 – Operating Segments
IFRS 9	IFRS 9 – Financial Instruments
IFRS 13	IFRS 13 – Fair Value Measurement
IFRS 15	IFRS 15 – Revenue
IFRS 16	IFRS 16 – Leases
IFRS 17	IFRS 17 – Insurance Contracts

# **INTERNATIONAL ACCOUNTING STANDARDS**

IAS 1	IAS 1 – Presentation of Financial Statements
IAS 2	IAS 2 – Inventories
IAS 7	IAS 7 – Statement of Cash Flows
IAS 8	IAS 8 – Accounting Policies, Changes in Accounting Estimates and Errors
IAS 10	IAS 10 – Events After the Reporting Period
IAS 12	IAS 12 – Income Taxes
IAS 16	IAS 16 – Property, Plant and Equipment
IAS 17	IAS 17 – Leases
IAS 18	IAS 18 – Revenue
IAS 19	IAS 19 – Employee Benefits
IAS 20	IAS 20 – Accounting for Government Grants and Disclosure of Government Assistance
IAS 21	IAS 21 – The Effects of Changes in Foreign Exchange Rates
IAS 23	IAS 23 – Borrowing Costs
IAS 24	IAS 24 – Related Party Disclosures
IAS 27	IAS 27 – Consolidated and Separate Financial Statements
IAS 28	IAS 28 – Investments in Associates and Joint Ventures
IAS 29	IAS 29 – Financial Reporting in Hyperinflationary Economies
IAS 32	IAS 32 – Financial Instruments – Presentation
IAS 33	IAS 33 – Earnings Per Share
IAS 34	IAS 34 – Interim Financial Reporting
IAS 36	IAS 36 – Impairment of Assets
IAS 37	IAS 37 – Provisions, Contingent Liabilities and Contingent Assets
IAS 38	IAS 38 – Intangible Assets
IAS 39	IAS 39 – Financial Instruments – Recognition and Measurement
IAS 40	IAS 40 – Investment Property

# **IFRS INTERPRETATIONS COMMITTEE INTERPRETATIONS**

IFRIC 17	IFRIC 17 – Distributions of Non-cash Assets to Owners
IFRIC 22	IFRIC 22 – Foreign Currency Transactions and Advance Consideration
IFRIC 23	IFRIC 23 – Uncertainty over Income Tax Treatments



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